

STAFF REPORT

Report #CAO2016-08

To: His Worship the Mayor and Members of Council

From: Jeff Carswell, Chief Administrative Officer

Subject: 2016 Budget – Report #3

Date: February 11, 2016

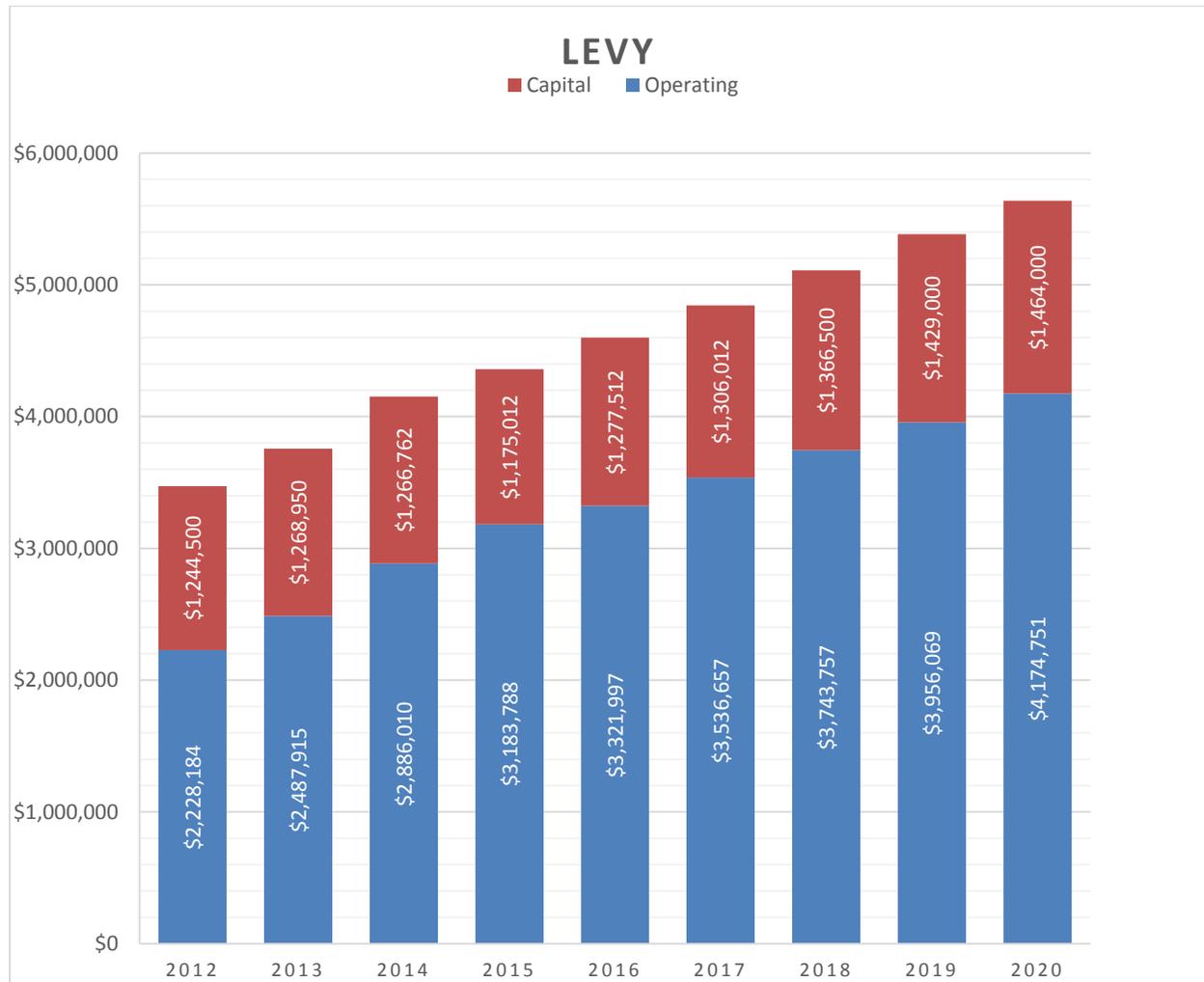
Background:

This is the third report of several related to development of the 2016 -2020 Capital Forecast and 2016 Operating Budget. This report tends to focus on the proposed operating budget for 2016.

Discussion:

The operating budget reflects a continuation of existing programs and services. There are not any significant new or expanded programs or any significant reductions in programs or services. Staff attempt to continuously improve programs and services within existing budget constraints.

The overall levy requirement for operating is \$3,321,997. This is an increase of \$138,209 or 4.34%. When combined with the Capital Forecast for 2016 the increase is \$240,709 or 5.52%. The following chart illustrates recent levies, proposed for 2016 and projected for 2017 – 2020.



Total Levy

Status	Year	Levy	\$ Change	% Change
Actual	2012	\$3,472,684	\$148,724	4.47%
Actual	2013	\$3,756,865	\$284,181	8.18%
Actual	2014	\$4,152,772	\$395,907	10.54%
Actual	2015	\$4,358,800	\$206,028	4.96%
Proposed	2016	\$4,599,509	\$240,709	5.52%
<i>Projected</i>	<i>2017</i>	<i>\$4,842,669</i>	<i>\$243,160</i>	<i>5.29%</i>
<i>Projected</i>	<i>2018</i>	<i>\$5,110,257</i>	<i>\$267,588</i>	<i>5.53%</i>
<i>Projected</i>	<i>2019</i>	<i>\$5,385,069</i>	<i>\$274,813</i>	<i>5.38%</i>
<i>Projected</i>	<i>2020</i>	<i>\$5,638,751</i>	<i>\$253,682</i>	<i>4.71%</i>

The OMPF Allocation for the Township is down \$139,600 from 2015. We are fortunate that the OPP costs are also decreasing by \$150,626 which makes up for this loss. The Township is approaching the target for OPP costs, so going forward, it is more likely that the impact of the decreasing OMPF will not be mitigated from a significant cost reduction elsewhere. It should also be noted that while the OPP cost is decreasing, the Township will have paid \$267,942 in phase-in adjustments to assist those that are seeing OPP cost increases.

With respect to the operating budget, there are not a lot of areas to highlight. Any changes tend to be minor and attempt to better reflect the anticipated activity for 2016. While some areas may show a difference from the 2015 Actual, they are typically due to work be completed on other activities or in the capital budget. In addition to looking at Department and Activity totals, staff will review totals for things like wages, overhead, fuel, insurance, office supplies, telecommunications, professional services, etc. This allows us to ensure from an overall perspective, the budget reflects historical and required levels of operating, regardless of which specific activity is planned for 2016.

General Government

- The decrease in revenue is primarily related to the OMPF decrease.

Corporate Services

- Generally minor changes
- Police is down \$153,616 which is primarily due to the lower contract cost
- Collectively other areas are up \$71,350 – this is primarily related to Administration Staff costs – some is related to overall wage adjustments and some reflects movement of wages from one department to another (ie. Try to better reflect where staff time is being spent)

Fire Department

- Net Operating is up \$4,050
- When adjusted for the larger decrease in 244 due to the shifting of wages to better reflect actual, the overall increase would be about \$20,000

Public Works Department

- Net operating increase of \$83,500
- Minor adjustments between activities
- Some areas show increased amounts for contracted services ie. Tree Removal
- New activity locates – now tracking as an activity
- Due to scheduling, I still need to review this budget further with the Director of Public Works

While the following items are minor costs in the overall scheme of the budget, these items should be noted as to how they are shown in the proposed budget at this time:

Municipal Drain Write-offs – The impact of the proposed Municipal Drain Small Write-off Policy is reflected in the operating budget. The line item for write-offs was increased from \$500 to \$3,000 to reflect the proposed policy.

Community Grants – The draft budget contains the same amounts as 2015. Details were attached in the last report. Based on discussion at the last meeting staff will be bringing forward a policy. Depending on the policy there may be a minor adjustment to the levy requirement.

Christmas Gift Certificate Program – The draft budget contains \$3,000 for this program. There was identification of other options for volunteer recognition programs. The budget does not contain any additional funding. If there is a desire to change the program, a different program could utilize the existing funding, add funds for something else or lower/remove funding based on the program.

Lunch during daytime Council meetings – The draft contains \$1,500 for this item in the Council Activity section of the budget.

Recommendation:

1. None at this time, unless Council wishes to give direction on any items or proposed projects. Staff will use feedback from Council on preparation of future drafts of the budget.

Report prepared
and submitted by:

A handwritten signature in black ink that reads "Jeff Carswell". The signature is written in a cursive style with a large, stylized "J" and "C".

Jeff Carswell, AMCT
Chief Administrative Officer

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

	<u>YTD 2015</u>	<u>Budget 2015</u>	<u>Budget 2016</u>	<u>\$ Change</u>
Operating				
Non-Departmental Activities				
Taxation Levy				
11-000-001 Taxation	(\$4,358,799)	(\$4,358,800)	\$0	\$4,358,800
	<u>(4,358,799)</u>	<u>(4,358,800)</u>	<u>0</u>	<u>4,358,800</u>
General Government				
11-000-000 Surplus/Deficit	(235,709)	(50,000)	(100,000)	(50,000)
11-000-002 Supplementary Taxation	(80,759)	(30,000)	(50,000)	(20,000)
11-000-003 Tax Rebates & Write-offs	77,771	20,000	30,000	10,000
11-000-005 Payments in Lieu of Taxes	(60,787)	(63,925)	(60,600)	3,325
11-000-006 Ontario Grants	(979,640)	(961,400)	(821,800)	139,600
11-000-007 Canada Grants	(315,030)	(312,500)	(323,336)	(10,836)
11-000-021 Departmental Revenue	(197,930)	(167,600)	(167,600)	0
11-000-121 Departmental Expenditures	483,515	280,800	341,636	60,836
Total General	<u>(1,308,570)</u>	<u>(1,284,625)</u>	<u>(1,151,700)</u>	<u>132,925</u>

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

		<u>YTD 2015</u>	<u>Budget 2015</u>	<u>Budget 2016</u>	<u>\$ Change</u>
Corporate Services					
Council					
11-111-111	Council	111,599	111,800	111,500	(300)
11-111-112	Conferences & Seminars	17,321	19,500	21,000	1,500
	Total Council	<u>128,920</u>	<u>131,300</u>	<u>132,500</u>	<u>1,200</u>
Administration Staff					
11-123-121	Departmental Expenditures	455,316	481,000	529,500	48,500
	Total Administration	<u>455,316</u>	<u>481,000</u>	<u>529,500</u>	<u>48,500</u>
Township Office Hickson					
11-181-021	Departmental Revenue	0	0	0	0
11-181-121	Departmental Expenditures	21,038	21,400	22,900	1,500
	Total Township Office Hickson	<u>21,038</u>	<u>21,400</u>	<u>22,900</u>	<u>1,500</u>
89 Loveys St - Hickson					
11-182-021	Departmental Revenue	0	0	0	0
11-182-121	Departmental Expenditures	1,778	4,200	3,500	(700)
	Total Township Office Tavistock	<u>1,778</u>	<u>4,200</u>	<u>3,500</u>	<u>(700)</u>
Former PUC Office					
11-183-021	Departmental Revenue	(6,848)	(7,000)	(7,000)	0
11-183-121	Departmental Expenditures	5,212	6,100	6,175	75
	Total Department 183 - Former PUC Office	<u>(1,636)</u>	<u>(900)</u>	<u>(825)</u>	<u>75</u>
General Administration					
11-191-021	Departmental Revenue	(14,889)	(15,400)	(15,600)	(200)
11-191-121	Departmental Expenditure	164,719	193,250	196,000	2,750
11-191-126	Municipal Election	5,043	5,500	5,000	(500)
	Total General Administration	<u>154,873</u>	<u>183,350</u>	<u>185,400</u>	<u>2,050</u>
Parks and Recreation					
Parks & Recreation Admin					
11-758-021	Departmental Revenue	(4,250)	0	0	0

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

		YTD 2015	Budget 2015	Budget 2016	\$ Change
11-758-121	Departmental Expenditures	9,287	30,100	30,100	0
	Total Parks & Recreation Admin	5,037	30,100	30,100	0
Hickson Area					
Hickson Park					
11-751-021	Departmental Revenue	(4,250)	0	0	0
11-751-121	Departmental Expenditures	22,704	19,850	21,250	1,400
	Total Hickson Park	18,454	19,850	21,250	1,400
Innerkip Area					
Innerkip Park					
11-752-021	Departmental Revenue	0	0	0	0
11-752-121 + 11-752-851	Departmental Expenditures	31,982	35,650	39,400	3,750
	Total Innerkip Park	31,982	35,650	39,400	3,750
Stonegate Park					
11-754-021	Departmental Revenue	0	0	0	0
11-754-121	Departmental Expenditures	1,320	3,000	3,500	500
	Total Innerkip Estates Park	1,320	3,000	3,500	500
Innerkip Community Centre					
11-761-021	Departmental Revenue	(18,741)	(22,000)	(20,000)	2,000
11-761-121	Departmental Expenditures	39,190	42,700	41,200	(1,500)
	Total Innerkip Community Centre	20,449	20,700	21,200	500
Tavistock Area					
Tavistock Park					
11-753-021	Departmental Revenue	(10,545)	(9,000)	(9,300)	(300)
11-753-121	Departmental Expenditures	60,392	48,120	55,800	7,680
	Total Tavistock Park	49,847	39,120	46,500	7,380
Bender Subdivision Parkette					
11-756-021	Departmental Revenue	0	0	0	0
11-756-121	Departmental Expenditures	1,250	2,045	1,675	(370)

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

	YTD 2015	Budget 2015	Budget 2016	\$ Change
Total Bender Subd Passive Park	1,250	2,045	1,675	(370)
Tavistock Memorial Hall				
11-755-021 Departmental Revenue	(25,520)	(24,000)	(24,500)	(500)
11-755-121 Departmental Expenditures	50,002	55,360	56,200	840
Total Tavistock Memorial Hall	24,482	31,360	31,700	340
TDRC - Arena				
11-781-021 Departmental Revenue	(367,820)	(362,950)	(369,950)	(7,000)
11-781-121 Departmental Expenditures	405,787	416,050	422,250	6,200
Total TDRC - Arena	37,967	53,100	52,300	(800)
TDRC - Concession Booth				
11-782-021 Departmental Revenue	(35,023)	(36,500)	(36,500)	0
11-782-121 Departmental Expenditures	28,026	27,400	29,500	2,100
Total TDRC - Concession Booth	(6,997)	(9,100)	(7,000)	2,100
TDRC - Vending Machines				
11-783-021 Departmental Revenue	(4,565)	(5,000)	(4,800)	200
11-783-121 Departmental Expenditures	1,674	2,000	2,200	200
Total TDRC - Vending Machines	(2,890)	(3,000)	(2,600)	400
TDRC Pro Shop/Skate Sharpening				
11-784-021 Departmental Revenue	0	(50)	(50)	0
11-784-121 Departmental Expenditures	0	0	0	0
Total TDRC Pro Shop/Skate Sharpening	0	(50)	(50)	0
TDRC - Liquor				
11-785-021 Departmental Revenue	0	0	0	0
11-785-121 Departmental Expenditures	0	0	0	0
Total TDRC - Liquor	0	0	0	0
TDRC - Ice Resurfacer				
11-786-021 Departmental Revenue	(3,650)	(3,650)	(3,650)	0
11-786-121 Departmental Expenditures	660	3,060	2,560	(500)
Total TDRC - Ice Resurfacer	(2,990)	(590)	(1,090)	(500)
Total TDRC Operating	25,090	40,360	41,560	1,200

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

	<u>YTD 2015</u>	<u>Budget 2015</u>	<u>Budget 2016</u>	<u>\$ Change</u>
Recreation Programs (HRC, IRC, Hickson Trail)				
Hickson Trail				
11-766-021 Revenue	(760)	0	0	0
11-766-121 + 11-766-945 Expenses/Equity	760	0	0	0
Total Hickson Trail	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Hickson Recreation Committee				
11-762-000 Surplus/Deficit	0	0	0	0
11-762-711 Administration	1,432	0	0	0
11-762-712 Concession	(619)	0	0	0
11-762-713 Minor Ball Program	(120)	0	0	0
11-762-716 Park Tractors	522	0	0	0
11-762-720 Tournaments	0	0	0	0
11-762-721 Fireworks	0	0	0	0
11-762-731 Banquet	0	0	0	0
11-762-734 Fundraising - Non Licensed	(725)	0	0	0
11-762-945 Equity	(490)	0	0	0
Total Hickson Recreation Committee	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Innerkip Recreation Committee				
11-763-000 Surplus/Deficit	0	0	0	0
11-763-121 Departmental Expenditures	0	0	0	0
11-763-711 Administration	(2,801)	0	0	0
11-763-712 Concession	4,155	0	0	0
11-763-713 Minor Ball Program	(11,764)	0	0	0
11-763-714 Other Ball Programs	0	0	0	0
11-763-715 Grounds	20,469	0	0	0
11-763-716 Park Tractors	1,778	0	0	0
11-763-720 Tournaments	(7,911)	0	0	0
11-763-721 Fireworks	(1,528)	0	0	0
11-763-731 Banquet	0	0	0	0
11-763-734 Fundraising - Non Licensed	0	0	0	0
11-763-735 Activity 735	(2,100)	0	0	0
11-763-945 Equity	(322)	0	0	0
Total Innerkip Recreation Committee	<u>(23)</u>	<u>0</u>	<u>0</u>	<u>0</u>

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

		<u>YTD 2015</u>	<u>Budget 2015</u>	<u>Budget 2016</u>	<u>\$ Change</u>
Police					
Police Services Board					
11-252-112	Conferences & Seminars	5,436	6,025	6,025	0
11-252-121	Departmental Expenses	4,568	7,275	7,225	(50)
	Total Police Services Board	<u>10,004</u>	<u>13,300</u>	<u>13,250</u>	<u>(50)</u>
Township Policing					
11-253-006	Ontario Grants	(36,513)	(35,000)	(35,000)	0
11-253-021	Departmental Revenue	0	0	0	0
11-253-121	Departmental Expenitures	1,154,447	1,144,178	990,562	(153,616)
	Total Township Policing	<u>1,117,934</u>	<u>1,109,178</u>	<u>955,562</u>	<u>(153,616)</u>
	Total All Policing	<u>1,127,938</u>	<u>1,122,478</u>	<u>968,812</u>	<u>(153,666)</u>
Miscellaneous					
Animal Control					
11-281-021	Departmental Revenue	0	(250)	(250)	0
11-281-121	Departmental Expenditures	11,368	10,000	12,000	2,000
	Total Animal Control	<u>11,368</u>	<u>9,750</u>	<u>11,750</u>	<u>2,000</u>
Livestock Claims					
11-282-021	Departmental Revenue	(590)	(500)	(500)	0
11-282-121	Departmental Expenditures	560	1,500	1,500	0
	Total Livestock Claims	<u>(30)</u>	<u>1,000</u>	<u>1,000</u>	<u>0</u>
Fence Viewers					
11-283-121	Departmental Expenditures	0	0	0	0
	Total Fence Viewers	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Crossing Guards					
11-381-121	Departmental Expenditures	28,486	29,850	29,850	0
	Total Crossing Guards	<u>28,486</u>	<u>29,850</u>	<u>29,850</u>	<u>0</u>
Cemeteries					
11-581-121	12th Line Baptist Cemetery	625	625	650	25

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

		YTD 2015	Budget 2015	Budget 2016	\$ Change
11-582-121	Vandecar Cemetery	635	475	500	25
11-583-121	17th Line Evangelical Cemetery	500	500	525	25
11-584-121	Brickyard Cemetery	500	500	500	0
	Total Cemeteries	<u>2,260</u>	<u>2,100</u>	<u>2,175</u>	<u>75</u>
	Seniors Picnic				
11-631-121	Departmental Expenditures	0	1,500	1,500	0
	Total Seniors Picnic	<u>0</u>	<u>1,500</u>	<u>1,500</u>	<u>0</u>
	Planning & Zoning Admin				
11-811-021	Departmental Revenue	(6,090)	(5,500)	(5,500)	0
11-811-121	Departmental Expenditures	1,344	5,100	5,100	0
	Total Planning & Zoning Admin	<u>(4,746)</u>	<u>(400)</u>	<u>(400)</u>	<u>0</u>
	Economic Development				
11-812-121	Departmental Expenditures	27,058	28,000	30,000	2,000
	Total Economic Development	<u>27,058</u>	<u>28,000</u>	<u>30,000</u>	<u>2,000</u>
	Total Corporate Services	<u>2,130,508</u>	<u>2,236,813</u>	<u>2,154,547</u>	<u>(82,266)</u>

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

	<u>YTD 2015</u>	<u>Budget 2015</u>	<u>Budget 2016</u>	<u>\$ Change</u>
Fire and Protective Services				
Hickson Fire Department				
11-211-021	(9,669)	(2,500)	(2,500)	0
11-211-121	64,396	62,100	66,000	3,900
11-211-123	79,450	65,100	66,100	1,000
11-211-124	23,907	40,250	40,750	500
11-211-131	538	1,700	1,700	0
11-211-132	56	2,200	2,200	0
11-211-801	4,314	5,700	5,700	0
11-211-802	2,601	6,400	6,400	0
11-211-803	4,473	4,300	4,300	0
Total Hickson Fire Department	<u>170,067</u>	<u>185,250</u>	<u>190,650</u>	<u>5,400</u>
Innerkip Fire Department				
11-222-021	(33,392)	(26,000)	(26,000)	0
11-222-121	61,580	66,100	67,600	1,500
11-222-123	32,615	42,600	40,100	(2,500)
11-222-124	22,520	40,250	40,250	0
11-222-131	538	1,700	1,700	0
11-222-132	51	2,200	2,200	0
11-222-804	5,520	6,100	6,100	0
11-222-805	3,321	6,900	6,900	0
11-222-806	11,163	3,450	3,450	0
Total Innerkip Fire Department	<u>103,916</u>	<u>143,300</u>	<u>142,300</u>	<u>(1,000)</u>
Tavistock Fire Department				
11-233-021	(13,814)	(10,000)	(10,000)	0
11-233-121	61,646	69,850	70,550	700
11-233-123	73,069	55,000	60,000	5,000
11-233-124	30,928	40,250	40,250	0
11-233-131	538	1,700	1,700	0
11-233-132	51	2,300	2,300	0
11-233-807	2,452	4,200	4,200	0
11-233-808	2,352	4,100	4,100	0
11-233-809	2,594	3,300	3,300	0
Total Tavistock Fire Department	<u>159,817</u>	<u>170,700</u>	<u>176,400</u>	<u>5,700</u>

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

		<u>YTD 2015</u>	<u>Budget 2015</u>	<u>Budget 2016</u>	<u>\$ Change</u>
	Township Fire Department				
11-244-021	Departmental Revenue	(5,288)	(1,500)	(1,500)	0
11-244-121	Departmental Expenditures	94,201	140,400	123,900	(16,500)
11-244-131	Fire Prevention	6,250	4,000	4,100	100
11-244-132	Fire Public Education	1,577	700	700	0
11-244-834	2014 Dodge RAM	2,006	4,450	4,250	(200)
	Total Township Fire Department	<u>98,747</u>	<u>148,050</u>	<u>131,450</u>	<u>(16,600)</u>
	Community Emergency Management				
11-246-021	Departmental Revenue	0	0	0	0
11-246-121	Departmental Expenditures	22,835	22,825	30,175	7,350
	Total Department 246 - Community Emergency Man.	<u>22,835</u>	<u>22,825</u>	<u>30,175</u>	<u>7,350</u>
	By-Law Enforcement				
11-261-021	Departmental Revenue	(2,100)	(1,500)	(1,500)	0
11-261-121	Departmental Expenditures	21,754	22,350	25,550	3,200
	Total By-Law Enforcement	<u>19,654</u>	<u>20,850</u>	<u>24,050</u>	<u>3,200</u>
	Total Protective Services	<u>575,036</u>	<u>690,975</u>	<u>695,025</u>	<u>4,050</u>

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

	<u>YTD 2015</u>	<u>Budget 2015</u>	<u>Budget 2016</u>	<u>\$ Change</u>	
Public Works and Development					
Roads & PW - Overhead					
11-311-021	Departmental Revenue	(12,187)	(15,000)	(15,000)	0
11-311-121	Departmental Expenditures	667,441	491,850	497,350	5,500
11-311-821	1999 Champion Grader 740A	2,338	(27,900)	(29,400)	(1,500)
11-311-823	2004 Volvo 730B Grader	(22,682)	(32,900)	(31,400)	1,500
11-311-824	2005 John Deere Tractor	(7,517)	(11,950)	(12,450)	(500)
11-311-825	2010 Caterpillar Loader	(18,999)	(17,225)	(19,225)	(2,000)
11-311-826	2014 Case Backhoe	(14,874)	0	0	0
11-311-827	Chainsaws and other small eqp.	3,221	9,500	7,500	(2,000)
11-311-828	Snowplows, Wings, etc	22,102	20,525	24,525	4,000
11-311-829	2006 Vermeer Brush Chipper	130	(4,200)	(4,200)	0
11-311-830	2008 Sterling Dump Truck	(42,447)	(28,700)	(31,700)	(3,000)
11-311-831	2006 Volvo Dump Truck	(22,109)	(29,450)	(29,450)	0
11-311-832	2006 Sterling 1375	2,426	(10,375)	(10,375)	0
11-311-833	2012 TerraStar Flatbed (Roads)	(13,312)	(9,250)	(10,750)	(1,500)
11-311-834	2007 GMC Sierra X-Cab (Scott)	0	0	0	0
11-311-835	2010 Silverado LT (PW Foreman)	7,193	7,300	7,300	0
11-311-836	2009 GMC Sierra (Dennis)	6,937	10,450	10,450	0
11-311-837	2007 GMC Pickup (Roads)	3,604	4,175	4,175	0
	Total Roads & PW - Overhead	<u>561,263</u>	<u>356,850</u>	<u>357,350</u>	<u>500</u>
Roads & PW Facilities					
11-312-121	Departmental Expenditures	45,442	52,700	53,500	800
	Total Roads & PW Facilities	<u>45,442</u>	<u>52,700</u>	<u>53,500</u>	<u>800</u>
Roads & PW -Road Maintenance					
11-313-021	Departmental Revenue	(1,801)	(10,000)	(10,000)	0
11-313-315	HM-Patching/Base Repair	15,783	37,000	37,000	0
11-313-317	HM-Sweeping	6,038	9,525	9,525	0
11-313-318	HM-Shoulder Maintenance	13,631	29,250	29,250	0
11-313-319	HM-Other Maintenance	11,717	11,600	15,600	4,000
11-313-331	LM-Patch Gravel Service	10,034	14,000	15,000	1,000
11-313-334	LM-Grading	49,755	56,500	58,500	2,000
11-313-335	LM-Dust Control	103,978	114,450	119,450	5,000
11-313-337	LM-Gravel Resurfacing	148,316	160,000	165,000	5,000
11-313-341	RM-Grass Cutting/Seed/Sod	24,002	24,000	25,500	1,500
11-313-342	RM-Tree Planting & Removal	91,558	130,500	147,500	17,000

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

		YTD 2015	Budget 2015	Budget 2016	\$ Change
11-313-343	RM-Tree Trimming/Brush Removal	0	0	0	0
11-313-344	RM-Spraying	0	0	0	0
11-313-345	RM-Debris Pick up	7,231	8,750	9,250	500
11-313-346	RM-Ditching Grader	24,881	33,200	36,500	3,300
11-313-347	RM-Other Roadside Maintenance	1,382	6,450	6,950	500
11-313-348	RM-Sewers & Drains	1,653	9,000	9,500	500
11-313-349	RM-Catchbasin Repairs/Cleaning	1,977	11,000	11,500	500
11-313-361	Bridge Maintenance	8,286	8,200	7,700	(500)
11-313-364	Culvert Installation & Repair	15,857	33,775	33,775	0
11-313-371	Signs/Barricades/Guide Rails	15,224	19,500	19,500	0
11-313-372	Locates	0	0	10,000	10,000
11-313-381	Hydrant Repair & Replacement	0	0	0	0
	Total Roads & PW -Road Maintenance	<u>549,501</u>	<u>706,700</u>	<u>757,000</u>	<u>50,300</u>
	Roads & PW - Winter Maintenance				
11-314-021	Departmental Revenue	(5,226)	(5,500)	(5,000)	500
11-314-411	Truck-Plowing/Salting/Sanding	123,502	152,000	162,500	10,500
11-314-412	Grader-Plowing/Iceblading	33,926	49,250	51,250	2,000
11-314-413	Hauling Sand & Salt	0	0	0	0
11-314-414	Snowfence Erection & Removal	6,124	13,500	13,500	0
11-314-415	Other Winter Activities	2,758	4,400	4,400	0
11-314-416	Snow Removal from Streets	14,196	14,750	18,750	4,000
11-314-417	Snow Removal- Parking Lots, etc	0	2,600	2,600	0
11-314-418	Snow Removal- Sidewalks	6,578	12,500	12,500	0
	Total Roads & PW - Winter Maintenance	<u>181,858</u>	<u>243,500</u>	<u>260,500</u>	<u>17,000</u>
	Roads & PW - Sidewalks				
11-322-531	Sidewalk Repair & Maintenance	32,176	27,000	27,500	500
	Total Roads & PW - Sidewalks	<u>32,176</u>	<u>27,000</u>	<u>27,500</u>	<u>500</u>
	Leaf & Yard Waste Program				
11-351-021	Departmental Revenue	(49,432)	(51,600)	(51,600)	0
11-351-121	Departmental Expenditures	49,432	51,600	51,600	0
	Total Leaf & Yard Waste Program	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	Streetlighting				
11-371-021	Departmental Revenue	0	0	0	0
11-371-121	Departmental Expenditures	51,753	50,000	50,000	0

TOWNSHIP OF EAST ZORRA-TAVISTOCK
2016 Budget

	YTD 2015	Budget 2015	Budget 2016	\$ Change
Total Streetlighting	51,753	50,000	50,000	0
Agriculture & Reforestation				
11-871-021 Departmental Revenue	(94,648)	(92,500)	(93,500)	(1,000)
11-871-121 Departmental Expenditures	100,244	97,775	105,275	7,500
11-871-122 Wages Not Grant Eligible	22,006	15,500	19,000	3,500
Total Agriculture & Reforestation	27,602	20,775	30,775	10,000
Tile Drainage				
11-881-021 Departmental Revenue	(31,983)	(50,250)	(50,250)	0
11-881-121 Departmental Expenditures	31,983	50,650	50,650	0
Total Tile Drainage	0	400	400	0
Building and Structural Inspection				
11-271-021 Departmental Revenue	(128,248)	(90,000)	(90,000)	0
11-271-121 Departmental Expenditures	176,268	167,100	172,500	5,400
11-271-812 2006 GMC Canyon	5,914	5,600	4,600	(1,000)
Total Building and Structural Inspection	53,934	82,700	87,100	4,400
Total Public Works & Development	1,503,528	1,540,625	1,624,125	83,500
Total Operating - All Departments	(1,458,298)	(1,175,012)	3,321,997	4,497,009