

STAFF REPORT

Report #CAO2015-17

To: His Worship the Mayor and Members of Council

From: Jeff Carswell, Chief Administrative Officer

Subject: 2015 Budget Report #4 – 2nd Draft

Date: March 13, 2015

Background:

This is the fourth report of several related to development of the 2015 – 2019 Capital Forecast and 2015 Operating Budget. This report provides a “2nd draft” of the Capital and Operating Budgets, along with information on where the changes were made. Additional commentary and analysis on the budget and impacts is also included.

Discussion:

At the last Council meeting, there was a high level review of the Operating Budget, but no specific direction on areas where Council was requesting additional information. Since that meeting there haven't been any messages or requests on the budget. I should also note, all budget documents have been posted to the website and the EaZy Talk Newsletter contained a front page story about the budget. To date there haven't been any public comments, questions or suggestions.

I have reviewed all of the Capital and Departmental Budgets in detail. I have made various changes in an attempt to lower the tax levy requirement, while still being able to maintain programs and services at mandated and expected levels.

The following reports are attached:

- Change Highlight Report – Outlines the changes from the 1st Draft to the CAO/2nd Draft)
- Updated Operating & Capital Budget Department Summary (CAO/2nd Draft)
- Updated Detailed Operating Budget (CAO/2nd Draft)
- Updated Capital Forecast (CAO/2nd Draft)

As you will see, the overall levy increase from 2014 is 7.59% or \$315,028. This is down from the 1st Draft of 11% or \$456,878. While it would be nice to get to a lower increase, doing so will definitely impact programs, services or the Capital Program. The main challenge tends to be the decrease in OMPF. If the OMPF had remained stable, the levy increase would be 2.02% or \$83,928 which should be considered very reasonable based on inflation, cost increases, etc. As well, while there has been some residential growth over 2014, a reduction in the Industrial assessment has eliminated any significant real growth component.

To maintain services, programs and the capital program, the OMPF decrease will need to be made up from other sources. Unfortunately, property tax is the only other significant source of revenue available to the Township.

In addition to the attached reports, following are several updated summaries that illustrate where the levy increase is coming from.

	2014 Actual	2014 Budget	Department Submissions			CAO Revisions		
			2015 V1 Department	\$ Change From PY	% Change from PY	2015 V2 CAO	\$ Change from PY	% Change from PY
Operating + Capital Levy Increase								
General - Non-Departmental	(1,568,122)	(1,486,475)	(1,269,625)	216,850	-14.59%	(1,284,625)	201,850	-13.58%
Admin, Parks, Facilities	2,468,576	2,424,010	2,481,963	57,953	2.39%	2,445,313	21,303	0.88%
Protective Services	863,764	889,275	954,175	64,900	7.30%	928,975	39,700	4.46%
Public Works	2,217,182	2,325,962	2,443,137	117,175	5.04%	2,378,137	52,175	2.24%
Total	3,981,400	4,152,772	4,609,650	456,878	11.00%	4,467,800	315,028	7.59%
<i>Adjusted to remove OMPF Impact of \$231,100</i>				225,778	5.44%			
			Adjusted to remove OMPF Impact of \$231,100				83,928	2.02%

Impact by Selected Items	\$ Change from PY	% Change from PY
Capital Budget	14,250	0.34%
OMPF Reduction	231,100	5.56%
Police	(82,787)	-1.99%
2015 Wage & Benefit Adjustments (I	47,500	1.14%
Various Operational Increases	104,965	2.53%
	315,028	7.59%

At this point, while the County Budget has been approved the Tax Rates have not been provided. Several tax policy matters need to be determined before the rates are finalized. As well, the Province has not provided the education rates yet. Normally they are provided by now. As such, it is difficult to determine what the overall tax impact will be. Based on information known to date, the Township's levy increase when combined with the County and Education portions will likely result in an overall increase of about 3-4% for the average property. We need to keep in mind this is just an average as with phasing, the impact on a property by property basis can be highly variable.

Other Townships are also experiencing similar budget challenges, mainly due to the OMPF decrease. Following are other known levy increases in the area:

- SWOX - 12.95% Levy Increase (9% due to OMPF and OPP)
- Zorra – 10.6% Levy Increase (2014 Levy \$5,645,304, 2015 Levy \$6,246,382 – Dollar increase \$601,078.00)
- Norwich – 9.3% Levy Increase (5.8% due to OMPF)
- BB – 4.38% Levy Increase
- Oxford County – 2.2% Levy Increase (\$52.2 Million Levy – no OMPF impact as County doesn't get any OMPF)

This budget will permit staff to move forward with some initiatives identified by Council through the priority setting exercise over the coming year. It is anticipated that some ongoing deficiencies that have had budget allocation in past years, but due to time constraints and changing priorities, little movement forward, will be fully pursued this year. While the budget doesn't contain provisions for any significant new initiatives or programs, there will be the opportunity for staff to work on some continuous improvement projects to enhance service delivery and the information the Township maintains to provide programs and services.

Highlights:

CEMC – Staff are further reviewing and discussing this program in conjunction with the County and neighbours. I do not see a significant decrease in costs in this area, but it is hoped that there could be better use of existing resources and staff time. Training requirements and mandated programs are continuing to escalate in both Fire and Emergency Services which is putting a strain on the budget, but more so on the time required by staff to fulfill the responsibilities.

Parks – Inspections, Student Training/Supervision, Township Involvement – Past budgets have contained funding for being more involved with some park facility operational matters; however, other priorities have often put this requirement on the back shelf from a staff time perspective. As well, there has been no progress on a Municipal Alcohol Policy. Staff believe that this matter should be addressed in conjunction with the staffing changes/recruitment process that we will be embarking on shortly. This budget includes funding to properly address the requirements that need attention. Staff are formulating more detailed plans to address the requirements in this area.

Capital – While there isn't a significant increase in the capital budget, 2015 will be a busy year with several large projects in the Fire and Public Works area. Notable items include:

- Innerkip Tanker Replacement - \$320,000
- Fire Station - Major Facility Maintenance - \$30,000
- Fire Communications - \$75,000 this year + \$25,000 / yr until paid
- Bridge #0003 - \$540,000
- Homewood & Victoria Reconstruction - \$550,000
- 13th North end - \$175,000
- Fibremat 15th Line - \$100,000
- Adam Street – Shave & Pave - \$65,000
- Paving - \$125,000

Also attached are two additional reports:

- Grants to Organizations
- User Fees Update for 2016 –no significant changes proposed

Recommendation:

1. That Council authorize the CAO to prepare for the April 1, 2015 Budget Public Meeting based on the CAO/2nd Draft Budget as contained in this report.

Report prepared
and submitted by:



Jeff Carswell, AMCT
Chief Administrative Officer

Capital	Amount	Notes
Admin - Cut Insurance Reserve Contribution	-\$10,000	reserve is relatively healthy, transfers out have been reasonable last few years
Admin - Cut AODA Contract	\$0	if staffing responsibility changes are approved, this could be accomodated by staff - parts are ongoing so it would make more sense to move to operating and not use reserves
Admin - Added detail re: Equipment	\$1,500	added details on equipment requirements & cost estimates, slight increase
Admin - Office	-\$10,500	Lowered reserve, lowered eqp, funded carpet fully from reserve
Admin - HP	-\$2,500	Lowered to last year level
Admin - ICC	-\$5,000	Misc. cuts and reserve adj
Admin - TMH	-\$5,000	Reduced stove, funded cooler from reserve
Admin - TDRC	-\$5,000	Funded all light upgrades from Reserve
	-\$36,500	
Fire - Cut Station IT/Computer/Tablets	-\$15,000	in addition to reducing costs, I am concerned about ability to support additional IT, no staff to support
Fire - Reduced transfer to vehicle reserve	-\$10,000	reviewed over long term, results in slightly higher/longer negative reserve position
Fire - Hickson Tanker - Body Work/Painting	\$0	Missed on first draft, funded from Equipment Reserve
Fire - Station Internal Major Maint	\$0	Increased, some funded from Facility Reserve, Removed Various from Operating
	-\$25,000	
PW - Matheson Drain	-\$20,000	Funded from Drainage Reserve
PW - Adjusted Guiderails	\$0	Some is in WIP, funded from 2014
PW - Homewood / Victoria	-\$25,000	Applied OCIF Formula Funding
	-\$45,000	
Capital Reduction	-\$106,500	\$120,750 increase reduced to \$14,250 increase based on above changes. 1.12% over 2014 TGGR for Capital
Operating		
Minor Adjustment to Supps	-\$5,000	
Minor Adjustment to PILS	-\$10,000	
General Admin Adjustments	-\$150	
Protective Services Adjustments	-\$200	Some reductions for items moved to Capital, but also added funding for incr. parking lot snow, facility maintenance staffing
Public Works - Add'l Revenue	-\$10,000	
Public Works - Expense Reductions	-\$10,000	misc. adjustments
		\$336,128 increased reduced to \$300,778 increase based on changes. \$69,678 or 2.41% when \$231,100 OMPF
Operating Reduction	-\$35,350	Reduction Removed.
Total Reduction	-\$141,850	

Summary - All Department Totals	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
General - Non-Departmental	(1,568,122)	(1,486,475)	(1,269,625)	(1,284,625)	201,850	-13.58%	OMPF \$231,100
Admin, Parks, Facilities					0		
Council	124,001	133,800	134,300	134,300	500	0.37%	
Admin	465,622	419,750	481,000	481,000	61,250	14.59%	
Hickson Office	20,127	19,700	21,400	21,400	1,700	8.63%	
89 Loveys St	4,444	6,400	4,700	4,200	(2,200)	-34.38%	
Former PUC Office	(1,047)	(1,100)	(900)	(900)	200	-18.18%	
General Admin	165,644	179,100	183,850	183,350	4,250	2.37%	
Hickson Park	18,513	18,100	19,850	19,850	1,750	9.67%	
Innerkip Park	34,546	32,900	36,150	35,650	2,750	8.36%	
Tavistock Park	31,269	31,420	38,650	39,120	7,700	24.51%	
Stonegate Park (IEP)	1,820	2,500	4,000	3,000	500	20.00%	
TMH	26,452	29,370	30,650	31,360	1,990	6.78%	
Bender Subd. Park	1,395	1,995	1,925	2,045	50	2.51%	
Parks Admin	24,964	24,650	30,100	30,100	5,450	22.11%	
TDRC - Rink	40,379	48,500	53,000	53,100	4,600	9.48%	
TDRC - Concession	(6,963)	(9,300)	(9,100)	(9,100)	200	-2.15%	
TDRC - Vending	(1,780)	(5,000)	(3,000)	(3,000)	2,000	-40.00%	
TDRC - Pro Shop/Skate Sharpening	0	(50)	(50)	(50)	0	0.00%	
TDRC - Licenced	0	0	0	0	0		
TDRC - Zamboni	9,890	(1,590)	(590)	(590)	1,000	-62.89%	
ICC	18,212	14,550	19,250	20,700	6,150	42.27%	
PSB	10,079	13,300	13,300	13,300	0	0.00%	
Police	1,228,307	1,191,965	1,107,678	1,109,178	(82,787)	-6.95%	
Planning	(5,901)	(1,000)	600	(400)	600	-60.00%	
Ec Dev	25,000	25,000	28,000	28,000	3,000	12.00%	
12th Line Baptist Cemetery	625	625	625	625	0	0.00%	
Vandecar Cemetery	475	475	475	475	0	0.00%	
17th Line Evangelical	500	500	500	500	0	0.00%	

Summary - All Department Totals	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Brickyard Cemetery	500	500	500	500	0	0.00%	
Seniors Picnic	1,141	1,500	1,500	1,500	0	0.00%	
Crossing Guards	28,531	29,200	29,850	29,850	650	2.23%	
Canine Control	10,013	9,000	10,750	9,750	750	8.33%	
Livestock Claims	(176)	1,000	1,000	1,000	0	0.00%	
Admin, Parks, Facilities Total	2,276,582	2,217,760	2,239,963	2,239,813	22,053	0.99%	
					0		
Protective Services					0		
Hickson Fire	169,996	175,150	187,250	185,250	10,100	5.77%	
Innerkip Fire	123,990	135,950	142,300	143,300	7,350	5.41%	
Tavistock Fire	169,764	162,075	174,700	170,700	8,625	5.32%	
Township Fire	127,415	147,700	147,450	148,050	350	0.24%	
CEMC	21,020	18,550	17,625	22,825	4,275	23.05%	
By-law	19,336	21,850	21,850	20,850	(1,000)	-4.58%	
Protective Services Total	631,521	661,275	691,175	690,975	29,700	4.49%	
					0		
Public Works					0		
Roads General	327,837	333,600	352,850	356,850	23,250	6.97%	
Road Maintenance	590,548	692,025	718,700	706,700	14,675	2.12%	
Winter Control	270,597	230,000	243,500	243,500	13,500	5.87%	
PW Facilities	46,345	53,150	54,200	52,700	(450)	-0.85%	
Sidewalks	25,063	25,000	27,000	27,000	2,000	8.00%	
Leaf & Yard Waste	79	0	0	0	0		
Streetlighting	52,786	45,500	45,500	50,000	4,500	9.89%	
Municipal Drainage	29,462	19,175	24,275	20,775	1,600	8.34%	
Tile Drainage Program	1	400	400	400	0	0.00%	
Building	45,211	94,600	94,200	82,700	(11,900)	-12.58%	
Public Works Total	1,387,929	1,493,450	1,560,625	1,540,625	47,175	3.16%	
					0		
Total All Dept Operating	2,727,910	2,886,010	3,222,138	3,186,788	300,778	10.42%	
					0		

Summary - All Department Totals	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
					0		
Capital					0		
Admin, Parks, Facilities	191,994	206,250	242,000	205,500	(750)	-0.36%	
Fire	232,243	228,000	263,000	238,000	10,000	4.39%	
PW	829,253	832,512	882,512	837,512	5,000	0.60%	
Total	1,253,490	1,266,762	1,387,512	1,281,012	14,250	1.12%	
					0		
Total Operating and Capital	3,981,400	4,152,772	4,609,650	4,467,800	315,028	7.59%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Operating Budget							
Taxation Levy							
Taxation:							
11-000-001-0120 Residential/Farm(RT)	(2,785,426)	(2,785,274)	0	0	2,785,274	-100.00%	
11-000-001-0122 Residential Farmland Awaiting	0	(152)	0	0	152	-100.00%	
11-000-001-0130 Multi-Residential (MT)	(112,134)	(112,134)	0	0	112,134	-100.00%	
11-000-001-0140 Commercial(CT)	(332,976)	(335,002)	0	0	335,002	-100.00%	
11-000-001-0141 Commercial - Vacant Units/E	(3,057)	(3,057)	0	0	3,057	-100.00%	
11-000-001-0142 Commercial - Vacant Land (C	(3,812)	(3,812)	0	0	3,812	-100.00%	
11-000-001-0150 Industrial(IT)	(49,421)	(49,897)	0	0	49,897	-100.00%	
11-000-001-0151 Industrial - Vacant Units/Exce	(890)	(890)	0	0	890	-100.00%	
11-000-001-0152 Industrial - Vacant Land (IX)	(349)	(349)	0	0	349	-100.00%	
11-000-001-0155 Large Industrial (LT)	(66,243)	(86,616)	0	0	86,616	-100.00%	
11-000-001-0160 Farmland(FT)	(515,566)	(515,566)	0	0	515,566	-100.00%	
11-000-001-0170 Managed Forest(TT)	(566)	(566)	0	0	566	-100.00%	
11-000-001-0180 Pipe-line (PT)	(251,052)	(251,052)	0	0	251,052	-100.00%	
11-000-001-0190 Commercial New Constructio	(1,651)	(4,950)	0	0	4,950	-100.00%	
11-000-001-0193 Industrial New Construction (.	(3,455)	(3,455)	0	0	3,455	-100.00%	
11-000-001-0210 Bill 79 Capped	0	0	0	0	0		
Total Taxation	(4,126,597)	(4,152,772)	0	0	4,152,772	-100.00%	
Total Taxation	(4,126,597)	(4,152,772)	0	0	4,152,772	-100.00%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
General Government (Non-Departmental)					0		
					0		
Surplus/Deficit from Prior Year:					0		
11-000-000-0000 Surplus/Deficit from Prior Year	86,607	80,000	(50,000)	(50,000)	(130,000)	-162.50%	
Total Surplus/Deficit from Prior Year	86,607	80,000	(50,000)	(50,000)	(130,000)	-162.50%	
					0		
Supplementals/WO Taxation:					0		
11-000-002-0120 Residential/Farm (RT)	(43,737)	(25,000)	(25,000)	(30,000)	(5,000)	20.00%	
11-000-002-0130 Multi-Residential (MT)	0	0			0		
11-000-002-0140 Commercial (CT)	(6,194)	0			0		
11-000-002-0155 Large Industrial (LT)	0	0			0		
11-000-002-0160 Farmland (FT)	(9,329)	0			0		
11-000-002-0180 Pipeline (PT)	0	0			0		
11-000-002-0190 Commercial New Constructio	0	0			0		
11-000-002-0193 Industrial New Construction (0	0			0		
11-000-002-0210 Bill 79 Capped	0	0			0		
11-000-003-0120 Residential/Farm (RT)	32,232	20,000	20,000	20,000	0	0.00%	
11-000-003-0130 Multi-Residential (MT)	12,198	0			0		
11-000-003-0140 Commercial (CT)	6,962	0			0		
11-000-003-0141 Commercial - Vacant Units/E	(1,513)	0			0		
11-000-003-0150 Industrial (IT)	2,914	0			0		
11-000-003-0151 Industrial - Vacant Units/Exce	0	0			0		
11-000-003-0155 Large Industrial (LT)	130,736	130,000			(130,000)	-100.00%	
11-000-003-0160 Farmland (FT)	(6,060)	0			0		
11-000-003-0190 Commercial New Constructio	7,749	0			0		
11-000-003-0210 Bill 79 Capped	0	0			0		
Total Supplementals/WO Taxation	125,957	125,000	(5,000)	(10,000)	(135,000)	-108.00%	
					0		
Payments in Lieu:					0		
11-000-005-0211 Canada Post	(3,841)	(3,800)	(3,800)	(3,800)	0	0.00%	
11-000-005-0221 Railways	(5,586)	(5,400)	(5,500)	(5,500)	(100)	1.85%	
11-000-005-0231 Tax Assistance Act	(12,039)	(11,000)	(12,000)	(12,000)	(1,000)	9.09%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-000-005-0242 Ontario Hydro	(124)	(125)	(125)	(125)	0	0.00%	
11-000-005-0243 LCBO	(2,549)	(2,500)	(2,500)	(2,500)	0	0.00%	
11-000-005-0261 Other Mun Enterprises(PUC/	(68,632)	(14,000)	(30,000)	(40,000)	(26,000)	185.71%	
Total Payments in Lieu	(92,771)	(36,825)	(53,925)	(63,925)	(27,100)	73.59%	
					0		
Ontario Grants:					0		
11-000-006-0330 Non-specific Ontario Grants	(1,167,500)	(1,167,500)	(936,400)	(936,400)	231,100	-19.79%	OMPF, incl. CSPT
11-000-006-0331 Specific Grants & Revenue	(17,412)	0	(25,000)	(25,000)	(25,000)		New - OCIF Formula
Total Ontario Grants	(1,184,912)	(1,167,500)	(961,400)	(961,400)	206,100	-17.65%	
					0		
City of Woodstock - Bndry Adj:					0		
11-000-007-0330 City of Woodstock - Ongoing	(115,771)	(115,500)	(115,500)	(115,500)	0	0.00%	
Total City of Woodstock - Bndry Adj	(115,771)	(115,500)	(115,500)	(115,500)	0	0.00%	
					0		
Other Grants & Gas Tax:					0		
11-000-007-0331 Other Grants & Gas Tax	(207,303)	(197,000)	(197,000)	(197,000)	0	0.00%	Gas Tax
Total Other Grants & Gas Tax	(207,303)	(197,000)	(197,000)	(197,000)	0	0.00%	
					0		
General Revenue:					0		
11-000-021-0513 Misc Revenue	(8,543)	(5,000)	(5,000)	(5,000)	0	0.00%	
11-000-021-0514 Penny In/Out Processing	0	0	0	0	0		
11-000-021-0911 Penalty & Interest - Taxes	(73,507)	(70,000)	(70,000)	(70,000)	0	0.00%	
11-000-021-0921 Investment Income Drains	(6,050)	(2,500)	(2,500)	(2,500)	0	0.00%	
11-000-021-0922 Investment Income - Bank Ac	(41,027)	(35,000)	(35,000)	(35,000)	0	0.00%	
11-000-021-0924 Interest Income - ETPC	(55,100)	(55,100)	(55,100)	(55,100)	0	0.00%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-000-021-0925 Dividend Income - ETPC	(11,390)	0			0		
11-000-021-0949 Sale of Municipal Property &	0	0			0		
11-000-021-0952 Contribution from Reserve	(210,000)	(210,000)			210,000	-100.00%	
Total General Revenue	(405,617)	(377,600)	(167,600)	(167,600)	210,000	-55.61%	
					0		
General Expenditures:					0		
11-000-121-2910 Misc Expense	16,676	1,250	2,000	2,000	750	60.00%	
11-000-121-3310 Professional Services	1,891	0	2,000	2,000	2,000		
11-000-121-4110 Bank Charges	2,759	2,700	2,800	2,800	100	3.70%	
11-000-121-4510 Tax Writeoffs - Township	(9)	0			0		
11-000-121-4511 Bill 79 Related Tax Adjustme	0	0			0		
11-000-121-4560 Tax Writeoffs - Penalty & Inte	0	0			0		
11-000-121-5391 Appropriaton to Reserve	203,963	197,000	272,000	272,000	75,000	38.07%	OCIF Formula, Gas Tax, Surplus
11-000-121-6110 Grants	407	500	500	500	0	0.00%	
11-000-121-6120 Donations	0	1,500	1,500	1,500	0	0.00%	
Total General Expenditures	225,687	202,950	280,800	280,800	77,850	38.36%	
Total General Government	(1,568,123)	(1,486,475)	(1,269,625)	(1,284,625)	201,850	-13.58%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Corporate Services					0		
					0		
General Administration					0		
					0		
Council:					0		
11-111-111-1120 Council Wages - Taxable	69,963	72,000	72,000	72,000	0	0.00%	
11-111-111-1121 Council Wages - Tax Exempt	34,982	36,000	36,000	36,000	0	0.00%	
11-111-111-1210 Other Payroll Costs	3,269	3,500	3,500	3,500	0	0.00%	
11-111-111-3110 Travel/Meals/Conference/Ser	11,351	18,000	18,000	18,000	0	0.00%	
11-111-111-3120 Training & Staff Development	0	0	0	0	0		
11-111-111-3260 Telecommunications	775	500	750	750	250	50.00%	
11-111-111-3290 Print, Advertising & Promotioi	721	500	750	750	250	50.00%	
11-111-111-3450 Office Equipment Maint/Leas	0	0	0	0	0		
11-111-111-3455 Christmas Gift Certificate Pro	2,940	3,300	3,300	3,300	0	0.00%	
11-111-430-0952 Contribution from Reserve	0	0	0	0	0		
11-111-430-5110 Equipment	0	0	0	0	0		
11-111-430-5390 Appropriation to Reserve	0	0	0	0	0		
Total Council	124,002	133,800	134,300	134,300	500	0.37%	
					0		
Administration Staff:					0		
11-123-121-1110 Distributed Salaries & Wages	300,523	280,000	310,000	310,000	30,000	10.71%	
11-123-121-1130 Part-time Salaries & Wages	0	0			0		
11-123-121-1150 Vacation, Sick, Stats, Holiday	55,360	46,000	55,000	55,000	9,000	19.57%	
11-123-121-1210 Overhead	100,015	83,000	105,000	105,000	22,000	26.51%	
11-123-121-3110 Travel/Meals/Conference/Ser	7,762	7,500	7,500	7,500	0	0.00%	
11-123-121-3120 Training & Staff Development	0	1,500	1,500	1,500	0	0.00%	
11-123-121-3170 Memberships & Publications	1,962	1,750	2,000	2,000	250	14.29%	
Total Administration Staff	465,622	419,750	481,000	481,000	61,250	14.59%	
					0		
Township Office - Hickson:					0		
11-181-121-3420 Building Maintenance	9,337	9,000	9,500	9,500	500	5.56%	
11-181-121-3430 Grounds Maintenance	1,369	2,500	2,500	2,500	0	0.00%	
11-181-121-3610 Electrical Power	7,575	6,500	7,500	7,500	1,000	15.38%	
11-181-121-3630 Natural Gas	1,079	1,000	1,100	1,100	100	10.00%	
11-181-121-3810 Insurance & Licences	767	700	800	800	100	14.29%	
11-181-430-0952 Contribution from Reserve	0	0			0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-181-430-5110 Equipment	0	0			0		
11-181-430-5170 Construction	0	0			0		
11-181-430-5390 Appropriation to Reserve	0	0			0		
<hr/>							
Total Township Office - Hickson	20,127	19,700	21,400	21,400	1,700	8.63%	
<hr/>							
89 Loveys Street:					0		
11-182-021-0574 Facility Rental	0	0			0		
11-182-121-1110 Distributed Salaries & Wages	0	0			0		
11-182-121-1210 Overhead	0	0			0		
11-182-121-3420 Building Maintenance	0	1,000			(1,000)	-100.00%	
11-182-121-3430 Grounds Maintenance	1,608	1,000	2,000	1,500	500	50.00%	
11-182-121-3510 Equipment Rentals - Owned	0	0	0	0	0		
11-182-121-3610 Electrical Power	1,665	1,500	1,500	1,500	0	0.00%	
11-182-121-3810 Insurance & Licences	1,171	2,900	1,200	1,200	(1,700)	-58.62%	
11-182-430-1110 Distributed Salaries & Wages	0	0			0		
11-182-430-1210 Overhead	0	0			0		
11-182-430-3505 Equipment Rentals - Hired	0	0			0		
11-182-430-3510 Equipment Rentals - Owned	0	0			0		
11-182-430-5110 Equipment	0	0			0		
11-182-430-5170 Construction	0	0			0		
11-182-430-5390 Appropriation to Reserve	0	0			0		
<hr/>							
Total 89 Loveys Street	4,444	6,400	4,700	4,200	(2,200)	-34.38%	
<hr/>							
Former PUC Office - Tav:					0		
11-183-021-0574 Facility Rentals	(6,763)	(6,800)	(7,000)	(7,000)	(200)	2.94%	
11-183-121-3420 Building Maintenance	1,754	1,500	1,750	1,750	250	16.67%	
11-183-121-3430 Grounds Maintenance	582	500	600	600	100	20.00%	
11-183-121-3610 Electrical Power	1,375	1,750	1,750	1,750	0	0.00%	
11-183-121-3620 Water	589	600	625	625	25	4.17%	
11-183-121-3625 Sewer	496	500	525	525	25	5.00%	
11-183-121-3630 Natural Gas	828	750	750	750	0	0.00%	
11-183-121-3810 Insurance	92	100	100	100	0	0.00%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-183-430-0952 Contribution from Reserve	0	0			0		
11-183-430-5110 Equipment	0	0			0		
11-183-430-5170 Construction	0	0			0		
11-183-430-5390 Contribution to Reserve	0	0			0		
Total Former PUC Office - Tav	(1,047)	(1,100)	(900)	(900)	200	-18.18%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
General Administration:					0		
11-191-021-0511 Tax Certificates	(9,700)	(7,500)	(7,500)	(7,500)	0	0.00%	
11-191-021-0513 Misc. Revenue	(359)	(4,000)	(2,000)	(2,000)	2,000	-50.00%	
11-191-021-0514 Waste Management Services	(3,526)	(3,500)	(3,500)	(3,500)	0	0.00%	
11-191-021-0575 Criminal Record Check Fees	(2,175)	(2,000)	(2,000)	(2,000)	0	0.00%	
11-191-021-0722 Lottery Licences	(388)	(250)	(250)	(250)	0	0.00%	
11-191-021-0763 Sale of Maps, Copies, Fax, ei	(150)	(150)	(150)	(150)	0	0.00%	
11-191-021-0952 Contribution from Reserve	0	0	0	0	0		
11-191-121-2380 Departmental Equipment	358	1,000	1,000	1,500	500	50.00%	
11-191-121-2610 Office Supplies	5,557	8,000	8,000	8,000	0	0.00%	
11-191-121-3170 Memberships & Publications	0	250	250	250	0	0.00%	
11-191-121-3210 Postage & Courier	7,094	8,500	8,500	8,000	(500)	-5.88%	
11-191-121-3260 Telecommunications	2,981	2,750	3,000	3,000	250	9.09%	
11-191-121-3290 Print, Advertising & Promotio	7,021	7,000	7,500	7,500	500	7.14%	
11-191-121-3310 Professional Services	67,927	80,000	80,000	80,000	0	0.00%	
11-191-121-3450 Office Equipment Maintenanc	12,678	12,000	14,000	14,000	2,000	16.67%	
11-191-121-3810 Insurance & Licences	71,181	70,000	72,000	71,000	1,000	1.43%	
11-191-126-0952 Contribution from Reserves	(8,000)	(15,000)	0	0	15,000	-100.00%	
11-191-126-1130 Part-time Salaries & Wages	1,670	3,000	0	0	(3,000)	-100.00%	
11-191-126-2610 Office Supplies	5,889	8,000	0	1,500	(6,500)	-81.25%	
11-191-126-3210 Postage & Courier	5,620	5,000	0	0	(5,000)	-100.00%	
11-191-126-3290 Print, Advertising & Promotio	1,966	6,000	0	0	(6,000)	-100.00%	
11-191-126-5390 Appropriation to Reserve	0	0	5,000	4,000	4,000		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-191-430-0513 Contribution from Others	0	0			0		
11-191-430-0952 Contribution from Reserve	0	0			0		
11-191-430-3310 Professional Services	0	0			0		
11-191-430-5110 Equipment	0	0			0		
11-191-430-5390 Appropriation to Reserve	0	0			0		
Total General Administration	165,644	179,100	183,850	183,350	4,250	2.37%	
Total General Administration	778,792	757,650	824,350	823,350	65,700	8.67%	
Parks & Facilities					0		
					0		
					0		
Hickson Park:					0		
11-751-021-0513 Misc. Revenue	(1,935)	0	0	0	0		
11-751-021-0852 Contribution from LRC & Sen	0	0	0	0	0		
11-751-121-2872 Grass Cutting	2,000	2,000	2,000	2,000	0	0.00%	
11-751-121-2875 Booth/Pavilion R & M	3,133	2,000	2,500	2,500	500	25.00%	
11-751-121-2876 Playground R & M	0	500	500	500	0	0.00%	
11-751-121-2877 Fencing R & M	615	500	500	500	0	0.00%	
11-751-121-2878 Floodlight R & M	0	500	500	500	0	0.00%	
11-751-121-2879 Grounds/Diamond R & M	2,818	2,000	2,500	2,500	500	25.00%	
11-751-121-2910 Misc. Expense	68	250	250	250	0	0.00%	
11-751-121-3260 Telecommunications	1,005	900	1,000	1,000	100	11.11%	
11-751-121-3436 Facility Maintenance Services	1,000	2,000	2,000	2,000	0	0.00%	
11-751-121-3530 Garbage Container Rental &	834	750	900	900	150	20.00%	
11-751-121-3610 Electrical Power	3,975	3,500	4,000	4,000	500	14.29%	
11-751-121-3810 Insurance & Licences	3,065	3,200	3,200	3,200	0	0.00%	
11-751-121-5390 Appropriation to Reserve	1,935	0			0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-751-430-0513 Contribution from Others	0	0			0		
11-751-430-0852 Contribution from LRC	0	0			0		
11-751-430-0952 Contribution from Reserve	0	0			0		
11-751-430-5110 Equipment	0	0			0		
11-751-430-5170 Construction	0	0			0		
11-751-430-5390 Appropriation to Reserve	0	0			0		
Total Hickson Park	18,514	18,100	19,850	19,850	1,750	9.67%	
Innerkip Park:					0		
11-752-021-0513 Misc. Revenue	0	0	0	0	0		
11-752-021-0574 Facility Rentals	0	0	0	0	0		
11-752-121-2872 Grass Cutting	3,450	5,000	5,000	5,000	0	0.00%	
11-752-121-2875 Booth/Pavilion R & M	1,228	1,500	1,500	1,500	0	0.00%	
11-752-121-2876 Playground R & M	0	750	750	750	0	0.00%	
11-752-121-2877 Fencing R & M	1,039	500	750	750	250	50.00%	
11-752-121-2878 Floodlight R & M	1,423	750	750	750	0	0.00%	
11-752-121-2879 Grounds/Diamond R & M	5,965	6,500	6,500	6,000	(500)	-7.69%	
11-752-121-2910 Misc. Expense	106	750	750	750	0	0.00%	
11-752-121-3260 Telecommunications	878	950	950	950	0	0.00%	
11-752-121-3436 Facility Maintenance Services	1,000	2,000	2,000	2,000	0	0.00%	
11-752-121-3530 Garbage Container Rental &	1,088	1,200	1,200	1,200	0	0.00%	
11-752-121-3610 Electrical Power	6,595	5,000	7,000	7,000	2,000	40.00%	
11-752-121-3620 Water	3,464	2,500	3,000	3,000	500	20.00%	
11-752-121-3625 Sewer	5,426	2,500	3,000	3,000	500	20.00%	
11-752-121-3810 Insurance & Licences	2,884	3,000	3,000	3,000	0	0.00%	
11-752-430-0513 Contribution from others	0	0			0		
11-752-430-0952 Contribution from Reserve	0	0			0		
11-752-430-5110 Equipment	0	0			0		
11-752-430-5170 Construction	0	0			0		
11-752-430-5390 Appropriation to Reserve	0	0			0		
11-752-430-9751 Unfunded Liability	0	0			0		
11-752-851-2370 Repairs - Parts & Labour	0	0			0		
Total Innerkip Park	34,545	32,900	36,150	35,650	2,750	8.36%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Tavistock Park:					0		
11-753-021-0574 Facility Rentals	(8,777)	(6,000)	(9,500)	(9,000)	(3,000)	50.00%	
11-753-121-2620 Cleaning Materials	602	600	600	600	0	0.00%	
11-753-121-2872 Grass Cutting	2,304	3,000	3,000	3,000	0	0.00%	
11-753-121-2875 Booth/Pavilion R & M	2,104	2,000	3,000	3,000	1,000	50.00%	
11-753-121-2876 Playground R & M	655	800	700	800	0	0.00%	
11-753-121-2877 Fencing R & M	0	400	300	400	0	0.00%	
11-753-121-2878 Floodlight R & M	0	200	200	200	0	0.00%	
11-753-121-2879 Grounds/Diamond R & M	6,390	5,500	9,000	10,000	4,500	81.82%	add'l trees
11-753-121-2910 Misc. Expense	0	0	0	0	0		
11-753-121-3410 Contracted Management Ser	17,593	13,000	19,800	18,000	5,000	38.46%	
11-753-121-3436 Facility Maintenance Services	0	0			0		
11-753-121-3530 Garbage Container Rental &	0	100	100	100	0	0.00%	
11-753-121-3610 Electrical Power	1,737	2,500	2,300	2,500	0	0.00%	
11-753-121-3620 Water	592	720	600	720	0	0.00%	
11-753-121-3630 Natural Gas	460	900	550	800	(100)	-11.11%	
11-753-121-3650 Floodlight Electrical Power	1,356	1,700	1,500	1,500	(200)	-11.76%	
11-753-121-3810 Insurance & Licences	6,253	6,000	6,500	6,500	500	8.33%	
11-753-430-0513 Contribution from others	0	0			0		
11-753-430-0576 Donations	0	0			0		
11-753-430-0952 Contribution from Reserve	0	0			0		
11-753-430-4210 Principle Payments on Debt	0	0			0		
11-753-430-4220 Interest Payments on Debt	0	0			0		
11-753-430-5110 Equipment	0	0			0		
11-753-430-5170 Construction	0	0			0		
11-753-430-5390 Appropriation to Reserve	0	0			0		
Total Tavistock Park	31,268	31,420	38,650	39,120	7,700	24.51%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Innerkip Estates Park:					0		
11-754-121-2872 Grass Cutting	1,265	2,000	1,500	1,500	(500)	-25.00%	
11-754-121-2910 Misc. Expense	555	500	2,500	1,500	1,000	200.00%	With trail and more activity, more misc costs
11-754-430-0513 Contribution from Others	0	0			0		
11-754-430-0952 Contribution from Reserve	0	0			0		
11-754-430-5170 Construction	0	0			0		
Total Innerkip Estates Park	1,820	2,500	4,000	3,000	500	20.00%	
Tavistock Memorial Hall:					0		
11-755-021-0513 Misc. Revenue	0	0			0		
11-755-021-0574 Facility Rentals	(23,775)	(23,000)	(24,500)	(24,000)	(1,000)	4.35%	
11-755-121-2380 Departmental Equipment	1,500	250	650	650	400	160.00%	
11-755-121-2620 Cleaning Materials	1,018	1,000	1,000	1,000	0	0.00%	
11-755-121-2910 Miscellaneous Expense	0	350	350	350	0	0.00%	
11-755-121-3260 Telephone	618	660	650	660	0	0.00%	
11-755-121-3290 Print, Advertising and Promot	354	400	400	400	0	0.00%	
11-755-121-3410 Contracted Management Ser	23,626	24,000	24,500	24,500	500	2.08%	
11-755-121-3420 Building Maintenance	2,434	5,500	5,500	5,500	0	0.00%	
11-755-121-3430 Grounds Maintenance	2,888	3,400	3,400	3,400	0	0.00%	
11-755-121-3530 Garbage Container Rental &	2,499	2,350	2,700	2,700	350	14.89%	
11-755-121-3610 Electrical Power	6,531	6,300	6,800	7,000	700	11.11%	
11-755-121-3620 Water	684	650	750	750	100	15.38%	
11-755-121-3625 Sewer	610	610	650	650	40	6.56%	
11-755-121-3630 Natural Gas	3,343	2,600	3,500	3,500	900	34.62%	
11-755-121-3810 Insurance & Licences	4,122	4,300	4,300	4,300	0	0.00%	
11-755-430-0513 Contribution from Others	0	0			0		
11-755-430-0952 Contribution from Reserve	0	0			0		
11-755-430-5110 Equipment	0	0			0		
11-755-430-5120 Capital - Building	0	0			0		
11-755-430-5170 Construction	0	0			0		
11-755-430-5390 Appropriation to Reserve	0	0			0		
Total Tavistock Memorial Hall	26,451	29,370	30,650	31,360	1,990	6.78%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Bender Subdivision Park:					0		
11-756-121-2872 Grass Cutting	702	900	900	900	0	0.00%	
11-756-121-2910 Misc. Expense	92	400	300	400	0	0.00%	
11-756-121-3410 Contracted Management Ser	601	600	630	650	50	8.33%	
11-756-121-3810 Insurance & Licences	0	95	95	95	0	0.00%	
Total Bender Subdivision Park	1,395	1,995	1,925	2,045	50	2.51%	
Parks Administration:					0		
11-758-021-0513 Misc. Revenue	(45,050)	0	0	0	0		
11-758-021-0952 Contribution from Reserve	0	0			0		
11-758-121-1110 Distributed Salaries & Wages	0	20,000	25,000	25,000	5,000	25.00%	will be used for staffing realignments, park stuff
11-758-121-2872 Grass Cutting - Optimist Park	3,434	3,200	3,500	3,500	300	9.38%	
11-758-121-2910 Misc. Expense	200	150	250	250	100	66.67%	
11-758-121-3170 Memberships & Publications	630	600	650	650	50	8.33%	
11-758-121-5390 Appropriation to Reserves	65,050	0	0	0	0		
11-758-121-6110 Grants	700	700	700	700	0	0.00%	
11-758-430-5390 Appropriation to Reserve	0	0	0	0	0		
Total Parks Administration	24,964	24,650	30,100	30,100	5,450	22.11%	
Tavistock & District Recreation Centre:					0		
11-781-021-0513 Misc. Revenue	(22)	(1,300)	(100)	(100)	1,200	-92.31%	
11-781-021-0573 Arena Gate Receipts	(4,288)	(4,200)	(4,300)	(4,200)	0	0.00%	
11-781-021-0781 Arena Rink Rentals	(304,765)	(315,000)	(310,000)	(310,000)	5,000	-1.59%	
11-781-021-0782 Upper Hall Rentals	(6,972)	(7,800)	(7,500)	(7,500)	300	-3.85%	
11-781-021-0783 Curling Club Agreement	(27,859)	(26,500)	(28,500)	(28,500)	(2,000)	7.55%	
11-781-021-0784 Arena Advertising	(12,122)	(11,600)	(12,500)	(12,500)	(900)	7.76%	
11-781-021-0787 Board Room Rentals	(124)	(250)	(150)	(150)	100	-40.00%	
11-781-021-0840 Late Payment Charges	0	0			0		
11-781-121-2310 Office Equipment	582	1,000	1,000	1,000	0	0.00%	
11-781-121-2380 Workshop Equipment and To	649	450	450	450	0	0.00%	
11-781-121-2580 Consumable Paper Products	1,260	1,800	1,400	1,400	(400)	-22.22%	
11-781-121-2610 Office Supplies	646	1,000	1,000	1,000	0	0.00%	
11-781-121-2620 Cleaning Materials	943	1,600	1,300	1,300	(300)	-18.75%	
11-781-121-2625 Cleaning Equipment	663	900	900	900	0	0.00%	
11-781-121-2910 Misc. Expense	89	200	200	200	0	0.00%	
11-781-121-3110 Travel/Meals/Conference/Ser	0	300	200	200	(100)	-33.33%	
11-781-121-3210 Postage & Courier	26	100	100	100	0	0.00%	
11-781-121-3260 Telecommunications	1,655	2,000	2,000	2,000	0	0.00%	
11-781-121-3261 Pay Telephone	0	0	0	0	0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-781-121-3290 Print, Advertising & Promoti	556	1,000	1,000	1,000	0	0.00%	
11-781-121-3410 Contracted Management Ser	213,048	218,500	218,500	218,500	0	0.00%	
11-781-121-3415 Refrigeration System R & M	10,238	9,500	12,000	12,000	2,500	26.32%	
11-781-121-3420 Building R & M	9,819	12,000	12,000	12,000	0	0.00%	
11-781-121-3430 Grounds R & M	6,937	4,500	4,500	4,500	0	0.00%	
11-781-121-3530 Garbage Container Rental &	2,494	2,300	2,500	2,500	200	8.70%	
11-781-121-3610 Electrical Power	87,750	100,000	95,000	95,000	(5,000)	-5.00%	
11-781-121-3620 Water	5,426	5,600	5,600	5,600	0	0.00%	
11-781-121-3625 Sewer	7,162	7,300	7,300	7,300	0	0.00%	
11-781-121-3630 Natural Gas	17,463	15,500	18,500	18,500	3,000	19.35%	
11-781-121-3810 Insurance & Licences	23,350	23,300	24,300	24,300	1,000	4.29%	
11-781-121-3830 Ice Making Supplies & Servic	5,426	5,900	5,900	5,900	0	0.00%	
11-781-121-3840 Ice Making Equipment	49	200	200	200	0	0.00%	
11-781-121-3850 Ice Making Equipment - R & I	300	200	200	200	0	0.00%	
11-782-021-0571 Concession Sales	(34,905)	(47,000)	(36,500)	(36,500)	10,500	-22.34%	
11-782-121-2874 Concession - R & M	409	200	200	200	0	0.00%	
11-782-121-3280 Supplies for Resale	19,161	27,000	19,000	19,000	(8,000)	-29.63%	
11-782-121-3285 Concession - Operating Agre	8,372	10,500	8,200	8,200	(2,300)	-21.90%	
11-783-021-0569 Vending Machine Revenue	(4,434)	(8,500)	(5,000)	(5,000)	3,500	-41.18%	
11-783-121-3280 Supplies for Resale	2,654	3,500	2,000	2,000	(1,500)	-42.86%	
11-784-021-0785 Pro Shop/Skate Sharpening f	0	(50)	(50)	(50)	0	0.00%	
11-784-121-2910 Misc. Expense	0	0	0	0	0		
11-786-021-0784 Zamboni Advertising	(3,650)	(3,650)	(3,650)	(3,650)	0	0.00%	
11-786-121-2370 Repairs - Parts & Labour	10,792	2,000	2,000	2,000	0	0.00%	
11-786-121-3630 Natural Gas	2,691	0	1,000	1,000	1,000		
11-786-121-3810 Insurance & Licences	57	60	60	60	0	0.00%	
Total Tavistock & District Recreation Centre	41,526	32,560	40,260	40,360	7,800	23.96%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Innerkip Community Centre:					0		
11-761-021-0513 Misc. Revenue	0	0			0		
11-761-021-0571 Concession Sales (Bar)	0	0			0		
11-761-021-0574 Facility Rentals	(20,478)	(24,000)	(22,000)	(22,000)	2,000	-8.33%	
11-761-121-2380 Departmental Equipment	0	100	100	100	0	0.00%	
11-761-121-2610 Office Supplies	12	100	100	100	0	0.00%	
11-761-121-2620 Cleaning Supplies	616	850	850	850	0	0.00%	
11-761-121-2910 Misc. Expense	957	500	500	500	0	0.00%	
11-761-121-3210 Postage & Courier	9	0	0	0	0		
11-761-121-3260 Telecommunications	1,115	1,000	1,200	1,200	200	20.00%	
11-761-121-3290 Print, Advertising and Promot	452	500	500	750	250	50.00%	
11-761-121-3410 Contracted Management Ser	8,561	9,000	9,000	9,000	0	0.00%	
11-761-121-3420 Building Maintenance Service	3,207	5,000	4,000	4,000	(1,000)	-20.00%	
11-761-121-3430 Grounds Maintenance Servic	2,824	2,500	2,800	3,500	1,000	40.00%	Incr. Snow
11-761-121-3530 Garbage Container Rental &	1,206	1,000	1,200	1,200	200	20.00%	
11-761-121-3610 Electrical Power	13,552	12,000	14,000	14,000	2,000	16.67%	
11-761-121-3620 Water	1,166	1,000	2,000	2,500	1,500	150.00%	Plus sewer - add new account
11-761-121-3810 Insurance & Licences	5,013	5,000	5,000	5,000	0	0.00%	
11-761-430-0513 Contribution from Others	0	0			0		
11-761-430-0952 Contribution from Reserve	0	0			0		
11-761-430-5110 Equipment	0	0			0		
11-761-430-5170 Construction	0	0			0		
11-761-430-5390 Appropriation to Reserve	0	0			0		
Total Innerkip Community Centre	18,211	14,550	19,250	20,700	6,150	42.27%	
Total Parks & Facilities	182,152	188,045	220,835	222,185	34,140	18.16%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Police					0		
					0		
Police Services Board:					0		
11-252-121-1120 PSB Wages - Taxable	3,905	5,000	5,000	5,000	0	0.00%	
11-252-121-1121 PSB Wages - Tax Exempt	1,953	2,500	2,500	2,500	0	0.00%	
11-252-121-1210 Other Payroll Costs	110	150	150	150	0	0.00%	
11-252-121-3110 Travel/Meals/Conference/Ser	3,287	4,500	4,500	4,500	0	0.00%	
11-252-121-3170 Memberships & Publications	623	750	750	750	0	0.00%	
11-252-121-3290 Print, Advertising & Promotio	0	200	200	200	0	0.00%	
11-252-121-3810 Insurance & Licences	201	200	200	200	0	0.00%	
Total Police Services Board	10,079	13,300	13,300	13,300	0	0.00%	
Police Costs:					0		
					0		
11-253-006-0331 Police Specific Grant	(30,000)	(30,000)	(30,000)	(30,000)	0	0.00%	
11-253-006-0332 RIDE Grant	(10,057)	(5,000)	(5,000)	(5,000)	0	0.00%	
11-253-021-0575 Criminal Record Check Fees	0	0	0	0	0		
11-253-021-0952 Transfer from Reserve	0	(45,000)	0	0	45,000	-100.00%	
11-253-121-2910 Misc Expense	0	0	0	0	0		
11-253-121-3410 Contracted Services (OPP)	1,246,812	1,259,965	1,124,178	1,124,178	(135,787)	-10.78%	
11-253-121-3411 RIDE Program	7,685	0	5,000	5,000	5,000		
11-253-121-3420 Building Maintenance	4,668	4,000	4,500	5,000	1,000	25.00%	
11-253-121-3425 Facility Rental Expense	9,199	8,000	9,000	10,000	2,000	25.00%	
11-253-121-5390 Appropriation to Reserve	0	0			0		
Total Police Costs	1,228,308	1,191,965	1,107,678	1,109,178	(82,787)	-6.95%	
Total Police	1,238,387	1,205,265	1,120,978	1,122,478	(82,787)	-6.87%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Miscellaneous					0		
					0		
Planning and Zoning:					0		
11-811-021-0581 Minor Variance & Zone Chan	(7,845)	(5,500)	(5,000)	(5,500)	0	0.00%	
11-811-121-2610 Office Supplies	53	100	100	100	0	0.00%	
11-811-121-3260 Telecommunications	445	400	500	500	100	25.00%	
11-811-121-3290 Print, Advertising & Promotio	1,446	2,000	2,000	2,000	0	0.00%	
11-811-121-3310 Professional Services	0	2,000	3,000	2,500	500	25.00%	
Total Planning and Zoning	(5,901)	(1,000)	600	(400)	600	-60.00%	
Economic Development:					0		
					0		
11-812-121-3310 Professional Services	20,000	25,000	28,000	28,000	3,000	12.00%	
11-812-121-5390 Transfer to Reserve	5,000	0	0	0	0		
Total Economic Development	25,000	25,000	28,000	28,000	3,000	12.00%	
					0		
12th Line Baptist Cemetery:					0		
					0		
11-581-121-2910 Misc. Expense	625	625	625	625	0	0.00%	
Total 12th Line Baptist Cemetery	625	625	625	625	0	0.00%	
					0		
Vandecar Cemetery:					0		
					0		
11-582-121-2910 Misc. Expense	475	475	475	475	0	0.00%	
Total Vandecar Cemetery	475	475	475	475	0	0.00%	
					0		
17th Line Evangelical:					0		
					0		
11-583-121-2910 Misc. Expense	500	500	500	500	0	0.00%	
Total 17th Line Evangelical	500	500	500	500	0	0.00%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Brickyard Cemetery:					0		
11-584-121-2910 Misc Expense	500	500	500	500	0	0.00%	
Total Brickyard Cemetery	500	500	500	500	0	0.00%	
Seniors Picnic:					0		
11-631-121-2910 Misc. Expense	1,141	1,500	1,500	1,500	0	0.00%	
Total Seniors Picnic	1,141	1,500	1,500	1,500	0	0.00%	
Crossing Guards:					0		
11-381-121-1130 Part-time Salaries & Wages	24,658	25,000	25,500	25,500	500	2.00%	
11-381-121-1150 Vacation, Sick, Stats	1,951	2,100	2,150	2,150	50	2.38%	
11-381-121-1210 Overhead	1,911	2,000	2,100	2,100	100	5.00%	
11-381-121-2910 Misc. Expense	11	100	100	100	0	0.00%	
Total Crossing Guards	28,530	29,200	29,850	29,850	650	2.23%	
Animal Control:					0		
11-281-021-0724 Dog Licences	(240)	0	(250)	(250)	(250)		
11-281-121-1131 Dog Licencing - Salaries & W	0	0	0	0	0		
11-281-121-1132 Livestock Evaluations - Salar	0	0	0	0	0		
11-281-121-1133 Fence Viewers - Salaries & V	0	0	0	0	0		
11-281-121-2610 Office Supplies	0	0	0	0	0		
11-281-121-2910 Misc. Expense	0	0	0	0	0		
11-281-121-3210 Postage & Courier	0	0	0	0	0		
11-281-121-3360 Animal Collection & Pound St	10,253	9,000	11,000	10,000	1,000	11.11%	
11-281-121-3910 Livestock Claims	0	0	0	0	0		
Total Animal Control	10,013	9,000	10,750	9,750	750	8.33%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Livestock Claims:					0		
11-282-021-0724 OWDCP Revenue-Livestock	(280)	(500)	(500)	(500)	0	0.00%	
11-282-121-1132 Livestock Evaluations - Salar	104	500	500	500	0	0.00%	
11-282-121-3910 Livestock Claims-Livestock C	0	1,000	1,000	1,000	0	0.00%	
Total Livestock Claims	(176)	1,000	1,000	1,000	0	0.00%	
Total Miscellaneous	60,707	66,800	73,800	71,800	5,000	7.49%	
Total Corporate Services	2,260,038	2,217,760	2,239,963	2,239,813	22,053	0.99%	
					0		
					0		
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Fire & Protective Services					0		
Fire Department					0		
Hickson FD:					0		
11-211-021-0513 Miscellaneous Revenue	(945)	(2,500)	(2,500)	(2,500)	0	0.00%	
11-211-021-0576 Donations	(2,650)	0	0	0	0		
11-211-121-1110 Distributed Salaries & Wages	0	0	0	0	0		
11-211-121-1130 Officer and Admin Wages	15,959	14,000	15,000	16,500	2,500	17.86%	extra \$1500 for facility maint service
11-211-121-1135 Salaries & Wages - Training	212	0	0	0	0		
11-211-121-1210 Other Payroll Costs	5,567	5,500	5,500	6,000	500	9.09%	Incl. New EFAP through VFIS \$500
11-211-121-2330 Communications Equipment	1,967	2,500	3,000	3,000	500	20.00%	
11-211-121-2380 Departmental Equipment	6,954	8,000	9,000	9,000	1,000	12.50%	
11-211-121-2510 Uniforms	0	100	500	500	400	400.00%	
11-211-121-2610 Office Supplies	151	200	200	200	0	0.00%	
11-211-121-3110 Travel/Meals/Conference/Ser	506	500	500	500	0	0.00%	
11-211-121-3120 Training & Staff Development	110	0	0	0	0		
11-211-121-3170 Memberships & Publications	120	200	200	200	0	0.00%	
11-211-121-3210 Postage & Courier	0	100	100	100	0	0.00%	
11-211-121-3260 Telecommunications	1,826	2,000	2,000	2,000	0	0.00%	
11-211-121-3270 Alarm/Dispatch	5,689	5,800	5,800	5,800	0	0.00%	
11-211-121-3420 Building Maintenance	5,103	5,000	5,000	6,000	1,000	20.00%	
11-211-121-3430 Grounds Maintenance	2,324	1,750	3,000	3,000	1,250	71.43%	
11-211-121-3610 Electrical Power	3,432	2,300	3,000	3,000	700	30.43%	
11-211-121-3630 Natural Gas	1,254	1,200	1,300	1,300	100	8.33%	
11-211-121-3810 Insurance & Licences	4,870	4,500	5,000	5,000	500	11.11%	
11-211-121-5390 Appropriation to Reserve	2,650	0	5,000	0	0		
Total Hickson FD	55,099	51,150	61,600	59,600	8,450	16.52%	
Incident Response:					0		
11-211-123-1130 Incident Response Wages	59,351	65,000	65,000	65,000	0	0.00%	
11-211-123-1210 Other Payroll Costs	1,157	0			0		
11-211-123-2910 Misc Incident Expenses	102	0	100	100	100		
Total Incident Response	60,610	65,000	65,100	65,100	100	0.15%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Training & Practices:					0		
11-211-124-1130 Practice Wages	22,185	22,000	22,000	22,000	0	0.00%	
11-211-124-1134 Mutual Aid Wages	988	750	750	750	0	0.00%	
11-211-124-1135 Training Wages	7,449	10,000	10,000	10,000	0	0.00%	
11-211-124-1210 Other Payroll Costs	578	0	0	0	0		
11-211-124-3110 Training Travel, Meals, Accor	1,094	2,000	2,500	2,500	500	25.00%	
11-211-124-3120 Training Courses, Instructors	2,977	5,000	5,000	5,000	0	0.00%	
Total Training & Practices	35,270	39,750	40,250	40,250	500	1.26%	
Fire Prevention:					0		
11-211-131-0513 Misc. Revenue (Smoke Dete	0	0	0	0	0		
11-211-131-1130 Part-time Salaries & Wages	1,562	1,000	1,000	1,000	0	0.00%	
11-211-131-1210 Other Payroll Costs	30	0	0	0	0		
11-211-131-2380 Departmental Equipment	487	500	500	500	0	0.00%	
11-211-131-2610 Office Supplies	0	100	100	100	0	0.00%	
11-211-131-2910 Miscellaneous Expenses	0	100	100	100	0	0.00%	
Total Fire Prevention	2,080	1,700	1,700	1,700	0	0.00%	
Fire Public Education:					0		
11-211-132-1130 Part-time Salaries & Wages	0	1,000	1,000	1,000	0	0.00%	
11-211-132-2380 Departmental Equipment	224	1,200	1,000	1,000	(200)	-16.67%	
11-211-132-2610 Office Supplies	0	50	50	50	0	0.00%	
11-211-132-2910 Miscellaneous Expenses	0	200	150	150	(50)	-25.00%	
Total Fire Public Education	224	2,450	2,200	2,200	(250)	-10.20%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
2001 Ford Sterling Pumper:					0		
11-211-801-2210 Fuels/Lubricants	1,063	1,000	1,000	1,000	0	0.00%	
11-211-801-2370 Repairs - Parts & Labour	2,106	3,500	3,500	3,500	0	0.00%	
11-211-801-3810 Insurance & Licences	1,055	1,400	1,200	1,200	(200)	-14.29%	
Total 2001 Ford Sterling Pumper	4,224	5,900	5,700	5,700	(200)	-3.39%	
2007 Freightliner Tanker:					0		
11-211-802-2210 Fuels/Lubricants	1,020	1,200	1,200	1,200	0	0.00%	
11-211-802-2370 Repairs - Parts & Labour	5,349	3,000	4,000	4,000	1,000	33.33%	
11-211-802-3810 Insurance & Licences	959	1,300	1,200	1,200	(100)	-7.69%	
Total 2007 Freightliner Tanker	7,327	5,500	6,400	6,400	900	16.36%	
2006 Ford Rescue Van:					0		
11-211-803-2210 Fuels/Lubricants	874	800	900	900	100	12.50%	
11-211-803-2370 Repairs - Parts & Labour	2,899	1,700	2,000	2,000	300	17.65%	
11-211-803-3810 Insurance & Licences	1,388	1,200	1,400	1,400	200	16.67%	
Total 2006 Ford Rescue Van	5,160	3,700	4,300	4,300	600	16.22%	
Total Hickson Fire	169,994	175,150	187,250	185,250	10,100	5.77%	
Innerkip FD:					0		
11-222-021-0513 Miscellaneous Revenue	(945)	(2,000)	(1,000)	(1,000)	1,000	-50.00%	
11-222-021-0521 Fees & Service Charges - BB	(28,085)	(25,000)	(25,000)	(25,000)	0	0.00%	
11-222-021-0576 Donations	0	0	0	0	0		
11-222-121-1130 Officer and Admin Wages	15,040	14,000	15,000	16,500	2,500	17.86%	extra \$1500 for facility maint service
11-222-121-1135 Salaries & Wages - Training	4,500	0	0	0	0		
11-222-121-1210 Other Payroll Costs	5,631	5,500	5,500	6,000	500	9.09%	Incl. New EFAP through VFIS \$500
11-222-121-2330 Communications Equipment	3,050	3,500	3,500	3,500	0	0.00%	
11-222-121-2380 Departmental Equipment	12,715	8,000	9,000	9,000	1,000	12.50%	
11-222-121-2510 Uniforms	18	100	500	500	400	400.00%	
11-222-121-2610 Office Supplies	159	100	200	200	100	100.00%	
11-222-121-3110 Travel/Meals/Conference/Ser	55	500	500	500	0	0.00%	
11-222-121-3120 Training & Staff Development	257	0	0	0	0		
11-222-121-3170 Memberships & Publications	120	200	200	200	0	0.00%	
11-222-121-3210 Postage & Courier	35	100	100	100	0	0.00%	
11-222-121-3260 Telecommunications	1,875	2,000	2,000	2,000	0	0.00%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-222-121-3270 Alarm/Dispatch	5,308	5,800	5,800	5,800	0	0.00%	
11-222-121-3420 Building Maintenance	1,200	5,000	5,000	5,000	0	0.00%	
11-222-121-3430 Grounds Maintenance	3,826	3,500	4,000	5,500	2,000	57.14%	incr. due to snow
11-222-121-3610 Electrical Power	1,631	2,000	2,000	2,000	0	0.00%	
11-222-121-3620 Water	589	600	600	600	0	0.00%	
11-222-121-3625 Sewer	642	700	700	700	0	0.00%	
11-222-121-3630 Natural Gas	2,342	2,000	2,500	2,500	500	25.00%	
11-222-121-3810 Insurance & Licences	5,001	5,000	5,500	5,500	500	10.00%	
Total Innerkip FD	34,963	31,600	36,600	40,100	8,500	26.90%	
Incident Response:					0		
11-222-123-1130 Incident Response Wages	33,709	42,500	45,000	42,500	0	0.00%	
11-222-123-1210 Other Payroll Costs	614	0	0	0	0		
11-222-123-2910 Misc Incident Response			100	100	100		
Total Incident Response	34,323	42,500	45,100	42,600	100	0.24%	
Training & Practices:					0		
11-222-124-1130 Practice Wages	21,023	22,000	22,000	22,000	0	0.00%	
11-222-124-1134 Mutual Aid Wages	671	750	750	750	0	0.00%	
11-222-124-1135 Training Wages	424	10,000	10,000	10,000	0	0.00%	
11-222-124-1210 Other Payroll Costs	392	0	0	0	0		
11-222-124-3110 Training Travel, Meals, Accor	1,748	2,500	2,500	2,500	0	0.00%	
11-222-124-3120 Training Courses, Instructors	6,115	5,000	5,000	5,000	0	0.00%	
Total Training & Practices	30,372	40,250	40,250	40,250	0	0.00%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Fire Prevention:					0		
11-222-131-1130 Part-time Salaries & Wages	1,562	1,000	1,000	1,000	0	0.00%	
11-222-131-1210 Other Payroll Costs	30	0	0	0	0		
11-222-131-2380 Departmental Equipment	487	500	500	500	0	0.00%	
11-222-131-2610 Office Supplies	0	100	100	100	0	0.00%	
11-222-131-2910 Miscellaneous Expenses	0	100	100	100	0	0.00%	
Total Fire Prevention	2,080	1,700	1,700	1,700	0	0.00%	
Fire Public Education:					0		
11-222-132-1130 Part-time Salaries & Wages	0	1,000	1,000	1,000	0	0.00%	
11-222-132-2380 Departmental Equipment	224	1,000	1,000	1,000	0	0.00%	
11-222-132-2610 Office Supplies	0	50	50	50	0	0.00%	
11-222-132-2910 Miscellaneous Expenses	0	200	150	150	(50)	-25.00%	
Total Fire Public Education	224	2,250	2,200	2,200	(50)	-2.22%	
2005 Freightliner Pumper:					0		
11-222-804-2210 Fuels/Lubricants	840	900	900	900	0	0.00%	
11-222-804-2370 Repairs - Parts & Labour	5,694	3,000	4,000	4,000	1,000	33.33%	
11-222-804-3810 Insurance & Licences	1,055	1,300	1,200	1,200	(100)	-7.69%	
Total 2005 Freightliner Pumper	7,590	5,200	6,100	6,100	900	17.31%	
1994 International:					0		
11-222-805-2210 Fuels/Lubricants	478	800	700	700	(100)	-12.50%	
11-222-805-2370 Repairs - Parts & Labour	9,937	7,000	5,000	5,000	(2,000)	-28.57%	
11-222-805-3810 Insurance & Licences	959	1,200	1,200	1,200	0	0.00%	
Total 1994 International	11,374	9,000	6,900	6,900	(2,100)	-23.33%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
1999 Ford Rescue Van:					0		
11-222-806-2210 Fuels/Lubricants	608	750	750	750	0	0.00%	
11-222-806-2370 Repairs - Parts & Labour	1,497	1,500	1,500	1,500	0	0.00%	
11-222-806-3810 Insurance & Licences	959	1,200	1,200	1,200	0	0.00%	
Total 1999 Ford Rescue Van	3,063	3,450	3,450	3,450	0	0.00%	
Total Innerkip Fire	123,989	135,950	142,300	143,300	7,350	5.41%	
Tavistock FD:					0		
					0		
11-233-021-0513 Miscellaneous Revene	(946)	(2,500)	(2,500)	(2,500)	0	0.00%	
11-233-021-0574 Facility Rental (Police)	(9,199)	(9,000)	(10,000)	(10,000)	(1,000)	11.11%	
11-233-021-0576 Donations	0	0	2,500	2,500	2,500		
11-233-121-1130 Officer and Admin Wages	19,541	14,000	15,000	16,500	2,500	17.86%	extra \$1500 for facility maint service
11-233-121-1135 Salaries & Wages - Training	0	0	0	0	0		
11-233-121-1210 Other Payroll Costs	5,779	5,500	5,500	6,000	500	9.09%	Incl. New EFAP through VFIS \$500
11-233-121-2330 Communications Equipment	6,001	2,500	3,500	3,500	1,000	40.00%	
11-233-121-2380 Departmental Equipment	9,016	8,000	9,000	9,000	1,000	12.50%	
11-233-121-2510 Uniforms	0	100	500	500	400	400.00%	
11-233-121-2610 Office Supplies	41	175	200	200	25	14.29%	
11-233-121-3110 Travel/Meals/Conference/Ser	264	500	500	500	0	0.00%	
11-233-121-3120 Training & Staff Development	110	0	500	500	500		
11-233-121-3170 Memberships & Publications	120	200	200	200	0	0.00%	
11-233-121-3210 Postage & Courier	36	100	100	100	0	0.00%	
11-233-121-3260 Telecommunications	1,646	2,000	2,000	2,000	0	0.00%	
11-233-121-3270 Alarm/Dispatch	5,308	5,800	5,800	5,800	0	0.00%	
11-233-121-3420 Building Maintenance	5,967	8,000	10,000	7,500	(500)	-6.25%	Interior hall improvements?
11-233-121-3430 Grounds Maintenance	5,324	4,000	4,500	6,000	2,000	50.00%	incr. due to snow
11-233-121-3610 Electrical Power	3,873	4,000	4,000	4,000	0	0.00%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-233-121-3620 Water	415	750	500	500	(250)	-33.33%	
11-233-121-3625 Sewer	388	500	500	500	0	0.00%	
11-233-121-3630 Natural Gas	2,133	1,750	1,750	1,750	0	0.00%	
11-233-121-3810 Insurance & Licences	4,841	4,500	4,800	4,800	300	6.67%	
11-233-121-5390 Appropriation to Reserve	0	0			0		
Total Tavistock FD	60,656	50,875	58,850	59,850	8,975	17.64%	
Incident Response:					0		
11-233-123-1130 Incident Response Wages	62,386	55,000	60,000	55,000	0	0.00%	
11-233-123-1210 Other Payroll Costs	1,084	0	0	0	0		
11-233-123-2910 Misc Incident Expenses	471	0	0	0	0		
Total Incident Response	63,941	55,000	60,000	55,000	0	0.00%	
Training & Practices:					0		
11-233-124-1130 Practice Wages	19,733	22,000	22,000	22,000	0	0.00%	
11-233-124-1134 Mutual Aid Wages	194	750	750	750	0	0.00%	
11-233-124-1135 Training Wages	7,220	10,000	10,000	10,000	0	0.00%	
11-233-124-1210 Other Payroll Costs	434	0	0	0	0		
11-233-124-3110 Training Travel, Meals, Accor	338	2,500	2,500	2,500	0	0.00%	
11-233-124-3120 Training Courses, Instructors	4,121	5,000	5,000	5,000	0	0.00%	
Total Training & Practices	32,040	40,250	40,250	40,250	0	0.00%	
Fire Prevention:					0		
11-233-131-1130 Part-time Salaries & Wages	737	1,000	1,000	1,000	0	0.00%	
11-233-131-1210 Other Payroll Costs	30	0	0	0	0		
11-233-131-2380 Departmental Equipment	487	500	500	500	0	0.00%	
11-233-131-2610 Office Supplies	0	100	100	100	0	0.00%	
11-233-131-2910 Miscellaneous Expenses	0	100	100	100	0	0.00%	
Total Fire Prevention	1,255	1,700	1,700	1,700	0	0.00%	
Fire Public Education:					0		
11-233-132-1130 Part-time Salaries & Wages	825	1,000	1,000	1,000	0	0.00%	
11-233-132-1210 Other Payroll Costs	0	100	100	100	0	0.00%	
11-233-132-2380 Departmental Equipment	224	1,000	1,000	1,000	0	0.00%	
11-233-132-2610 Office Supplies	0	50	50	50	0	0.00%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-233-132-2910 Miscellaneous Expenses	0	200	150	150	(50)	-25.00%	
Total Fire Public Education	1,049	2,350	2,300	2,300	(50)	-2.13%	
					0		
1998 International Pumper:					0		
11-233-807-2210 Fuels/Lubricants	440	500	500	500	0	0.00%	
11-233-807-2370 Repairs - Parts & Labour	3,518	2,000	2,500	2,500	500	25.00%	
11-233-807-3810 Insurance & Licences	1,055	1,300	1,200	1,200	(100)	-7.69%	
Total 1998 International Pumper	5,012	3,800	4,200	4,200	400	10.53%	
					0		
1987 Ford Tanker/Pumper:					0		
11-233-808-2210 Fuels/Lubricants	690	900	900	900	0	0.00%	
11-233-808-2370 Repairs - Parts & Labour	1,294	2,000	2,000	2,000	0	0.00%	
11-233-808-3810 Insurance & Licences	1,055	1,200	1,200	1,200	0	0.00%	
Total 1987 Ford Tanker/Pumper	3,039	4,100	4,100	4,100	0	0.00%	
					0		
2005 Rescue Van:					0		
11-233-809-2210 Fuels/Lubricants	478	600	600	600	0	0.00%	
11-233-809-2370 Repairs - Parts & Labour	1,237	2,000	1,500	1,500	(500)	-25.00%	
11-233-809-3810 Insurance & Licences	1,055	1,400	1,200	1,200	(200)	-14.29%	
Total 2005 Rescue Van	2,770	4,000	3,300	3,300	(700)	-17.50%	
Total Tavistock Fire	169,762	162,075	174,700	170,700	8,625	5.32%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Township Fire Department:					0		
11-244-021-0513 Misc. Revenue	(2,518)	(1,500)	(1,500)	(1,500)	0	0.00%	
11-244-021-0521 Fees & Service Charges - BB	0	0	0	0	0		
11-244-021-0531 Fire Department Revenue	(250)	0	0	0	0		
11-244-121-1110 Distributed Salaries & Wages	72,043	87,000	87,000	87,000	0	0.00%	
11-244-121-1130 Part-time Salaries & Wages	0	0	0	0	0		
11-244-121-1150 Vacation, Stats, Sick & Holiday	14,000	15,000	15,000	15,000	0	0.00%	
11-244-121-1210 Overhead	22,766	27,000	27,000	27,000	0	0.00%	
11-244-121-2330 Communications Equipment	2,429	500	500	500	0	0.00%	
11-244-121-2380 Departmental Equipment	3,047	2,000	2,000	2,500	500	25.00%	
11-244-121-2510 Uniforms	346	500	500	500	0	0.00%	
11-244-121-2610 Office Supplies	118	300	300	300	0	0.00%	
11-244-121-2910 Miscellaneous Expense	1,909	1,500	1,500	1,500	0	0.00%	
11-244-121-3110 Travel/Meals/Conference/Ser	1,950	2,000	2,000	2,000	0	0.00%	
11-244-121-3120 Training & Staff Development	972	1,500	1,500	1,500	0	0.00%	
11-244-121-3170 Membership & Publications	516	500	500	600	100	20.00%	
11-244-121-3210 Postage & Courier	49	50	50	50	0	0.00%	
11-244-121-3260 Telecommunications	1,652	1,500	1,500	1,500	0	0.00%	
11-244-121-3290 Print, Advertising & Promotio	441	350	350	350	0	0.00%	
11-244-121-3810 Insurance & Licences	70	100	100	100	0	0.00%	
Total Township Fire Department	119,541	138,300	138,300	138,900	600	0.43%	
					0		
Fire Prevention:					0		
11-244-131-1110 Distributed Salaries & Wages	973	0	0	0	0		
11-244-131-1130 Part-time Salaries & Wages	0	1,700	1,700	1,700	0	0.00%	
11-244-131-1210 Other Payroll Costs	184	500	500	500	0	0.00%	
11-244-131-2380 Departmental Equipment	487	500	500	500	0	0.00%	
11-244-131-2610 Office Supplies	0	50	50	50	0	0.00%	
11-244-131-2910 Miscellaneous Expenses	1,199	1,250	1,250	1,250	0	0.00%	
Total Fire Prevention	2,844	4,000	4,000	4,000	0	0.00%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Fire Public Education:					0		
11-244-132-1110 Distributed Salaries & Wages	714	250	250	250	0	0.00%	
11-244-132-1210 Other Payroll Costs	197	0	0	0	0		
11-244-132-2380 Departmental Equipment	0	250	250	250	0	0.00%	
11-244-132-2610 Office Supplies	49	100	100	100	0	0.00%	
11-244-132-2910 Miscellaneous Expenses	32	100	100	100	0	0.00%	
Total Fire Public Education	992	700	700	700	0	0.00%	
					0		
2007 GMC Sierra:					0		
11-244-834-2210 Fuels/Lubricants	2,623	2,700	2,700	2,700	0	0.00%	
11-244-834-2370 Repairs - Parts & Labour	504	1,000	750	750	(250)	-25.00%	
11-244-834-3810 Insurance & Licences	913	1,000	1,000	1,000	0	0.00%	
Total 2007 GMC Sierra	4,040	4,700	4,450	4,450	(250)	-5.32%	
	127,417	147,700	147,450	148,050	350	0.24%	
					0		
CEMC:					0		
11-246-021-0576 Donations	0	0	0	0	0		
11-246-121-1110 Distributed Salaries & Wages	11,774	8,000	8,000	10,000	2,000	25.00%	
11-246-121-1130 Part-time Salaries & Wages	0	0	0	0	0		
11-246-121-1150 Vacation, Sick, Stats, Holiday	0	0	0	0	0		
11-246-121-1210 Overhead	3,939	2,750	2,750	3,000	250	9.09%	
11-246-121-2380 Departmental Equipment	536	200	100	100	(100)	-50.00%	
11-246-121-2610 Office Supplies	0	100	100	100	0	0.00%	
11-246-121-2910 Misc Expense	7	300	300	300	0	0.00%	
11-246-121-3110 Travel/Meals/Conference/Ser	483	2,000	2,000	2,000	0	0.00%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-246-121-3120 Training and Staff Developme	850	1,000	1,000	3,000	2,000	200.00%	
11-246-121-3125 Public Education Events	526	1,000	750	1,000	0	0.00%	
11-246-121-3170 Membership & Publications	125	0	125	125	125		
11-246-121-3210 Postage & Courier	0	0	0	0	0		
11-246-121-3260 Telecommunications	1,248	1,200	1,000	1,200	0	0.00%	
11-246-121-3290 Print, Advertising & Promotio	1,532	2,000	1,500	2,000	0	0.00%	
Total CEMC	21,020	18,550	17,625	22,825	4,275	23.05%	
By-law Enforcement:					0		
11-261-021-0811 Fines	(550)	(500)	(500)	(1,500)	(1,000)	200.00%	
11-261-121-1110 Distributed Salaries & Wages	16,700	16,000	16,000	16,000	0	0.00%	
11-261-121-1150 Vacation, Stats, Sick & Holid	735	1,000	1,000	1,000	0	0.00%	
11-261-121-1210 Overhead	2,272	1,800	1,800	1,800	0	0.00%	
11-261-121-2610 Office Supplies	0	150	150	150	0	0.00%	
11-261-121-3110 Travel/Meals/Conference/Ser	0	750	750	750	0	0.00%	
11-261-121-3120 Training & Staff Development	0	500	500	500	0	0.00%	
11-261-121-3170 Memberships & Publications	179	150	150	150	0	0.00%	
11-261-121-3310 Professional Services	0	2,000	2,000	2,000	0	0.00%	
Total By-law Enforcement	19,336	21,850	21,850	20,850	(1,000)	-4.58%	
Total Fire & Protective Services	631,518	661,275	691,175	690,975	29,700	4.49%	
					0		
					0		
					0		
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Public Works and Development					0		
Roads & Public Works					0		
Administration & Overhead:					0		
11-311-021-0513 Misc. Revenue	(18,308)	(15,000)	(15,000)	(15,000)	0	0.00%	
11-311-021-0952 Contribution from Reserve	(992)	0	0	0	0		
11-311-121-1110 Distributed Salaries & Wages	149,435	140,000	150,000	155,000	15,000	10.71%	
11-311-121-1140 Overtime, Shift, Recall	0	3,000	1,500	1,000	(2,000)	-66.67%	
11-311-121-1150 Vacation, Stats, Sick & Holiday	47,050	50,000	50,000	50,000	0	0.00%	
11-311-121-1210 Overhead	50,051	43,100	50,000	50,000	6,900	16.01%	
11-311-121-2510 Uniforms	2,608	3,000	3,500	3,000	0	0.00%	
11-311-121-2610 Office Supplies	1,527	500	1,000	1,000	500	100.00%	
11-311-121-3110 Travel/Meals/Conference/Ser	3,388	4,000	4,000	4,000	0	0.00%	
11-311-121-3120 Training & Staff Development	5,323	6,000	6,000	6,000	0	0.00%	
11-311-121-3170 Memberships & Publications	1,281	1,200	1,350	1,350	150	12.50%	
11-311-121-3210 Postage & Courier	0	0	0	0	0		
11-311-121-3260 Telecommunications	5,926	6,500	6,500	6,500	0	0.00%	
11-311-121-3290 Print, Advertising & Promotion	1,986	1,300	2,000	2,000	700	53.85%	
11-311-121-3310 Professional Services	1,329	4,000	4,000	4,000	0	0.00%	
11-311-121-3510 Equipment Rentals - Owned	4,025	2,000	3,000	3,000	1,000	50.00%	
11-311-121-3810 Insurance & Licences	85,184	84,000	85,000	85,000	1,000	1.19%	
11-311-121-5390 Appropriation to Reserve from	120,000	120,000	120,000	120,000	0	0.00%	
Total Administration & Overhead	459,812	453,600	472,850	476,850	23,250	5.13%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Equipment					0		
1999 Champion 740A:					0		
11-311-821-0761 Equipment Rental - Owned E	(44,936)	(50,000)	(50,000)	(50,000)	0	0.00%	
11-311-821-1110 Distributed Salaries & Wages	2,374	2,000	2,200	2,200	200	10.00%	
11-311-821-1210 Overhead	644	500	600	600	100	20.00%	
11-311-821-2210 Fuels/Lubricants	17,440	14,000	14,000	14,000	0	0.00%	
11-311-821-2370 Repairs - Parts & Labour	5,130	4,000	4,500	4,500	500	12.50%	
11-311-821-3810 Insurance & Licences	731	800	800	800	0	0.00%	
Total 1999 Champion 740A	(18,618)	(28,700)	(27,900)	(27,900)	800	-2.79%	
2004 Volvo 730B:					0		
11-311-823-0761 Equipment Rental - Owned E	(46,637)	(56,000)	(56,000)	(56,000)	0	0.00%	
11-311-823-1110 Distributed Salaries & Wages	1,832	2,000	2,000	2,000	0	0.00%	
11-311-823-1210 Overhead	396	500	500	500	0	0.00%	
11-311-823-2210 Fuels/Lubricants	16,562	15,000	15,000	15,000	0	0.00%	
11-311-823-2370 Repairs - Parts & Labour	2,642	5,000	5,000	5,000	0	0.00%	
11-311-823-3810 Insurance & Licences	549	600	600	600	0	0.00%	
Total 2004 Volvo 730B	(24,656)	(32,900)	(32,900)	(32,900)	0	0.00%	
2005 John Deere Tractor:					0		
11-311-824-0761 Equipment Rental - Owned E	(20,370)	(22,000)	(21,000)	(21,000)	1,000	-4.55%	
11-311-824-1110 Distributed Salaries & Wages	1,193	1,500	1,500	1,500	0	0.00%	
11-311-824-1210 Overhead	236	250	250	250	0	0.00%	
11-311-824-2210 Fuels/Lubricants	4,227	3,000	3,500	3,500	500	16.67%	
11-311-824-2370 Repairs - Parts & Labour	2,078	4,000	3,500	3,500	(500)	-12.50%	
11-311-824-3510 Equipment Rentals-Owned	0	0	0	0	0		
11-311-824-3810 Insurance & Licences	153	300	300	300	0	0.00%	
Total 2005 John Deere Tractor	(12,483)	(12,950)	(11,950)	(11,950)	1,000	-7.72%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
2011 CAT Loader:					0		
11-311-825-0761 Equipment Rental - Owned E	(22,490)	(19,775)	(22,000)	(22,000)	(2,225)	11.25%	
11-311-825-1110 Distributed Salaries & Wages	929	1,000	1,000	1,000	0	0.00%	
11-311-825-1210 Overhead	214	250	250	250	0	0.00%	
11-311-825-2210 Fuels/Lubricants	693	2,500	1,500	1,500	(1,000)	-40.00%	
11-311-825-2370 Repairs - Parts & Labour	571	2,000	1,500	1,500	(500)	-25.00%	
11-311-825-3810 Insurance & Licences	457	525	525	525	0	0.00%	
Total 2011 CAT Loader	(19,626)	(13,500)	(17,225)	(17,225)	(3,725)	27.59%	
					0		
John Deere 444E Loader:					0		
11-311-826-0761 Equipment Rental - Owned	(7,152)	0	0	0	0		
11-311-826-1110 Distributed Salaries & Wages	303	0	0	0	0		
11-311-826-1210 Overhead	61	0	0	0	0		
11-311-826-2210 Fuels/Lubricants	1,185	0	0	0	0		
11-311-826-2370 Repairs - Parts & Labour	580	0	0	0	0		
11-311-826-3810 Insurance & Licences	218	0	0	0	0		
Total John Deere 444E Loader	(4,805)	0	0	0	0		
					0		
Chainsaws & other small eqp:					0		
11-311-827-0761 Equipment Rental - Owned E	(1,606)	0	(500)	(500)	(500)		
11-311-827-1110 Distributed Salaries & Wages	1,402	2,500	2,500	2,500	0	0.00%	
11-311-827-1210 Overhead	441	500	500	500	0	0.00%	
11-311-827-2210 Fuels/Lubricants	2,061	1,500	2,000	2,000	500	33.33%	
11-311-827-2370 Repairs - Parts & Labour	1,958	5,000	5,000	5,000	0	0.00%	
Total Chainsaws & other small eqp	4,256	9,500	9,500	9,500	0	0.00%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Snowplows, Wings, etc.:					0		
11-311-828-1110 Distributed Salaries & Wages	5,930	7,500	7,500	7,500	0	0.00%	
11-311-828-1210 Overhead	1,373	2,000	2,000	2,000	0	0.00%	
11-311-828-2370 Repairs - Parts & Labour	13,502	10,000	11,000	11,000	1,000	10.00%	
11-311-828-3810 Insurance & Licences	19	25	25	25	0	0.00%	
Total Snowplows, Wings, etc.	20,825	19,525	20,525	20,525	1,000	5.12%	
					0		
2006 Vermeere BC-1000-XL Chipper:					0		
11-311-829-0761 Equipment Rental-Owned Eq	(403)	(5,000)	(5,000)	(5,000)	0	0.00%	
11-311-829-1110 Distributed Salaries & Wages	179	500	500	500	0	0.00%	
11-311-829-1210 Overhead	62	100	100	100	0	0.00%	
11-311-829-2210 Fuels/Lubricants	0	100	100	100	0	0.00%	
11-311-829-2370 Repairs-Parts & Labour	16	0	0	0	0		
11-311-829-3810 Insurance & Licences	105	100	100	100	0	0.00%	
Total 2006 Vermeere BC-1000-XL Chipper	(41)	(4,200)	(4,200)	(4,200)	0	0.00%	
					0		
2008 Sterling Dump Truck:					0		
11-311-830-0761 Equipment Rental - Owned E	(72,088)	(60,000)	(62,000)	(62,000)	(2,000)	3.33%	
11-311-830-1110 Distributed Salaries & Wages	2,506	3,500	3,500	3,500	0	0.00%	
11-311-830-1210 Overhead	794	1,000	1,000	1,000	0	0.00%	
11-311-830-2210 Fuels/Lubricants	20,066	16,000	18,000	18,000	2,000	12.50%	
11-311-830-2370 Repairs - Parts & Labour	10,744	8,000	8,000	8,000	0	0.00%	
11-311-830-3810 Insurance & Licences	2,575	2,800	2,800	2,800	0	0.00%	
Total 2008 Sterling Dump Truck	(35,403)	(28,700)	(28,700)	(28,700)	0	0.00%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
2006 Volvo Dump Truck:					0		
11-311-831-0761 Equipment Rental - Owned E	(55,828)	(60,000)	(60,000)	(60,000)	0	0.00%	
11-311-831-1110 Distributed Salaries & Wages	2,245	2,000	2,300	2,300	300	15.00%	
11-311-831-1210 Overhead	539	500	500	500	0	0.00%	
11-311-831-2210 Fuels/Lubricants	17,558	15,000	16,000	16,000	1,000	6.67%	
11-311-831-2370 Repairs - Parts & Labour	5,127	8,500	9,500	9,500	1,000	11.76%	
11-311-831-3810 Insurance & Licences	2,450	2,150	2,250	2,250	100	4.65%	
Total 2006 Volvo Dump Truck	(27,910)	(31,850)	(29,450)	(29,450)	2,400	-7.54%	
2006 Sterling 1375:					0		
11-311-832-0761 Equipment Rental - Owned E	(27,459)	(30,000)	(30,000)	(30,000)	0	0.00%	
11-311-832-1110 Distributed Salaries & Wages	1,962	2,500	2,500	2,500	0	0.00%	
11-311-832-1210 Overhead	439	625	625	625	0	0.00%	
11-311-832-2210 Fuels/Lubricants	7,081	8,000	8,000	8,000	0	0.00%	
11-311-832-2370 Repairs - Parts & Labour	10,750	5,500	6,500	6,500	1,000	18.18%	
11-311-832-3810 Insurance & Licences	1,858	2,000	2,000	2,000	0	0.00%	
Total 2006 Sterling 1375	(5,370)	(11,375)	(10,375)	(10,375)	1,000	-8.79%	
2012 TerraStar:					0		
11-311-833-0761 Equipment Rental - Owned E	(26,350)	(15,000)	(17,000)	(17,000)	(2,000)	13.33%	
11-311-833-1110 Distributed Salaries & Wages	300	750	750	750	0	0.00%	
11-311-833-1210 Overhead	66	200	200	200	0	0.00%	
11-311-833-2210 Fuels/Lubricants	2,402	4,000	4,000	4,000	0	0.00%	
11-311-833-2370 Repairs - Parts & Labour	644	2,000	2,000	2,000	0	0.00%	
11-311-833-3810 Insurance & Licences	1,353	700	800	800	100	14.29%	
Total 2012 TerraStar	(21,584)	(7,350)	(9,250)	(9,250)	(1,900)	25.85%	
2004 Ford F-150(PW Foreman):					0		
11-311-835-0761 Equipment Rental - Owned E	(10,378)	(7,000)	(8,000)	(8,000)	(1,000)	14.29%	
11-311-835-1110 Distributed Salaries & Wages	499	1,000	1,000	1,000	0	0.00%	
11-311-835-1210 Overhead	126	200	200	200	0	0.00%	
11-311-835-2210 Fuels/Lubricants	7,488	10,000	10,000	10,000	0	0.00%	
11-311-835-2370 Repairs - Parts & Labour	995	3,000	3,000	3,000	0	0.00%	
11-311-835-3510 Equipment Rental - Owned	0	0	0	0	0		
11-311-835-3810 Insurance & Licences	934	1,100	1,100	1,100	0	0.00%	
Total 2004 Ford F-150(PW Foreman)	(336)	8,300	7,300	7,300	(1,000)	-12.05%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
					0		
2009 GMC Sierra Pickup(PW Manager):					0		
11-311-836-0761 Equipment Rental - Owned E	(26)	0	0	0	0		
11-311-836-1110 Distributed Salaries & Wages	155	250	250	250	0	0.00%	
11-311-836-1210 Overhead	34	100	100	100	0	0.00%	
11-311-836-2210 Fuels/Lubricants	6,097	6,000	6,000	6,000	0	0.00%	
11-311-836-2370 Repairs - Parts & Labour	2,284	3,000	3,000	3,000	0	0.00%	
11-311-836-3810 Insurance & Licences	934	1,100	1,100	1,100	0	0.00%	
Total 2009 GMC Sierra Pickup(PW Manager)	9,478	10,450	10,450	10,450	0	0.00%	
					0		
2007 GMC PW Department:					0		
11-311-837-0761 Equipment Rental - Owned E	0	(500)	(500)	(500)	0	0.00%	
11-311-837-1110 Distributed Salaries & Wages	71	100	100	100	0	0.00%	
11-311-837-1210 Overhead	15	50	50	50	0	0.00%	
11-311-837-2210 Fuels/Lubricants	2,196	2,500	2,525	2,525	25	1.00%	
11-311-837-2370 Repairs - Parts & Labour	1,080	500	1,000	1,000	500	100.00%	
11-311-837-3810 Insurance & Licences	934	1,100	1,000	1,000	(100)	-9.09%	
Total 2007 GMC PW Department	4,296	3,750	4,175	4,175	425	11.33%	
Total Equipment	(131,977)	(120,000)	(120,000)	(120,000)	0	0.00%	
Road Maintenance					0		
					0		
Misc Revenue:					0		
11-313-021-0513 Misc. Revenue	(5,597)	(10,000)	0	(10,000)	0	0.00%	
Total Misc Revenue	(5,597)	(10,000)	0	(10,000)	0	0.00%	
					0		
HM-Patching/Base Repair:					0		
11-313-315-1110 Distributed Salaries & Wages	3,537	4,000	4,000	4,000	0	0.00%	
11-313-315-1210 Overhead	919	1,000	1,000	1,000	0	0.00%	
11-313-315-2110 Granulars & Asphalt	5,513	6,000	7,000	7,000	1,000	16.67%	
11-313-315-3505 Equipment Rentals - Hired	19,876	20,000	20,000	20,000	0	0.00%	
11-313-315-3510 Equipment Rentals - Owned	5,523	5,000	5,000	5,000	0	0.00%	
Total HM-Patching/Base Repair	35,367	36,000	37,000	37,000	1,000	2.78%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
					0		
HM-Sweeping:					0		
11-313-317-1110 Distributed Salaries & Wages	48	250	250	250	0	0.00%	
11-313-317-1210 Overhead	6	50	50	50	0	0.00%	
11-313-317-3505 Equipment Rentals - Hired	5,617	8,000	8,000	8,000	0	0.00%	
11-313-317-3510 Equipment Rentals - Owned	105	1,500	1,225	1,225	(275)	-18.33%	
Total HM-Sweeping	5,776	9,800	9,525	9,525	(275)	-2.81%	
					0		
HM-Shoulder Maintenance:					0		
11-313-318-1110 Distributed Salaries & Wages	3,989	5,000	5,000	5,000	0	0.00%	
11-313-318-1210 Overhead	933	1,250	1,250	1,250	0	0.00%	
11-313-318-2110 Granulars & Asphalt	0	10,000	10,000	10,000	0	0.00%	
11-313-318-3505 Equipment Rentals - Hired	0	5,000	5,000	5,000	0	0.00%	
11-313-318-3510 Equipment Rentals - Owned	5,313	8,000	8,000	8,000	0	0.00%	
Total HM-Shoulder Maintenance	10,235	29,250	29,250	29,250	0	0.00%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
HM-Other Maintenance:					0		
11-313-319-1110 Distributed Salaries & Wages	0	500	500	500	0	0.00%	
11-313-319-1210 Overhead	0	100	100	100	0	0.00%	
11-313-319-2180 Building Materials	0	500	500	500	0	0.00%	
11-313-319-3310 Professional Services	7,978	5,000	6,500	6,500	1,500	30.00%	
11-313-319-3505 Equipment Rentals - Hired	178	1,500	1,000	1,000	(500)	-33.33%	
11-313-319-3510 Equipment Rentals - Owned	0	3,000	3,000	3,000	0	0.00%	
Total HM-Other Maintenance	8,156	10,600	11,600	11,600	1,000	9.43%	
					0		
LM - Patch Gravel Surface:					0		
11-313-331-1110 Distributed Salaries & Wages	2,957	1,000	2,000	2,000	1,000	100.00%	
11-313-331-1210 Overhead	672	500	500	500	0	0.00%	
11-313-331-2110 Granulars & Asphalt	4,879	6,500	6,500	6,500	0	0.00%	
11-313-331-3510 Equipment Rentals - Owned	6,783	5,000	5,000	5,000	0	0.00%	
Total LM - Patch Gravel Surface	15,290	13,000	14,000	14,000	1,000	7.69%	
					0		
LM-Grading:					0		
11-313-334-1110 Distributed Salaries & Wages	13,914	14,000	15,000	15,000	1,000	7.14%	
11-313-334-1210 Overhead	3,371	3,500	3,500	3,500	0	0.00%	
11-313-334-3510 Equipment Rentals - Owned	36,985	37,000	38,000	38,000	1,000	2.70%	
Total LM-Grading	54,270	54,500	56,500	56,500	2,000	3.67%	
					0		
LM-Dust Control:					0		
11-313-335-1110 Distributed Salaries & Wages	4,484	5,000	5,000	5,000	0	0.00%	
11-313-335-1210 Overhead	1,415	1,250	1,450	1,450	200	16.00%	
11-313-335-2420 Calcium - Bagged	0	0	0	0	0		
11-313-335-3510 Equipment Rentals - Owned	7,598	13,000	13,000	13,000	0	0.00%	
11-313-335-3555 Roads Contracted Services	88,161	95,000	95,000	95,000	0	0.00%	
Total LM-Dust Control	101,657	114,250	114,450	114,450	200	0.18%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
LM-Gravel Resurfacing:					0		
11-313-337-1110 Distributed Salaries & Wages	2,112	4,000	4,000	4,000	0	0.00%	
11-313-337-1210 Overhead	423	1,000	1,000	1,000	0	0.00%	
11-313-337-3510 Equipment Rentals - Owned	5,185	10,000	10,000	10,000	0	0.00%	
11-313-337-3555 Roads Contracted Services	145,927	145,000	145,000	145,000	0	0.00%	
Total LM-Gravel Resurfacing	153,647	160,000	160,000	160,000	0	0.00%	
					0		
RM-Grass Cutting/Seed/Sod:					0		
11-313-341-1110 Distributed Salaries & Wages	4,774	8,000	8,000	8,000	0	0.00%	
11-313-341-1210 Overhead	972	2,000	2,000	2,000	0	0.00%	
11-313-341-2120 Seed/Sod/Soils	1,425	2,000	2,000	2,000	0	0.00%	
11-313-341-3505 Equipment Rentals - Hired	4,235	0	0	0	0		
11-313-341-3510 Equipment Rentals - Owned	9,050	12,000	12,000	12,000	0	0.00%	
Total RM-Grass Cutting/Seed/Sod	20,455	24,000	24,000	24,000	0	0.00%	
					0		
RM-Tree Planting & Removal:					0		
11-313-342-1110 Distributed Salaries & Wages	15,982	30,000	30,000	30,000	0	0.00%	
11-313-342-1210 Overhead	4,556	7,500	7,500	7,500	0	0.00%	
11-313-342-2150 Trees & Fertilizer	4,990	3,000	3,000	3,000	0	0.00%	
11-313-342-3505 Equipment Rentals - Hired	52,037	50,000	60,000	60,000	10,000	20.00%	
11-313-342-3510 Equipment Rentals - Owned	26,700	30,000	30,000	30,000	0	0.00%	
Total RM-Tree Planting & Removal	104,265	120,500	130,500	130,500	10,000	8.30%	
					0		
RM-Debris Pickup:					0		
11-313-345-1110 Distributed Salaries & Wages	1,736	3,000	3,000	3,000	0	0.00%	
11-313-345-1210 Overhead	450	750	750	750	0	0.00%	
11-313-345-2910 Misc. Expense	1,367	3,000	3,000	3,000	0	0.00%	
11-313-345-3510 Equipment Rentals - Owned	2,923	2,000	2,000	2,000	0	0.00%	
Total RM-Debris Pickup	6,476	8,750	8,750	8,750	0	0.00%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
RM-Ditching:					0		
11-313-346-1110 Distributed Salaries & Wages	2,588	4,000	4,000	4,000	0	0.00%	
11-313-346-1210 Overhead	800	1,000	1,000	1,000	0	0.00%	
11-313-346-2110 Granulars & Asphalt	193	100	200	100	0	0.00%	
11-313-346-2140 Culverts	0	1,600	1,500	1,600	0	0.00%	
11-313-346-2180 Building Materials	0	500	500	500	0	0.00%	
11-313-346-3505 Equipment Rentals - Hired	4,598	13,000	13,000	13,000	0	0.00%	
11-313-346-3510 Equipment Rentals - Owned	4,943	13,000	13,000	13,000	0	0.00%	
Total RM-Ditching	13,121	33,200	33,200	33,200	0	0.00%	
RM-Other Roadside Maintenance:					0		
11-313-347-1110 Distributed Salaries & Wages	715	3,000	3,000	3,000	0	0.00%	
11-313-347-1210 Overhead	163	750	750	750	0	0.00%	
11-313-347-2110 Granulars & Asphalt	0	200	200	200	0	0.00%	
11-313-347-2120 Seed/Sod/Soils	0	0	0	0	0		
11-313-347-3505 Equipment Rentals - Hired	0	500	500	500	0	0.00%	
11-313-347-3510 Equipment Rentals - Owned	610	2,000	2,000	2,000	0	0.00%	
Total RM-Other Roadside Maintenance	1,488	6,450	6,450	6,450	0	0.00%	
RM-Sewers & Drains:					0		
11-313-348-1110 Distributed Salaries & Wages	252	2,000	2,000	2,000	0	0.00%	
11-313-348-1210 Overhead	95	500	500	500	0	0.00%	
11-313-348-2110 Granulars & Asphalt	0	200	200	200	0	0.00%	
11-313-348-2140 Culverts	0	300	300	300	0	0.00%	
11-313-348-2180 Building Materials	0	1,500	1,500	1,500	0	0.00%	
11-313-348-3505 Equipment Rentals - Hired	1,694	3,000	3,000	3,000	0	0.00%	
11-313-348-3510 Equipment Rentals - Owned	550	1,500	1,500	1,500	0	0.00%	
Total RM-Sewers & Drains	2,592	9,000	9,000	9,000	0	0.00%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
RM-Catchbasin Repairs/Cleaning:					0		
11-313-349-1110 Distributed Salaries & Wages	3,821	3,000	3,000	3,000	0	0.00%	
11-313-349-1210 Overhead	1,103	750	1,000	1,000	250	33.33%	
11-313-349-2180 Building Materials	2,249	3,000	3,000	3,000	0	0.00%	
11-313-349-3505 Equipment Rentals - Hired	2,071	1,000	1,000	1,000	0	0.00%	
11-313-349-3510 Equipment Rentals - Owned	6,350	3,000	3,000	3,000	0	0.00%	
Total RM-Catchbasin Repairs/Cleaning	15,593	10,750	11,000	11,000	250	2.33%	
Bridge Maintenance:					0		
11-313-361-1110 Distributed Salaries & Wages	2,502	3,500	3,500	3,500	0	0.00%	
11-313-361-1210 Overhead	1,076	750	750	750	0	0.00%	
11-313-361-2110 Granulars & Asphalt	0	250	250	250	0	0.00%	
11-313-361-2180 Building Materials	0	200	200	200	0	0.00%	
11-313-361-3505 Equipment Rentals - Hired	3,892	0	0	0	0		
11-313-361-3510 Equipment Rentals - Owned	3,248	3,500	3,500	3,500	0	0.00%	
Total Bridge Maintenance	10,718	8,200	8,200	8,200	0	0.00%	
Culvert Installation & Repair:					0		
11-313-364-1110 Distributed Salaries & Wages	6,084	4,000	4,500	4,500	500	12.50%	
11-313-364-1210 Overhead	1,667	1,000	1,500	1,500	500	50.00%	
11-313-364-2110 Granulars & Asphalt	604	3,500	3,000	3,000	(500)	-14.29%	
11-313-364-2140 Culverts	0	10,000	10,000	10,000	0	0.00%	
11-313-364-3505 Equipment Rentals - Hired	4,938	6,500	6,500	6,500	0	0.00%	
11-313-364-3510 Equipment Rentals - Owned	8,519	8,275	8,275	8,275	0	0.00%	
Total Culvert Installation & Repair	21,812	33,275	33,775	33,775	500	1.50%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Signs/Barricades/Guard Rails:					0		
11-313-371-1110 Distributed Salaries & Wages	5,553	6,000	6,000	6,000	0	0.00%	
11-313-371-1210 Overhead	1,233	1,500	2,000	2,000	500	33.33%	
11-313-371-2160 Signs/Posts/Guide Rails/Barr	2,041	9,000	9,000	7,000	(2,000)	-22.22%	
11-313-371-3510 Equipment Rentals - Owned	6,395	4,000	4,500	4,500	500	12.50%	
Total Signs/Barricades/Guard Rails	15,222	20,500	21,500	19,500	(1,000)	-4.88%	
Total Road Maintenance	590,543	692,025	718,700	706,700	14,675	2.12%	
Winter Control					0		
Misc. Revenue:					0		
11-314-021-0513 Misc. Revenue	(5,835)	(5,000)	(5,500)	(5,500)	(500)	10.00%	
Total Misc. Revenue	(5,835)	(5,000)	(5,500)	(5,500)	(500)	10.00%	
Truck-Plowing/Salting/Sanding:					0		
11-314-411-1110 Distributed Salaries & Wages	38,334	30,000	35,000	35,000	5,000	16.67%	
11-314-411-1210 Overhead	8,699	7,500	7,500	7,500	0	0.00%	
11-314-411-2430 Sand & Salt	36,113	35,000	36,500	36,500	1,500	4.29%	
11-314-411-3505 Equipment Rentals - Hired	763	0	0	0	0		
11-314-411-3510 Equipment Rentals - Owned	88,734	70,000	73,000	73,000	3,000	4.29%	
Total Truck-Plowing/Salting/Sanding	172,643	142,500	152,000	152,000	9,500	6.67%	
Grader-Plowing/Iceblading:					0		
11-314-412-1110 Distributed Salaries & Wages	14,723	13,000	13,000	13,000	0	0.00%	
11-314-412-1210 Overhead	2,911	3,250	3,250	3,250	0	0.00%	
11-314-412-3505 Equipment Rental - Hired	153	0	0	0	0		
11-314-412-3510 Equipment Rentals - Owned	36,070	30,000	33,000	33,000	3,000	10.00%	
Total Grader-Plowing/Iceblading	53,856	46,250	49,250	49,250	3,000	6.49%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Snowfence Erection & Removal:					0		
11-314-414-1110 Distributed Salaries & Wages	4,074	5,000	5,000	5,000	0	0.00%	
11-314-414-1210 Overhead	1,007	1,000	1,000	1,000	0	0.00%	
11-314-414-2741 Snowfence	407	2,500	2,500	2,500	0	0.00%	
11-314-414-3510 Equipment Rentals - Owned	2,674	5,000	5,000	5,000	0	0.00%	
Total Snowfence Erection & Removal	8,162	13,500	13,500	13,500	0	0.00%	
Other Winter Activities:					0		
11-314-415-1110 Distributed Salaries & Wages	4,715	1,500	2,000	2,000	500	33.33%	
11-314-415-1210 Overhead	1,012	400	400	400	0	0.00%	
11-314-415-3505 Equipment Rentals - Hired	814	0	0	0	0		
11-314-415-3510 Equipment Rentals - Owned	8,650	2,000	2,000	2,000	0	0.00%	
Total Other Winter Activities	15,192	3,900	4,400	4,400	500	12.82%	
Snow Removal from Streets:					0		
11-314-416-1110 Distributed Salaries & Wages	989	3,000	3,000	3,000	0	0.00%	
11-314-416-1210 Overhead	186	750	750	750	0	0.00%	
11-314-416-3505 Equipment Rentals - Hired	10,710	5,000	6,000	6,000	1,000	20.00%	
11-314-416-3510 Equipment Rentals - Owned	2,820	5,000	5,000	5,000	0	0.00%	
Total Snow Removal from Streets	14,705	13,750	14,750	14,750	1,000	7.27%	
Snow Removal Parking Lots:					0		
11-314-417-1110 Distributed Salaries & Wages	0	500	500	500	0	0.00%	
11-314-417-1210 Other Payroll Costs	0	100	100	100	0	0.00%	
11-314-417-3505 Equipment Rentals - Hired	384	1,000	1,000	1,000	0	0.00%	
11-314-417-3510 Equipment Rentals - Owned	0	1,000	1,000	1,000	0	0.00%	
Total Snow Removal Parking Lots	384	2,600	2,600	2,600	0	0.00%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Snow Removal Sidewalks:					0		
11-314-418-3505 Equipment Rentals - Hired	11,490	12,500	12,500	12,500	0	0.00%	
Total Snow Removal Sidewalks	11,490	12,500	12,500	12,500	0	0.00%	
Total Snow Removal	270,597	230,000	243,500	243,500	13,500	5.87%	
Other Activities					0		
Road Facilities:					0		
11-312-121-1110 Distributed Salaries & Wages	6,050	8,000	8,000	8,000	0	0.00%	
11-312-121-1210 Overhead	1,318	2,000	2,000	2,000	0	0.00%	
11-312-121-2330 Communications Equipment	2,743	3,000	2,700	2,700	(300)	-10.00%	
11-312-121-2380 Departmental Equipment	5,840	10,000	10,000	9,000	(1,000)	-10.00%	
11-312-121-3420 Building Maintenance	10,324	8,000	10,000	9,000	1,000	12.50%	
11-312-121-3430 Grounds Maintenance	2,729	2,000	2,500	2,500	500	25.00%	
11-312-121-3505 Equipment Rentals - Hired	0	500	500	500	0	0.00%	
11-312-121-3510 Equipment Rentals - Owned	2,671	4,000	3,500	3,500	(500)	-12.50%	
11-312-121-3610 Electrical Power	4,464	5,500	5,000	5,000	(500)	-9.09%	
11-312-121-3620 Water	893	2,000	1,000	1,000	(1,000)	-50.00%	
11-312-121-3625 Sewer	484	750	500	500	(250)	-33.33%	
11-312-121-3630 Natural Gas	5,780	5,000	6,000	6,000	1,000	20.00%	
11-312-121-3810 Insurance & Licences	3,049	2,400	2,500	3,000	600	25.00%	
11-312-430-0513 Contribution from Others	0	0	0	0	0		
11-312-430-0952 Contribution from Reserve	0	0	0	0	0		
11-312-430-1110 Distributed Salaries & Wages	0	0	0	0	0		
11-312-430-1210 Overhead	0	0	0	0	0		
11-312-430-3310 Engineering/Professional Ser	0	0	0	0	0		
11-312-430-3510 Equipment Rentals - Owned	0	0	0	0	0		
11-312-430-5110 Equipment	0	0	0	0	0		
11-312-430-5120 Building Improvements	0	0	0	0	0		
11-312-430-5170 Construction	0	0	0	0	0		
11-312-430-5390 Appropriation to Reserve	0	0	0	0	0		
Total Road Facilities	46,344	53,150	54,200	52,700	(450)	-0.85%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Sidewalks:					0		
11-322-430-0952 Contribution from Reserves	0	0	0	0	0		
11-322-430-5170 Capital Construction	0	0	0	0	0		
11-322-531-1110 Distributed Salaries & Wages	5,926	3,500	4,500	4,500	1,000	28.57%	
11-322-531-1210 Overhead	1,528	1,000	1,500	1,500	500	50.00%	
11-322-531-2110 Granulars & Asphalt	16	0	0	0	0		
11-322-531-2180 Building Materials	1,477	10,000	10,000	10,000	0	0.00%	
11-322-531-3505 Equipment Rentals - Hired	2,193	8,000	8,000	8,000	0	0.00%	
11-322-531-3510 Equipment Rentals - Owned	5,923	2,500	3,000	3,000	500	20.00%	
11-322-531-5390 Appropriation to Reserves	8,000	0	0	0	0		
Total Sidewalks	25,063	25,000	27,000	27,000	2,000	8.00%	
Leaf & Yard Waste Program:					0		
11-351-021-0514 Revenue from County	(49,488)	(51,600)	(51,600)	(51,600)	0	0.00%	
11-351-121-1110 Distributed Salaries & Wages	12,648	12,000	12,000	12,000	0	0.00%	
11-351-121-1210 Overhead	3,104	3,600	3,600	3,600	0	0.00%	
11-351-121-2910 Misc. Expense	919	2,500	2,500	2,500	0	0.00%	
11-351-121-3505 Equipment Rental - Hired	3,796	8,500	8,000	8,500	0	0.00%	
11-351-121-3510 Equipment Rental - Owned	29,100	25,000	25,500	25,000	0	0.00%	
Total Leaf & Yard Waste Program	78	0	0	0	0		
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Streetlighting:					0		
11-371-021-0513 Misc. Revenue	0	0	0	0	0		
11-371-121-2710 Electrical Materials	2,151	2,500	2,500	2,500	0	0.00%	
11-371-121-3505 Equipment Rentals - Hired	9,691	5,000	5,000	7,500	2,500	50.00%	
11-371-121-3610 Electrical Power	40,944	38,000	38,000	40,000	2,000	5.26%	
11-371-430-0513 Contribution from Others	0	0	0	0	0		
11-371-430-0952 Contribution from Reserves	0	0	0	0	0		
11-371-430-4210 Principle Payment on Debt	0	0	0	0	0		
11-371-430-4220 Interest Payment on Debt	0	0	0	0	0		
11-371-430-5110 Capital Equipment	0	0	0	0	0		
11-371-430-5390 Appropriation to Reserve	0	0	0	0	0		
Total Streetlighting	52,786	45,500	45,500	50,000	4,500	9.89%	
Municipal Drainage:					0		
11-871-021-0053 Municipal Drain Debenture R	(66,463)	(80,000)	(80,000)	(80,000)	0	0.00%	
11-871-021-0331 Specific Government Grants	(15,525)	(9,000)	(9,000)	(12,500)	(3,500)	38.89%	
11-871-121-1110 Distributed Salaries & Wages	18,672	8,500	10,000	10,000	1,500	17.65%	
11-871-121-1210 Overhead	5,598	2,400	5,000	5,000	2,600	108.33%	
11-871-121-2610 Office Supplies	0	0	0	0	0		
11-871-121-2910 Misc. Expense	1,280	0	0	0	0		
11-871-121-3110 Travel/Meals/Conference/Ser	1,161	1,250	1,250	1,250	0	0.00%	
11-871-121-3170 Memberships & Publications	175	175	175	175	0	0.00%	
11-871-121-3210 Postage & Courier	0	150	150	150	0	0.00%	
11-871-121-3260 Telecommunications	445	350	350	350	0	0.00%	
11-871-121-4210 Payments on Principle of Det	59,941	65,000	65,000	65,000	0	0.00%	
11-871-121-4220 Payments on Debt Interest	6,522	15,000	15,000	15,000	0	0.00%	
11-871-121-4230 W/O's & Charge Outs - Munic	220	500	500	500	0	0.00%	
11-871-121-6110 Grants	350	350	350	350	0	0.00%	
11-871-122-1110 Distributed Salaries & Wages	13,031	11,000	12,000	12,000	1,000	9.09%	
11-871-122-1210 Overhead	4,055	3,500	3,500	3,500	0	0.00%	
Total Municipal Drainage	29,462	19,175	24,275	20,775	1,600	8.34%	
					0		

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
Tile Drainage Program:					0		
11-881-021-0052 TDL Debenture Revenue	(41,630)	(50,000)	(50,000)	(50,000)	0	0.00%	
11-881-021-0532 TDL Inspection Fees	0	(250)	(250)	(250)	0	0.00%	
11-881-021-0585 TDL Paid Prior to Expiration	(56,491)	0	0	0	0		
11-881-121-1110 Distributed Salaries & Wages	0	500	500	500	0	0.00%	
11-881-121-1210 Overhead	0	150	150	150	0	0.00%	
11-881-121-4210 Payments on Principle of Det	84,920	40,000	40,000	40,000	0	0.00%	
11-881-121-4220 Payments on Debt Interest	13,202	10,000	10,000	10,000	0	0.00%	
Total Tile Drainage Program	0	400	400	400	0	0.00%	
Building:					0		
11-271-021-0513 Misc Revenue	(100)	0	0	0	0		
11-271-021-0721 Building Permits	(105,873)	(80,000)	(80,000)	(90,000)	(10,000)	12.50%	
11-271-121-1110 Distributed Salaries & Wages	81,712	100,000	97,000	97,000	(3,000)	-3.00%	
11-271-121-1150 Vacation, Stats, Sick & Holid	16,734	13,000	15,000	15,000	2,000	15.38%	
11-271-121-1210 Overhead	26,402	30,000	30,000	30,000	0	0.00%	
11-271-121-2380 Departmental Equipment	16	100	100	100	0	0.00%	
11-271-121-2510 Uniforms	217	500	500	500	0	0.00%	
11-271-121-2610 Office Supplies	2,092	750	750	1,000	250	33.33%	
11-271-121-2910 Miscellaneous Expense	37	500	500	500	0	0.00%	
11-271-121-3110 Travel/Meals/Conference/Ser	1,833	3,500	3,500	2,500	(1,000)	-28.57%	
11-271-121-3120 Training & Staff Development	826	3,000	3,000	2,500	(500)	-16.67%	
11-271-121-3170 Memberships & Publications	301	1,250	1,250	1,250	0	0.00%	
11-271-121-3210 Postage & Courier	0	0	0	0	0		
11-271-121-3260 Telecommunications	2,132	1,900	2,000	2,000	100	5.26%	

Operating Budget - Details	2014 Actual	2014 Budget	2015 V1 Department	2015 V2 CAO	\$ Change from PY	% Change from PY	Notes
11-271-121-3810 Insurance & Licences	9,611	10,000	10,000	9,750	(250)	-2.50%	
11-271-121-5390 Appropriation to Reserve	5,000	5,000	5,000	5,000	0	0.00%	
11-271-430-5110 Equipment	0	0	0	0	0		
11-271-430-5170 Construction	0	0	0	0	0		
11-271-430-5390 Appropriation to Reserve	0	0	0	0	0		
11-271-812-1110 Distributed Salaries & Wages	0	0	0	0	0		
11-271-812-1210 Overhead	0	0	0	0	0		
11-271-812-2210 Fuels/Lubricants	1,997	2,500	2,500	2,500	0	0.00%	
11-271-812-2370 Repairs - Parts & Labour	1,340	1,500	2,000	2,000	500	33.33%	
11-271-812-3810 Insurance & Licences	934	1,100	1,100	1,100	0	0.00%	
Total Building	45,210	94,600	94,200	82,700	(11,900)	-12.58%	
Total Other Activities	198,943	237,825	245,575	233,575	(4,250)	-1.79%	
Total PW Operating	1,387,918	1,493,450	1,560,625	1,540,625	47,175	3.16%	
Total - All Dept	2,711,351	2,886,010	3,222,138	3,186,788	300,778	10.42%	

Capital Summary - All Departments

*TGGR - Taxes, Grants, General Revenue

Summary	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change	
2004	1,733,000	520,000	528,000	685,000		
2005	1,782,000	605,000	433,000	759,000	85,000	
2006	2,660,623	898,000	1,586,055	191,568	293,000	48.43%
2007	2,633,366	984,500	669,163	997,203	86,500	9.63%
2008	3,140,581	1,126,000	1,390,712	623,869	141,500	14.37%
2009	3,308,913	1,160,500	1,233,413	915,000	34,500	3.06%
2010	7,185,163	1,167,092	2,294,329	3,723,742	6,592	0.57%
2011	2,893,663	1,218,000	1,553,663	122,000	50,908	4.36%
2012	5,797,461	1,244,500	2,188,466	2,364,495	26,500	2.18%
2013	5,076,263	1,268,950	1,177,615	2,629,698	24,450	1.96%
2014	2,029,138	1,266,762	625,376	137,000	-2,188	-0.17%
2015	3,561,688	1,281,012	1,400,176	880,500	14,250	1.12%
2016	1,916,429	1,417,012	370,417	129,000	136,000	10.62%
2017	2,371,929	1,509,512	628,417	234,000	92,500	6.53%
2018	2,807,417	1,544,000	821,417	442,000	34,488	2.28%
2019	2,069,282	1,572,865	166,417	330,000	28,865	1.87%

2014 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	69,000	30,000	32,000	7,000	-17,500
Office	75,000	60,000	15,000	0	15,000
Building	0	0	0	0	0
Fire	396,663	228,000	168,663	0	1,500
PW	1,279,512	832,512	322,000	125,000	-1,188
ICC	8,750	8,750	0	0	0
HP	20,000	20,000	0	0	0
IP	65,000	25,000	40,000	0	0
TP	48,013	25,000	18,013	5,000	0
TMH	21,500	12,500	9,000	0	0
TDRC	45,700	25,000	20,700	0	0
Tavistock Drainage	0	0	0	0	0
Total	2,029,138	1,266,762	625,376	137,000	-2,188

2015 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	38,500	22,500	12,000	4,000	-7,500
Office	72,000	57,000	15,000	0	-3,000
Building	0	0	0	0	0
Fire	682,163	238,000	444,163	0	10,000
PW	2,537,512	837,512	860,000	840,000	5,000
ICC	12,500	10,000	2,500	0	
HP	20,000	20,000	0	0	0
IP	78,000	25,000	16,500	36,500	0
TP	47,013	25,000	22,013	0	0
TMH	33,000	15,000	18,000	0	2,500
TDRC	41,000	31,000	10,000	0	6,000
Tavistock Drainage	0	0	0	0	0
Total	3,561,688	1,281,012	1,400,176	880,500	14,250

2016 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	29,500	23,500	2,000	4,000	1,000
Office	60,000	60,000	0	0	3,000
Building	0	0	0	0	0
Fire	251,000	251,000	0	0	13,000
PW	1,387,512	932,512	330,000	125,000	95,000
ICC	12,500	12,500	0	0	0
HP	22,500	22,500	0	0	2,500
IP	25,000	25,000	0	0	0
TP	29,417	25,000	4,417	0	0
TMH	20,000	20,000	0	0	5,000
TDRC	79,000	45,000	34,000	0	14,000
Tavistock Drainage	0	0	0	0	0
Total	1,916,429	1,417,012	370,417	129,000	136,000

2017 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	32,000	26,000	2,000	4,000	2,500
Office	65,000	65,000	0	0	5,000
Building	0	0	0	0	0
Fire	283,500	283,500	0	0	32,500
PW	1,797,512	977,512	595,000	225,000	45,000
ICC	15,000	15,000	0	0	2,500
HP	22,500	22,500	0	0	0
IP	25,000	25,000	0	0	0
TP	34,417	25,000	4,417	5,000	0
TMH	27,000	20,000	7,000	0	0
TDRC	70,000	50,000	20,000	0	5,000
Tavistock Drainage	0	0	0	0	0
Total	2,371,929	1,509,512	628,417	234,000	92,500

2018 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	47,000	26,000	17,000	4,000	0
Office	65,000	65,000	0	0	0
Building	0	0	0	0	0
Fire	468,500	293,500	175,000	0	10,000
PW	1,868,000	993,000	450,000	425,000	15,488
ICC	15,000	15,000	0	0	0
HP	22,500	22,500	0	0	0
IP	105,000	30,000	75,000	0	5,000
TP	42,417	25,000	4,417	13,000	0
TMH	20,000	20,000	0	0	0
TDRC	154,000	54,000	100,000	0	4,000
Tavistock Drainage	0	0	0	0	0
Total	2,807,417	1,544,000	821,417	442,000	34,488

2019 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	33,000	26,000	2,000	5,000	0
Office	65,000	65,000	0	0	0
Building	0	0	0	0	0
Fire	293,865	293,865	0	0	365
PW	1,423,000	1,018,000	80,000	325,000	25,000
ICC	15,000	15,000	0	0	0
HP	25,000	25,000	0	0	2,500
IP	30,000	30,000	0	0	0
TP	29,417	25,000	4,417	0	0
TMH	25,000	20,000	5,000	0	0
TDRC	130,000	55,000	75,000	0	1,000
Tavistock Drainage	0	0	0	0	0
Total	2,069,282	1,572,865	166,417	330,000	28,865

Administration - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	30,000	20,000	10,000	0
2006	140,198	26,000	114,198	0
2007	58,000	30,000	28,000	0
2008	67,000	30,000	32,000	5,000
2009	44,000	30,000	9,000	5,000
2010	65,000	30,000	30,000	5,000
2011	56,500	25,000	26,500	5,000
2012	45,000	27,500	12,500	5,000
2013	87,500	47,500	19,000	21,000
2014	69,000	30,000	32,000	7,000
2015	38,500	22,500	12,000	4,000
2016	29,500	23,500	2,000	4,000
2017	32,000	26,000	2,000	4,000
2018	47,000	26,000	17,000	4,000
2019	33,000	26,000	2,000	5,000

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Desktop Computer Replacements	15,000	10,000	5,000	0	
2014	Server Replacement (postponed from 2013)	10,000	10,000	0	0	
2014	Election	22,000		15,000	7,000	*From Election Operating
2014	Council Computers	7,000	0	7,000		?? Computers or Tablets?
2014	DC Study	5,000		5,000		DC Reserve
2014	Insurance Reserve	10,000	10,000			Depends on deductible increase
2015	Software Maintenance/Updates	1,000	1,000	0	0	Acrobat Licencing?
2015	Wifi AP	1,000	1,000			
2015	Replace NAS	1,500	1,500			
2015	Main Network Switch Replacement	1,000	1,000			
2015	Server - Networked UPS	1,500	1,500			
2015	Server Relocation	500	500			
2015	Desktop Computer Replacements	10,000	5,000	5,000		
2015	Appropriation to Election Reserve	4,000	0	0	4,000	*From Election Operating
2015	Council Computers	3,000	1,000	2,000		
2015	Pay Equity Study / Market Check	15,000	10,000	5,000		Recommended every 5 yrs, last one 2003
	AODA, Human Rights Compliance Training	10,000	10,000	0		Outsource to meet Prov Requirements
	Insurance Reserve	10,000	10,000			?? If possible would be good to further increase reserve
2016	Hardware/Software Upgrades	7,500	7,500	0	0	
2016	Appropriation to Reserve	5,000	5,000		0	
2016	Appropriation to Election Reserve	4,000	0	0	4,000	*From Election Operating
2016	Council Computers	3,000	1,000	2,000		
2016	GP Version Upgrade	10,000	10,000			
2017	Hardware/Software Upgrades	10,000	10,000	0	0	
2017	Appropriation to Reserve	15,000	15,000		0	
2017	Appropriation to Election Reserve	4,000	0	0	4,000	*From Election Operating
2017	Council Computers	3,000	1,000	2,000		
2018	Hardware/Software Upgrades	5,000	5,000	0	0	
2018	Appropriation to Reserve	10,000	10,000		0	
2018	Appropriation to Election Reserve	4,000	0	0	4,000	*From Election Operating
2018	Council Computers	3,000	1,000	2,000		
2018	Server / GP Replacement	15,000		15,000		
2018	Insurance Reserve	10,000	10,000			
2019	Hardware/Software Upgrades	10,000	10,000	0	0	
2019	Appropriation to Reserve	5,000	5,000			
2019	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2019	Council Computers	3,000	1,000	2,000		
2019	GP Version Upgrade	10,000	10,000			

Offices/Facilities - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
2005		10,000	5,000	5,000	0
2006		15,000	12,500	2,500	0
2007		12,500	12,500	0	0
2008		20,500	12,500	8,000	0
2009		122,500	17,500	5,000	100,000
2010		16,000	16,000	0	0
2011		17,500	15,000	2,500	0
2012		62,500	20,000	42,500	0
2013		45,000	45,000	0	0
2014		75,000	60,000	15,000	0
2015		72,000	57,000	15,000	0
2016		60,000	60,000	0	0
2017		65,000	65,000	0	0
2018		65,000	65,000	0	0
2019		65,000	65,000	0	0

Office

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Storage, Additional Space Creation	5,000	5,000			Held over from 2013
2014	Painting	5,000	0	5,000		Held over from 2013
2014	Carpet Replacement	5,000	0	5,000		Held over from 2013
2014	HVAC	5,000	0	5,000		Held over from 2013
2014	Office Improvements and/or Reserve	5,000	5,000			Investigate Security Monitoring Improvements - all facilities
2014	Loveys Property Development/Reserve	50,000	50,000			
2015	Loveys Property Development/Reserve	45,000	45,000			
2015	Carpet Replacement	10,000	0	10,000		
2015	Lunchroom Table & Chairs	2,000	2,000			
2015	Office Painting - Variable	5,000	5,000			Focus on areas needing touch up
2015	Storage Improvements	5,000	5,000			
2015	HVAC?? If required	5,000		5,000		
	Reserve if not used / needed					
2016	Office Improvements and/or Reserve	15,000	15,000			
2016	Loveys Property Development/Reserve	45,000	45,000			
2017	Office Improvements and/or Reserve	15,000	15,000			
2017	Loveys Property Development/Reserve	50,000	50,000			
2018	Office Improvements and/or Reserve	15,000	15,000			
2018	Loveys Property Development/Reserve	50,000	50,000			
2019	Office Improvements and/or Reserve	15,000	15,000			
2019	Loveys Property Development/Reserve	50,000	50,000			
Future items that will need attention:						
	re-shingle roof - 2023					
	re-pave parking lot					
	replace carpet					
	HVAC - Major Maintenance					
	Water - Own Well???					
	Septic System Replacement???					
	Standby Generator???					

Fire & Protective Services Department - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	980,000	166,000	170,000	644,000
2006	577,263	237,500	336,763	3,000
2007	421,163	230,000	188,163	3,000
2008	207,163	180,000	9,163	18,000
2009	276,663	187,000	89,663	0
2010	242,163	183,000	59,163	0
2011	255,663	181,500	74,163	0
2012	414,163	185,000	229,163	0
2013	422,663	226,500	196,163	0
2014	396,663	228,000	168,663	0
2015	682,163	238,000	444,163	0
2016	251,000	251,000	0	0
2017	283,500	283,500	0	0
2018	468,500	293,500	175,000	0
2019	293,865	293,865	0	0

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2014	Facility/Reserve	0	0			
2014	Hickson FH Major Internal Maintenance	10,000	10,000			Postponed from 2013
2014	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	54,500	30,000	24,500		FD Req. Eqp. Reserve
2014	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2014	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	9th Payment
2014	Communications System - Res or Deb Pymt	25,000	25,000			(2)
2014	Fire Chief Vehicle	30,000		30,000		Postponed from 2013
2014	BB Agreement Termination	25,000	25,000			From BB operating revenue (2)
2014	Innerkip Tanker (Chassis)	100,000		100,000		* causes negative reserve with recovery in 2018
2014	Innerkip Tanker Repair	5,000	0	5,000		might be more depending on what they find

[illegible]

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2018	Appropriation to Vehicle Replacement Reserve	85,000	85,000	0	0	
2018	Facility Improvements and/or Reserve	10,000	10,000			
2018	Hickson Firehall - Eng/Planning/Expansion/Addition	250,000	75,000	175,000		Facility Res \$90, DC Res \$60
2018	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	35,000	35,000			FD Req. Eqp. Reserve
2018	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2018	Communications System - Res or Deb Pymt	25,000	25,000		(6)	
2018	Mock Disaster Reserve	2,500	2,500			
2018	BB Agreement Termination - Assets	25,000	25,000			From BB operating revenue (6 end)
2019	Appropriation to Vehicle Replacement Reserve	90,000	90,000	0	0	
2019	Facility Improvements and/or Reserve	75,000	75,000			
2019	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	50,000	50,000			FD Req. Eqp. Reserve
2019	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2019	Communications System - Res or Deb Pymt	25,000	25,000		(7)	
2019	Mock Disaster Reserve	2,500	2,500			
2019	BB Agreement Termination - Assets	15,365	15,365			

Public Works & Development - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	622,000	347,000	190,000	85,000
2006	1,772,162	554,000	1,057,594	160,568
2007	1,210,599	515,000	40,000	655,599
2008	2,199,709	595,000	1,135,000	469,709
2009	2,315,000	715,000	1,005,000	595,000
2010	5,910,000	749,092	1,970,334	3,190,574
2011	2,317,000	810,000	1,407,000	100,000
2012	3,752,000	827,000	1,415,000	1,510,000
2013	2,548,700	833,700	435,000	1,280,000
2014	1,279,512	832,512	322,000	125,000
2015	2,537,512	837,512	860,000	840,000
2016	1,387,512	932,512	330,000	125,000
2017	1,797,512	977,512	595,000	225,000
2018	1,868,000	993,000	450,000	425,000
2019	1,423,000	1,018,000	80,000	325,000

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014						
Debentures						
2014	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2014	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2014	Drains - Annual	0	0			
2014	Jacques Drain	50,000		50,000		
2014	Matheson Drain	60,000		60,000		
2014	Timms Creek	45,000	45,000			
Equipment						
2014	Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
2014	Foreman Pickup Truck Replacement	30,000		30,000		
2014	Backhoe	110,000		110,000		\$25,000 DC
Bridges						
2014	Bridge Reserve	50,000	50,000	0	0	
2014	Bridge Improvements	55,000		55,000		Engineering, Planning, Permits #0003
Facilities						
2014	PW Facilities Reserve	22,500	22,500			
2014	Facility Improvements @89 Loveys	20,000	20,000			Bldg demo, shrubs, cleanup
2014	Trees (non-deciduous) - NWSWMF-950 m	2,500	2,500			
2014	Speed Spy	3,000	0	3,000		Police Reserve
Road Projects						
2014	Fibremat 14th&15th MWSR to Co Rd 24	185,000	185,000		0	
2014	Homewood & Victoria Reconstr - Eng	100,000	100,000			
2014	Guiderails	30,000	30,000			
2014	Sidewalk Replacement	25,000	25,000			
2014	Streetlights - Additional	15,000	15,000			
2014	Streetlights (in progress from 2013)	14,000		14,000		
2014	Future Top Coat Asphalt - Reserve	25,000	25,000			Depends on what areas get built out and ready
2014	Future AM Reserve	125,000	125,000			

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2015						
Debentures						
2015	Innerkip Debenture (2012 - 2027)	132,000	132,000			4th Payment
2015	LED Streetlight Payment	55,512	55,512			3rd Payment
Drains						
2015	Matheson Drain	50,000	30,000	20,000		
2015	Timms Creek	100,000		100,000		
Equipment						
2015	Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
2015	Replace 2008 Tandem (831)	250,000		250,000		
2015	Pickup Replacement	30,000		30,000		
Bridges						
2015	Bridge Reserve	60,000	60,000			
2015	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
2015	Bridge #0003 (11th / Mud Creek) Construction	540,000		150,000	390,000	Construction, Engineering - Gas Tax
Facilities						
2015	PW Facilities Reserve	50,000	50,000			
2015	Facility Improvements	15,000	15,000			89 Lovey's Building Removals
Road Projects						
2015	Fibremat 15th Line	100,000			100,000	Gas Tax
2015	13th North end Pulverize & Pave	175,000	0		175,000	Gas Tax
2015	Adam Street - Shave & Pave	65,000	65,000			
2015	Homewood & Victoria Reconstruction	550,000	300,000	250,000		\$25,000 OCIF Formula, \$225,000 PW Reserve
2015	Sidewalk - Tavistock Post Office + Add'l	35,000	25,000	10,000		
2015	Add'l Streetlights	20,000	10,000	10,000		
2015	Guiderails - Finish 2014 started	45,000	20,000	25,000		\$25,000 WIP from 2014 - Flow thru TSR
2015	Top Coat Asphalt - Jacob / William	25,000	25,000			
2015	Top Coat Main & George	100,000	50,000		50,000	Developer pays 1/2

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2016						
Debentures						
2016	Innerkip Debenture (2012 - 2027)	132,000	132,000			5th Payment
2016	LED Streetlight Payment	55,512	55,512			4th Payment
Drains						
2016	Drains - Annual	50,000	50,000			
Equipment						
2016	Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
2016	Pickup Truck	30,000		30,000		
2016	Replace 2006 Tandem	250,000		250,000		
Bridges						
2016	Bridge Reserve	60,000	60,000			
2016	Bridge Improvements	50,000		50,000		
Facilities						
2016	PW Facilities Reserve	50,000	50,000			
2016	Facility Improvements	10,000	10,000			
Road Projects						
2016	Streetlights	15,000	15,000			
2016	Sidewalks	25,000	25,000			
2016	Pave 17th Line	250,000	250,000			
2016	Jacob St East - Start Engineering / Investigation	50,000	50,000			Woodstock St to end - needs investigation to determine what can be done based on width
2016	Top Coat Asphalt - Victoria / Homewood	35,000	35,000			
2016	Top Coat James St	50,000	50,000			
2016	Gravel to Hardtop Prep	150,000	150,000			

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2017						
Debentures						
2017	Innerkip Debenture (2012 - 2027)	132,000	132,000		6th Payment	
2017	LED Streetlight Payment	55,512	55,512		5th Payment	
Drains						
2017	Drains - Annual	50,000	50,000			
Equipment						
2017	Equipment Reserve	375,000	250,000		125,000 From Operating, \$5,000 from Bldg	
2017	Pickup Replacement	30,000		30,000		
2017	Replace 2006 Single Axle	250,000		250,000		
Bridges						
2017	Bridge Reserve	60,000	60,000	0	0	
2017	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
Facilities						
2017	PW Facilities Reserve	50,000	50,000			
2017	Facility Improvements	15,000	15,000			
Road Projects						
2017	Streetlights	15,000	15,000			
2017	Sidewalks	25,000	25,000			
2017	Fibremat 13th southend	125,000	125,000			
2017	Gravel to Hardtop - Location prepped in 2016	200,000		100,000	100,000 DC, Gas Tax	
2017	As determined through AMP, Condition & Priorities	400,000	200,000	200,000		PW Reserve
Options - Jacob St. E (700), Fibremat 11th (120), Resurface 16th (350), Jane St. (250)						

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2018						
Debentures						
2018	Innerkip Debenture (2012 - 2027)	132,000	132,000			7th Payment
2018	LED Streetlight Payment	51,000	51,000			6th Payment
Drains						
2018	Drains - Annual	50,000	50,000			
Equipment						
2018	Equipment Reserve	375,000	250,000		125,000	From Operating, \$5,000 from Bldg
2018	Replace 1999 Grader (821)	350,000		350,000		
Bridges						
2018	Bridge Reserve	60,000	60,000	0	0	
Facilities						
2018	PW Facilities Reserve	50,000	50,000			
2018	Facility Improvements	15,000	15,000			
Road Projects						
2018	Streetlights	10,000	10,000			
2018	Sidewalks	25,000	25,000			
2018	Gravel to Hardtop Prep	200,000			200,000	Gas Tax
2018	As determined through AMP, condition & Priorities	550,000	350,000	100,000	100,000	PW Reserve, Gas Tax
Options - Jacob St. E (700), Fibremat 11th (120), Resurface 16th (350), Jane St. (250)						

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2018						
Debentures						
2018	Innerkip Debenture (2012 - 2027)	132,000	132,000			7th Payment
2018	LED Streetlight Payment	51,000	51,000			6th Payment
Drains						
2018	Drains - Annual	50,000	50,000			
Equipment						
2018	Equipment Reserve	375,000	250,000		125,000	From Operating, \$5,000 from Bldg
2018	Replace 1999 Grader (821)	350,000		350,000		
Bridges						
2018	Bridge Reserve	60,000	60,000	0	0	
Facilities						
2018	PW Facilities Reserve	50,000	50,000			
2018	Facility Improvements	15,000	15,000			
Road Projects						
2018	Streetlights	10,000	10,000			
2018	Sidewalks	25,000	25,000			
2018	Gravel to Hardtop Prep	200,000			200,000	Gas Tax
2018	As determined through AMP, condition & Priorities	550,000	350,000	100,000	100,000	PW Reserve, Gas Tax
Options - Jacob St. E (700), Fibremat 11th (120), Resurface 16th (350), Jane St. (250)						

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2019						
Debentures						
2019	Innerkip Debenture (2012 - 2027)	132,000	132,000			8th Payment
2019	LED Streetlight Payment	51,000	51,000			7th Payment
Drains						
2019	Drains - Annual	50,000	50,000			
Equipment						
2019	Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
2019	Replace Tractor	80,000		80,000		
Bridges						
2019	Bridge Reserve	60,000	60,000	0	0	
2019	Bridge Study	20,000	20,000			
Facilities						
2019	PW Facilities Reserve	50,000	50,000			
2019	Facility Improvements	20,000	20,000			
Road Projects						
2019	Streetlights	10,000	10,000			
2019	Sidewalks	25,000	25,000			
2019	Gravel to Hardtop - Location prepped in 2018	200,000			200,000	Gas Tax
2019	As determined through AMP, condition & Priorities	600,000	600,000		0	
	Options - Jacob St. E (700), Fibremat 11th (120), Resurface 16th (350), Jane St. (250)					
2020+						
Debentures						
2020	Innerkip Debenture (2012 - 2027)	132,000	132,000			9th Payment
2020	LED Streetlight Payment	51,000	51,000			8th Payment
2021	Innerkip Debenture (2012 - 2027)	132,000	132,000			10th Payment
2021	LED Streetlight Payment	51,000	51,000			9th Payment
2022	Innerkip Debenture (2012 - 2027)	132,000	132,000			11th Payment
2022	LED Streetlight Payment	51,000	51,000			10th Payment (Last One)
2023	Innerkip Debenture (2012 - 2027)	132,000	132,000			12th Payment
2024	Innerkip Debenture (2012 - 2027)	132,000	132,000			13th Payment
2025	Innerkip Debenture (2012 - 2027)	132,000	132,000			14th Payment
2026	Innerkip Debenture (2012 - 2027)	132,000	132,000			15th Payment (Last One)

Hickson Park - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	30,000	10,000	10,000	10,000
2006	15,000	15,000	0	0
2007	15,000	15,000	0	0
2008	17,500	17,500	0	0
2009	153,000	20,000	33,000	100,000
2010	240,000	20,000	53,332	166,668
2011	20,000	20,000	0	0
2012	20,000	20,000	0	0
2013	22,000	20,000	0	2,000
2014	20,000	20,000	0	0
2015	20,000	20,000	0	0
2016	22,500	22,500	0	0
2017	22,500	22,500	0	0
2018	22,500	22,500	0	0
2019	25,000	25,000	0	0

Hickson Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Park Improvements / Reserve	20,000	20,000	0	0	Reserve balance \$38,300
2015	Park Improvements / Reserve	20,000	20,000	0	0	Reserve Balance \$58,300
	Outfield Fence Repair					
	Batting Cage Repairs					
	Playground - Repairs and Peastone					
	Bleachers - Repairs					
2016	Park Improvements / Reserve	22,500	22,500	0	0	Reserve Balance \$58,300
2017	Park Improvements / Reserve	22,500	22,500			Reserve Balance \$58,300
2018	Park Improvements / Reserve	22,500	22,500			Reserve Balance \$58,300
2019	Park Improvements / Reserve	25,000	25,000			Reserve Balance \$58,300

Innerkip Community Centre - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	11,000	9,000	0
2006	5,000	5,000	0	0
2007	7,500	7,500	0	0
2008	7,500	7,500	0	0
2009	10,000	10,000	0	0
2010	10,000	10,000	0	0
2011	7,500	7,500	0	0
2012	40,000	7,500	2,500	30,000
2013	15,900	8,750	6,250	900
2014	8,750	8,750	0	0
2015	12,500	10,000	2,500	0
2016	12,500	12,500	0	0
2017	15,000	15,000	0	0
2018	15,000	15,000	0	0
2019	15,000	15,000	0	0

Innerkip Community Centre

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Contribution to Reserve	3,750	3,750	0	0	Reserve Balance \$38,500
2014	Major Repairs & Maintenance	5,000	5,000			
2015	Major Repairs/Contribution to Reserve	0	0	0	0	Reserve Balance \$24,500
2015	Landscaping Improvements	2,500	2,500			Shrubs out front + cleanup re: sanitary line
2015	Grease Interceptor	5,000	5,000			
2015	A/C Unit(s)	5,000	2,500	2,500		
2016	Major Repairs/Contribution to Reserve	12,500	12,500	0	0	Reserve \$22,000
2017	Major Repairs/Contribution to Reserve	15,000	15,000		0	
2018	Major Repairs/Contribution to Reserve	15,000	15,000		0	
2019	Major Repairs/Contribution to Reserve	15,000	15,000			
Reserve to be applied to the following when required:						
	HVAC Replacement					
	Parking Lot					

Innerkip Parks - Capital

Summary	Total Cost	From TGGP	From Reserves	From Others
2005		15,000		
2006		15,000		
2007		17,500		
2008	25,000	17,500	0	7,500
2009	119,000	20,000	33,000	66,000
2010	451,000	20,000	81,500	349,500
2011	20,000	20,000	0	0
2012	35,000	22,500	12,500	0
2013	50,000	25,000	25,000	0
2014	65,000	25,000	40,000	0
2015	78,000	25,000	16,500	36,500
2016	25,000	25,000	0	0
2017	25,000	25,000	0	0
2018	105,000	30,000	75,000	0
2019	30,000	30,000	0	0

Innerkip Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Innerkip Estates Park	40,000	0	40,000	0	Playground/Trail Development subject to community lead
2014	Practice Screens	25,000	25,000			IP Park Reserve Balance \$10,000
2014	Dugout Covers - Diamond 3					
2014	High Screen - Diamonds 1 & 2					
2014	Balance to Reserve re: Diamond 3 Lights					
2014	Trail Lighting					
IRC Meeting Feb 18 to review and submit updated budget request - info shown below is from last year						
	Main Park					
2015	Park Improvements	10,000	10,000	0	0	Main Park Reserve Balance \$34,000
2015	Practice Diamond bxn 2 & 3?					
2015	Balance to Reserve re: Diamond 3 Lights	15,000	15,000			
	Stonegate Road Park					Balance from 2014 \$40,000 = \$26,272
2015	Pave Trail	17,000		16,500		CIL Reserves
2015	Playground Equipment	25,000			26,500	Ontario Trillium Fund
2015	Benches for Park, Trail and Playground	7,000			10,000	Fundraising
2015	Additional Trees	4,000				
2016	Park Improvements	10,000	10,000	0	0	Reserve \$49,000
2016	Balance to Reserve re: Diamond 3 Lights	15,000	15,000			

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2017	Park Improvements	14,000	14,000	0	0	Reserve \$64,000
2017	Balance to Reserve re: Diamond 3 Lights	11,000	11,000			
2018	Park Improvements	30,000	30,000	0	0	Reserve \$75,000
2018	Lights - 3rd Diamond	75,000	0	75,000		
2019	Park Improvements	30,000	30,000	0	0	Reserve \$0
	*CAO Notes - 3rd Diamond Lighting may require further examination and consideration					
	If Woodstock moves forward with a significant recreational facility that is supposed to include					
	ball diamonds in the northeast corner of the City, will it have an impact on Innerkip?					

*CAO Notes - 3rd Diamond Lighting may require further examination and consideration
If Woodstock moves forward with a significant recreational facility that is supposed to include ball diamonds in the northeast corner of the City, will it have an impact on Innerkip?

Tavistock Parks - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	17,000	3,000	0
2006	15,000	15,000	0	0
2007	167,500	22,500	67,500	77,500
2008	199,000	19,000	85,140	94,860
2009	67,250	20,000	22,250	25,000
2010	22,000	22,000	0	0
2011	47,500	22,000	25,500	0
2012	1,030,000	25,000	189,000	816,000
2013	1,403,000	25,000	334,000	1,044,000
2014	48,013	25,000	18,013	5,000
2015	47,013	25,000	22,013	0
2016	29,417	25,000	4,417	0
2017	34,417	25,000	4,417	5,000
2018	42,417	25,000	4,417	13,000
2019	29,417	25,000	4,417	0

Tavistock Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Debenture Payment	22,417	18,000	4,417		1st Payment, \$4417 from DC
2014	Signage for front of the Pavilion	5,000		5,000		Balance of Pavilion Items - expensed in 2013
2014	Holdback	8,596		8,596		"
2014	Volley ball net & equipment	2,200	2,200			
2014	Lines painted on Rec Hall floor	2,000	2,000			
2014	Basket ball nets in Rec Hall	2,000	2,000			
2014	Heat trace cable pavilion north valley	800	800			
2014	Ball Diamond Score Board	5,000			5,000	Tavistock Minor Ball??
2015	Debenture Payment	22,417	18,000	4,417		2nd Payment
2015	Donor Wall Installation	4,596	0	4,596		
2015	Heat Trace Cables	5,000	5,000			Estimate Only, Funding???
2015	Roof Modifications	12,000	2,000	10,000		CIL Reserve
2015	Cement Pillar Repairs	3,000	0	3,000		CIL Reserve
2015	Park Gate Repairs - cost estimate highly variable					???Fundraising????
2016	Debenture Payment	22,417	18,000	4,417		3rd Payment
2016	Lines Painted on Rec Hall Floor	2,000	2,000			
2016	Volley Ball Net & Eqp	3,000	3,000			
2016	Misc Park Capital	2,000	2,000			
2017	Debenture Payment	22,417	18,000	4,417		4th Payment
2017	Install foul ball netting on back stop	12,000	7,000		5,000	Fundraising??

Tavistock Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2018	Debenture Payment	22,417	18,000	4,417		5th Payment
2018	Moving home Bull Pen	20,000	7,000		13,000	Fundraising??
2019	Debenture Payment	22,417	18,000	4,417		6th Payment
2019	Park Improvements	7,000	7,000			
2020	Debenture Payment	22,417	18,000	4,417		7th Payment
2021	Debenture Payment	22,417	18,000	4,417		8th Payment
2022	Debenture Payment	22,417	18,000	4,417		9th Payment
2023	Debenture Payment	22,417	18,000	4,417		10th Payment
2024	Debenture Payment	22,417	18,000	4,417		11th Payment
2025	Debenture Payment	22,417	18,000	4,417		12th Payment
2026	Debenture Payment	22,417	18,000	4,417		13th Payment
2027	Debenture Payment	22,417	18,000	4,417		14th Payment
2028	Debenture Payment	22,417	18,000	4,417		15th Payment

Tavistock Memorial Hall - Capital

Summary	Total Cost	From TGR	From Reserves	From Others
2005	16,000	11,000	5,000	0
2006	15,000	15,000	0	0
2007	18,000	10,500	7,500	0
2008	6,000	6,000	0	0
2009	10,000	10,000	0	0
2010	10,000	10,000	0	0
2011	22,000	10,000	7,000	5,000
2012	10,000	10,000	0	0
2013	12,500	12,500	0	0
2014	21,500	12,500	9,000	0
2015	33,000	15,000	18,000	0
2016	20,000	20,000	0	0
2017	27,000	20,000	7,000	0
2018	20,000	20,000	0	0
2019	25,000	20,000	5,000	0

Tavistock Memorial Hall

[illegible]

Tavistock & District Recreation Centre - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	0	0	20,000
2006	63,000	0	35,000	28,000
2007	105,104	0	74,000	31,104
2008	100,209	0	71,409	28,800
2009	60,500	0	36,500	24,000
2010	12,000	0	0	12,000
2011	23,000	0	11,000	12,000
2012	46,000	0	42,505	3,495
2013	34,000	25,000	9,000	0
2014	45,700	25,000	20,700	0
2015	41,000	31,000	10,000	0
2016	79,000	45,000	34,000	0
2017	70,000	50,000	20,000	0
2018	154,000	54,000	100,000	0
2019	130,000	55,000	75,000	0

TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Appropriation to Reserve	25,000	25,000			
2014	Dehumidifier compressors	4,000		4,000		
2014	Painting Lobby and Entrance & Washrooms	3,500		3,500		
2014	130 chairs for the Upper Arena Hall x \$50	6,000		6,000		
2014	Zamboni - Major Maintenance at Factory	4,500		4,500		
2014	NG Compressor Rebuild	2,700		2,700		
2015	Appropriation to Reserve	25,000	25,000			Reserve \$188,338
2015	130 chairs for the Upper Arena Hall x \$50	6,000	6,000			
2015	Facility lighting upgrades	10,000	0	10,000		
2016	Appropriation to Reserve	25,000	25,000			Reserve \$203,338
2016	Retrofit Arena ice surface lighting	25,000	20,000	5,000		
2016	Dehumidifier Replacement 20 - 25k (10 - 15 yrs)	25,000		25,000		
2016	Curling Club Dehumidifier	4,000		4,000		
2017	Appropriation to Reserve	25,000	25,000			Reserve \$194,338
2017	Repaint Dressing Rooms & Dressing Room Hall	20,000	20,000			
2017	Washroom Renovations - Counters and Taps	5,000	5,000			
2017	Recoat Lobby Floor - epoxy coating	20,000		20,000		

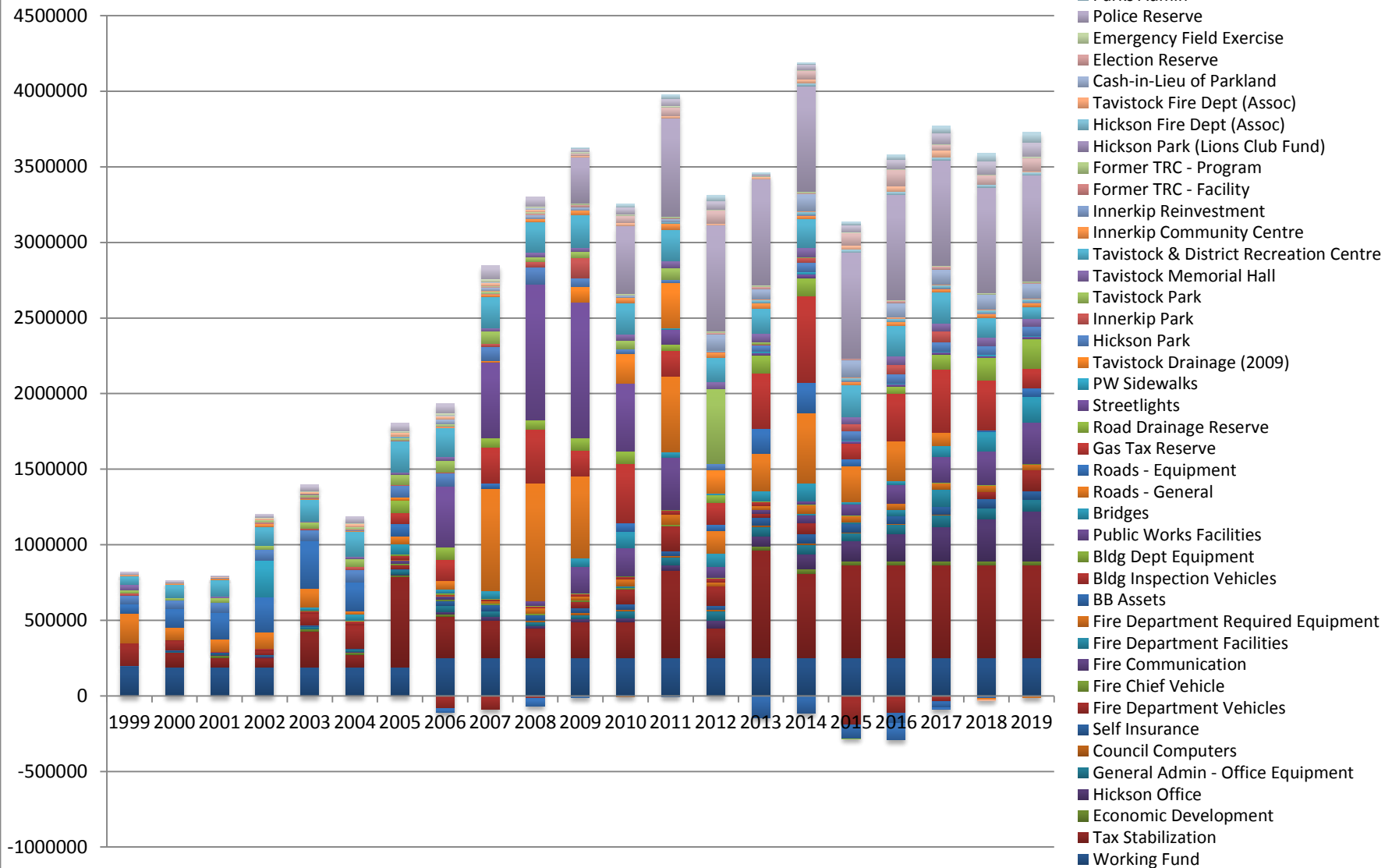
TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2018	Appropriation to Reserve	25,000	25,000			Reserve \$199,338
2018	Zamboni ice resurfacer replacement	100,000	25,000	75,000		
2018	Dehumidifier Replacement 20 - 25k (10 - 15 yrs)	25,000		25,000		
2018	Painting Lobby and Entrance & Washrooms	4,000	4,000			
2019	Appropriation to Reserve	25,000	25,000			Reserve \$124,338
2019	Repaint Steel structure in Arena and Curling Clut	30,000	30,000			
2019	Brine Pump in Refrigeration Room	15,000		15,000		
2019	Refrigeration Chiller Replacement (15 to 20 yrs)	60,000		60,000		

Reserve \$74,338

	Future Capital	Cost	Life
2020	Accessibility renovations??	10,000	
2020	BAC condenser	45,000	15 to 20 years
2021	Compressor #2	30,000	15 years
2022	Eng Air for dressing room heat	8,000	
2024	Lower Lobby Roof Top Unit	7,000	
2026	Upper Hall Roof Top Unit	9,000	
2028	Dressing rooms rubber floor	75,000	16 years
2034	Compressor #1	35,000	15 years
2035	Dasher Boards	100,000	
2045	Refrigerated floor	150,000	
2030	Zamboni replacement	120,000	10 to 12 years
	Total	589,000	

Reserve Summary



Grants to Organizations - Details

	Account	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget	2015 Budget
Tavistock Optimist Club - Grass Cutting*	11-758-121-2872	\$4,500	\$4,000	\$3,500	\$3,200	\$3,200	\$3,500
Oxford County Plowmen	11-871-121-6110	\$100	\$100	\$100	\$100	\$100	\$100
Tavistock Horticultural Society	11-758-121-6110	\$100	\$100	\$100	\$500	\$100	\$100
Tavistock Agricultural Society	11-871-121-6110	\$250	\$250	\$250	\$250	\$250	\$250
Innerkip Drop-in Centre	11-758-121-6110	\$500	\$500	\$500	\$500	\$500	\$500
Innerkip Lawn Bowling	11-758-121-6110	\$100	\$100	\$100	\$100	\$100	\$100
Tavistock Optimist Club***	11-758-121-6110	\$10,000	\$0	\$0	\$0	\$0	\$0
Misc Grants and Donations****	11-000-121-6110/20	\$1,500	\$1,500	\$2,500	\$2,100	\$2,000	\$2,000
Total		\$17,050	\$6,550	\$7,050	\$6,750	\$6,250	\$6,550

* Grass cutting is actual amount

***Ball Diamond Improvement

**** Misc Grants & Donations - Historical Details

OTR - Net							
Gold Medal Game - TDRC		\$297					
Kawartha Lakes Legal Defense Fund		\$500					
TAP		\$375					
TCHI Taxes		\$2,043					
Tavistock Fire 100th			\$750				
IRC New Years Eve Hall Rental			\$480				
IRC ICC Hall Rental				\$480			
IFD ICC Hall Rental					\$400	\$400	\$407
Horticultural Society re: Prov Meeting					\$400		
Brickyard Cemetery					\$1,000		
		\$3,215	\$1,230	\$480	\$1,800	\$400	\$407

Department	Category	Fee Description	Effective January 1, 2015	Effective January 1, 2016	Notes
Administration	Copying	General Copying & Printing	25¢/side	25¢/side	
Administration	Copying	Church & Charitable Groups	15¢/side	15¢/side	
Administration	Copying	Supply own paper	10¢/side	10¢/side	
Administration	Printing	Laser Printing	25¢/side	25¢/side	
Administration	Printing	Colour Laser Printing	50¢/side	50¢/side	
Administration	Laminating	Laminating Business Card	50¢	50¢	
Administration	Laminating	Laminating Badge with Clip	75¢	75¢	
Administration	Laminating	Laminating 8 1/2 X 11	\$1.00	\$1.00	
Administration	Faxes	Incoming faxes	50¢/page	50¢/page	
Administration	Faxes	Outgoing faxes	50¢/page	50¢/page	effective on approval for 2014 as well
Administration	Certificates	Tax Certificate	\$45.00	\$45.00	
Administration	Certificates	Zoning Certificate	\$45.00	\$45.00	
Administration	Certificates	Local Charges Information	\$45.00	\$45.00	
Administration	Certificates	Building Work Orders	\$45.00	\$45.00	
Administration	Certificates	Tax Confirmation-requested by Bank or Trust Company	\$20/property	\$20/property	
Administration	Certificates	Burial Certificates	\$10.00	\$10.00	
Administration	Maps	Township Maps	n/c	n/c	
Administration	Maps	County Map	n/c	n/c	
Administration	Misc	Township Lapel Pins	n/c	n/c	
Administration	Misc	Township Crest-Plastic	\$5.00	\$5.00	
Administration	Misc	Township Crest-Cloth	\$20.00	\$20.00	
Administration	Cost Recovery Jobs	All Departments	Actual Job Cost + 15% overhead (\$500 max. for overhead)	Actual Job Cost + 15% overhead (\$500 max. for overhead)	
Administration	Tax Sales	Title Searching	\$110.00	\$110.00	
Administration	Tax Sales	Survey	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Preparation & Registration of Tax Arrears Certificate	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	First Notice - preparation & mailing	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Final Notice - preparation & mailing	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Preparation of Extension Agreement	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Legal Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Preparation & Registration of Cancellation Certificate	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Costs of Sale by Tender or Auction Process:			
Administration	Tax Sales	Legal Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Advertising Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Expenses of Tender Opening or Auction	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Professional Services	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Mailing of Notices	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Registration of Documents	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Distribution of Proceeds of Sale	\$60.00/hr	\$60.00/hr	
Administration	Lotteries	Lottery Licences	2% of the prize value	2% of the prize value	

Department	Category	Fee Description	Effective January 1, 2015	Effective January 1, 2016	Notes
Waste Management	Recycling	Blue Boxes	As set by County of Oxford	As set by County of Oxford	
Waste Management	Recycling	Composters	As set by County of Oxford	As set by County of Oxford	
Waste Management	Bag Tags	Bag Tags	As set by County of Oxford	As set by County of Oxford	
Bylaw Enforcement	Canine Control	Dog Tags	\$20/tag	n/a	no longer applicable
Bylaw Enforcement	Canine Control	Kennel Licence	\$60/licence	\$60/licence	
Fire & Safety	Signs	9-1-1 Post & Cap Only	\$20	\$20	
Fire & Safety	Signs	9-1-1 Blade & Hardware Only	\$40	\$40	
Fire & Safety	Signs	9-1-1 Sign - New Install by Township, incl. hardware	\$100	\$100	
Fire & Safety	Signs	Fire Route-Sign, Post, & Hardware	\$55	\$55	
Fire & Safety	Signs	Fire Route-Sign Installed by Township	cost recovery job	cost recovery job	
Fire & Safety	Fire Department	Work Orders	\$50	\$50	
Fire & Safety	Fire Department	Inspections Requested	\$200	\$200	
Fire & Safety	Fire Department	Incident Reports Requested	\$150	\$150	
Fire & Safety	Fire Department	Non Resident Motor Vehicle Accidents	Current MTO Rates + 15% overhead (\$500 max. for overhead)	Current MTO Rates + 15% overhead (\$500 max. for overhead)	
Fire & Safety	Fire Department	False Fire Alarm - 3rd+ Calls	\$500	\$500	
Fire & Safety	Fire Department	Propane Facility Fire Safety Plan Review	\$250 + Actual External Professional Costs + 15% Overhead (\$500 max, on external costs only)	\$250 + Actual External Professional Costs + 15% Overhead (\$500 max, on external costs only)	
PW	Culverts	9 m width, 300 - 400 mm (30' width, 15")	\$1,500.00	\$1,500.00	
PW	Culverts	12 m width, 300 - 400 mm (40' width, 15")	\$2,000.00	\$2,000.00	
PW	Culverts	Extensions per metre (3')(15")	\$150.00	\$150.00	
PW	Culverts	9 m width, 450 mm (30' width, 18")	\$1,600.00	\$1,600.00	
PW	Culverts	12 m width, 450mm (40' width, 18")	\$2,100.00	\$2,100.00	
PW	Culverts	Extensions per metre (3')(18")	\$200.00	\$200.00	
PW	Culverts	9 m width, over 450 mm (30' width, 18")	priced individually	priced individually	
PW	Culverts	12 m width, over 450mm (40' width, 18")	priced individually	priced individually	
PW	Culverts	Extensions per metre (3') over 450 mm	priced individually	priced individually	
PW	Culverts	Waterbreak-9 m	\$400	\$400	
PW	Culverts	Waterbreak- 12 m	\$500	\$500	
PW	Culverts	Waterbreak-extensions per metre	\$60	\$60	
PW	General	Curb Cut or relocation of existing curb (7.5m min cut)	\$50/m	\$50/m	
PW	General	Private Drain Connection	\$25 permit+ cost recovery job	\$25 permit+ cost recovery job	
PW	General	Mailbox Posts	\$75.00	\$75.00	

Department	Category	Fee Description	Effective January 1, 2015	Effective January 1, 2016	Notes
Planning	Applications	Zoning Change	\$550	\$550	
Planning	Applications	Minor Variance	\$325	\$325	
Planning	Refunds	Application Submitted-no work started	80%	80%	
Planning	Refunds	Application Submitted-surrounding property owner list created	60%	60%	
Planning	Refunds	Application Submitted-surrounding property owner list created,application circulated for agency comment	40%	40%	
Planning	Refunds	Any point after agency comment circulation	0%	0%	
Planning	Applications	Site Plan Control Agreement Application	\$350	\$350	
Planning	Deposit	Site Plan Control Agreement Deposit	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	
Planning	Deposit	Severance Agreement Deposit	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	
Planning	Grant-in-Lieu of Parkland	GIL of Parkland on Severances that create a new residential lot	\$1,500	\$1,500	\$1,500 was target amount when started
Planning	REA	Renewal Energy Projects - Municipal Consultation Costs	Actual Staff Costs + 15% Overhead (\$500 max for OH)	Actual Staff Costs + 15% Overhead (\$500 max for OH)	
Planning	REA	Renewable Energy Projects - Municipal Agreement Deposit	\$25,000 Deposit to Initiate Municipal Agreement + Additional Deposits as per the Agreement	\$25,000 Deposit to Initiate Municipal Agreement + Additional Deposits as per the Agreement	
Planning	REA	Renewable Energy Projects - Municipal Agreement Cost Recovery (Legal, Engineering, etc.)	Actual External Professional Costs + Actual Staff Costs + 15% Overhead (\$500 max for OH)	Actual External Professional Costs + Actual Staff Costs + 15% Overhead (\$500 max for OH)	
Planning	REA	Municipal Council Support Resolution Application	\$200	\$200	New fee, required for processing, reviewing and obtaining Council resolution for FIT/MicroFIT Council support resolutions
					effective in 2014 on approval of user fees
Innerkip Community Centre - contact Barb Kelso at 519-539-1340					
ICC	Hall	Hall Rental-Sun-Thurs/Fri, Sat Afternoon	\$190+HST	\$190+HST	Set for 2015 & 2016
ICC	Hall	Hall Rental-Fri, Sat Evening	\$420+HST	\$420+HST	
ICC	Hall	Hall Rental-40 Person Meeting	\$95+HST	\$95+HST	
ICC	Hall	Kitchen Use (all time slots)	\$95+HST	\$95+HST	
ICC	Hall	40 Person Meeting - Light Use	\$30+HST	\$30+HST	
ICC	Hall	"Walkaway"	\$125.00 + HST	\$125.00 + HST	
ICC	Hall	Bar Association Fees	\$13/person/hr	\$13/person/hr	

SCHEDULE 'A'

By-law #2013-5

PERMIT FEES AND REFUND SCHEDULE

1. Permit Fees

CLASSES OF PERMITS AND PERMIT FEES			
Unless otherwise noted all definitions of building classifications shall be as defined in the Ontario Building Code for Major Occupancies			
For temporary buildings (greater than 10m ²), alterations, additions, foundations and new buildings (greater than 10m ²).			
A minimum permit fee of \$105.00 is required for all permit applications.			
Construction - New Buildings, Additions, Mezzanines		Permit Fee (Per. Sq.Ft)	Permit Fee (Flat Fee)
Group A Assembly Buildings & Group B Institutional Buildings & Group D Business/Personal Service & Group E Mercantile Buildings & Group F Industrial Buildings	New Construction, Additions, Renovations, Installation of Fire Alarm Systems (including Group C Buildings) and Finishes to Unfinished Space	\$0.25/sq ft or \$7.21/\$1000 Cost (Greater of the two)	
	Public Pool (outdoor), Public Patio & Exterior Ramps		\$250.00
	New Townhouse & Semi Detached Unit (per unit)		\$1,250.00
	New Detached Unit		\$1,600.00
Group C Residential Buildings	Addition to Single/Semi/Town Units (without garage)		\$415.00
	Addition to Single/Semi/Town Units (with attached garage)		\$465.00
	Renovation to Single/Semi/Town Units		\$300.00
	Basement Finishes for Single/Semi/Town Units		\$200.00
	Sheds & Garages (New & Addition to)		\$200.00
	Decks & Covered Porches (unheated and unenclosed)		\$105.00
	Other Residential Buildings (New Construction, Additions or Renovation)	\$0.85 / sq. ft.	
	Agricultural Buildings	\$350.00 + \$0.10/sq ft	
	Silo/Storage Bins		\$220.00
Farm Buildings	Manure Storage (All Types)		\$500.00
	Tents (Occupying an Area Greater than 600m ²)		\$250.00
	Temporary Buildings / Portables		\$475.00
Special Categories	Change of Use		\$250.00
	Fireplace/Wood Stove (each)		\$125.00
	Retaining Wall/Balcony Guard (per Linear Foot)	\$5.00 per linear ft	
Miscellaneous	Wind Turbines		\$2,500.00
	Solar Panel	\$0.31 / sq ft	
	Designated Structures (other than listed above)		\$500.00
	Alternate Soutlion Application		\$350.00
	Pools (as defined under Bylaw # 2008-24, exampmt from minimum fee)		\$100.00
	Re-inspection/Canceled Inspection Fee/ Requested inspection more than 4 years since last inspection (excluded from Minimum Permit Fee)		\$50.00
	Requested Inspection outside normal business hours		\$150.00
	Certificate of Permitted Use or Compliance (Building/Zoning/Site Plan)		\$50.00
	<i>(When HVAC Work is not Undertaken with any Other Work Requiring a Building Permit)</i>		
	HVAC Permit (space affecting)	\$0.20 / sq ft	
Mechanical Work	Sprinkler System		\$250.00
	NFPA 96 Kitchen Hood Fan		\$250.00
	<i>(When Plumbing Work is not Undertaken with any Other Work Requiring a Building Permit)</i>		
Plumbing/Serviceing Work	Water & Sewer Connection		\$105.00
	Building Services (per Linear Foot)	\$0.50	
Demo	Farm Buildings (Not Requiring A Permit)		\$0.00
	Major Building		\$150.00
	Minor Building (excluded from Minimum Permit Fee)		\$50.00

2.1 REFUND SCHEDULE

2.1.1 For Construction, Demolition and Change of Use Permits

In the case of withdrawal of an application or the abandonment of all or a portion of the work or the non-commencement of a project, the fees that may be refunded shall be a percentage of the fees payable under this By-Law as follows based on the following functions having been performed.

- | | | |
|-----|---|-----|
| (a) | Administrative functions only: | 80% |
| (b) | Administrative and zoning certification functions: | 70% |
| (c) | Administrative, zoning certification and plans examination: | 45% |
| (d) | Permit issued and no field inspections have been performed: | 35% |
| (e) | Subsequent to permit issuance additional deduction for each inspection performed: | 5% |

2.1.2 Notwithstanding subsection 2.1.1, above, no refund shall be made of an amount less than One Hundred Dollars (\$100.00).

2.1.3 No refund shall be made unless the owner or his agent therefore makes a written application within 6 months of withdrawal of application, or abandonment or non-commencement of the work or project and the permit is returned for cancellation.

2.1.4 Notwithstanding subsection 2.1.1, above, no refund shall be made where the Chief Building Official has revoked a permit under Section 8(10)(b) and (c).

2.1.5 Refunds will only be issued for a period of one year following the date of permit issuance.