

**THE CORPORATION OF THE  
TOWNSHIP OF EAST ZORRA-TAVISTOCK  
COUNTY OF OXFORD  
By-law #2015 – 23**

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Being a By-law to adopt the 2015 Estimate of Revenues and Expenditures and to provide for adoption of tax rates and to further provide for penalty and interest in default of payment thereof for 2015 and to provide for other matters related to taxation and to adopt user fees.

WHEREAS Section 290 of The Municipal Act, 2001 S.O. 2001, CHAPTER 25, as amended, requires that a local municipality shall in each year prepare and adopt a budget;

AND WHEREAS a municipality shall give public notice of its intention to adopt or amend the budget at a council meeting specified in the notice;

AND WHEREAS the Council of the Township of East Zorra-Tavistock has provided such notice and provided an opportunity for public input at the April 1, 2015 Council meeting;

AND WHEREAS certain regulations require reductions in certain tax rates for certain classes or subclasses of property, and;

AND WHEREAS county and school tax rates and/or levies have been provided;

NOW THEREFORE the Council of the Corporation of the Township of East Zorra-Tavistock hereby ENACTS AS FOLLOWS:

1. That the 2015 levy for all purposes shall be \$10,846,062 comprised as follows:

|           |                     |
|-----------|---------------------|
| Township  | \$4,358,800         |
| County    | \$3,883,542         |
| Education | <u>\$2,603,720</u>  |
| Total     | <u>\$10,846,062</u> |

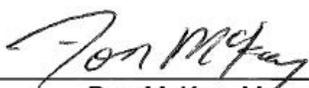
2. That the 2015 Estimate of Revenues and Expenditures for the Township of East Zorra-Tavistock as set out in Schedule "A" attached hereto and forming part of this by-law is hereby adopted.
3. That the 2015 Tax Rates required to levy the amounts as set out in Section 1, not including local improvement rates or other special rates collected as taxes, shall be as set out in Schedule "B" attached hereto and forming part of this by-law.
4. That the Treasurer be instructed to have the said amount raised by the 2015 Tax Roll and the Tax Collector is hereby authorized to collect the same.

5. That Municipal Drainage levies and debentures, and Tile Loan debentures due in 2015 shall be collected on the roll.
6. That the Treasurer pay over to the various School Boards and to the County of Oxford, on or before the due dates, the amounts due.
7. That every owner shall be taxed according to the tax rates in this by-law.
8. Taxes for all Property Classes shall become due and payable in two (2) instalments as follows:

|                   |                  |
|-------------------|------------------|
| First Instalment  | August 31, 2015  |
| Second Instalment | October 30, 2015 |
9. That notice of such taxes due shall be sent by first class mail by the Treasurer to those persons liable for the payment of taxes.
10. That a charge as a penalty of 1¼ per cent on the amount of any outstanding taxes levied in 2015, shall be made on the first day of default and on the first day of each calendar month thereafter in which default continues until December 31, 2015, and any such additional amount shall be levied and collected in the same manner as if it had been originally imposed with and formed part of the taxes levied under this by-law.
11. That interest of 1¼ per cent on the amount of any taxes due and unpaid after December 31, 2015, shall be charged on the first day of each calendar month thereafter in which the default continues.
12. That the Five Year Capital Forecast as set out in Schedule “C” attached hereto, be approved in principle, subject to review and amendment during future year budget approvals.
13. That the User Fees effective January 1, 2016, as set out in Schedule “D” attached hereto be adopted, subject to review and amendment as required.
14. That the Grants to Organizations as set out in Schedule “E” attached hereto be adopted.

**READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 20<sup>th</sup> DAY OF MAY, 2015.**

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\_\_\_\_\_  
Don McKay, Mayor

  
\_\_\_\_\_  
Will Jaques, Clerk

# Schedule "A" 2015 Budget

| Account | Budget<br>2015 |
|---------|----------------|
|---------|----------------|

## Operating Budget

### Taxation Levy

Taxation:

|   |             |
|---|-------------|
| 11-000-001-0120 Residential/Farm(RT)                  | (2,949,060) |
| 11-000-001-0122 Residential Farmland Awaiting Devel   | (153)       |
| 11-000-001-0130 Multi-Residential (MT)                | (114,068)   |
| 11-000-001-0140 Commercial(CT)                        | (341,230)   |
| 11-000-001-0141 Commercial - Vacant Units/Excess L    | (3,321)     |
| 11-000-001-0142 Commercial - Vacant Land (CX)         | (4,183)     |
| 11-000-001-0150 Industrial(IT)                        | (52,223)    |
| 11-000-001-0151 Industrial - Vacant Units/Excess Lanc | (915)       |
| 11-000-001-0152 Industrial - Vacant Land (IX)         | (350)       |
| 11-000-001-0155 Large Industrial (LT)                 | (66,454)    |
| 11-000-001-0160 Farmland(FT)                          | (565,645)   |
| 11-000-001-0170 Managed Forest(TT)                    | (722)       |
| 11-000-001-0180 Pipe-line (PT)                        | (256,970)   |
| 11-000-001-0190 Commercial New Construction (XT)      | (3,506)     |

|                |             |
|----------------|-------------|
| Total Taxation | (4,358,800) |
|----------------|-------------|

|                       |                    |
|-----------------------|--------------------|
| <b>Total Taxation</b> | <b>(4,358,800)</b> |
|-----------------------|--------------------|

### General Government (Non-Departmental)

Surplus/Deficit from Prior Year:

|   |          |
|---|----------|
| 11-000-000-0000 Surplus/Deficit from Prior Year | (50,000) |
|---|----------|

|                                       |          |
|---------------------------------------|----------|
| Total Surplus/Deficit from Prior Year | (50,000) |
|---------------------------------------|----------|

Supplementals/WO Taxation:

|                                       |          |
|---------------------------------------|----------|
| 11-000-002-0120 Residential/Farm (RT) | (30,000) |
| 11-000-003-0120 Residential/Farm (RT) | 20,000   |

|                                 |          |
|---------------------------------|----------|
| Total Supplementals/WO Taxation | (10,000) |
|---------------------------------|----------|

Payments in Lieu:

|  |          |
|--|----------|
| 11-000-005-0211 Canada Post                        | (3,800)  |
| 11-000-005-0221 Railways                           | (5,500)  |
| 11-000-005-0231 Tax Assistance Act                 | (12,000) |
| 11-000-005-0242 Ontario Hydro                      | (125)    |
| 11-000-005-0243 LCBO                               | (2,500)  |
| 11-000-005-0261 Other Mun Enterprises(PUC/ Sewers) | (40,000) |

|                        |          |
|------------------------|----------|
| Total Payments in Lieu | (63,925) |
|------------------------|----------|

| <b>Account</b>                                     | <b>Budget<br/>2015</b> |
|--|------------------------|
| Ontario Grants:                                    |                        |
| 11-000-006-0330 Non-specific Ontario Grants        | (936,400)              |
| 11-000-006-0331 Specific Grants & Revenue          | (25,000)               |
|  | -----                  |
| Total Ontario Grants                               | (961,400)              |
|  | -----                  |
| City of Woodstock - Bndry Adj:                     |                        |
| 11-000-007-0330 City of Woodstock - Ongoing Bounda | (115,500)              |
|  | -----                  |
| Total City of Woodstock - Bndry Adj                | (115,500)              |
|  | -----                  |
| Other Grants & Gas Tax:                            |                        |
| 11-000-007-0331 Other Grants & Gas Tax             | (197,000)              |
|  | -----                  |
| Total Other Grants & Gas Tax                       | (197,000)              |
|  | -----                  |
| General Revenue:                                   |                        |
| 11-000-021-0513 Misc Revenue                       | (5,000)                |
| 11-000-021-0911 Penalty & Interest - Taxes         | (70,000)               |
| 11-000-021-0921 Investment Income Drains           | (2,500)                |
| 11-000-021-0922 Investment Income - Bank Account   | (35,000)               |
| 11-000-021-0924 Interest Income - ETPC             | (55,100)               |
|  | -----                  |
| Total General Revenue                              | (167,600)              |
|  | -----                  |
| General Expenditures:                              |                        |
| 11-000-121-2910 Misc Expense                       | 2,000                  |
| 11-000-121-3310 Professional Services              | 2,000                  |
| 11-000-121-4110 Bank Charges                       | 2,800                  |
| 11-000-121-5391 Appropriaton to Reserve            | 272,000                |
| 11-000-121-6110 Grants                             | 500                    |
| 11-000-121-6120 Donations                          | 1,500                  |
|  | -----                  |
| Total General Expenditures                         | 280,800                |
|  | -----                  |
|  | -----                  |
| <b>Total General Government</b>                    | <b>(1,284,625)</b>     |
|  | -----                  |

| Account | Budget<br>2015 |
|---------|----------------|
|---------|----------------|

## Corporate Services

### General Administration

Council:

|  |         |
|--|---------|
| 11-111-111-1120 Council Wages - Taxable            | 66,666  |
| 11-111-111-1121 Council Wages - Tax Exempt         | 33,334  |
| 11-111-111-1210 Other Payroll Costs                | 3,000   |
| 11-111-111-3110 Travel/Meals/Conference/Seminars   | 1,700   |
| 11-111-111-3170 Memberships                        | 2,300   |
| 11-111-111-3260 Telecommunications                 | 750     |
| 11-111-111-3290 Print, Advertising & Promotion     | 750     |
| 11-111-111-3455 Christmas Gift Certificate Program | 3,300   |
| 11-111-112-1120 Council Wages - Taxable            | 5,334   |
| 11-111-112-1121 Council Wages - Tax Exempt         | 2,666   |
| 11-111-112-1210 Other Payroll Costs                | 500     |
| 11-111-112-3110 Travel/Meals/Conference/Seminars   | 11,000  |
| 11-111-430-0952 Contribution from Reserve          | 0       |
| 11-111-430-5110 Equipment                          | 0       |
|  |         |
| Total Council                                      | 131,300 |
|  |         |

Administration Staff:

|  |         |
|--|---------|
| 11-123-121-1110 Distributed Salaries & Wages     | 310,000 |
| 11-123-121-1150 Vacation, Sick, Stats, Holidays  | 55,000  |
| 11-123-121-1210 Overhead                         | 105,000 |
| 11-123-121-3110 Travel/Meals/Conference/Seminars | 7,500   |
| 11-123-121-3120 Training & Staff Development     | 1,500   |
| 11-123-121-3170 Memberships & Publications       | 2,000   |
|  |         |
| Total Administration Staff                       | 481,000 |
|  |         |

Township Office - Hickson:

|   |        |
|---|--------|
| 11-181-121-3420 Building Maintenance      | 9,500  |
| 11-181-121-3430 Grounds Maintenance       | 2,500  |
| 11-181-121-3610 Electrical Power          | 7,500  |
| 11-181-121-3630 Natural Gas               | 1,100  |
| 11-181-121-3810 Insurance & Licences      | 800    |
| 11-181-430-0952 Contribution from Reserve | 0      |
| 11-181-430-5110 Equipment                 | 0      |
|   |        |
| Total Township Office - Hickson           | 21,400 |
|   |        |

89 Loveys Street:

|                                      |       |
|--------------------------------------|-------|
| 11-182-121-3430 Grounds Maintenance  | 1,500 |
| 11-182-121-3610 Electrical Power     | 1,500 |
| 11-182-121-3810 Insurance & Licences | 1,200 |
|                                      |       |
| Total 89 Loveys Street               | 4,200 |
|                                      |       |

| <b>Account</b>                                     | <b>Budget<br/>2015</b> |
|--|------------------------|
| Former PUC Office:                                 |                        |
| 11-183-021-0574 Facility Rentals                   | (7,000)                |
| 11-183-121-3420 Building Maintenance               | 1,750                  |
| 11-183-121-3430 Grounds Maintenance                | 600                    |
| 11-183-121-3610 Electrical Power                   | 1,750                  |
| 11-183-121-3620 Water                              | 625                    |
| 11-183-121-3625 Sewer                              | 525                    |
| 11-183-121-3630 Natural Gas                        | 750                    |
| 11-183-121-3810 Insurance                          | 100                    |
|  | -----                  |
| Total Former PUC Office                            | (900)                  |
|  | -----                  |
| General Administration:                            |                        |
| 11-191-021-0511 Tax Certificates                   | (7,500)                |
| 11-191-021-0513 Misc. Revenue                      | (2,000)                |
| 11-191-021-0514 Waste Management Services          | (3,500)                |
| 11-191-021-0575 Criminal Record Check Fees         | (2,000)                |
| 11-191-021-0722 Lottery Licences                   | (250)                  |
| 11-191-021-0763 Sale of Maps, Copies, Fax, etc.    | (150)                  |
| 11-191-121-2380 Departmental Equipment             | 1,500                  |
| 11-191-121-2610 Office Supplies                    | 8,000                  |
| 11-191-121-3170 Memberships & Publications         | 250                    |
| 11-191-121-3210 Postage & Courier                  | 8,000                  |
| 11-191-121-3260 Telecommunications                 | 3,000                  |
| 11-191-121-3290 Print, Advertising & Promotion     | 7,500                  |
| 11-191-121-3310 Professional Services              | 80,000                 |
| 11-191-121-3450 Office Equipment Maintenance/Lease | 14,000                 |
| 11-191-121-3810 Insurance & Licences               | 71,000                 |
| 11-191-126-2610 Office Supplies                    | 1,500                  |
| 11-191-126-5390 Appropriation to Reserve           | 4,000                  |
| 11-191-430-0952 Contribution from Reserve          | 0                      |
| 11-191-430-5110 Equipment                          | 0                      |
|  | -----                  |
| Total General Administration                       | 183,350                |
|  | -----                  |
|  | -----                  |
| <b>Total General Administration</b>                | <b>820,350</b>         |
|  | -----                  |

| <b>Account</b>                                     | <b>Budget<br/>2015</b> |
|--|------------------------|
| <b>Parks &amp; Facilities</b>                      |                        |
| Hickson Park:                                      |                        |
| 11-751-121-2872 Grass Cutting                      | 2,000                  |
| 11-751-121-2875 Booth/Pavilion R & M               | 2,500                  |
| 11-751-121-2876 Playground R & M                   | 500                    |
| 11-751-121-2877 Fencing R & M                      | 500                    |
| 11-751-121-2878 Floodlight R & M                   | 500                    |
| 11-751-121-2879 Grounds/Diamond R & M              | 2,500                  |
| 11-751-121-2910 Misc. Expense                      | 250                    |
| 11-751-121-3260 Telecommunications                 | 1,000                  |
| 11-751-121-3436 Facility Maintenance Services      | 2,000                  |
| 11-751-121-3530 Garbage Container Rental & Disposa | 900                    |
| 11-751-121-3610 Electrical Power                   | 4,000                  |
| 11-751-121-3810 Insurance & Licences               | 3,200                  |
| 11-751-430-5170 Construction                       | 0                      |
|  | -----                  |
| Total Hickson Park                                 | 19,850                 |
|  | -----                  |
| Innerkip Park:                                     |                        |
| 11-752-121-2872 Grass Cutting                      | 5,000                  |
| 11-752-121-2875 Booth/Pavilion R & M               | 1,500                  |
| 11-752-121-2876 Playground R & M                   | 750                    |
| 11-752-121-2877 Fencing R & M                      | 750                    |
| 11-752-121-2878 Floodlight R & M                   | 750                    |
| 11-752-121-2879 Grounds/Diamond R & M              | 6,000                  |
| 11-752-121-2910 Misc. Expense                      | 750                    |
| 11-752-121-3260 Telecommunications                 | 950                    |
| 11-752-121-3436 Facility Maintenance Services      | 2,000                  |
| 11-752-121-3530 Garbage Container Rental & Disposa | 1,200                  |
| 11-752-121-3610 Electrical Power                   | 7,000                  |
| 11-752-121-3620 Water                              | 3,000                  |
| 11-752-121-3625 Sewer                              | 3,000                  |
| 11-752-121-3810 Insurance & Licences               | 3,000                  |
| 11-752-430-5170 Construction                       | 0                      |
|  | -----                  |
| Total Innerkip Park                                | 35,650                 |
|  | -----                  |
| Tavistock Park:                                    |                        |
| 11-753-021-0574 Facility Rentals                   | (9,000)                |
| 11-753-121-2620 Cleaning Materials                 | 600                    |
| 11-753-121-2872 Grass Cutting                      | 3,000                  |
| 11-753-121-2875 Booth/Pavilion R & M               | 3,000                  |
| 11-753-121-2876 Playground R & M                   | 800                    |
| 11-753-121-2877 Fencing R & M                      | 400                    |
| 11-753-121-2878 Floodlight R & M                   | 200                    |
| 11-753-121-2879 Grounds/Diamond R & M              | 10,000                 |
| 11-753-121-3410 Contracted Management Services     | 18,000                 |
| 11-753-121-3530 Garbage Container Rental & Disposa | 100                    |
| 11-753-121-3610 Electrical Power                   | 2,500                  |
| 11-753-121-3620 Water                              | 720                    |
| 11-753-121-3630 Natural Gas                        | 800                    |

| <b>Account</b>                                     | <b>Budget<br/>2015</b> |
|--|------------------------|
| 11-753-121-3650 Floodlight Electrical Power        | 1,500                  |
| 11-753-121-3810 Insurance & Licences               | 6,500                  |
| 11-753-430-0952 Contribution from Reserve          | 0                      |
| 11-753-430-4210 Principle Payments on Debt         | 0                      |
| 11-753-430-4220 Interest Payments on Debt          | 0                      |
| 11-753-430-5170 Construction                       | 0                      |
|  | -----                  |
| Total Tavistock Park                               | 39,120                 |
|  | -----                  |
| Innerkip Estates Park:                             |                        |
| 11-754-121-2872 Grass Cutting                      | 1,500                  |
| 11-754-121-2910 Misc. Expense                      | 1,500                  |
| 11-754-430-0513 Contribution from Others           | 0                      |
| 11-754-430-0952 Contribution from Reserve          | 0                      |
| 11-754-430-5170 Construction                       | 0                      |
|  | -----                  |
| Total Innerkip Estates Park                        | 3,000                  |
|  | -----                  |
| Tavistock Memorial Hall:                           |                        |
| 11-755-021-0574 Facility Rentals                   | (24,000)               |
| 11-755-121-2380 Departmental Equipment             | 650                    |
| 11-755-121-2620 Cleaning Materials                 | 1,000                  |
| 11-755-121-2910 Miscellaneous Expense              | 350                    |
| 11-755-121-3210 Postage & Courier                  | 660                    |
| 11-755-121-3290 Print, Advertising and Promotion   | 400                    |
| 11-755-121-3410 Contracted Management Services     | 24,500                 |
| 11-755-121-3420 Building Maintenance               | 5,500                  |
| 11-755-121-3430 Grounds Maintenance                | 3,400                  |
| 11-755-121-3530 Garbage Container Rental & Disposa | 2,700                  |
| 11-755-121-3610 Electrical Power                   | 7,000                  |
| 11-755-121-3620 Water                              | 750                    |
| 11-755-121-3625 Sewer                              | 650                    |
| 11-755-121-3630 Natural Gas                        | 3,500                  |
| 11-755-121-3810 Insurance & Licences               | 4,300                  |
| 11-755-430-0952 Contribution from Reserve          | 0                      |
| 11-755-430-5110 Equipment                          | 0                      |
| 11-755-430-5170 Construction                       | 0                      |
|  | -----                  |
| Total Tavistock Memorial Hall                      | 31,360                 |
|  | -----                  |
| Bender Subdivision Park:                           |                        |
| 11-756-121-2872 Grass Cutting                      | 900                    |
| 11-756-121-2910 Misc. Expense                      | 400                    |
| 11-756-121-3410 Contracted Management Services     | 650                    |
| 11-756-121-3810 Insurance & Licences               | 95                     |
|  | -----                  |
| Total Bender Subdivision Park                      | 2,045                  |
|  | -----                  |

| <b>Account</b>  | <b>Budget<br/>2015</b> |
|---|------------------------|
| <b>Parks Administration:</b>                            |                        |
| 11-758-121-1110 Distributed Salaries & Wages            | 25,000                 |
| 11-758-121-2872 Grass Cutting - Optimist Park Tavistock | 3,500                  |
| 11-758-121-2910 Misc. Expense                           | 250                    |
| 11-758-121-3170 Memberships & Publications              | 650                    |
| 11-758-121-6110 Grants                                  | 700                    |
|   | -----                  |
| Total Parks Administration                              | 30,100                 |
|   | -----                  |
| <b>Tavistock &amp; District Recreation Centre:</b>      |                        |
| 11-781-021-0513 Misc. Revenue                           | (100)                  |
| 11-781-021-0573 Arena Gate Receipts                     | (4,200)                |
| 11-781-021-0781 Arena Rink Rentals                      | (310,000)              |
| 11-781-021-0782 Upper Hall Rentals                      | (7,500)                |
| 11-781-021-0783 Curling Club Agreement                  | (28,500)               |
| 11-781-021-0784 Arena Advertising                       | (12,500)               |
| 11-781-021-0787 Board Room Rentals                      | (150)                  |
| 11-781-121-2310 Office Equipment                        | 1,000                  |
| 11-781-121-2380 Workshop Equipment and Tools            | 450                    |
| 11-781-121-2580 Consumable Paper Products               | 1,400                  |
| 11-781-121-2610 Office Supplies                         | 1,000                  |
| 11-781-121-2620 Cleaning Materials                      | 1,300                  |
| 11-781-121-2625 Cleaning Equipment                      | 900                    |
| 11-781-121-2910 Misc. Expense                           | 200                    |
| 11-781-121-3110 Travel/Meals/Conference/Seminars        | 200                    |
| 11-781-121-3210 Postage & Courier                       | 100                    |
| 11-781-121-3260 Telecommunications                      | 2,000                  |
| 11-781-121-3290 Print, Advertising & Promotion          | 1,000                  |
| 11-781-121-3410 Contracted Management Services          | 218,500                |
| 11-781-121-3415 Refrigeration System R & M              | 12,000                 |
| 11-781-121-3420 Building R & M                          | 12,000                 |
| 11-781-121-3430 Grounds R & M                           | 4,500                  |
| 11-781-121-3530 Garbage Container Rental & Disposal     | 2,500                  |
| 11-781-121-3610 Electrical Power                        | 95,000                 |
| 11-781-121-3620 Water                                   | 5,600                  |
| 11-781-121-3625 Sewer                                   | 7,300                  |
| 11-781-121-3630 Natural Gas                             | 18,500                 |
| 11-781-121-3810 Insurance & Licences                    | 24,300                 |
| 11-781-121-3830 Ice Making Supplies & Services          | 5,900                  |
| 11-781-121-3840 Ice Making Equipment                    | 200                    |
| 11-781-121-3850 Ice Making Equipment - R & M            | 200                    |
| 11-782-021-0571 Concession Sales                        | (36,500)               |
| 11-782-121-2874 Concession - R & M                      | 200                    |
| 11-782-121-3280 Supplies for Resale                     | 19,000                 |

| <b>Account</b>                                       | <b>Budget<br/>2015</b> |
|--|------------------------|
| 11-782-121-3285 Concession - Operating Agreement     | 8,200                  |
| 11-783-021-0569 Vending Machine Revenue              | (5,000)                |
| 11-783-121-3280 Supplies for Resale                  | 2,000                  |
| 11-784-021-0785 Pro Shop/Skate Sharpening Revenue    | (50)                   |
| 11-786-021-0784 Zamboni Advertising                  | (3,650)                |
| 11-786-121-2370 Repairs - Parts & Labour             | 2,000                  |
| 11-786-121-3630 Natural Gas                          | 1,000                  |
| 11-786-121-3810 Insurance & Licences                 | 60                     |
| 11-787-430-0952 Contribution from Reserves           | 0                      |
| 11-787-430-5110 Capital - Equipment                  | 0                      |
| 11-787-430-5120 Capital - Building Improvements      | 0                      |
| 11-788-430-5410 Appropriation to Capital Conservator | 0                      |
|  | -----                  |
| Total Tavistock & District Recreation Centre         | 40,360                 |
|  | -----                  |
|  | -----                  |
|  | -----                  |
| Innerkip Community Centre:                           |                        |
| 11-761-021-0574 Facility Rentals                     | (22,000)               |
| 11-761-121-2380 Departmental Equipment               | 100                    |
| 11-761-121-2610 Office Supplies                      | 100                    |
| 11-761-121-2620 Cleaning Supplies                    | 850                    |
| 11-761-121-2910 Misc. Expense                        | 500                    |
| 11-761-121-3260 Telecommunications                   | 1,200                  |
| 11-761-121-3290 Print, Advertising and Promotion     | 750                    |
| 11-761-121-3410 Contracted Management Services       | 9,000                  |
| 11-761-121-3420 Building Maintenance Services        | 4,000                  |
| 11-761-121-3430 Grounds Maintenance Services         | 3,500                  |
| 11-761-121-3530 Garbage Container Rental & Disposa   | 1,200                  |
| 11-761-121-3610 Electrical Power                     | 14,000                 |
| 11-761-121-3620 Water                                | 2,500                  |
| 11-761-121-3810 Insurance & Licences                 | 5,000                  |
| 11-761-430-5170 Construction                         | 0                      |
|  | -----                  |
| Total Innerkip Community Centre                      | 20,700                 |
|  | -----                  |
|  | -----                  |
|  | -----                  |
| <b>Total Parks &amp; Facilities</b>                  | <b>222,185</b>         |
|  | -----                  |
| <b>Police</b>  |                        |
| Police Services Board:                               |                        |
| 11-252-121-1120 PSB Wages - Taxable                  | 5,000                  |
| 11-252-121-1121 PSB Wages - Tax Exempt               | 2,500                  |
| 11-252-121-1210 Other Payroll Costs                  | 150                    |
| 11-252-121-3110 Travel/Meals/Conference/Seminars     | 4,500                  |
| 11-252-121-3170 Memberships & Publications           | 750                    |
| 11-252-121-3290 Print, Advertising & Promotion       | 200                    |
| 11-252-121-3810 Insurance & Licences                 | 200                    |
|  | -----                  |
| Total Police Services Board                          | 13,300                 |
|  | -----                  |

| <b>Account</b>                                     | <b>Budget<br/>2015</b> |
|--|------------------------|
| <b>Police Costs:</b>                               |                        |
| 11-253-006-0331 Police Specific Grant              | (30,000)               |
| 11-253-006-0332 RIDE Grant                         | (5,000)                |
| 11-253-121-3410 Contracted Services (OPP)          | 1,124,178              |
| 11-253-121-3411 RIDE Program                       | 5,000                  |
| 11-253-121-3420 Building Maintenance               | 5,000                  |
| 11-253-121-3425 Facility Rental Expense            | 10,000                 |
|  | -----                  |
| Total Police Costs                                 | 1,109,178              |
|  | -----                  |
|  | -----                  |
|  | -----                  |
| <b>Total Police</b>                                | <b>1,122,478</b>       |
|  | -----                  |
| <b>Miscellaneous</b>                               |                        |
| <b>Planning and Zoning:</b>                        |                        |
| 11-811-021-0581 Minor Variance & Zone Change Appli | (5,500)                |
| 11-811-121-2610 Office Supplies                    | 100                    |
| 11-811-121-3260 Telecommunications                 | 500                    |
| 11-811-121-3290 Print, Advertising & Promotion     | 2,000                  |
| 11-811-121-3310 Professional Services              | 2,500                  |
|  | -----                  |
| Total Planning and Zoning                          | (400)                  |
|  | -----                  |
| <b>Economic Development:</b>                       |                        |
| 11-812-121-3310 Professional Services              | 28,000                 |
|  | -----                  |
| Total Economic Development                         | 28,000                 |
|  | -----                  |
| <b>12th Line Baptist Cemetery:</b>                 |                        |
| 11-581-121-2910 Misc. Expense                      | 625                    |
|  | -----                  |
| Total 12th Line Baptist Cemetery                   | 625                    |
|  | -----                  |
| <b>Vandecar Cemetery:</b>                          |                        |
| 11-582-121-2910 Misc. Expense                      | 475                    |
|  | -----                  |
| Total Vandecar Cemetery                            | 475                    |
|  | -----                  |
| <b>17th Line Evangelical:</b>                      |                        |
| 11-583-121-2910 Misc. Expense                      | 500                    |
|  | -----                  |
| Total 17th Line Evangelical                        | 500                    |
|  | -----                  |
| <b>Brickyard Cemetery:</b>                         |                        |
| 11-584-121-2910 Misc Expense                       | 500                    |
|  | -----                  |
| Total Brickyard Cemetery                           | 500                    |
|  | -----                  |

| <b>Account</b>                                       | <b>Budget<br/>2015</b> |
|--|------------------------|
| Seniors Picnic:                                      |                        |
| 11-631-121-2910 Misc. Expense                        | 1,500                  |
|  | -----                  |
| Total Seniors Picnic                                 | 1,500                  |
|  | -----                  |
|  | -----                  |
| Crossing Guards:                                     |                        |
| 11-381-121-1130 Part-time Salaries & Wages           | 25,500                 |
| 11-381-121-1150 Vacation, Sick, Stats                | 2,150                  |
| 11-381-121-1210 Overhead                             | 2,100                  |
| 11-381-121-2910 Misc. Expense                        | 100                    |
|  | -----                  |
| Total Crossing Guards                                | 29,850                 |
|  | -----                  |
| Animal Control Services:                             |                        |
| 11-281-021-0724 Dog Licences                         | (250)                  |
| 11-281-121-3360 Animal Collection & Pound Services   | 10,000                 |
|  | -----                  |
| Total Animal Control Services                        | 9,750                  |
|  | -----                  |
| Livestock Claims:                                    |                        |
| 11-282-021-0724 OWDCP Revenue-Livestock Claims-      | (500)                  |
| 11-282-121-1132 Livestock Evaluations - Salaries & W | 500                    |
| 11-282-121-3910 Livestock Claims-Livestock Claims--  | 1,000                  |
|  | -----                  |
| Total Livestock Claims                               | 1,000                  |
|  | -----                  |
|  | -----                  |
| <b>Total Miscellaneous</b>                           | <b>71,800</b>          |
|  | -----                  |
| <b>Total Corporate Services</b>                      | <b>2,236,813</b>       |

| Account  | Budget<br>2015 |
|--|----------------|
| <b>Fire &amp; Protective Services</b>            |                |
| Fire Department                                  |                |
| Hickson FD:                                      |                |
| 11-211-021-0513 Miscellaneous Revenue            | (2,500)        |
| 11-211-121-1130 Officer and Admin Wages          | 16,500         |
| 11-211-121-1210 Other Payroll Costs              | 6,000          |
| 11-211-121-2330 Communications Equipment         | 3,000          |
| 11-211-121-2380 Departmental Equipment           | 9,000          |
| 11-211-121-2510 Uniforms                         | 500            |
| 11-211-121-2610 Office Supplies                  | 200            |
| 11-211-121-3110 Travel/Meals/Conference/Seminars | 500            |
| 11-211-121-3170 Memberships & Publications       | 200            |
| 11-211-121-3210 Postage & Courier                | 100            |
| 11-211-121-3260 Telecommunications               | 2,000          |
| 11-211-121-3270 Alarm/Dispatch                   | 5,800          |
| 11-211-121-3420 Building Maintenance             | 6,000          |
| 11-211-121-3430 Grounds Maintenance              | 3,000          |
| 11-211-121-3610 Electrical Power                 | 3,000          |
| 11-211-121-3630 Natural Gas                      | 1,300          |
| 11-211-121-3810 Insurance & Licences             | 5,000          |
|  | -----          |
| Total Hickson FD                                 | 59,600         |
|  | -----          |
| Incident Response:                               |                |
| 11-211-123-1130 Incident Response Wages          | 65,000         |
| 11-211-123-2910 Misc Incident Expenses           | 100            |
|  | -----          |
| Total Incident Response                          | 65,100         |
|  | -----          |
| Training & Practices:                            |                |
| 11-211-124-1130 Practice Wages                   | 22,000         |
| 11-211-124-1134 Mutual Aid Wages                 | 750            |
| 11-211-124-1135 Training Wages                   | 10,000         |
| 11-211-124-3110 Training Travel, Meals, Accom    | 2,500          |
| 11-211-124-3120 Training Courses, Instructors    | 5,000          |
|  | -----          |
| Total Training & Practices                       | 40,250         |
|  | -----          |
| Fire Prevention:                                 |                |
| 11-211-131-1130 Part-time Salaries & Wages       | 1,000          |
| 11-211-131-2380 Departmental Equipment           | 500            |
| 11-211-131-2610 Office Supplies                  | 100            |
| 11-211-131-2910 Miscellaneous Expenses           | 100            |
|  | -----          |
| Total Fire Prevention                            | 1,700          |
|  | -----          |

| <b>Account</b>                                   | <b>Budget<br/>2015</b> |
|--|------------------------|
| Fire Public Education:                           |                        |
| 11-211-132-1130 Part-time Salaries & Wages       | 1,000                  |
| 11-211-132-2380 Departmental Equipment           | 1,000                  |
| 11-211-132-2610 Office Supplies                  | 50                     |
| 11-211-132-2910 Miscellaneous Expenses           | 150                    |
|  | -----                  |
| Total Fire Public Education                      | 2,200                  |
|  | -----                  |
| 2001 Ford Sterling Pumper:                       |                        |
| 11-211-801-2210 Fuels/Lubricants                 | 1,000                  |
| 11-211-801-2370 Repairs - Parts & Labour         | 3,500                  |
| 11-211-801-3810 Insurance & Licences             | 1,200                  |
|  | -----                  |
| Total 2001 Ford Sterling Pumper                  | 5,700                  |
|  | -----                  |
| 2007 Freightliner Tanker:                        |                        |
| 11-211-802-2210 Fuels/Lubricants                 | 1,200                  |
| 11-211-802-2370 Repairs - Parts & Labour         | 4,000                  |
| 11-211-802-3810 Insurance & Licences             | 1,200                  |
|  | -----                  |
| Total 2007 Freightliner Tanker                   | 6,400                  |
|  | -----                  |
| 2006 Ford Rescue Van:                            |                        |
| 11-211-803-2210 Fuels/Lubricants                 | 900                    |
| 11-211-803-2370 Repairs - Parts & Labour         | 2,000                  |
| 11-211-803-3810 Insurance & Licences             | 1,400                  |
|  | -----                  |
| Total 2006 Ford Rescue Van                       | 4,300                  |
|  | -----                  |
|  | -----                  |
| Total Hickson Fire                               | 185,250                |
|  | -----                  |
| Innerkip FD:                                     |                        |
| 11-222-021-0513 Miscellaneous Revenue            | (1,000)                |
| 11-222-021-0521 Fees & Service Charges - BB      | (25,000)               |
| 11-222-121-1130 Officer and Admin Wages          | 16,500                 |
| 11-222-121-1210 Other Payroll Costs              | 6,000                  |
| 11-222-121-2330 Communications Equipment         | 3,500                  |
| 11-222-121-2380 Departmental Equipment           | 9,000                  |
| 11-222-121-2510 Uniforms                         | 500                    |
| 11-222-121-2610 Office Supplies                  | 200                    |
| 11-222-121-3110 Travel/Meals/Conference/Seminars | 500                    |
| 11-222-121-3170 Memberships & Publications       | 200                    |
| 11-222-121-3210 Postage & Courier                | 100                    |
| 11-222-121-3260 Telecommunications               | 2,000                  |

| <b>Account</b>                                | <b>Budget<br/>2015</b> |
|---|------------------------|
| 11-222-121-3270 Alarm/Dispatch                | 5,800                  |
| 11-222-121-3420 Building Maintenance          | 5,000                  |
| 11-222-121-3430 Grounds Maintenance           | 5,500                  |
| 11-222-121-3610 Electrical Power              | 2,000                  |
| 11-222-121-3620 Water                         | 600                    |
| 11-222-121-3625 Sewer                         | 700                    |
| 11-222-121-3630 Natural Gas                   | 2,500                  |
| 11-222-121-3810 Insurance & Licences          | 5,500                  |
|   | -----                  |
| Total Innerkip FD                             | 40,100                 |
|   | -----                  |
| Incident Response:                            |                        |
| 11-222-123-1130 Incident Response Wages       | 42,500                 |
| 11-222-123-2910 Misc Incident Expenses        | 100                    |
|   | -----                  |
| Total Incident Response                       | 42,600                 |
|   | -----                  |
| Training & Practices:                         |                        |
| 11-222-124-1130 Practice Wages                | 22,000                 |
| 11-222-124-1134 Mutual Aid Wages              | 750                    |
| 11-222-124-1135 Training Wages                | 10,000                 |
| 11-222-124-3110 Training Travel, Meals, Accom | 2,500                  |
| 11-222-124-3120 Training Courses, Instructors | 5,000                  |
|   | -----                  |
| Total Training & Practices                    | 40,250                 |
|   | -----                  |
| Fire Prevention:                              |                        |
| 11-222-131-1130 Part-time Salaries & Wages    | 1,000                  |
| 11-222-131-2380 Departmental Equipment        | 500                    |
| 11-222-131-2610 Office Supplies               | 100                    |
| 11-222-131-2910 Miscellaneous Expenses        | 100                    |
|   | -----                  |
| Total Fire Prevention                         | 1,700                  |
|   | -----                  |
| Fire Public Education:                        |                        |
| 11-222-132-1130 Part-time Salaries & Wages    | 1,000                  |
| 11-222-132-2380 Departmental Equipment        | 1,000                  |
| 11-222-132-2610 Office Supplies               | 50                     |
| 11-222-132-2910 Miscellaneous Expenses        | 150                    |
|   | -----                  |
| Total Fire Public Education                   | 2,200                  |
|   | -----                  |
| 2005 Freightliner Pumper:                     |                        |
| 11-222-804-2210 Fuels/Lubricants              | 900                    |
| 11-222-804-2370 Repairs - Parts & Labour      | 4,000                  |
| 11-222-804-3810 Insurance & Licences          | 1,200                  |
|   | -----                  |
| Total 2005 Freightliner Pumper                | 6,100                  |
|   | -----                  |

| <b>Account</b>                                   | <b>Budget<br/>2015</b> |
|--|------------------------|
| 1994 International:                              |                        |
| 11-222-805-2210 Fuels/Lubricants                 | 700                    |
| 11-222-805-2370 Repairs - Parts & Labour         | 5,000                  |
| 11-222-805-3810 Insurance & Licences             | 1,200                  |
|  | -----                  |
| Total 1994 International                         | 6,900                  |
|  | -----                  |
| 1999 Ford Rescue Van:                            |                        |
| 11-222-806-2210 Fuels/Lubricants                 | 750                    |
| 11-222-806-2370 Repairs - Parts & Labour         | 1,500                  |
| 11-222-806-3810 Insurance & Licences             | 1,200                  |
|  | -----                  |
| Total 1999 Ford Rescue Van                       | 3,450                  |
|  | -----                  |
| Total Innerkip Fire                              | 143,300                |
|  | -----                  |
| Tavistock FD:                                    |                        |
| 11-233-021-0513 Miscellaneous Revenue            | (2,500)                |
| 11-233-021-0574 Facility Rental (Police)         | (10,000)               |
| 11-233-021-0576 Donations                        | 2,500                  |
| 11-233-121-1130 Officer and Admin Wages          | 16,500                 |
| 11-233-121-1210 Other Payroll Costs              | 6,000                  |
| 11-233-121-2330 Communications Equipment         | 3,500                  |
| 11-233-121-2380 Departmental Equipment           | 9,000                  |
| 11-233-121-2510 Uniforms                         | 500                    |
| 11-233-121-2610 Office Supplies                  | 200                    |
| 11-233-121-3110 Travel/Meals/Conference/Seminars | 500                    |
| 11-233-121-3120 Training & Staff Development     | 500                    |
| 11-233-121-3170 Memberships & Publications       | 200                    |
| 11-233-121-3210 Postage & Courier                | 100                    |
| 11-233-121-3260 Telecommunications               | 2,000                  |
| 11-233-121-3270 Alarm/Dispatch                   | 5,800                  |
| 11-233-121-3420 Building Maintenance             | 7,500                  |
| 11-233-121-3430 Grounds Maintenance              | 6,000                  |
| 11-233-121-3610 Electrical Power                 | 4,000                  |
| 11-233-121-3620 Water                            | 500                    |
| 11-233-121-3625 Sewer                            | 500                    |
| 11-233-121-3630 Natural Gas                      | 1,750                  |
| 11-233-121-3810 Insurance & Licences             | 4,800                  |
|  | -----                  |
| Total Tavistock FD                               | 59,850                 |
|  | -----                  |
| Incident Response:                               |                        |
| 11-233-123-1130 Incident Response Wages          | 55,000                 |
|  | -----                  |
| Total Incident Response                          | 55,000                 |
|  | -----                  |

| <b>Account</b>  | <b>Budget<br/>2015</b> |
|---|------------------------|
| Training & Practices:                                 |                        |
| 11-233-124-1130 Practice Wages                        | 22,000                 |
| 11-233-124-1134 Mutual Aid Wages                      | 750                    |
| 11-233-124-1135 Training Wages                        | 10,000                 |
| 11-233-124-3110 Training Travel, Meals, Accom         | 2,500                  |
| 11-233-124-3120 Training Courses, Instructors         | 5,000                  |
|   | -----                  |
| Total Training & Practices                            | 40,250                 |
|   | -----                  |
| Fire Prevention:                                      |                        |
| 11-233-131-1130 Part-time Salaries & Wages            | 1,000                  |
| 11-233-131-2380 Departmental Equipment                | 500                    |
| 11-233-131-2610 Office Supplies                       | 100                    |
| 11-233-131-2910 Miscellaneous Expenses                | 100                    |
|   | -----                  |
| Total Fire Prevention                                 | 1,700                  |
|   | -----                  |
| Fire Public Education:                                |                        |
| 11-233-132-1130 Part-time Salaries & Wages            | 1,000                  |
| 11-233-132-1210 Other Payroll Costs                   | 100                    |
| 11-233-132-2380 Departmental Equipment                | 1,000                  |
| 11-233-132-2610 Office Supplies                       | 50                     |
| 11-233-132-2910 Miscellaneous Expenses                | 150                    |
|   | -----                  |
| Total Fire Public Education                           | 2,300                  |
|   | -----                  |
| 1998 International Pumper:                            |                        |
| 11-233-807-2210 Fuels/Lubricants                      | 500                    |
| 11-233-807-2370 Repairs - Parts & Labour              | 2,500                  |
| 11-233-807-3810 Insurance & Licences                  | 1,200                  |
|   | -----                  |
| Total 1998 International Pumper                       | 4,200                  |
|   | -----                  |
| 1987 Ford Tanker/Pumper:                              |                        |
| 11-233-808-2210 Fuels/Lubricants--2013 Freightliner P | 900                    |
| 11-233-808-2370 Repairs - Parts & Labour-2013 Freight | 2,000                  |
| 11-233-808-3810 Insurance & Licences--2013 Freightli  | 1,200                  |
|   | -----                  |
| Total 1987 Ford Tanker/Pumper                         | 4,100                  |
|   | -----                  |

| <b>Account</b>                                   | <b>Budget<br/>2015</b> |
|--|------------------------|
| 2005 Rescue Van:                                 |                        |
| 11-233-809-2210 Fuels/Lubricants                 | 600                    |
| 11-233-809-2370 Repairs - Parts & Labour         | 1,500                  |
| 11-233-809-3810 Insurance & Licences             | 1,200                  |
|  | -----                  |
| Total 2005 Rescue Van                            | 3,300                  |
|  | -----                  |
| Total Tavistock Fire                             | 170,700                |
|  | -----                  |
| Township Fire Department:                        |                        |
| 11-244-021-0513 Misc. Revenue                    | (1,500)                |
| 11-244-121-1110 Distributed Salaries & Wages     | 87,000                 |
| 11-244-121-1150 Vacation, Stats, Sick & Holiday  | 15,000                 |
| 11-244-121-1210 Overhead                         | 27,000                 |
| 11-244-121-2330 Communications Equipment         | 500                    |
| 11-244-121-2380 Departmental Equipment           | 2,500                  |
| 11-244-121-2510 Uniforms                         | 500                    |
| 11-244-121-2610 Office Supplies                  | 300                    |
| 11-244-121-2910 Miscellaneous Expense            | 1,500                  |
| 11-244-121-3110 Travel/Meals/Conference/Seminars | 2,000                  |
| 11-244-121-3120 Training & Staff Development     | 1,500                  |
| 11-244-121-3170 Membership & Publications        | 600                    |
| 11-244-121-3210 Postage & Courier                | 50                     |
| 11-244-121-3260 Telecommunications               | 1,500                  |
| 11-244-121-3290 Print, Advertising & Promotion   | 350                    |
| 11-244-121-3810 Insurance & Licences             | 100                    |
|  | -----                  |
| Total Township Fire Department                   | 138,900                |
|  | -----                  |
| Fire Prevention:                                 |                        |
| 11-244-131-1130 Part-time Salaries & Wages       | 1,700                  |
| 11-244-131-1210 Other Payroll Costs              | 500                    |
| 11-244-131-2380 Departmental Equipment           | 500                    |
| 11-244-131-2610 Office Supplies                  | 50                     |
| 11-244-131-2910 Miscellaneous Expenses           | 1,250                  |
|  | -----                  |
| Total Fire Prevention                            | 4,000                  |
|  | -----                  |
| Fire Public Education:                           |                        |
| 11-244-132-1110 Distributed Salaries & Wages     | 250                    |
| 11-244-132-2380 Departmental Equipment           | 250                    |
| 11-244-132-2610 Office Supplies                  | 100                    |
| 11-244-132-2910 Miscellaneous Expenses           | 100                    |
|  | -----                  |
| Total Fire Public Education                      | 700                    |
|  | -----                  |

| <b>Account</b>                                   | <b>Budget<br/>2015</b> |
|--|------------------------|
| 2007 GMC Sierra:                                 |                        |
| 11-244-834-2210 Fuels/Lubricants                 | 2,700                  |
| 11-244-834-2370 Repairs - Parts & Labour         | 750                    |
| 11-244-834-3810 Insurance & Licences             | 1,000                  |
|  | -----                  |
| Total 2007 GMC Sierra                            | 4,450                  |
|  | -----                  |
|  | -----                  |
|  | 148,050                |
|  | -----                  |
| CEMC:  |                        |
| 11-246-121-1110 Distributed Salaries & Wages     | 10,000                 |
| 11-246-121-1210 Overhead                         | 3,000                  |
| 11-246-121-2380 Departmental Equipment           | 100                    |
| 11-246-121-2610 Office Supplies                  | 100                    |
| 11-246-121-2910 Misc Expense                     | 300                    |
| 11-246-121-3110 Travel/Meals/Conference/Seminars | 2,000                  |
| 11-246-121-3120 Training and Staff Development   | 3,000                  |
| 11-246-121-3125 Public Education Events          | 1,000                  |
| 11-246-121-3170 Membership & Publications        | 125                    |
| 11-246-121-3260 Telecommunications               | 1,200                  |
| 11-246-121-3290 Print, Advertising & Promotion   | 2,000                  |
| 11-246-430-0952 Contribution From Reserve        | 0                      |
| 11-246-430-5110 Equipment                        | 0                      |
|  | -----                  |
| Total CEMC                                       | 22,825                 |
|  | -----                  |
| By-law Enforcement:                              |                        |
| 11-261-021-0811 Fines                            | (1,500)                |
| 11-261-121-1110 Distributed Salaries & Wages     | 16,000                 |
| 11-261-121-1150 Vacation, Stats, Sick & Holiday  | 1,000                  |
| 11-261-121-1210 Overhead                         | 1,800                  |
| 11-261-121-2610 Office Supplies                  | 150                    |
| 11-261-121-3110 Travel/Meals/Conference/Seminars | 750                    |
| 11-261-121-3120 Training & Staff Development     | 500                    |
| 11-261-121-3170 Memberships & Publications       | 150                    |
| 11-261-121-3310 Professional Services            | 2,000                  |
|  | -----                  |
| Total By-law Enforcement                         | 20,850                 |
|  | -----                  |
|  | -----                  |
| <b>Total Fire &amp; Protective Services</b>      | <b>690,975</b>         |
|  | -----                  |

| <b>Account</b>                                      | <b>Budget<br/>2015</b> |
|---|------------------------|
| <b>Roads &amp; Public Works</b>                     |                        |
| Administration & Overhead:                          |                        |
| 11-311-021-0513 Misc. Revenue                       | (15,000)               |
| 11-311-121-1110 Distributed Salaries & Wages        | 155,000                |
| 11-311-121-1140 Overtime, Shift, Recall             | 1,000                  |
| 11-311-121-1150 Vacation, Stats, Sick & Holidays    | 50,000                 |
| 11-311-121-1210 Overhead                            | 50,000                 |
| 11-311-121-2510 Uniforms                            | 3,000                  |
| 11-311-121-2610 Office Supplies                     | 1,000                  |
| 11-311-121-3110 Travel/Meals/Conference/Seminars    | 4,000                  |
| 11-311-121-3120 Training & Staff Development        | 6,000                  |
| 11-311-121-3170 Memberships & Publications          | 1,350                  |
| 11-311-121-3260 Telecommunications                  | 6,500                  |
| 11-311-121-3290 Print, Advertising & Promotion      | 2,000                  |
| 11-311-121-3310 Professional Services               | 4,000                  |
| 11-311-121-3510 Equipment Rentals - Owned           | 3,000                  |
| 11-311-121-3810 Insurance & Licences                | 85,000                 |
| 11-311-121-5390 Appropriation to Reserve from Opera | 120,000                |
|   | -----                  |
| Total Administration & Overhead                     | 476,850                |
|   | -----                  |
| <b>Equipment</b>                                    |                        |
| 1999 Champion 740A:                                 |                        |
| 11-311-821-0761 Equipment Rental - Owned Equipmen   | (50,000)               |
| 11-311-821-1110 Distributed Salaries & Wages        | 2,200                  |
| 11-311-821-1210 Overhead                            | 600                    |
| 11-311-821-2210 Fuels/Lubricants                    | 14,000                 |
| 11-311-821-2370 Repairs - Parts & Labour            | 4,500                  |
| 11-311-821-3810 Insurance & Licences                | 800                    |
|   | -----                  |
| Total 1999 Champion 740A                            | (27,900)               |
|   | -----                  |
| 2004 Volvo 730B:                                    |                        |
| 11-311-823-0761 Equipment Rental - Owned Equipmen   | (56,000)               |
| 11-311-823-1110 Distributed Salaries & Wages        | 2,000                  |
| 11-311-823-1210 Overhead                            | 500                    |
| 11-311-823-2210 Fuels/Lubricants                    | 15,000                 |
| 11-311-823-2370 Repairs - Parts & Labour            | 5,000                  |
| 11-311-823-3810 Insurance & Licences                | 600                    |
|   | -----                  |
| Total 2004 Volvo 730B                               | (32,900)               |
|   | -----                  |

| <b>Account</b>                                   | <b>Budget<br/>2015</b> |
|--|------------------------|
| <b>2005 John Deere Tractor:</b>                  |                        |
| 11-311-824-0761 Equipment Rental - Owned Equipme | (21,000)               |
| 11-311-824-1110 Distributed Salaries & Wages     | 1,500                  |
| 11-311-824-1210 Overhead                         | 250                    |
| 11-311-824-2210 Fuels/Lubricants                 | 3,500                  |
| 11-311-824-2370 Repairs - Parts & Labour         | 3,500                  |
| 11-311-824-3810 Insurance & Licences             | 300                    |
|  | -----                  |
| Total 2005 John Deere Tractor                    | (11,950)               |
|  | -----                  |
| <b>2011 CAT Loader:</b>                          |                        |
| 11-311-825-0761 Equipment Rental - Owned Equipme | (22,000)               |
| 11-311-825-1110 Distributed Salaries & Wages     | 1,000                  |
| 11-311-825-1210 Overhead                         | 250                    |
| 11-311-825-2210 Fuels/Lubricants                 | 1,500                  |
| 11-311-825-2370 Repairs - Parts & Labour         | 1,500                  |
| 11-311-825-3810 Insurance & Licences             | 525                    |
|  | -----                  |
| Total 2011 CAT Loader                            | (17,225)               |
|  | -----                  |
|  | -----                  |
| <b>Chainsaws &amp; other small eqp:</b>          |                        |
| 11-311-827-0761 Equipment Rental - Owned Equipme | (500)                  |
| 11-311-827-1110 Distributed Salaries & Wages     | 2,500                  |
| 11-311-827-1210 Overhead                         | 500                    |
| 11-311-827-2210 Fuels/Lubricants                 | 2,000                  |
| 11-311-827-2370 Repairs - Parts & Labour         | 5,000                  |
|  | -----                  |
| Total Chainsaws & other small eqp                | 9,500                  |
|  | -----                  |
| <b>Snowplows, Wings, etc.:</b>                   |                        |
| 11-311-828-1110 Distributed Salaries & Wages     | 7,500                  |
| 11-311-828-1210 Overhead                         | 2,000                  |
| 11-311-828-2370 Repairs - Parts & Labour         | 11,000                 |
| 11-311-828-3810 Insurance & Licences             | 25                     |
|  | -----                  |
| Total Snowplows, Wings, etc.                     | 20,525                 |
|  | -----                  |
| <b>2006 Vermeere BC-1000-XL Chipper:</b>         |                        |
| 11-311-829-0761 Equipment Rental-Owned Equipment | (5,000)                |
| 11-311-829-1110 Distributed Salaries & Wages     | 500                    |
| 11-311-829-1210 Overhead                         | 100                    |
| 11-311-829-2210 Fuels/Lubricants                 | 100                    |
| 11-311-829-3810 Insurance & Licences             | 100                    |
|  | -----                  |
| Total 2006 Vermeere BC-1000-XL Chipper           | (4,200)                |
|  | -----                  |

| <b>Account</b>                                   | <b>Budget<br/>2015</b> |
|--|------------------------|
| <b>2008 Sterling Dump Truck:</b>                 |                        |
| 11-311-830-0761 Equipment Rental - Owned Equipme | (62,000)               |
| 11-311-830-1110 Distributed Salaries & Wages     | 3,500                  |
| 11-311-830-1210 Overhead                         | 1,000                  |
| 11-311-830-2210 Fuels/Lubricants                 | 18,000                 |
| 11-311-830-2370 Repairs - Parts & Labour         | 8,000                  |
| 11-311-830-3810 Insurance & Licences             | 2,800                  |
|  | -----                  |
| Total 2008 Sterling Dump Truck                   | (28,700)               |
|  | -----                  |
| <b>2006 Volvo Dump Truck:</b>                    |                        |
| 11-311-831-0761 Equipment Rental - Owned Equipme | (60,000)               |
| 11-311-831-1110 Distributed Salaries & Wages     | 2,300                  |
| 11-311-831-1210 Overhead                         | 500                    |
| 11-311-831-2210 Fuels/Lubricants                 | 16,000                 |
| 11-311-831-2370 Repairs - Parts & Labour         | 9,500                  |
| 11-311-831-3810 Insurance & Licences             | 2,250                  |
|  | -----                  |
| Total 2006 Volvo Dump Truck                      | (29,450)               |
|  | -----                  |
| <b>2006 Sterling 1375:</b>                       |                        |
| 11-311-832-0761 Equipment Rental - Owned Equipme | (30,000)               |
| 11-311-832-1110 Distributed Salaries & Wages     | 2,500                  |
| 11-311-832-1210 Overhead                         | 625                    |
| 11-311-832-2210 Fuels/Lubricants                 | 8,000                  |
| 11-311-832-2370 Repairs - Parts & Labour         | 6,500                  |
| 11-311-832-3810 Insurance & Licences             | 2,000                  |
|  | -----                  |
| Total 2006 Sterling 1375                         | (10,375)               |
|  | -----                  |
| <b>2012 TerraStar:</b>                           |                        |
| 11-311-833-0761 Equipment Rental - Owned Equipme | (17,000)               |
| 11-311-833-1110 Distributed Salaries & Wages     | 750                    |
| 11-311-833-1210 Overhead                         | 200                    |
| 11-311-833-2210 Fuels/Lubricants                 | 4,000                  |
| 11-311-833-2370 Repairs - Parts & Labour         | 2,000                  |
| 11-311-833-3810 Insurance & Licences             | 800                    |
|  | -----                  |
| Total 2012 TerraStar                             | (9,250)                |
|  | -----                  |
| <b>2004 Ford F-150(PW Foreman):</b>              |                        |
| 11-311-835-0761 Equipment Rental - Owned Equipme | (8,000)                |
| 11-311-835-1110 Distributed Salaries & Wages     | 1,000                  |
| 11-311-835-1210 Overhead                         | 200                    |
| 11-311-835-2210 Fuels/Lubricants                 | 10,000                 |
| 11-311-835-2370 Repairs - Parts & Labour         | 3,000                  |
| 11-311-835-3810 Insurance & Licences             | 1,100                  |
|  | -----                  |
| Total 2004 Ford F-150(PW Foreman)                | 7,300                  |
|  | -----                  |

| <b>Account</b>                                    | <b>Budget<br/>2015</b> |
|---|------------------------|
| 2009 GMC Sierra Pickup(PW Manager):               |                        |
| 11-311-836-1110 Distributed Salaries & Wages      | 250                    |
| 11-311-836-1210 Overhead                          | 100                    |
| 11-311-836-2210 Fuels/Lubricants                  | 6,000                  |
| 11-311-836-2370 Repairs - Parts & Labour          | 3,000                  |
| 11-311-836-3810 Insurance & Licences              | 1,100                  |
|   | -----                  |
| Total 2009 GMC Sierra Pickup(PW Manager)          | 10,450                 |
|   | -----                  |
| 2007 GMC PW Department:                           |                        |
| 11-311-837-0761 Equipment Rental - Owned Equipmen | (500)                  |
| 11-311-837-1110 Distributed Salaries & Wages      | 100                    |
| 11-311-837-1210 Overhead                          | 50                     |
| 11-311-837-2210 Fuels/Lubricants                  | 2,525                  |
| 11-311-837-2370 Repairs - Parts & Labour          | 1,000                  |
| 11-311-837-3810 Insurance & Licences              | 1,000                  |
|   | -----                  |
| Total 2007 GMC PW Department                      | 4,175                  |
|   | -----                  |
|   | -----                  |
| <b>Total Equipment</b>                            | <b>(120,000)</b>       |
|   | -----                  |
| <b>Road Maintenance</b>                           |                        |
| Misc Revenue:                                     |                        |
| 11-313-021-0513 Misc. Revenue                     | (10,000)               |
|   | -----                  |
| Total Misc Revenue                                | (10,000)               |
|   | -----                  |
| HM-Patching/Base Repair:                          |                        |
| 11-313-315-1110 Distributed Salaries & Wages      | 4,000                  |
| 11-313-315-1210 Overhead                          | 1,000                  |
| 11-313-315-2110 Granulars & Asphalt               | 7,000                  |
| 11-313-315-3505 Equipment Rentals - Hired         | 20,000                 |
| 11-313-315-3510 Equipment Rentals - Owned         | 5,000                  |
|   | -----                  |
| Total HM-Patching/Base Repair                     | 37,000                 |
|   | -----                  |
| HM-Sweeping:                                      |                        |
| 11-313-317-1110 Distributed Salaries & Wages      | 250                    |
| 11-313-317-1210 Overhead                          | 50                     |
| 11-313-317-3505 Equipment Rentals - Hired         | 8,000                  |
| 11-313-317-3510 Equipment Rentals - Owned         | 1,225                  |
|   | -----                  |
| Total HM-Sweeping                                 | 9,525                  |
|   | -----                  |

| <b>Account</b>                               | <b>Budget<br/>2015</b> |
|--|------------------------|
| HM-Shoulder Maintenance:                     |                        |
| 11-313-318-1110 Distributed Salaries & Wages | 5,000                  |
| 11-313-318-1210 Overhead                     | 1,250                  |
| 11-313-318-2110 Granulars & Asphalt          | 10,000                 |
| 11-313-318-3505 Equipment Rentals - Hired    | 5,000                  |
| 11-313-318-3510 Equipment Rentals - Owned    | 8,000                  |
|  | -----                  |
| Total HM-Shoulder Maintenance                | 29,250                 |
|  | -----                  |
| HM-Other Maintenance:                        |                        |
| 11-313-319-1110 Distributed Salaries & Wages | 500                    |
| 11-313-319-1210 Overhead                     | 100                    |
| 11-313-319-2180 Building Materials           | 500                    |
| 11-313-319-3310 Professional Services        | 6,500                  |
| 11-313-319-3505 Equipment Rentals - Hired    | 1,000                  |
| 11-313-319-3510 Equipment Rentals - Owned    | 3,000                  |
|  | -----                  |
| Total HM-Other Maintenance                   | 11,600                 |
|  | -----                  |
| LM - Patch Gravel Surface:                   |                        |
| 11-313-331-1110 Distributed Salaries & Wages | 2,000                  |
| 11-313-331-1210 Overhead                     | 500                    |
| 11-313-331-2110 Granulars & Asphalt          | 6,500                  |
| 11-313-331-3510 Equipment Rentals - Owned    | 5,000                  |
|  | -----                  |
| Total LM - Patch Gravel Surface              | 14,000                 |
|  | -----                  |
| LM-Grading:                                  |                        |
| 11-313-334-1110 Distributed Salaries & Wages | 15,000                 |
| 11-313-334-1210 Overhead                     | 3,500                  |
| 11-313-334-3510 Equipment Rentals - Owned    | 38,000                 |
|  | -----                  |
| Total LM-Grading                             | 56,500                 |
|  | -----                  |
| LM-Dust Control:                             |                        |
| 11-313-335-1110 Distributed Salaries & Wages | 5,000                  |
| 11-313-335-1210 Overhead                     | 1,450                  |
| 11-313-335-3510 Equipment Rentals - Owned    | 13,000                 |
| 11-313-335-3555 Roads Contracted Services    | 95,000                 |
|  | -----                  |
| Total LM-Dust Control                        | 114,450                |
|  | -----                  |
| LM-Gravel Resurfacing:                       |                        |
| 11-313-337-1110 Distributed Salaries & Wages | 4,000                  |
| 11-313-337-1210 Overhead                     | 1,000                  |
| 11-313-337-3510 Equipment Rentals - Owned    | 10,000                 |
| 11-313-337-3555 Roads Contracted Services    | 145,000                |
|  | -----                  |
| Total LM-Gravel Resurfacing                  | 160,000                |
|  | -----                  |

| <b>Account</b>                               | <b>Budget<br/>2015</b> |
|--|------------------------|
| RM-Grass Cutting/Seed/Sod:                   |                        |
| 11-313-341-1110 Distributed Salaries & Wages | 8,000                  |
| 11-313-341-1210 Overhead                     | 2,000                  |
| 11-313-341-2120 Seed/Sod/Soils               | 2,000                  |
| 11-313-341-3510 Equipment Rentals - Owned    | 12,000                 |
|  | -----                  |
| Total RM-Grass Cutting/Seed/Sod              | 24,000                 |
|  | -----                  |
| RM-Tree Planting & Removal:                  |                        |
| 11-313-342-1110 Distributed Salaries & Wages | 30,000                 |
| 11-313-342-1210 Overhead                     | 7,500                  |
| 11-313-342-2150 Trees & Fertilizer           | 3,000                  |
| 11-313-342-3505 Equipment Rentals - Hired    | 60,000                 |
| 11-313-342-3510 Equipment Rentals - Owned    | 30,000                 |
|  | -----                  |
| Total RM-Tree Planting & Removal             | 130,500                |
|  | -----                  |
|  | -----                  |
| RM-Debris Pickup:                            |                        |
| 11-313-345-1110 Distributed Salaries & Wages | 3,000                  |
| 11-313-345-1210 Overhead                     | 750                    |
| 11-313-345-2910 Misc. Expense                | 3,000                  |
| 11-313-345-3510 Equipment Rentals - Owned    | 2,000                  |
|  | -----                  |
| Total RM-Debris Pickup                       | 8,750                  |
|  | -----                  |
| RM-Ditching:                                 |                        |
| 11-313-346-1110 Distributed Salaries & Wages | 4,000                  |
| 11-313-346-1210 Overhead                     | 1,000                  |
| 11-313-346-2110 Granulars & Asphalt          | 100                    |
| 11-313-346-2140 Culverts                     | 1,600                  |
| 11-313-346-2180 Building Materials           | 500                    |
| 11-313-346-3505 Equipment Rentals - Hired    | 13,000                 |
| 11-313-346-3510 Equipment Rentals - Owned    | 13,000                 |
|  | -----                  |
| Total RM-Ditching                            | 33,200                 |
|  | -----                  |
| RM-Other Roadside Maintenance:               |                        |
| 11-313-347-1110 Distributed Salaries & Wages | 3,000                  |
| 11-313-347-1210 Overhead                     | 750                    |
| 11-313-347-2110 Granulars & Asphalt          | 200                    |
| 11-313-347-3505 Equipment Rentals - Hired    | 500                    |
| 11-313-347-3510 Equipment Rentals - Owned    | 2,000                  |
|  | -----                  |
| Total RM-Other Roadside Maintenance          | 6,450                  |
|  | -----                  |

| <b>Account</b>                                       | <b>Budget<br/>2015</b> |
|--|------------------------|
| <b>RM-Sewers &amp; Drains:</b>                       |                        |
| 11-313-348-1110 Distributed Salaries & Wages         | 2,000                  |
| 11-313-348-1210 Overhead                             | 500                    |
| 11-313-348-2110 Granulars & Asphalt                  | 200                    |
| 11-313-348-2140 Culverts                             | 300                    |
| 11-313-348-2180 Building Materials                   | 1,500                  |
| 11-313-348-3505 Equipment Rentals - Hired            | 3,000                  |
| 11-313-348-3510 Equipment Rentals - Owned            | 1,500                  |
|  | -----                  |
| Total RM-Sewers & Drains                             | 9,000                  |
|  | -----                  |
| <b>RM-Catchbasin Repairs/Cleaning:</b>               |                        |
| 11-313-349-1110 Distributed Salaries & Wages         | 3,000                  |
| 11-313-349-1210 Overhead                             | 1,000                  |
| 11-313-349-2180 Building Materials                   | 3,000                  |
| 11-313-349-3505 Equipment Rentals - Hired            | 1,000                  |
| 11-313-349-3510 Equipment Rentals - Owned            | 3,000                  |
|  | -----                  |
| Total RM-Catchbasin Repairs/Cleaning                 | 11,000                 |
|  | -----                  |
| <b>Bridge Maintenance:</b>                           |                        |
| 11-313-361-1110 Distributed Salaries & Wages         | 3,500                  |
| 11-313-361-1210 Overhead                             | 750                    |
| 11-313-361-2110 Granulars & Asphalt                  | 250                    |
| 11-313-361-2180 Building Materials                   | 200                    |
| 11-313-361-3510 Equipment Rentals - Owned            | 3,500                  |
|  | -----                  |
| Total Bridge Maintenance                             | 8,200                  |
|  | -----                  |
| <b>Culvert Installation &amp; Repair:</b>            |                        |
| 11-313-364-1110 Distributed Salaries & Wages         | 4,500                  |
| 11-313-364-1210 Overhead                             | 1,500                  |
| 11-313-364-2110 Granulars & Asphalt                  | 3,000                  |
| 11-313-364-2140 Culverts                             | 10,000                 |
| 11-313-364-3505 Equipment Rentals - Hired            | 6,500                  |
| 11-313-364-3510 Equipment Rentals - Owned            | 8,275                  |
|  | -----                  |
| Total Culvert Installation & Repair                  | 33,775                 |
|  | -----                  |
| <b>Signs/Barricades/Guard Rails:</b>                 |                        |
| 11-313-371-1110 Distributed Salaries & Wages         | 6,000                  |
| 11-313-371-1210 Overhead                             | 2,000                  |
| 11-313-371-2160 Signs/Posts/Guide Rails/Barricades/t | 7,000                  |
| 11-313-371-3510 Equipment Rentals - Owned            | 4,500                  |
|  | -----                  |
| Total Signs/Barricades/Guard Rails                   | 19,500                 |
|  | -----                  |
|  | -----                  |
| <b>Total Road Maintenance</b>                        | <b>706,700</b>         |
|  | -----                  |

| <b>Account</b>                               | <b>Budget<br/>2015</b> |
|--|------------------------|
| <b>Winter Control</b>                        |                        |
| Misc. Revenue:                               |                        |
| 11-314-021-0513 Misc. Revenue                | (5,500)                |
|  | -----                  |
| Total Misc. Revenue                          | (5,500)                |
|  | -----                  |
| Truck-Plowing/Salting/Sanding:               |                        |
| 11-314-411-1110 Distributed Salaries & Wages | 35,000                 |
| 11-314-411-1210 Overhead                     | 7,500                  |
| 11-314-411-2430 Sand & Salt                  | 36,500                 |
| 11-314-411-3510 Equipment Rentals - Owned    | 73,000                 |
|  | -----                  |
| Total Truck-Plowing/Salting/Sanding          | 152,000                |
|  | -----                  |
| Grader-Plowing/Iceblading:                   |                        |
| 11-314-412-1110 Distributed Salaries & Wages | 13,000                 |
| 11-314-412-1210 Overhead                     | 3,250                  |
| 11-314-412-3510 Equipment Rentals - Owned    | 33,000                 |
|  | -----                  |
| Total Grader-Plowing/Iceblading              | 49,250                 |
|  | -----                  |
| Snowfence Erection & Removal:                |                        |
| 11-314-414-1110 Distributed Salaries & Wages | 5,000                  |
| 11-314-414-1210 Overhead                     | 1,000                  |
| 11-314-414-2741 Snowfence                    | 2,500                  |
| 11-314-414-3510 Equipment Rentals - Owned    | 5,000                  |
|  | -----                  |
| Total Snowfence Erection & Removal           | 13,500                 |
|  | -----                  |
| Other Winter Activities:                     |                        |
| 11-314-415-1110 Distributed Salaries & Wages | 2,000                  |
| 11-314-415-1210 Overhead                     | 400                    |
| 11-314-415-3510 Equipment Rentals - Owned    | 2,000                  |
|  | -----                  |
| Total Other Winter Activities                | 4,400                  |
|  | -----                  |
| Snow Removal from Streets:                   |                        |
| 11-314-416-1110 Distributed Salaries & Wages | 3,000                  |
| 11-314-416-1210 Overhead                     | 750                    |
| 11-314-416-3505 Equipment Rentals - Hired    | 6,000                  |
| 11-314-416-3510 Equipment Rentals - Owned    | 5,000                  |
|  | -----                  |
| Total Snow Removal from Streets              | 14,750                 |
|  | -----                  |

| <b>Account</b>                               | <b>Budget<br/>2015</b> |
|--|------------------------|
| Snow Removal Parking Lots:                   |                        |
| 11-314-417-1110 Distributed Salaries & Wages | 500                    |
| 11-314-417-1210 Other Payroll Costs          | 100                    |
| 11-314-417-3505 Equipment Rentals - Hired    | 1,000                  |
| 11-314-417-3510 Equipment Rentals - Owned    | 1,000                  |
|  | -----                  |
| Total Snow Removal Parking Lots              | 2,600                  |
|  | -----                  |
| Snow Removal Sidewalks:                      |                        |
| 11-314-418-3505 Equipment Rentals - Hired    | 12,500                 |
|  | -----                  |
| Total Snow Removal Sidewalks                 | 12,500                 |
|  | -----                  |
| <b>Total Snow Removal</b>                    | <b>243,500</b>         |
|  | -----                  |
| <b>Other Activities</b>                      |                        |
| Road Facilities:                             |                        |
| 11-312-121-1110 Distributed Salaries & Wages | 8,000                  |
| 11-312-121-1210 Overhead                     | 2,000                  |
| 11-312-121-2330 Communications Equipment     | 2,700                  |
| 11-312-121-2380 Departmental Equipment       | 9,000                  |
| 11-312-121-3420 Building Maintenance         | 9,000                  |
| 11-312-121-3430 Grounds Maintenance          | 2,500                  |
| 11-312-121-3505 Equipment Rentals - Hired    | 500                    |
| 11-312-121-3510 Equipment Rentals - Owned    | 3,500                  |
| 11-312-121-3610 Electrical Power             | 5,000                  |
| 11-312-121-3620 Water                        | 1,000                  |
| 11-312-121-3625 Sewer                        | 500                    |
| 11-312-121-3630 Natural Gas                  | 6,000                  |
| 11-312-121-3810 Insurance & Licences         | 3,000                  |
| 11-312-430-5120 Building Improvements        | 0                      |
|  | -----                  |
| Total Road Facilities                        | 52,700                 |
|  | -----                  |
| Sidewalks:                                   |                        |
| 11-322-430-0952 Contribution from Reserves   | 0                      |
| 11-322-430-5170 Capital Construction         | 0                      |
| 11-322-531-1110 Distributed Salaries & Wages | 4,500                  |
| 11-322-531-1210 Overhead                     | 1,500                  |
| 11-322-531-2180 Building Materials           | 10,000                 |
| 11-322-531-3505 Equipment Rentals - Hired    | 8,000                  |
| 11-322-531-3510 Equipment Rentals - Owned    | 3,000                  |
|  | -----                  |
| Total Sidewalks                              | 27,000                 |
|  | -----                  |

| <b>Account</b>                                      | <b>Budget<br/>2015</b> |
|---|------------------------|
| <b>Leaf &amp; Yard Waste Program:</b>               |                        |
| 11-351-021-0514 Revenue from County                 | (51,600)               |
| 11-351-121-1110 Distributed Salaries & Wages        | 12,000                 |
| 11-351-121-1210 Overhead                            | 3,600                  |
| 11-351-121-2910 Misc. Expense                       | 2,500                  |
| 11-351-121-3505 Equipment Rental - Hired            | 8,500                  |
| 11-351-121-3510 Equipment Rental - Owned            | 25,000                 |
|   | -----                  |
| Total Leaf & Yard Waste Program                     | 0                      |
|   | -----                  |
| <b>Streetlighting:</b>                              |                        |
| 11-371-121-2710 Electrical Materials                | 2,500                  |
| 11-371-121-3505 Equipment Rentals - Hired           | 7,500                  |
| 11-371-121-3610 Electrical Power                    | 40,000                 |
| 11-371-430-0952 Contribution from Reserves          | 0                      |
| 11-371-430-4210 Principle Payment on Debt           | 0                      |
| 11-371-430-4220 Interest Payment on Debt            | 0                      |
| 11-371-430-5110 Capital Equipment                   | 0                      |
|   | -----                  |
| Total Streetlighting                                | 50,000                 |
|   | -----                  |
| <b>Municipal Drainage:</b>                          |                        |
| 11-871-021-0053 Municipal Drain Debenture Revenue   | (80,000)               |
| 11-871-021-0331 Specific Government Grants          | (12,500)               |
| 11-871-121-1110 Distributed Salaries & Wages        | 10,000                 |
| 11-871-121-1210 Overhead                            | 5,000                  |
| 11-871-121-3110 Travel/Meals/Conference/Seminars    | 1,250                  |
| 11-871-121-3170 Memberships & Publications          | 175                    |
| 11-871-121-3210 Postage & Courier                   | 150                    |
| 11-871-121-3260 Telecommunications                  | 350                    |
| 11-871-121-4210 Payments on Principle of Debt       | 65,000                 |
| 11-871-121-4220 Payments on Debt Interest           | 15,000                 |
| 11-871-121-4230 W/O's & Charge Outs - Municipal Dra | 500                    |
| 11-871-121-6110 Grants                              | 350                    |
| 11-871-122-1110 Distributed Salaries & Wages        | 12,000                 |
| 11-871-122-1210 Overhead                            | 3,500                  |
|   | -----                  |
| Total Municipal Drainage                            | 20,775                 |
|   | -----                  |
| <b>Tile Drainage Program:</b>                       |                        |
| 11-881-021-0052 TDL Debenture Revenue               | (50,000)               |
| 11-881-021-0532 TDL Inspection Fees                 | (250)                  |
| 11-881-121-1110 Distributed Salaries & Wages        | 500                    |
| 11-881-121-1210 Overhead                            | 150                    |
| 11-881-121-4210 Payments on Principle of Debt       | 40,000                 |
| 11-881-121-4220 Payments on Debt Interest           | 10,000                 |
|   | -----                  |
| Total Tile Drainage Program                         | 400                    |
|   | -----                  |

| <b>Account</b>                                   | <b>Budget<br/>2015</b> |
|--|------------------------|
| Building:  |                        |
| 11-271-021-0721 Building Permits                 | (90,000)               |
| 11-271-121-1110 Distributed Salaries & Wages     | 97,000                 |
| 11-271-121-1150 Vacation, Stats, Sick & Holidays | 15,000                 |
| 11-271-121-1210 Overhead                         | 30,000                 |
| 11-271-121-2380 Departmental Equipment           | 100                    |
| 11-271-121-2510 Uniforms                         | 500                    |
| 11-271-121-2610 Office Supplies                  | 1,000                  |
| 11-271-121-2910 Miscellaneous Expense            | 500                    |
| 11-271-121-3110 Travel/Meals/Conference/Seminars | 2,500                  |
| 11-271-121-3120 Training & Staff Development     | 2,500                  |
| 11-271-121-3170 Memberships & Publications       | 1,250                  |
| 11-271-121-3260 Telecommunications               | 2,000                  |
| 11-271-121-3810 Insurance & Licences             | 9,750                  |
| 11-271-121-5390 Appropriation to Reserve         | 5,000                  |
| 11-271-812-2210 Fuels/Lubricants                 | 2,500                  |
| 11-271-812-2370 Repairs - Parts & Labour         | 2,000                  |
| 11-271-812-3810 Insurance & Licences             | 1,100                  |
|  | -----                  |
| Total Building                                   | 82,700                 |
|  | -----                  |
|  | -----                  |
| <b>Total Other Activities</b>                    | <b>233,575</b>         |
|  | -----                  |
| <b>Total Operating</b>                           | <b>1,540,625</b>       |
|  | -----                  |
| <b>Total - All Departments Operating</b>         | <b>3,183,788</b>       |

| Account                                    | Budget<br>2015 |
|--|----------------|
| <b>Capital</b>                             |                |
| <b>Corporate Services</b>                  |                |
| -----                                      |                |
| Council:                                   |                |
| 11-111-430-0952 Contribution from Reserve  | (3,000)        |
| 11-111-430-5110 Equipment                  | 3,000          |
|  | -----          |
| Total Council                              | 0              |
|  | -----          |
| Offices/Facilities:                        |                |
| 11-181-430-0952 Contribution from Reserve  | (15,000)       |
| 11-181-430-5110 Equipment                  | 27,000         |
|  | -----          |
| Total Offices/Facilities                   | 12,000         |
|  | -----          |
| General Administration:                    |                |
| 11-191-430-0952 Contribution from Reserve  | (20,000)       |
| 11-191-430-5110 Equipment                  | 31,500         |
|  | -----          |
| Total General Administration               | 11,500         |
|  | -----          |
| Hickson Park:                              |                |
| 11-751-430-5170 Construction               | 20,000         |
|  | -----          |
| Total Hickson Park                         | 20,000         |
|  | -----          |
| Innerkip Park:                             |                |
| 11-752-430-5170 Construction               | 25,000         |
|  | -----          |
| Total Innerkip Park                        | 25,000         |
|  | -----          |
| Tavistock Park:                            |                |
| 11-753-430-0952 Contribution from Reserve  | (22,013)       |
| 11-753-430-4210 Principle Payments on Debt | 12,900         |
| 11-753-430-4220 Interest Payments on Debt  | 9,517          |
| 11-753-430-5170 Construction               | 24,596         |
|  | -----          |
| Total Tavistock Park                       | 25,000         |
|  | -----          |
| Innerkip Estates Park:                     |                |
| 11-754-430-0513 Contribution from Others   | (36,500)       |
| 11-754-430-0952 Contribution from Reserve  | (16,500)       |
| 11-754-430-5170 Construction               | 53,000         |
|  | -----          |
| Total Innerkip Estates Park                | 0              |
|  | -----          |

| <b>Account</b>                                       | <b>Budget<br/>2015</b> |
|--|------------------------|
| Tavistock Memorial Hall:                             |                        |
| 11-755-430-0952 Contribution from Reserve            | (18,000)               |
| 11-755-430-5110 Equipment                            | 9,000                  |
| 11-755-430-5170 Construction                         | 24,000                 |
|  | -----                  |
| Total Tavistock Memorial Hall                        | 15,000                 |
|  | -----                  |
| Tavistock & District Recreation Centre:              |                        |
| 11-787-430-0952 Contribution from Reserves           | (10,000)               |
| 11-787-430-5110 Capital - Equipment                  | 6,000                  |
| 11-787-430-5120 Capital - Building Improvements      | 10,000                 |
| 11-788-430-5410 Appropriation to Capital Conservator | 25,000                 |
|  | -----                  |
| Total Tavistock & District Recreation Centre         | 31,000                 |
|  | -----                  |
|  | -----                  |
| Innerkip Community Centre:                           |                        |
| 11-761-430-5170 Construction                         | 10,000                 |
|  | -----                  |
| Total Innerkip Community Centre                      | 10,000                 |
|  | -----                  |
|  | -----                  |
| <b>Total Corporate Services</b>                      | <b>149,500</b>         |
|  | -----                  |

## **Fire and Protectives Services**

|  |           |
|--|-----------|
| Hickson Fire:                              |           |
| 11-211-430-0952 Contribution from Reserve  | (25,000)  |
| 11-211-430-5110 Equipment                  | 25,000    |
| 11-211-430-5170 Construction               | 15,000    |
|  | -----     |
| Total Hickson Fire                         | 15,000    |
|  | -----     |
| Innerkip Fire:                             |           |
| 11-222-430-0952 Contribution from Reserve  | (320,000) |
| 11-222-430-5110 Equipment                  | 330,000   |
|  | -----     |
| Total Innerkip Fire                        | 10,000    |
|  | -----     |
| Tavistock Fire:                            |           |
| 11-233-430-0952 Contribution from Reserve  | (19,163)  |
| 11-233-430-4210 Principle Payments on Debt | 44,847    |
| 11-233-430-4220 Interest Payments on Debt  | 1,316     |
| 11-233-430-5110 Equipment                  | 10,000    |
| 11-233-430-5170 Construction               | 20,000    |
|  | -----     |
| Total Tavistock Fire                       | 57,000    |
|  | -----     |

| <b>Account</b>                                  | <b>Budget<br/>2015</b> |
|---|------------------------|
| Township Fire:                                  |                        |
| 11-244-430-0952 Contribution from Reserve       | (70,000)               |
| 11-244-430-5110 Equipment                       | 156,000                |
| 11-244-430-5390 Appropriation to Reserve        | 70,000                 |
|   | -----                  |
| Total Township Fire                             | 156,000                |
|   | -----                  |
| CEMC:   |                        |
| 11-246-430-0952 Contribution From Reserve       | (10,000)               |
| 11-246-430-5110 Equipment                       | 10,000                 |
|   | -----                  |
| Total CEMC                                      | 0                      |
|   | -----                  |
| <b>Total Fire &amp; Protective Services</b>     | <b>238,000</b>         |
|   | -----                  |
| <br><b>Public Works and Development</b>         |                        |
| Facility Improvements:                          |                        |
| 11-312-430-5120 Building Improvements           | 15,000                 |
|   | -----                  |
| Total Facility Improvements                     | 15,000                 |
|   | -----                  |
|   | -----                  |
| Municipal Drains:                               |                        |
| 11-315-431-0952 Contribution from Reserve       | (120,000)              |
| 11-315-431-5110 Capital - Drains                | 150,000                |
|   | -----                  |
| Total Municipal Drains                          | 30,000                 |
|   | -----                  |
| Equipment and Vehicles:                         |                        |
| 11-315-434-0952 Contribution from Reserve       | (280,000)              |
| 11-315-434-5110 Capital - Equipment & Vehicles  | 280,000                |
|   | -----                  |
| Total Equipment and Vehicles                    | 0                      |
|   | -----                  |
|   | -----                  |
| Homewood/Victoria:                              |                        |
| 11-315-441-0952 Contribution from Reserve       | (225,000)              |
| 11-315-441-5170 Capital - Construction Projects | 550,000                |
|   | -----                  |
| Total Homewood/Victoria                         | 325,000                |
|   | -----                  |

| <b>Account</b>   | <b>Budget<br/>2015</b> |
|--|------------------------|
| <b>Guiderrails:</b>                                    |                        |
| 11-315-442-0952 Contribution from Reserve              | (25,000)               |
| 11-315-442-5170 Capital - Construction Projects        | 45,000                 |
|  | -----                  |
| Total Guiderrails                                      | 20,000                 |
|  | -----                  |
| <b>Bridges:</b>  |                        |
| 11-315-443-0952 Contribution from Reserve              | (555,000)              |
| 11-315-443-3310 Professional Services                  | 15,000                 |
| 11-315-443-5170 Capital - Construction Projects        | 540,000                |
| 11-315-443-5390 Appropriation to Reserve               | 60,000                 |
|  | -----                  |
| Total Bridges  | 60,000                 |
|  | -----                  |
| <b>Fibrebat 15th Line:</b>                             |                        |
| 11-315-444-0952 Contribution from Reserve--Fibrebat    | (100,000)              |
| 11-315-444-5170 Capital - Construction Projects-Fibrer | 100,000                |
|  | -----                  |
| Total Fibrebat 15th Line                               | 0                      |
|  | -----                  |
| <b>Innerkip Streets Debenture:</b>                     |                        |
| 11-315-445-4210 Principle Payments on Debt             | 85,000                 |
| 11-315-445-4220 Interest Payments on Debt              | 47,000                 |
|  | -----                  |
| Total Innerkip Streets Debenture                       | 132,000                |
|  | -----                  |
| <b>13th Line North End Pulverize:</b>                  |                        |
| 11-315-446-0952 Contribution from Reserve              | (175,000)              |
| 11-315-446-5170 Capital - Construction Project         | 175,000                |
|  | -----                  |
| Total 13th Line North End Pulverize                    | 0                      |
|  | -----                  |
|  | -----                  |
| <b>Adam Street Shave &amp; Pave:</b>                   |                        |
| 11-315-448-0952 Contribution from Reserve              | (25,000)               |
| 11-315-448-5170 Capital Construction                   | 65,000                 |
|  | -----                  |
| Total Adam Street Shave & Pave                         | 40,000                 |
|  | -----                  |
|  | -----                  |
|  | -----                  |
|  | -----                  |

| <b>Account</b>                             | <b>Budget<br/>2015</b> |
|--|------------------------|
| Top Coat Jacob & William:                  |                        |
| 11-315-452-5170 Capital Construction       | 25,000                 |
|  | -----                  |
| Total Top Coat Jacob & William             | 25,000                 |
|  | -----                  |
| Top Coat Main & George:                    |                        |
| 11-315-453-0513 Contribution from Others   | (50,000)               |
| 11-315-453-5170 Capital Construction       | 100,000                |
|  | -----                  |
| Total Top Coat Main & George               | 50,000                 |
|  | -----                  |
|  | -----                  |
|  | -----                  |
| Streetlights:                              |                        |
| 11-371-430-0952 Contribution from Reserves | (10,000)               |
| 11-371-430-4210 Principle Payment on Debt  | 45,000                 |
| 11-371-430-4220 Interest Payment on Debt   | 10,512                 |
| 11-371-430-5110 Capital Equipment          | 20,000                 |
|  | -----                  |
| Total Streetlights                         | 65,512                 |
|  | -----                  |
| Sidewalks:                                 |                        |
| 11-322-430-0952 Contribution from Reserves | (10,000)               |
| 11-322-430-5170 Capital Construction       | 35,000                 |
|  | -----                  |
| Total Sidewalks                            | 25,000                 |
|  | -----                  |
|  | -----                  |
| <b>Total PW and Development</b>            | <b>787,512</b>         |
|  | -----                  |
| <b>Total Capital</b>                       | <b>1,175,012</b>       |
|  | -----                  |

| <b>Account</b>                         | <b>Budget<br/>2015</b> |
|--|------------------------|
| <b>Total Summary</b>                   |                        |
| Taxation                               | (4,358,800)            |
| General Gov't - Non-Departmental       | (1,284,625)            |
| Corporate Services - Operating         | 2,236,813              |
| Corporate Services - Capital           | 149,500                |
|  | -----                  |
| Total Corporate Services               | 2,386,313              |
|  | -----                  |
| Fire & Protective Services - Operating | 690,975                |
| Fire & Protective Services -Capital    | 238,000                |
|  | -----                  |
| Total Fire & Protective Services       | 928,975                |
|  | -----                  |
| PW & Development - Operating           | 1,540,625              |
| PW & Development - Capital             | 787,512                |
|  | -----                  |
| Total PW & Development                 | 2,328,137              |
|  | -----                  |
| <b>Total</b>                           | <b>0</b>               |
|  | =====                  |

## Schedule "B" Tax Rates

| <b>Assessment Class</b>                |    | <b>Township</b> | <b>County</b> | <b>Education</b> | <b>Total</b> |
|--|----|-----------------|---------------|------------------|--------------|
| Commercial Taxable: Full No Support    | CT | 0.00906686      | 0.00807827    | 0.01430000       | 0.03144513   |
| Commercial Taxable: Excess Land        | CU | 0.00634680      | 0.00565479    | 0.01001000       | 0.02201159   |
| Commercial Taxable: Vacant Land        | CX | 0.00634680      | 0.00565479    | 0.01001000       | 0.02201159   |
| Commercial Taxable: New Construction   | XT | 0.00906686      | 0.00807827    | 0.01190000       | 0.02904513   |
| Commercial Taxable: NC Vacant Land     | XU | 0.00634680      | 0.00565479    | 0.00833000       | 0.02033159   |
| Commercial Taxable: NC Excess Land     | XX | 0.00634680      | 0.00565479    | 0.00833000       | 0.02033159   |
| Farmlands Taxable: Full English Public | FT | 0.00119188      | 0.00106192    | 0.00048750       | 0.00274130   |
| Industrial Taxable: Full No Support    | IT | 0.01253856      | 0.01117146    | 0.01530000       | 0.03901002   |
| Industrial Taxable: Excess Land        | IU | 0.00815006      | 0.00726144    | 0.00994500       | 0.02535650   |
| Industrial Taxable: Vacant Land        | IX | 0.00815006      | 0.00726144    | 0.00994500       | 0.02535650   |
| Industrial Taxable: New Construction   | JT | 0.01253856      | 0.01117146    | 0.01190000       | 0.03561002   |
| Industrial Taxable: NC Vacant Land     | JU | 0.00815006      | 0.00762774    | 0.00773500       | 0.02351280   |
| Industrial Taxable: NC Excess Land     | JX | 0.00815006      | 0.00762774    | 0.00773500       | 0.02351280   |
| Large Industrial Taxable: Full         | LT | 0.01253856      | 0.01117146    | 0.01530000       | 0.03901002   |
| Multi-Residential Taxable              | MT | 0.01306299      | 0.01163870    | 0.00195000       | 0.02665169   |
| Pipeline Taxable                       | PT | 0.00600373      | 0.00534913    | 0.01046182       | 0.02181468   |
| Res/Farm Taxable                       | RT | 0.00476751      | 0.00424770    | 0.00195000       | 0.01096521   |
| Residential: Farmland 1                | R1 | 0.00214538      | 0.00191147    | 0.00087750       | 0.00600685   |
| Managed Forest Taxable                 | TT | 0.00119188      | 0.00106192    | 0.00048750       | 0.00274130   |

## Schedule "C" Capital Forecast

### Capital Summary - All Departments

\*TGGR - Taxes, Grants, General Revenue

| Summary     | Total Cost       | From TGGR        | From Reserves    | From Others    | PY TGGR Change |               |
|-------------|------------------|------------------|------------------|----------------|----------------|---------------|
| 2004        | 1,733,000        | 520,000          | 528,000          | 685,000        |                |               |
| 2005        | 1,782,000        | 605,000          | 433,000          | 759,000        | 85,000         |               |
| 2006        | 2,660,623        | 898,000          | 1,586,055        | 191,568        | 293,000        | 48.43%        |
| 2007        | 2,633,366        | 984,500          | 669,163          | 997,203        | 86,500         | 9.63%         |
| 2008        | 3,140,581        | 1,126,000        | 1,390,712        | 623,869        | 141,500        | 14.37%        |
| 2009        | 3,308,913        | 1,160,500        | 1,233,413        | 915,000        | 34,500         | 3.06%         |
| 2010        | 7,185,163        | 1,167,092        | 2,294,329        | 3,723,742      | 6,592          | 0.57%         |
| 2011        | 2,893,663        | 1,218,000        | 1,553,663        | 122,000        | 50,908         | 4.36%         |
| 2012        | 5,797,461        | 1,244,500        | 2,188,466        | 2,364,495      | 26,500         | 2.18%         |
| 2013        | 5,076,263        | 1,268,950        | 1,177,615        | 2,629,698      | 24,450         | 1.96%         |
| 2014        | 2,029,138        | 1,266,762        | 625,376          | 137,000        | -2,188         | -0.17%        |
| <b>2015</b> | <b>3,466,688</b> | <b>1,175,012</b> | <b>1,411,176</b> | <b>880,500</b> | <b>-91,750</b> | <b>-7.24%</b> |
| 2016        | 1,916,429        | 1,417,012        | 370,417          | 129,000        | 242,000        | 20.60%        |
| 2017        | 2,371,929        | 1,509,512        | 628,417          | 234,000        | 92,500         | 6.53%         |
| 2018        | 2,807,417        | 1,544,000        | 821,417          | 442,000        | 34,488         | 2.28%         |
| 2019        | 2,069,282        | 1,572,865        | 166,417          | 330,000        | 28,865         | 1.87%         |

| 2014 Total By Department | Total Cost       | From TGGR        | From Reserves  | From Others    | PY TGGR Change |
|--------------------------|------------------|------------------|----------------|----------------|----------------|
| Administration           | 69,000           | 30,000           | 32,000         | 7,000          | -17,500        |
| Office                   | 75,000           | 60,000           | 15,000         | 0              | 15,000         |
| Building                 | 0                | 0                | 0              | 0              | 0              |
| Fire                     | 396,663          | 228,000          | 168,663        | 0              | 1,500          |
| PW                       | 1,279,512        | 832,512          | 322,000        | 125,000        | -1,188         |
| ICC                      | 8,750            | 8,750            | 0              | 0              | 0              |
| HP                       | 20,000           | 20,000           | 0              | 0              | 0              |
| IP                       | 65,000           | 25,000           | 40,000         | 0              | 0              |
| TP                       | 48,013           | 25,000           | 18,013         | 5,000          | 0              |
| TMH                      | 21,500           | 12,500           | 9,000          | 0              | 0              |
| TDRC                     | 45,700           | 25,000           | 20,700         | 0              | 0              |
| Tavistock Drainage       | 0                | 0                | 0              | 0              | 0              |
| <b>Total</b>             | <b>2,029,138</b> | <b>1,266,762</b> | <b>625,376</b> | <b>137,000</b> | <b>-2,188</b>  |

| <b>2015 Total By Department</b> | <b>Total Cost</b> | <b>From TGGR</b> | <b>From Reserves</b> | <b>From Others</b> | <b>PY TGGR Change</b> |
|---------------------------------|-------------------|------------------|----------------------|--------------------|-----------------------|
| Administration                  | 38,500            | 11,500           | 23,000               | 4,000              | -18,500               |
| Office                          | 27,000            | 12,000           | 15,000               | 0                  | -48,000               |
| Building                        | 0                 | 0                | 0                    | 0                  | 0                     |
| Fire                            | 682,163           | 238,000          | 444,163              | 0                  | 10,000                |
| PW                              | 2,487,512         | 787,512          | 860,000              | 840,000            | -45,000               |
| ICC                             | 12,500            | 10,000           | 2,500                | 0                  |                       |
| HP                              | 20,000            | 20,000           | 0                    | 0                  | 0                     |
| IP                              | 78,000            | 25,000           | 16,500               | 36,500             | 0                     |
| TP                              | 47,013            | 25,000           | 22,013               | 0                  | 0                     |
| TMH                             | 33,000            | 15,000           | 18,000               | 0                  | 2,500                 |
| TDRC                            | 41,000            | 31,000           | 10,000               | 0                  | 6,000                 |
| Tavistock Drainage              | 0                 | 0                | 0                    | 0                  | 0                     |
| <b>Total</b>                    | <b>3,466,688</b>  | <b>1,175,012</b> | <b>1,411,176</b>     | <b>880,500</b>     | <b>-91,750</b>        |

| <b>2016 Total By Department</b> | <b>Total Cost</b> | <b>From TGGR</b> | <b>From Reserves</b> | <b>From Others</b> | <b>PY TGGR Change</b> |
|---------------------------------|-------------------|------------------|----------------------|--------------------|-----------------------|
| Administration                  | 29,500            | 23,500           | 2,000                | 4,000              | 12,000                |
| Office                          | 60,000            | 60,000           | 0                    | 0                  | 48,000                |
| Building                        | 0                 | 0                | 0                    | 0                  | 0                     |
| Fire                            | 251,000           | 251,000          | 0                    | 0                  | 13,000                |
| PW                              | 1,387,512         | 932,512          | 330,000              | 125,000            | 145,000               |
| ICC                             | 12,500            | 12,500           | 0                    | 0                  | 0                     |
| HP                              | 22,500            | 22,500           | 0                    | 0                  | 2,500                 |
| IP                              | 25,000            | 25,000           | 0                    | 0                  | 0                     |
| TP                              | 29,417            | 25,000           | 4,417                | 0                  | 0                     |
| TMH                             | 20,000            | 20,000           | 0                    | 0                  | 5,000                 |
| TDRC                            | 79,000            | 45,000           | 34,000               | 0                  | 14,000                |
| Tavistock Drainage              | 0                 | 0                | 0                    | 0                  | 0                     |
| <b>Total</b>                    | <b>1,916,429</b>  | <b>1,417,012</b> | <b>370,417</b>       | <b>129,000</b>     | <b>242,000</b>        |

| <b>2017 Total By Department</b> | <b>Total Cost</b> | <b>From TGGR</b> | <b>From Reserves</b> | <b>From Others</b> | <b>PY TGGR Change</b> |
|---------------------------------|-------------------|------------------|----------------------|--------------------|-----------------------|
| Administration                  | 32,000            | 26,000           | 2,000                | 4,000              | 2,500                 |
| Office                          | 65,000            | 65,000           | 0                    | 0                  | 5,000                 |
| Building                        | 0                 | 0                | 0                    | 0                  | 0                     |
| Fire                            | 283,500           | 283,500          | 0                    | 0                  | 32,500                |
| PW                              | 1,797,512         | 977,512          | 595,000              | 225,000            | 45,000                |
| ICC                             | 15,000            | 15,000           | 0                    | 0                  | 2,500                 |
| HP                              | 22,500            | 22,500           | 0                    | 0                  | 0                     |
| IP                              | 25,000            | 25,000           | 0                    | 0                  | 0                     |
| TP                              | 34,417            | 25,000           | 4,417                | 5,000              | 0                     |
| TMH                             | 27,000            | 20,000           | 7,000                | 0                  | 0                     |
| TDRC                            | 70,000            | 50,000           | 20,000               | 0                  | 5,000                 |
| Tavistock Drainage              | 0                 | 0                | 0                    | 0                  | 0                     |
| <b>Total</b>                    | <b>2,371,929</b>  | <b>1,509,512</b> | <b>628,417</b>       | <b>234,000</b>     | <b>92,500</b>         |

| <b>2018 Total By Department</b> | <b>Total Cost</b> | <b>From TGGR</b> | <b>From Reserves</b> | <b>From Others</b> | <b>PY TGGR Change</b> |
|---------------------------------|-------------------|------------------|----------------------|--------------------|-----------------------|
| Administration                  | 47,000            | 26,000           | 17,000               | 4,000              | 0                     |
| Office                          | 65,000            | 65,000           | 0                    | 0                  | 0                     |
| Building                        | 0                 | 0                | 0                    | 0                  | 0                     |
| Fire                            | 468,500           | 293,500          | 175,000              | 0                  | 10,000                |
| PW                              | 1,868,000         | 993,000          | 450,000              | 425,000            | 15,488                |
| ICC                             | 15,000            | 15,000           | 0                    | 0                  | 0                     |
| HP                              | 22,500            | 22,500           | 0                    | 0                  | 0                     |
| IP                              | 105,000           | 30,000           | 75,000               | 0                  | 5,000                 |
| TP                              | 42,417            | 25,000           | 4,417                | 13,000             | 0                     |
| TMH                             | 20,000            | 20,000           | 0                    | 0                  | 0                     |
| TDRC                            | 154,000           | 54,000           | 100,000              | 0                  | 4,000                 |
| Tavistock Drainage              | 0                 | 0                | 0                    | 0                  | 0                     |
| <b>Total</b>                    | <b>2,807,417</b>  | <b>1,544,000</b> | <b>821,417</b>       | <b>442,000</b>     | <b>34,488</b>         |

| <b>2019 Total By Department</b> | <b>Total Cost</b> | <b>From TGGR</b> | <b>From Reserves</b> | <b>From Others</b> | <b>PY TGGR Change</b> |
|---------------------------------|-------------------|------------------|----------------------|--------------------|-----------------------|
| Administration                  | 33,000            | 26,000           | 2,000                | 5,000              | 0                     |
| Office                          | 65,000            | 65,000           | 0                    | 0                  | 0                     |
| Building                        | 0                 | 0                | 0                    | 0                  | 0                     |
| Fire                            | 293,865           | 293,865          | 0                    | 0                  | 365                   |
| PW                              | 1,423,000         | 1,018,000        | 80,000               | 325,000            | 25,000                |
| ICC                             | 15,000            | 15,000           | 0                    | 0                  | 0                     |
| HP                              | 25,000            | 25,000           | 0                    | 0                  | 2,500                 |
| IP                              | 30,000            | 30,000           | 0                    | 0                  | 0                     |
| TP                              | 29,417            | 25,000           | 4,417                | 0                  | 0                     |
| TMH                             | 25,000            | 20,000           | 5,000                | 0                  | 0                     |
| TDRC                            | 130,000           | 55,000           | 75,000               | 0                  | 1,000                 |
| Tavistock Drainage              | 0                 | 0                | 0                    | 0                  | 0                     |
| <b>Total</b>                    | <b>2,069,282</b>  | <b>1,572,865</b> | <b>166,417</b>       | <b>330,000</b>     | <b>28,865</b>         |

### Administration - Capital & Projects

| Summary     | Total Cost    | From TGGR     | From Reserves | From Others  |
|-------------|---------------|---------------|---------------|--------------|
| 2005        | 30,000        | 20,000        | 10,000        | 0            |
| 2006        | 140,198       | 26,000        | 114,198       | 0            |
| 2007        | 58,000        | 30,000        | 28,000        | 0            |
| 2008        | 67,000        | 30,000        | 32,000        | 5,000        |
| 2009        | 44,000        | 30,000        | 9,000         | 5,000        |
| 2010        | 65,000        | 30,000        | 30,000        | 5,000        |
| 2011        | 56,500        | 25,000        | 26,500        | 5,000        |
| 2012        | 45,000        | 27,500        | 12,500        | 5,000        |
| 2013        | 87,500        | 47,500        | 19,000        | 21,000       |
| 2014        | 69,000        | 30,000        | 32,000        | 7,000        |
| <b>2015</b> | <b>38,500</b> | <b>11,500</b> | <b>23,000</b> | <b>4,000</b> |
| 2016        | 29,500        | 23,500        | 2,000         | 4,000        |
| 2017        | 32,000        | 26,000        | 2,000         | 4,000        |
| 2018        | 47,000        | 26,000        | 17,000        | 4,000        |
| 2019        | 33,000        | 26,000        | 2,000         | 5,000        |

**Administration**

| Year | Description                              | Total Cost | From TGGR | From Reserves | From Others | Notes  |
|------|--|------------|-----------|---------------|-------------|--|
| 2014 | Desktop Computer Replacements            | 15,000     | 10,000    | 5,000         | 0           |  |
| 2014 | Server Replacement (postponed from 2013) | 10,000     | 10,000    | 0             | 0           |  |
| 2014 | Election                                 | 22,000     |           | 15,000        | 7,000       | *From Election Operating                                 |
| 2014 | Council Computers                        | 7,000      | 0         | 7,000         |             | ?? Computers or Tablets?                                 |
| 2014 | DC Study                                 | 5,000      |           | 5,000         |             | DC Reserve   |
| 2014 | Insurance Reserve                        | 10,000     | 10,000    |               |             | Depends on deductible increase                           |
| 2015 | Software Maintenance/Updates             | 1,000      | 1,000     | 0             | 0           | Acrobat Licencing?                                       |
| 2015 | Wifi AP                                  | 1,000      | 1,000     |               |             |  |
| 2015 | Replace NAS                              | 1,500      | 1,500     |               |             |  |
| 2015 | Main Network Switch Replacement          | 1,000      | 1,000     |               |             |  |
| 2015 | Server - Networked UPS                   | 1,500      | 1,500     |               |             |  |
| 2015 | Server Relocation                        | 500        | 500       |               |             |  |
| 2015 | Desktop Computer Replacements            | 10,000     | 5,000     | 5,000         |             |  |
| 2015 | Appropriation to Election Reserve        | 4,000      | 0         | 0             | 4,000       | *From Election Operating                                 |
| 2015 | Council Computers                        | 3,000      | 0         | 3,000         |             |  |
| 2015 | Pay Equity Study / Market Check          | 15,000     | 0         | 15,000        |             | Recommended every 5 yrs, last one 2003                   |
|      | AODA, Human Rights Compliance Training   | 10,000     | 10,000    | 0             |             | Outsource to meet Prov Requirements                      |
|      | Insurance Reserve                        | 10,000     | 10,000    |               |             | ?? If possible would be good to further increase reserve |
| 2016 | Hardware/Software Upgrades               | 7,500      | 7,500     | 0             | 0           |  |
| 2016 | Appropriation to Reserve                 | 5,000      | 5,000     |               | 0           |  |
| 2016 | Appropriation to Election Reserve        | 4,000      | 0         | 0             | 4,000       | *From Election Operating                                 |
| 2016 | Council Computers                        | 3,000      | 1,000     | 2,000         |             |  |
| 2016 | GP Version Upgrade                       | 10,000     | 10,000    |               |             |  |
| 2017 | Hardware/Software Upgrades               | 10,000     | 10,000    | 0             | 0           |  |
| 2017 | Appropriation to Reserve                 | 15,000     | 15,000    |               | 0           |  |
| 2017 | Appropriation to Election Reserve        | 4,000      | 0         | 0             | 4,000       | *From Election Operating                                 |
| 2017 | Council Computers                        | 3,000      | 1,000     | 2,000         |             |  |
| 2018 | Hardware/Software Upgrades               | 5,000      | 5,000     | 0             | 0           |  |
| 2018 | Appropriation to Reserve                 | 10,000     | 10,000    |               | 0           |  |
| 2018 | Appropriation to Election Reserve        | 4,000      | 0         | 0             | 4,000       | *From Election Operating                                 |
| 2018 | Council Computers                        | 3,000      | 1,000     | 2,000         |             |  |
| 2018 | Server / GP Replacement                  | 15,000     |           | 15,000        |             |  |
| 2018 | Insurance Reserve                        | 10,000     | 10,000    |               |             |  |
| 2019 | Hardware/Software Upgrades               | 10,000     | 10,000    | 0             | 0           |  |
| 2019 | Appropriation to Reserve                 | 5,000      | 5,000     |               |             |  |
| 2019 | Appropriation to Election Reserve        | 5,000      | 0         | 0             | 5,000       | *From Election Operating                                 |
| 2019 | Council Computers                        | 3,000      | 1,000     | 2,000         |             |  |
| 2019 | GP Version Upgrade                       | 10,000     | 10,000    |               |             |  |

**Offices/Facilities - Capital**

|             | Summary | Total Cost    | From TGGR     | From Reserves | From Others |
|-------------|---------|---------------|---------------|---------------|-------------|
| 2005        |         | 10,000        | 5,000         | 5,000         | 0           |
| 2006        |         | 15,000        | 12,500        | 2,500         | 0           |
| 2007        |         | 12,500        | 12,500        | 0             | 0           |
| 2008        |         | 20,500        | 12,500        | 8,000         | 0           |
| 2009        |         | 122,500       | 17,500        | 5,000         | 100,000     |
| 2010        |         | 16,000        | 16,000        | 0             | 0           |
| 2011        |         | 17,500        | 15,000        | 2,500         | 0           |
| 2012        |         | 62,500        | 20,000        | 42,500        | 0           |
| 2013        |         | 45,000        | 45,000        | 0             | 0           |
| 2014        |         | 75,000        | 60,000        | 15,000        | 0           |
| <b>2015</b> |         | <b>27,000</b> | <b>12,000</b> | <b>15,000</b> | <b>0</b>    |
| 2016        |         | 60,000        | 60,000        | 0             | 0           |
| 2017        |         | 65,000        | 65,000        | 0             | 0           |
| 2018        |         | 65,000        | 65,000        | 0             | 0           |
| 2019        |         | 65,000        | 65,000        | 0             | 0           |

| <b>Office</b> |   |            |           |               |             |   |
|---------------|---|------------|-----------|---------------|-------------|---|
| Year          | Description                                   | Total Cost | From TGGR | From Reserves | From Others | Notes   |
| 2014          | Storage, Additional Space Creation            | 5,000      | 5,000     |               |             | Held over from 2013   |
| 2014          | Painting                                      | 5,000      | 0         | 5,000         |             | Held over from 2013   |
| 2014          | Carpet Replacement                            | 5,000      | 0         | 5,000         |             | Held over from 2013   |
| 2014          | HVAC  | 5,000      | 0         | 5,000         |             | Held over from 2013   |
| 2014          | Office Improvements and/or Reserve            | 5,000      | 5,000     |               |             | Investigate Security Monitoring Improvements - all facilities |
| 2014          | Loveys Property Development/Reserve           | 50,000     | 50,000    |               |             |   |
| 2015          | Loveys Property Development/Reserve           | 0          | 0         |               |             |   |
| 2015          | Carpet Replacement                            | 10,000     | 0         | 10,000        |             |   |
| 2015          | Lunchroom Table & Chairs                      | 2,000      | 2,000     |               |             |   |
| 2015          | Office Painting - Variable                    | 5,000      | 5,000     |               |             | Focus on areas needing touch up                               |
| 2015          | Storage Improvements                          | 5,000      | 5,000     |               |             |   |
| 2015          | HVAC?? If required                            | 5,000      |           | 5,000         |             |   |
|               | Reserve if not used / needed                  |            |           |               |             |   |
| 2016          | Office Improvements and/or Reserve            | 15,000     | 15,000    |               |             |   |
| 2016          | Loveys Property Development/Reserve           | 45,000     | 45,000    |               |             |   |
| 2017          | Office Improvements and/or Reserve            | 15,000     | 15,000    |               |             |   |
| 2017          | Loveys Property Development/Reserve           | 50,000     | 50,000    |               |             |   |
| 2018          | Office Improvements and/or Reserve            | 15,000     | 15,000    |               |             |   |
| 2018          | Loveys Property Development/Reserve           | 50,000     | 50,000    |               |             |   |
| 2019          | Office Improvements and/or Reserve            | 15,000     | 15,000    |               |             |   |
| 2019          | Loveys Property Development/Reserve           | 50,000     | 50,000    |               |             |   |
|               | <b>Future items that will need attention:</b> |            |           |               |             |   |
|               | re-shingle roof - 2023                        |            |           |               |             |   |
|               | re-pave parking lot                           |            |           |               |             |   |
|               | replace carpet                                |            |           |               |             |   |
|               | HVAC - Major Maintenance                      |            |           |               |             |   |
|               | Water - Own Well???                           |            |           |               |             |   |
|               | Septic System Replacement???                  |            |           |               |             |   |
|               | Standby Generator???                          |            |           |               |             |   |

### Fire & Protective Services Department - Capital

| Summary     | Total Cost     | From TGGR      | From Reserves  | From Others |
|-------------|----------------|----------------|----------------|-------------|
| 2005        | 980,000        | 166,000        | 170,000        | 644,000     |
| 2006        | 577,263        | 237,500        | 336,763        | 3,000       |
| 2007        | 421,163        | 230,000        | 188,163        | 3,000       |
| 2008        | 207,163        | 180,000        | 9,163          | 18,000      |
| 2009        | 276,663        | 187,000        | 89,663         | 0           |
| 2010        | 242,163        | 183,000        | 59,163         | 0           |
| 2011        | 255,663        | 181,500        | 74,163         | 0           |
| 2012        | 414,163        | 185,000        | 229,163        | 0           |
| 2013        | 422,663        | 226,500        | 196,163        | 0           |
| 2014        | 396,663        | 228,000        | 168,663        | 0           |
| <b>2015</b> | <b>682,163</b> | <b>238,000</b> | <b>444,163</b> | <b>0</b>    |
| 2016        | 251,000        | 251,000        | 0              | 0           |
| 2017        | 283,500        | 283,500        | 0              | 0           |
| 2018        | 468,500        | 293,500        | 175,000        | 0           |
| 2019        | 293,865        | 293,865        | 0              | 0           |

#### Fire, Emergency

| Year | Description                                   | Total Cost | From TGGR | From Reserves | From Others | Notes   |
|------|---|------------|-----------|---------------|-------------|---|
| 2014 | Appropriation to Vehicle Replacement Reserve  | 65,000     | 65,000    | 0             | 0           |   |
| 2014 | Facility/Reserve                              | 0          | 0         |               |             |   |
| 2014 | Hickson FH Major Internal Maintenance         | 10,000     | 10,000    |               |             | Postponed from 2013                             |
| 2014 | Bunker Gear, SCBA, PPE, Pagers and/or Reserve | 54,500     | 30,000    | 24,500        |             | FD Req. Eqp. Reserve                            |
| 2014 | Hose, air packs, radios, dept. equipment      | 36,000     | 36,000    | 0             |             | 0 \$10,000 to each dept, \$6,000 for 244        |
| 2014 | Tavistock Firehall Debenture Payment          | 46,163     | 37,000    | 9,163         |             | 0 9th Payment                                   |
| 2014 | Communications System - Res or Deb Pymt       | 25,000     | 25,000    |               |             | (2)   |
| 2014 | Fire Chief Vehicle                            | 30,000     |           | 30,000        |             | Postponed from 2013                             |
| 2014 | BB Agreement Termination                      | 25,000     | 25,000    |               |             | From BB operating revenue (2)                   |
| 2014 | Innerkip Tanker (Chassis)                     | 100,000    |           | 100,000       |             | * causes negative reserve with recovery in 2018 |
| 2014 | Innerkip Tanker Repair                        | 5,000      | 0         | 5,000         |             | might be more depending on what they find       |

**Fire, Emergency**

| Year | Description   | Total Cost | From TGGR | From Reserves | From Others | Notes   |
|------|---|------------|-----------|---------------|-------------|---|
| 2015 | Appropriation to Vehicle Replacement Reserve          | 70,000     | 70,000    | 0             | 0           |   |
|      | Station IT Improvements/Computers/Tablets, etc        | 15,000     | 15,000    |               |             |   |
| 2015 | Facility Major Interior Maint (Paint, Walls, Repairs) | 30,000     | 10,000    | 20,000        |             | TSR   |
| 2015 | Hickson Tanker - Body Work / Repaint                  | 15,000     |           | 15,000        |             |   |
| 2015 | Tavistock Station - Downspout Redirection             | 5,000      | 5,000     |               |             |   |
| 2015 | Bunker Gear, SCBA, PPE, Pagers and/or Reserve         | 50,000     | 30,000    | 20,000        |             | FD Req. Eqp. Reserve                              |
| 2015 | Hose, air packs, radios, dept. equipment              | 36,000     | 36,000    | 0             | 0           | \$10,000 to each dept, \$6,000 for 244            |
| 2015 | Tavistock Firehall Debenture Payment                  | 46,163     | 37,000    | 9,163         | 0           | 10th (last) Payment                               |
| 2015 | Innerkip Tanker Replacement                           | 320,000    |           | 320,000       |             |   |
| 2015 | Communications System                                 | 75,000     | 25,000    | 50,000        |             | \$200,000 estimate 2015 - 2019                    |
| 2015 | Mock Disaster Exercise???                             | 10,000     | 0         | 10,000        |             | ?? If scaling back on CEMC not possible           |
| 2015 | BB Agreement Termination - Assets                     | 25,000     | 25,000    |               |             | From BB operating revenue (3)                     |
|      |   |            |           |               |             |   |
| 2016 | Appropriation to Vehicle Replacement Reserve          | 75,000     | 75,000    | 0             | 0           |   |
| 2016 | Station IT Improvements/Computers/Tablets, etc        | 20,000     | 20,000    |               |             | Deferred from 2015, incr. incl. support provision |
| 2016 | Facility Improvements and/or Reserve                  | 10,000     | 10,000    |               |             |   |
| 2016 | Bunker Gear, SCBA, PPE, Pagers and/or Reserve         | 30,000     | 30,000    |               |             | FD Req. Eqp. Reserve                              |
| 2016 | Hose, air packs, radios, dept. equipment              | 36,000     | 36,000    | 0             | 0           | \$10,000 to each dept, \$6,000 for 244            |
| 2016 | Hickson Firehall Expansion/Addition Reserve           | 30,000     | 30,000    | 0             |             | Facility Reserve                                  |
| 2016 | Communications System - Res or Deb Pymt               | 25,000     | 25,000    |               |             | (4)   |
| 2016 | Mock Disaster Reserve                                 | 0          | 0         |               |             |   |
| 2016 | BB Agreement Termination - Assets                     | 25,000     | 25,000    |               |             | From BB operating revenue (4)                     |
|      |   |            |           |               |             |   |
| 2017 | Appropriation to Vehicle Replacement Reserve          | 80,000     | 80,000    | 0             | 0           |   |
| 2017 | Facility Improvements and/or Reserve                  | 10,000     | 10,000    |               |             |   |
| 2017 | Bunker Gear, SCBA, PPE, Pagers and/or Reserve         | 30,000     | 30,000    |               |             | FD Req. Eqp. Reserve                              |
| 2017 | Hose, air packs, radios, dept. equipment              | 36,000     | 36,000    | 0             | 0           | \$10,000 to each dept, \$6,000 for 244            |
| 2017 | Hickson Firehall Expansion/Addition Reserve           | 75,000     | 75,000    | 0             | 0           |   |
| 2017 | Communications System - Res or Deb Pymt               | 25,000     | 25,000    |               |             | (5)   |
| 2017 | Mock Disaster Reserve                                 | 2,500      | 2,500     |               |             |   |
| 2017 | BB Agreement Termination - Assets                     | 25,000     | 25,000    |               |             | From BB operating revenue (5)                     |

**Fire, Emergency**

| <b>Year</b> | <b>Description</b>                                 | <b>Total Cost</b> | <b>From TGGR</b> | <b>From Reserves</b> | <b>From Others</b> | <b>Notes</b>                           |
|-------------|--|-------------------|------------------|----------------------|--------------------|--|
| 2018        | Appropriation to Vehicle Replacement Reserve       | 85,000            | 85,000           | 0                    | 0                  |  |
| 2018        | Facility Improvements and/or Reserve               | 10,000            | 10,000           |                      |                    |  |
| 2018        | Hickson Firehall - Eng/Planning/Expansion/Addition | 250,000           | 75,000           | 175,000              |                    | Facility Res \$90, DC Res \$60         |
| 2018        | Bunker Gear, SCBA, PPE, Pagers and/or Reserve      | 35,000            | 35,000           |                      |                    | FD Req. Eq. Reserve                    |
| 2018        | Hose, air packs, radios, dept. equipment           | 36,000            | 36,000           | 0                    | 0                  | \$10,000 to each dept, \$6,000 for 244 |
| 2018        | Communications System - Res or Deb Pymt            | 25,000            | 25,000           |                      |                    | (6)                                    |
| 2018        | Mock Disaster Reserve                              | 2,500             | 2,500            |                      |                    |  |
| 2018        | BB Agreement Termination - Assets                  | 25,000            | 25,000           |                      |                    | From BB operating revenue (6 end)      |
|             |  |                   |                  |                      |                    |  |
| 2019        | Appropriation to Vehicle Replacement Reserve       | 90,000            | 90,000           | 0                    | 0                  |  |
| 2019        | Facility Improvements and/or Reserve               | 75,000            | 75,000           |                      |                    |  |
| 2019        | Bunker Gear, SCBA, PPE, Pagers and/or Reserve      | 50,000            | 50,000           |                      |                    | FD Req. Eq. Reserve                    |
| 2019        | Hose, air packs, radios, dept. equipment           | 36,000            | 36,000           | 0                    | 0                  | \$10,000 to each dept, \$6,000 for 244 |
| 2019        | Communications System - Res or Deb Pymt            | 25,000            | 25,000           |                      |                    | (7)                                    |
| 2019        | Mock Disaster Reserve                              | 2,500             | 2,500            |                      |                    |  |
| 2019        | BB Agreement Termination - Assets                  | 15,365            | 15,365           |                      |                    |  |

**Public Works & Development - Capital**

| <b>Summary</b> | <b>Total Cost</b> | <b>From TGGR</b> | <b>From Reserves</b> | <b>From Others</b> |
|----------------|-------------------|------------------|----------------------|--------------------|
| 2005           | 622,000           | 347,000          | 190,000              | 85,000             |
| 2006           | 1,772,162         | 554,000          | 1,057,594            | 160,568            |
| 2007           | 1,210,599         | 515,000          | 40,000               | 655,599            |
| 2008           | 2,199,709         | 595,000          | 1,135,000            | 469,709            |
| 2009           | 2,315,000         | 715,000          | 1,005,000            | 595,000            |
| 2010           | 5,910,000         | 749,092          | 1,970,334            | 3,190,574          |
| 2011           | 2,317,000         | 810,000          | 1,407,000            | 100,000            |
| 2012           | 3,752,000         | 827,000          | 1,415,000            | 1,510,000          |
| 2013           | 2,548,700         | 833,700          | 435,000              | 1,280,000          |
| 2014           | 1,279,512         | 832,512          | 322,000              | 125,000            |
| <b>2015</b>    | <b>2,487,512</b>  | <b>787,512</b>   | <b>860,000</b>       | <b>840,000</b>     |
| 2016           | 1,387,512         | 932,512          | 330,000              | 125,000            |
| 2017           | 1,797,512         | 977,512          | 595,000              | 225,000            |
| 2018           | 1,868,000         | 993,000          | 450,000              | 425,000            |
| 2019           | 1,423,000         | 1,018,000        | 80,000               | 325,000            |

**Public Works**

| Year                 | Description                          | Total Cost | From TGGR | From Reserves | From Others | Notes   |
|----------------------|--------------------------------------|------------|-----------|---------------|-------------|---|
| <b>2014</b>          |                                      |            |           |               |             |   |
| <b>Debentures</b>    |                                      |            |           |               |             |   |
| 2014                 | Innerkip Debenture (2012 - 2027)     | 132,000    | 132,000   |               |             | 3rd Payment                                   |
| 2014                 | LED Streetlight Payment              | 55,512     | 55,512    |               |             | 2nd Payment                                   |
| <b>Drains</b>        |                                      |            |           |               |             |   |
| 2014                 | Drains - Annual                      | 0          | 0         |               |             |   |
| 2014                 | Jacques Drain                        | 50,000     |           | 50,000        |             |   |
| 2014                 | Matheson Drain                       | 60,000     |           | 60,000        |             |   |
| 2014                 | Timms Creek                          | 45,000     | 45,000    |               |             |   |
| <b>Equipment</b>     |                                      |            |           |               |             |   |
| 2014                 | Equipment Reserve                    | 125,000    |           |               | 125,000     | From Operating, \$5,000 from Bldg             |
| 2014                 | Foreman Pickup Truck Replacement     | 30,000     |           | 30,000        |             |   |
| 2014                 | Backhoe                              | 110,000    |           | 110,000       |             | \$25,000 DC                                   |
| <b>Bridges</b>       |                                      |            |           |               |             |   |
| 2014                 | Bridge Reserve                       | 50,000     | 50,000    | 0             | 0           |   |
| 2014                 | Bridge Improvements                  | 55,000     |           | 55,000        |             | Engineering, Planning, Permits #0003          |
| <b>Facilities</b>    |                                      |            |           |               |             |   |
| 2014                 | PW Facilities Reserve                | 22,500     | 22,500    |               |             |   |
| 2014                 | Facility Improvements @89 Loveys     | 20,000     | 20,000    |               |             | Bldg demo, shrubs, cleanup                    |
| 2014                 | Trees (non-deciduous) - NWSWMF~950 m | 2,500      | 2,500     |               |             |   |
| 2014                 | Speed Spy                            | 3,000      | 0         | 3,000         |             | Police Reserve                                |
| <b>Road Projects</b> |                                      |            |           |               |             |   |
| 2014                 | Fibrebat 14th&15th MWSR to Co Rd 24  | 185,000    | 185,000   |               | 0           |   |
| 2014                 | Homewood & Victoria Reconstr - Eng   | 100,000    | 100,000   |               |             |   |
| 2014                 | Guiderrails                          | 30,000     | 30,000    |               |             |   |
| 2014                 | Sidewalk Replacement                 | 25,000     | 25,000    |               |             |   |
| 2014                 | Streetlights - Additional            | 15,000     | 15,000    |               |             |   |
| 2014                 | Streetlights (in progress from 2013) | 14,000     |           | 14,000        |             |   |
| 2014                 | Future Top Coat Asphalt - Reserve    | 25,000     | 25,000    |               |             | Depends on what areas get built out and ready |
| 2014                 | Future AM Reserve                    | 125,000    | 125,000   |               |             |   |

**Public Works**

| Year                 | Description                                  | Total Cost | From TGGR | From Reserves | From Others | Notes                                       |
|----------------------|--|------------|-----------|---------------|-------------|---|
| <b>2015</b>          |  |            |           |               |             |   |
| <b>Debentures</b>    |  |            |           |               |             |   |
| 2015                 | Innerkip Debenture (2012 - 2027)             | 132,000    | 132,000   |               |             | 4th Payment                                 |
| 2015                 | LED Streetlight Payment                      | 55,512     | 55,512    |               |             | 3rd Payment                                 |
| <b>Drains</b>        |  |            |           |               |             |   |
| 2015                 | Matheson Drain                               | 50,000     | 30,000    | 20,000        |             |   |
| 2015                 | Timms Creek                                  | 100,000    |           | 100,000       |             |   |
| <b>Equipment</b>     |  |            |           |               |             |   |
| 2015                 | Equipment Reserve                            | 125,000    |           |               | 125,000     | From Operating, \$5,000 from Bldg           |
| 2015                 | Replace 2008 Tandem (831)                    | 250,000    |           | 250,000       |             |   |
| 2015                 | Pickup Replacement                           | 30,000     |           | 30,000        |             |   |
| <b>Bridges</b>       |  |            |           |               |             |   |
| 2015                 | Bridge Reserve                               | 60,000     | 60,000    |               |             |   |
| 2015                 | Bridge Study - required every 2 years        | 15,000     |           | 15,000        |             | Bridge Reserve                              |
| 2015                 | Bridge #0003 (11th / Mud Creek) Construction | 540,000    |           | 150,000       | 390,000     | Construction, Engineering - Gas Tax         |
| <b>Facilities</b>    |  |            |           |               |             |   |
| 2015                 | PW Facilities Reserve                        | 0          | 0         |               |             |   |
| 2015                 | Facility Improvements                        | 15,000     | 15,000    |               |             | 89 Lovey's Building Removals                |
| <b>Road Projects</b> |  |            |           |               |             |   |
| 2015                 | Fibremat 15th Line                           | 100,000    |           |               | 100,000     | Gas Tax                                     |
| 2015                 | 13th North end Pulverize & Pave              | 175,000    | 0         |               | 175,000     | Gas Tax                                     |
| 2015                 | Adam Street - Shave & Pave                   | 65,000     | 65,000    |               |             |   |
| 2015                 | Homewood & Victoria Reconstruction           | 550,000    | 300,000   | 250,000       |             | \$25,000 OCIF Formula, \$225,000 PW Reserve |
| 2015                 | Sidewalk - Tavistock Post Office + Add'l     | 35,000     | 25,000    | 10,000        |             |   |
| 2015                 | Add'l Streetlights                           | 20,000     | 10,000    | 10,000        |             |   |
| 2015                 | Guiderails - Finish 2014 started             | 45,000     | 20,000    | 25,000        |             | \$25,000 WIP from 2014 - Flow thru TSR      |
| 2015                 | Top Coat Asphalt - Jacob / William           | 25,000     | 25,000    |               |             |   |
| 2015                 | Top Coat Main & George                       | 100,000    | 50,000    |               | 50,000      | Developer pays 1/2                          |

**Public Works**

| Year                 | Description                                       | Total Cost | From TGGR | From Reserves | From Others | Notes  |
|----------------------|---|------------|-----------|---------------|-------------|--|
| <b>2016</b>          |   |            |           |               |             |  |
| <b>Debentures</b>    |   |            |           |               |             |  |
| 2016                 | Innerkip Debenture (2012 - 2027)                  | 132,000    | 132,000   |               |             | 5th Payment  |
| 2016                 | LED Streetlight Payment                           | 55,512     | 55,512    |               |             | 4th Payment  |
| <b>Drains</b>        |   |            |           |               |             |  |
| 2016                 | Drains - Annual                                   | 50,000     | 50,000    |               |             |  |
| <b>Equipment</b>     |   |            |           |               |             |  |
| 2016                 | Equipment Reserve                                 | 125,000    |           |               | 125,000     | From Operating, \$5,000 from Bldg  |
| 2016                 | Pickup Truck                                      | 30,000     |           | 30,000        |             |  |
| 2016                 | Replace 2006 Tandem                               | 250,000    |           | 250,000       |             |  |
| <b>Bridges</b>       |   |            |           |               |             |  |
| 2016                 | Bridge Reserve                                    | 60,000     | 60,000    |               |             |  |
| 2016                 | Bridge Improvements                               | 50,000     |           | 50,000        |             |  |
| <b>Facilities</b>    |   |            |           |               |             |  |
| 2016                 | PW Facilities Reserve                             | 50,000     | 50,000    |               |             |  |
| 2016                 | Facility Improvements                             | 10,000     | 10,000    |               |             |  |
| <b>Road Projects</b> |   |            |           |               |             |  |
| 2016                 | Streetlights                                      | 15,000     | 15,000    |               |             |  |
| 2016                 | Sidewalks   | 25,000     | 25,000    |               |             |  |
| 2016                 | Pave 17th Line                                    | 250,000    | 250,000   |               |             |  |
| 2016                 | Jacob St East - Start Engineering / Investigation | 50,000     | 50,000    |               |             | Woodstock St to end - needs investigation to determine what can be done based on width |
| 2016                 | Top Coat Asphalt - Victoria / Homewood            | 35,000     | 35,000    |               |             |  |
| 2016                 | Top Coat James St                                 | 50,000     | 50,000    |               |             |  |
| 2016                 | Gravel to Hardtop Prep                            | 150,000    | 150,000   |               |             |  |

**Public Works**

| Year                 | Description  | Total Cost | From TGGR | From Reserves | From Others | Notes                             |
|----------------------|--|------------|-----------|---------------|-------------|-----------------------------------|
| <b>2017</b>          |  |            |           |               |             |                                   |
| <b>Debentures</b>    |  |            |           |               |             |                                   |
| 2017                 | Innerkip Debenture (2012 - 2027)   | 132,000    | 132,000   |               |             | 6th Payment                       |
| 2017                 | LED Streetlight Payment  | 55,512     | 55,512    |               |             | 5th Payment                       |
| <b>Drains</b>        |  |            |           |               |             |                                   |
| 2017                 | Drains - Annual  | 50,000     | 50,000    |               |             |                                   |
| <b>Equipment</b>     |  |            |           |               |             |                                   |
| 2017                 | Equipment Reserve  | 375,000    | 250,000   |               | 125,000     | From Operating, \$5,000 from Bldg |
| 2017                 | Pickup Replacement   | 30,000     |           | 30,000        |             |                                   |
| 2017                 | Replace 2006 Single Axle   | 250,000    |           | 250,000       |             |                                   |
| <b>Bridges</b>       |  |            |           |               |             |                                   |
| 2017                 | Bridge Reserve   | 60,000     | 60,000    | 0             | 0           |                                   |
| 2017                 | Bridge Study - required every 2 years  | 15,000     |           | 15,000        |             | Bridge Reserve                    |
| <b>Facilities</b>    |  |            |           |               |             |                                   |
| 2017                 | PW Facilities Reserve  | 50,000     | 50,000    |               |             |                                   |
| 2017                 | Facility Improvements  | 15,000     | 15,000    |               |             |                                   |
| <b>Road Projects</b> |  |            |           |               |             |                                   |
| 2017                 | Streetlights   | 15,000     | 15,000    |               |             |                                   |
| 2017                 | Sidewalks  | 25,000     | 25,000    |               |             |                                   |
| 2017                 | Fibremat 13th southend   | 125,000    | 125,000   |               |             |                                   |
| 2017                 | Gravel to Hardtop - Location prepped in 2016   | 200,000    |           | 100,000       | 100,000     | DC, Gas Tax                       |
| 2017                 | As determined through AMP, Condition & Priorities                                      | 400,000    | 200,000   | 200,000       |             | PW Reserve                        |
|                      | Options - Jacob St. E (700), Fibremat 11th (120), Resurface 16th (350), Jane St. (250) |            |           |               |             |                                   |

**Public Works**

| Year                 | Description  | Total Cost | From TGGR | From Reserves | From Others | Notes                             |
|----------------------|--|------------|-----------|---------------|-------------|-----------------------------------|
| <b>2018</b>          |  |            |           |               |             |                                   |
| <b>Debentures</b>    |  |            |           |               |             |                                   |
| 2018                 | Innerkip Debenture (2012 - 2027)   | 132,000    | 132,000   |               |             | 7th Payment                       |
| 2018                 | LED Streetlight Payment  | 51,000     | 51,000    |               |             | 6th Payment                       |
| <b>Drains</b>        |  |            |           |               |             |                                   |
| 2018                 | Drains - Annual  | 50,000     | 50,000    |               |             |                                   |
| <b>Equipment</b>     |  |            |           |               |             |                                   |
| 2018                 | Equipment Reserve  | 375,000    | 250,000   |               | 125,000     | From Operating, \$5,000 from Bldg |
| 2018                 | Replace 1999 Grader (821)  | 350,000    |           | 350,000       |             |                                   |
| <b>Bridges</b>       |  |            |           |               |             |                                   |
| 2018                 | Bridge Reserve   | 60,000     | 60,000    | 0             | 0           |                                   |
| <b>Facilities</b>    |  |            |           |               |             |                                   |
| 2018                 | PW Facilities Reserve  | 50,000     | 50,000    |               |             |                                   |
| 2018                 | Facility Improvements  | 15,000     | 15,000    |               |             |                                   |
| <b>Road Projects</b> |  |            |           |               |             |                                   |
| 2018                 | Streetlights   | 10,000     | 10,000    |               |             |                                   |
| 2018                 | Sidewalks  | 25,000     | 25,000    |               |             |                                   |
| 2018                 | Gravel to Hardtop Prep   | 200,000    |           |               | 200,000     | Gas Tax                           |
| 2018                 | As determined through AMP, condition & Priorities                                      | 550,000    | 350,000   | 100,000       | 100,000     | PW Reserve, Gas Tax               |
|                      | Options - Jacob St. E (700), Fibremat 11th (120), Resurface 16th (350), Jane St. (250) |            |           |               |             |                                   |

| <b>Public Works</b>  |   |                   |                  |                      |                    |                                   |
|--|---|-------------------|------------------|----------------------|--------------------|-----------------------------------|
| <b>Year</b>  | <b>Description</b>                                | <b>Total Cost</b> | <b>From TGGR</b> | <b>From Reserves</b> | <b>From Others</b> | <b>Notes</b>                      |
| <b>2019</b>  |   |                   |                  |                      |                    |                                   |
| <b>Debentures</b>  |   |                   |                  |                      |                    |                                   |
| 2019   | Innerkip Debenture (2012 - 2027)                  | 132,000           | 132,000          |                      |                    | 8th Payment                       |
| 2019   | LED Streetlight Payment                           | 51,000            | 51,000           |                      |                    | 7th Payment                       |
| <b>Drains</b>  |   |                   |                  |                      |                    |                                   |
| 2019   | Drains - Annual                                   | 50,000            | 50,000           |                      |                    |                                   |
| <b>Equipment</b>   |   |                   |                  |                      |                    |                                   |
| 2019   | Equipment Reserve                                 | 125,000           |                  |                      | 125,000            | From Operating, \$5,000 from Bldg |
| 2019   | Replace Tractor                                   | 80,000            |                  | 80,000               |                    |                                   |
| <b>Bridges</b>   |   |                   |                  |                      |                    |                                   |
| 2019   | Bridge Reserve                                    | 60,000            | 60,000           | 0                    | 0                  |                                   |
| 2019   | Bridge Study                                      | 20,000            | 20,000           |                      |                    |                                   |
| <b>Facilities</b>  |   |                   |                  |                      |                    |                                   |
| 2019   | PW Facilities Reserve                             | 50,000            | 50,000           |                      |                    |                                   |
| 2019   | Facility Improvements                             | 20,000            | 20,000           |                      |                    |                                   |
| <b>Road Projects</b>   |   |                   |                  |                      |                    |                                   |
| 2019   | Streetlights                                      | 10,000            | 10,000           |                      |                    |                                   |
| 2019   | Sidewalks   | 25,000            | 25,000           |                      |                    |                                   |
| 2019   | Gravel to Hardtop - Location prepped in 2018      | 200,000           |                  |                      | 200,000            | Gas Tax                           |
| 2019   | As determined through AMP, condition & Priorities | 600,000           | 600,000          |                      | 0                  |                                   |
| Options - Jacob St. E (700), Fibremat 11th (120), Resurface 16th (350), Jane St. (250) |   |                   |                  |                      |                    |                                   |
| <b>2020+</b>   |   |                   |                  |                      |                    |                                   |
| <b>Debentures</b>  |   |                   |                  |                      |                    |                                   |
| 2020   | Innerkip Debenture (2012 - 2027)                  | 132,000           | 132,000          |                      |                    | 9th Payment                       |
| 2020   | LED Streetlight Payment                           | 51,000            | 51,000           |                      |                    | 8th Payment                       |
| 2021   | Innerkip Debenture (2012 - 2027)                  | 132,000           | 132,000          |                      |                    | 10th Payment                      |
| 2021   | LED Streetlight Payment                           | 51,000            | 51,000           |                      |                    | 9th Payment                       |
| 2022   | Innerkip Debenture (2012 - 2027)                  | 132,000           | 132,000          |                      |                    | 11th Payment                      |
| 2022   | LED Streetlight Payment                           | 51,000            | 51,000           |                      |                    | 10th Payment (Last One)           |
| 2023   | Innerkip Debenture (2012 - 2027)                  | 132,000           | 132,000          |                      |                    | 12th Payment                      |
| 2024   | Innerkip Debenture (2012 - 2027)                  | 132,000           | 132,000          |                      |                    | 13th Payment                      |
| 2025   | Innerkip Debenture (2012 - 2027)                  | 132,000           | 132,000          |                      |                    | 14th Payment                      |
| 2026   | Innerkip Debenture (2012 - 2027)                  | 132,000           | 132,000          |                      |                    | 15th Payment (Last One)           |

### Innerkip Community Centre - Capital

| Summary     | Total Cost    | From TGGR     | From Reserves | From Others |
|-------------|---------------|---------------|---------------|-------------|
| 2005        | 20,000        | 11,000        | 9,000         | 0           |
| 2006        | 5,000         | 5,000         | 0             | 0           |
| 2007        | 7,500         | 7,500         | 0             | 0           |
| 2008        | 7,500         | 7,500         | 0             | 0           |
| 2009        | 10,000        | 10,000        | 0             | 0           |
| 2010        | 10,000        | 10,000        | 0             | 0           |
| 2011        | 7,500         | 7,500         | 0             | 0           |
| 2012        | 40,000        | 7,500         | 2,500         | 30,000      |
| 2013        | 15,900        | 8,750         | 6,250         | 900         |
| 2014        | 8,750         | 8,750         | 0             | 0           |
| <b>2015</b> | <b>12,500</b> | <b>10,000</b> | <b>2,500</b>  | <b>0</b>    |
| 2016        | 12,500        | 12,500        | 0             | 0           |
| 2017        | 15,000        | 15,000        | 0             | 0           |
| 2018        | 15,000        | 15,000        | 0             | 0           |
| 2019        | 15,000        | 15,000        | 0             | 0           |

#### Innerkip Community Centre

| Year   | Description                           | Total Cost | From TGGR | From Reserves | From Others | Notes  |
|--|---------------------------------------|------------|-----------|---------------|-------------|--|
| 2014   | Contribution to Reserve               | 3,750      | 3,750     | 0             | 0           | Reserve Balance \$38,500                     |
| 2014   | Major Repairs & Maintenance           | 5,000      | 5,000     |               |             |  |
| 2015   | Major Repairs/Contribution to Reserve | 0          | 0         | 0             | 0           | Reserve Balance \$24,500                     |
| 2015   | Landscaping Improvements              | 2,500      | 2,500     |               |             | Shrubs out front + cleanup re: sanitary line |
| 2015   | Grease Interceptor                    | 5,000      | 5,000     |               |             |  |
| 2015   | A/C Unit(s)                           | 5,000      | 2,500     | 2,500         |             |  |
| 2016   | Major Repairs/Contribution to Reserve | 12,500     | 12,500    | 0             | 0           | Reserve \$22,000                             |
| 2017   | Major Repairs/Contribution to Reserve | 15,000     | 15,000    |               | 0           |  |
| 2018   | Major Repairs/Contribution to Reserve | 15,000     | 15,000    |               | 0           |  |
| 2019   | Major Repairs/Contribution to Reserve | 15,000     | 15,000    |               |             |  |
| <b>Reserve to be applied to the following when required:</b> |                                       |            |           |               |             |  |
| HVAC Replacement   |                                       |            |           |               |             |  |
| Parking Lot  |                                       |            |           |               |             |  |

### Hickson Park - Capital

| Summary     | Total Cost    | From TGGR     | From Reserves | From Others |
|-------------|---------------|---------------|---------------|-------------|
| 2005        | 30,000        | 10,000        | 10,000        | 10,000      |
| 2006        | 15,000        | 15,000        | 0             | 0           |
| 2007        | 15,000        | 15,000        | 0             | 0           |
| 2008        | 17,500        | 17,500        | 0             | 0           |
| 2009        | 153,000       | 20,000        | 33,000        | 100,000     |
| 2010        | 240,000       | 20,000        | 53,332        | 166,668     |
| 2011        | 20,000        | 20,000        | 0             | 0           |
| 2012        | 20,000        | 20,000        | 0             | 0           |
| 2013        | 22,000        | 20,000        | 0             | 2,000       |
| 2014        | 20,000        | 20,000        | 0             | 0           |
| <b>2015</b> | <b>20,000</b> | <b>20,000</b> | <b>0</b>      | <b>0</b>    |
| 2016        | 22,500        | 22,500        | 0             | 0           |
| 2017        | 22,500        | 22,500        | 0             | 0           |
| 2018        | 22,500        | 22,500        | 0             | 0           |
| 2019        | 25,000        | 25,000        | 0             | 0           |

### Hickson Park

| Year | Description                       | Total Cost | From TGGR | From Reserves | From Others | Notes                    |
|------|-----------------------------------|------------|-----------|---------------|-------------|--------------------------|
| 2014 | Park Improvements / Reserve       | 20,000     | 20,000    | 0             | 0           | Reserve balance \$38,300 |
| 2015 | Park Improvements / Reserve       | 20,000     | 20,000    | 0             | 0           | Reserve Balance \$58,300 |
|      | Outfield Fence Repair             |            |           |               |             |                          |
|      | Batting Cage Repairs              |            |           |               |             |                          |
|      | Playground - Repairs and Peastone |            |           |               |             |                          |
|      | Bleachers - Repairs               |            |           |               |             |                          |
| 2016 | Park Improvements / Reserve       | 22,500     | 22,500    | 0             | 0           | Reserve Balance \$58,300 |
| 2017 | Park Improvements / Reserve       | 22,500     | 22,500    |               |             | Reserve Balance \$58,300 |
| 2018 | Park Improvements / Reserve       | 22,500     | 22,500    |               |             | Reserve Balance \$58,300 |
| 2019 | Park Improvements / Reserve       | 25,000     | 25,000    |               |             | Reserve Balance \$58,300 |

## Innerkip Parks - Capital

| Summary     | Total Cost    | From TGGR     | From Reserves | From Others   |
|-------------|---------------|---------------|---------------|---------------|
| 2005        |               | 15,000        |               |               |
| 2006        |               | 15,000        |               |               |
| 2007        |               | 17,500        |               |               |
| 2008        | 25,000        | 17,500        | 0             | 7,500         |
| 2009        | 119,000       | 20,000        | 33,000        | 66,000        |
| 2010        | 451,000       | 20,000        | 81,500        | 349,500       |
| 2011        | 20,000        | 20,000        | 0             | 0             |
| 2012        | 35,000        | 22,500        | 12,500        | 0             |
| 2013        | 50,000        | 25,000        | 25,000        | 0             |
| 2014        | 65,000        | 25,000        | 40,000        | 0             |
| <b>2015</b> | <b>78,000</b> | <b>25,000</b> | <b>16,500</b> | <b>36,500</b> |
| 2016        | 25,000        | 25,000        | 0             | 0             |
| 2017        | 25,000        | 25,000        | 0             | 0             |
| 2018        | 105,000       | 30,000        | 75,000        | 0             |
| 2019        | 30,000        | 30,000        | 0             | 0             |

### Innerkip Park

| Year  | Description                             | Total Cost | From TGGR | From Reserves | From Others                           | Notes  |
|---|---|------------|-----------|---------------|---------------------------------------|--|
| 2014  | Innerkip Estates Park                   | 40,000     | 0         | 40,000        | 0                                     | Playground/Trail Development subject to community lead |
| 2014  | Practice Screens                        | 25,000     | 25,000    |               |                                       | IP Park Reserve Balance \$10,000                       |
| 2014  | Dugout Covers - Diamond 3               |            |           |               |                                       |  |
| 2014  | High Screen - Diamonds 1 & 2            |            |           |               |                                       |  |
| 2014  | Balance to Reserve re: Diamond 3 Lights |            |           |               |                                       |  |
| 2014  | Trail Lighting                          |            |           |               |                                       |  |
| IRC Meeting Feb 18 to review and submit updated budget request - info shown below is from last year |   |            |           |               |                                       |  |
| Main Park   |   |            |           |               |                                       |  |
| 2015  | Park Improvements                       | 10,000     | 10,000    | 0             | 0                                     | Main Park Reserve Balance \$34,000                     |
| 2015  | Practice Diamond bxn 2 & 3?             |            |           |               |                                       |  |
| 2015  | Balance to Reserve re: Diamond 3 Lights | 15,000     | 15,000    |               |                                       |  |
| Stonegate Road Park   |   |            |           |               |                                       |  |
|   |   |            |           |               | Balance from 2014 \$40,000 = \$26,272 |  |
| 2015  | Pave Trail                              | 17,000     |           | 16,500        |                                       | CIL Reserves   |
| 2015  | Playground Equipment                    | 25,000     |           |               | 26,500                                | Ontario Trillium Fund                                  |
| 2015  | Benches for Park, Trail and Playground  | 7,000      |           |               | 10,000                                | Fundraising  |
| 2015  | Additional Trees                        | 4,000      |           |               |                                       |  |
| 2016  | Park Improvements                       | 10,000     | 10,000    | 0             | 0                                     | Reserve \$49,000                                       |
| 2016  | Balance to Reserve re: Diamond 3 Lights | 15,000     | 15,000    |               |                                       |  |

**Innerkip Park**

| <b>Year</b>  | <b>Description</b>                      | <b>Total Cost</b> | <b>From TGGR</b> | <b>From Reserves</b> | <b>From Others</b> | <b>Notes</b>     |
|--|---|-------------------|------------------|----------------------|--------------------|------------------|
| 2017   | Park Improvements                       | 14,000            | 14,000           | 0                    | 0                  | Reserve \$64,000 |
| 2017   | Balance to Reserve re: Diamond 3 Lights | 11,000            | 11,000           |                      |                    |                  |
| 2018   | Park Improvements                       | 30,000            | 30,000           | 0                    | 0                  | Reserve \$75,000 |
| 2018   | Lights - 3rd Diamond                    | 75,000            | 0                | 75,000               |                    |                  |
| 2019   | Park Improvements                       | 30,000            | 30,000           | 0                    | 0                  | Reserve \$0      |
| *CAO Notes - 3rd Diamond Lighting may require further examination and consideration  |   |                   |                  |                      |                    |                  |
| If Woodstock moves forward with a significant recreational facility that is supposed to include ball diamonds in the northeast corner of the City, will it have an impact on Innerkip? |   |                   |                  |                      |                    |                  |

## Tavistock Parks - Capital

| Summary     | Total Cost    | From TGGR     | From Reserves | From Others |
|-------------|---------------|---------------|---------------|-------------|
| 2005        | 20,000        | 17,000        | 3,000         | 0           |
| 2006        | 15,000        | 15,000        | 0             | 0           |
| 2007        | 167,500       | 22,500        | 67,500        | 77,500      |
| 2008        | 199,000       | 19,000        | 85,140        | 94,860      |
| 2009        | 67,250        | 20,000        | 22,250        | 25,000      |
| 2010        | 22,000        | 22,000        | 0             | 0           |
| 2011        | 47,500        | 22,000        | 25,500        | 0           |
| 2012        | 1,030,000     | 25,000        | 189,000       | 816,000     |
| 2013        | 1,403,000     | 25,000        | 334,000       | 1,044,000   |
| 2014        | 48,013        | 25,000        | 18,013        | 5,000       |
| <b>2015</b> | <b>47,013</b> | <b>25,000</b> | <b>22,013</b> | <b>0</b>    |
| 2016        | 29,417        | 25,000        | 4,417         | 0           |
| 2017        | 34,417        | 25,000        | 4,417         | 5,000       |
| 2018        | 42,417        | 25,000        | 4,417         | 13,000      |
| 2019        | 29,417        | 25,000        | 4,417         | 0           |

### Tavistock Park

| Year | Description                                       | Total Cost | From TGGR | From Reserves | From Others | Notes  |
|------|---|------------|-----------|---------------|-------------|--|
| 2014 | Debenture Payment                                 | 22,417     | 18,000    | 4,417         |             | 1st Payment, \$4417 from DC                  |
| 2014 | Signage for front of the Pavilion                 | 5,000      |           | 5,000         |             | Balance of Pavilion Items - expensed in 2013 |
| 2014 | Holdback  | 8,596      |           | 8,596         |             | "  |
| 2014 | Volley ball net & equipment                       | 2,200      | 2,200     |               |             |  |
| 2014 | Lines painted on Rec Hall floor                   | 2,000      | 2,000     |               |             |  |
| 2014 | Basket ball nets in Rec Hall                      | 2,000      | 2,000     |               |             |  |
| 2014 | Heat trace cable pavilion north valley            | 800        | 800       |               |             |  |
| 2014 | Ball Diamond Score Board                          | 5,000      |           |               | 5,000       | Tavistock Minor Ball??                       |
| 2015 | Debenture Payment                                 | 22,417     | 18,000    | 4,417         |             | 2nd Payment                                  |
| 2015 | Donor Wall Installation                           | 4,596      | 0         | 4,596         |             |  |
| 2015 | Heat Trace Cables                                 | 5,000      | 5,000     |               |             | Estimate Only, Funding???                    |
| 2015 | Roof Modifications                                | 12,000     | 2,000     | 10,000        |             | CIL Reserve                                  |
| 2015 | Cement Pillar Repairs                             | 3,000      | 0         | 3,000         |             | CIL Reserve                                  |
| 2015 | Park Gate Repairs - cost estimate highly variable |            |           |               |             | ??Fundraising???                             |
| 2016 | Debenture Payment                                 | 22,417     | 18,000    | 4,417         |             | 3rd Payment                                  |
| 2016 | Lines Painted on Rec Hall Floor                   | 2,000      | 2,000     |               |             |  |
| 2016 | Volley Ball Net & Eqp                             | 3,000      | 3,000     |               |             |  |
| 2016 | Misc Park Capital                                 | 2,000      | 2,000     |               |             |  |
| 2017 | Debenture Payment                                 | 22,417     | 18,000    | 4,417         |             | 4th Payment                                  |
| 2017 | Install foul ball netting on back stop            | 12,000     | 7,000     |               | 5,000       | Fundraising??                                |

**Tavistock Park**

| <b>Year</b> | <b>Description</b>   | <b>Total Cost</b> | <b>From TGGR</b> | <b>From Reserves</b> | <b>From Others</b> | <b>Notes</b>  |
|-------------|----------------------|-------------------|------------------|----------------------|--------------------|---------------|
| 2018        | Debenture Payment    | 22,417            | 18,000           | 4,417                |                    | 5th Payment   |
| 2018        | Moving home Bull Pen | 20,000            | 7,000            |                      | 13,000             | Fundraising?? |
| 2019        | Debenture Payment    | 22,417            | 18,000           | 4,417                |                    | 6th Payment   |
| 2019        | Park Improvements    | 7,000             | 7,000            |                      |                    |               |
| 2020        | Debenture Payment    | 22,417            | 18,000           | 4,417                |                    | 7th Payment   |
| 2021        | Debenture Payment    | 22,417            | 18,000           | 4,417                |                    | 8th Payment   |
| 2022        | Debenture Payment    | 22,417            | 18,000           | 4,417                |                    | 9th Payment   |
| 2023        | Debenture Payment    | 22,417            | 18,000           | 4,417                |                    | 10th Payment  |
| 2024        | Debenture Payment    | 22,417            | 18,000           | 4,417                |                    | 11th Payment  |
| 2025        | Debenture Payment    | 22,417            | 18,000           | 4,417                |                    | 12th Payment  |
| 2026        | Debenture Payment    | 22,417            | 18,000           | 4,417                |                    | 13th Payment  |
| 2027        | Debenture Payment    | 22,417            | 18,000           | 4,417                |                    | 14th Payment  |
| 2028        | Debenture Payment    | 22,417            | 18,000           | 4,417                |                    | 15th Payment  |

### Tavistock Memorial Hall - Capital

|             | Summary | Total Cost    | From TGGR     | From Reserves | From Others |
|-------------|---------|---------------|---------------|---------------|-------------|
| 2005        |         | 16,000        | 11,000        | 5,000         | 0           |
| 2006        |         | 15,000        | 15,000        | 0             | 0           |
| 2007        |         | 18,000        | 10,500        | 7,500         | 0           |
| 2008        |         | 6,000         | 6,000         | 0             | 0           |
| 2009        |         | 10,000        | 10,000        | 0             | 0           |
| 2010        |         | 10,000        | 10,000        | 0             | 0           |
| 2011        |         | 22,000        | 10,000        | 7,000         | 5,000       |
| 2012        |         | 10,000        | 10,000        | 0             | 0           |
| 2013        |         | 12,500        | 12,500        | 0             | 0           |
| 2014        |         | 21,500        | 12,500        | 9,000         | 0           |
| <b>2015</b> |         | <b>33,000</b> | <b>15,000</b> | <b>18,000</b> | <b>0</b>    |
| 2016        |         | 20,000        | 20,000        | 0             | 0           |
| 2017        |         | 27,000        | 20,000        | 7,000         | 0           |
| 2018        |         | 20,000        | 20,000        | 0             | 0           |
| 2019        |         | 25,000        | 20,000        | 5,000         | 0           |

#### Tavistock Memorial Hall

| Year   | Description                                  | Total Cost | From TGGR | From Reserves | From Others | Notes            |
|--|--|------------|-----------|---------------|-------------|------------------|
| 2014   | Replace serving cooler in Bar                | 5,000      | 5,000     | 0             |             |                  |
| 2014   | Replacement of Roof Top Units 3 x \$5500ea   | 16,500     | 7,500     | 9,000         |             |                  |
| 2015   | Appropriation to Reserve                     | 0          | 0         |               |             | Reserve \$61,500 |
| 2015   | Facility lighting upgrades                   | 10,000     | 10,000    | 0             |             |                  |
| 2015   | Replace Serving Cooler in Bar                | 4,000      | 0         | 4,000         |             |                  |
| 2015   | New Kitchen Stove                            | 5,000      | 5,000     |               |             |                  |
| 2015   | Replace Rooftop Units 2 x \$7,000 each       | 14,000     |           | 14,000        |             |                  |
| 2016   | Appropriation to Reserve                     | 10,000     | 10,000    | 0             |             | Reserve \$43,500 |
| 2016   | Tile floor repairs                           | 10,000     | 10,000    | 0             |             |                  |
| 2017   | Appropriation to Reserve                     | 0          | 0         |               |             | Reserve \$53,500 |
| 2017   | Painting Hall                                | 7,000      | 7,000     | 0             |             |                  |
| 2017   | Front Entrance Upgrade                       | 15,000     | 8,000     | 7,000         |             |                  |
| 2017   | Replace second storage cooler in Bar         | 5,000      | 5,000     |               |             |                  |
| 2018   | Appropriation to Reserve                     | 8,000      | 8,000     |               |             | Reserve \$46,500 |
| 2018   | Replacement of Stage Furnace & Entrance Furn | 12,000     | 12,000    | 0             |             |                  |
| 2019   | Appropriation to Reserve                     | 0          | 0         |               |             | Reserve \$54,500 |
| 2019   | Kitchen renovations & new cupboards          | 25,000     | 20,000    | 5,000         |             |                  |
| Note: The present reserve level and contributions will not fund the eventual replacement of the facility, just maintain. |  |            |           |               |             |                  |
|  |  |            |           |               |             | Reserve \$49,500 |

### Tavistock & District Recreation Centre - Capital

| Summary     | Total Cost    | From TGGR     | From Reserves | From Others |
|-------------|---------------|---------------|---------------|-------------|
| 2005        | 20,000        | 0             | 0             | 20,000      |
| 2006        | 63,000        | 0             | 35,000        | 28,000      |
| 2007        | 105,104       | 0             | 74,000        | 31,104      |
| 2008        | 100,209       | 0             | 71,409        | 28,800      |
| 2009        | 60,500        | 0             | 36,500        | 24,000      |
| 2010        | 12,000        | 0             | 0             | 12,000      |
| 2011        | 23,000        | 0             | 11,000        | 12,000      |
| 2012        | 46,000        | 0             | 42,505        | 3,495       |
| 2013        | 34,000        | 25,000        | 9,000         | 0           |
| 2014        | 45,700        | 25,000        | 20,700        | 0           |
| <b>2015</b> | <b>41,000</b> | <b>31,000</b> | <b>10,000</b> | <b>0</b>    |
| 2016        | 79,000        | 45,000        | 34,000        | 0           |
| 2017        | 70,000        | 50,000        | 20,000        | 0           |
| 2018        | 154,000       | 54,000        | 100,000       | 0           |
| 2019        | 130,000       | 55,000        | 75,000        | 0           |

#### TDRC

| Year | Description                                     | Total Cost | From TGGR | From Reserves | From Others | Notes             |
|------|---|------------|-----------|---------------|-------------|-------------------|
| 2014 | Appropriation to Reserve                        | 25,000     | 25,000    |               |             |                   |
| 2014 | Dehumidifier compressors                        | 4,000      |           | 4,000         |             |                   |
| 2014 | Painting Lobby and Entrance & Washrooms         | 3,500      |           | 3,500         |             |                   |
| 2014 | 130 chairs for the Upper Arena Hall x \$50      | 6,000      |           | 6,000         |             |                   |
| 2014 | Zamboni - Major Maintenance at Factory          | 4,500      |           | 4,500         |             |                   |
| 2014 | NG Compressor Rebuild                           | 2,700      |           | 2,700         |             |                   |
| 2015 | Appropriation to Reserve                        | 25,000     | 25,000    |               |             | Reserve \$188,338 |
| 2015 | 130 chairs for the Upper Arena Hall x \$50      | 6,000      | 6,000     |               |             |                   |
| 2015 | Facility lighting upgrades                      | 10,000     | 0         | 10,000        |             |                   |
| 2016 | Appropriation to Reserve                        | 25,000     | 25,000    |               |             | Reserve \$203,338 |
| 2016 | Retrofit Arena ice surface lighting             | 25,000     | 20,000    | 5,000         |             |                   |
| 2016 | Dehumidifier Replacement 20 - 25k (10 - 15 yrs) | 25,000     |           | 25,000        |             |                   |
| 2016 | Curling Club Dehumidifier                       | 4,000      |           | 4,000         |             |                   |
| 2017 | Appropriation to Reserve                        | 25,000     | 25,000    |               |             | Reserve \$194,338 |
| 2017 | Repaint Dressing Rooms & Dressing Room Hall     | 20,000     | 20,000    |               |             |                   |
| 2017 | Washroom Renovations - Counters and Taps        | 5,000      | 5,000     |               |             |                   |
| 2017 | Recoat Lobby Floor - epoxy coating              | 20,000     |           | 20,000        |             |                   |

**TDRC**

| Year  | Description                                       | Total Cost | From TGGR | From Reserves | From Others | Notes             |
|-------|---|------------|-----------|---------------|-------------|-------------------|
| 2018  | Appropriation to Reserve                          | 25,000     | 25,000    |               |             | Reserve \$199,338 |
| 2018  | Zamboni ice resurfacer replacement                | 100,000    | 25,000    | 75,000        |             |                   |
| 2018  | Dehumidifier Replacement 20 - 25k (10 - 15 yrs)   | 25,000     |           | 25,000        |             |                   |
| 2018  | Painting Lobby and Entrance & Washrooms           | 4,000      | 4,000     |               |             |                   |
| <hr/> |   |            |           |               |             |                   |
| 2019  | Appropriation to Reserve                          | 25,000     | 25,000    |               |             | Reserve \$124,338 |
| 2019  | Repaint Steel structure in Arena and Curling Clut | 30,000     | 30,000    |               |             |                   |
| 2019  | Brine Pump in Refrigeration Room                  | 15,000     |           | 15,000        |             |                   |
| 2019  | Refrigeration Chiller Replacement (15 to 20 yrs)  | 60,000     |           | 60,000        |             |                   |

Reserve \$74,338

|      | Future Capital                 | Cost    | Life           |
|------|--------------------------------|---------|----------------|
| 2020 | Accessibility renovations??    | 10,000  |                |
| 2020 | BAC condenser                  | 45,000  | 15 to 20 years |
| 2021 | Compressor #2                  | 30,000  | 15 years       |
| 2022 | Eng Air for dressing room heat | 8,000   |                |
| 2024 | Lower Lobby Roof Top Unit      | 7,000   |                |
| 2026 | Upper Hall Roof Top Unit       | 9,000   |                |
| 2028 | Dressing rooms rubber floor    | 75,000  | 16 years       |
| 2034 | Compressor #1                  | 35,000  | 15 years       |
| 2035 | Dasher Boards                  | 100,000 |                |
| 2045 | Refrigerated floor             | 150,000 |                |
| 2030 | Zamboni replacement            | 120,000 | 10 to 12 years |
|      | Total                          | 589,000 |                |

## Schedule "D" User Fees

| Department     | Category           | Fee Description  | Effective January 1, 2015                                   | Effective January 1, 2016                                   | Notes                                  |
|----------------|--------------------|--|---|---|--|
| Administration | Copying            | General Copying & Printing                             | 25¢/side  | 25¢/side  |  |
| Administration | Copying            | Church & Charitable Groups                             | 15¢/side  | 15¢/side  |  |
| Administration | Copying            | Supply own paper                                       | 10¢/side  | 10¢/side  |  |
| Administration | Printing           | Laser Printing   | 25¢/side  | 25¢/side  |  |
| Administration | Printing           | Colour Laser Printing                                  | 50¢/side  | 50¢/side  |  |
| Administration | Laminating         | Laminating Business Card                               | 50¢   | 50¢   |  |
| Administration | Laminating         | Laminating Badge with Clip                             | 75¢   | 75¢   |  |
| Administration | Laminating         | Laminating 8 1/2 X 11                                  | \$1.00  | \$1.00  |  |
| Administration | Faxes              | Incoming faxes   | 50¢/page  | 50¢/page  |  |
| Administration | Faxes              | Outgoing faxes   | 50¢/page  | 50¢/page  | effective on approval for 2014 as well |
| Administration | Certificates       | Tax Certificate  | \$45.00   | \$45.00   |  |
| Administration | Certificates       | Zoning Certificate                                     | \$45.00   | \$45.00   |  |
| Administration | Certificates       | Local Charges Information                              | \$45.00   | \$45.00   |  |
| Administration | Certificates       | Building Work Orders                                   | \$45.00   | \$45.00   |  |
| Administration | Certificates       | Tax Confirmation-requested by Bank or Trust Company    | \$20/property   | \$20/property   |  |
| Administration | Certificates       | Burial Certificates                                    | \$10.00   | \$10.00   |  |
| Administration | Maps               | Township Maps  | n/c   | n/c   |  |
| Administration | Maps               | County Map   | n/c   | n/c   |  |
| Administration | Misc               | Township Lapel Pins                                    | n/c   | n/c   |  |
| Administration | Misc               | Township Crest-Plastic                                 | \$5.00  | \$5.00  |  |
| Administration | Misc               | Township Crest-Cloth                                   | \$20.00   | \$20.00   |  |
| Administration | Cost Recovery Jobs | All Departments  | Actual Job Cost + 15% overhead<br>(\$500 max. for overhead) | Actual Job Cost + 15% overhead<br>(\$500 max. for overhead) |  |
| Administration | Tax Sales          | Title Searching  | \$110.00  | \$110.00  |  |
| Administration | Tax Sales          | Survey   | Actual Cost + 10%   | Actual Cost + 10%   |  |
| Administration | Tax Sales          | Preparation & Registration of Tax Arrears Certificate  | Actual Cost + 10%   | Actual Cost + 10%   |  |
| Administration | Tax Sales          | First Notice - preparation & mailing                   | \$60.00/hr  | \$60.00/hr  |  |
| Administration | Tax Sales          | Final Notice - preparation & mailing                   | \$60.00/hr  | \$60.00/hr  |  |
| Administration | Tax Sales          | Preparation of Extension Agreement                     | \$60.00/hr  | \$60.00/hr  |  |
| Administration | Tax Sales          | Legal Costs  | Actual Cost + 10%   | Actual Cost + 10%   |  |
| Administration | Tax Sales          | Preparation & Registration of Cancellation Certificate | Actual Cost + 10%   | Actual Cost + 10%   |  |
| Administration | Tax Sales          | Costs of Sale by Tender or Auction Process:            |   |   |  |
| Administration | Tax Sales          | Legal Costs  | Actual Cost + 10%   | Actual Cost + 10%   |  |
| Administration | Tax Sales          | Advertising Costs                                      | Actual Cost + 10%   | Actual Cost + 10%   |  |
| Administration | Tax Sales          | Expenses of Tender Opening or Auction                  | Actual Cost + 10%   | Actual Cost + 10%   |  |
| Administration | Tax Sales          | Professional Services                                  | Actual Cost + 10%   | Actual Cost + 10%   |  |
| Administration | Tax Sales          | Mailing of Notices                                     | \$60.00/hr  | \$60.00/hr  |  |
| Administration | Tax Sales          | Registration of Documents                              | Actual Cost + 10%   | Actual Cost + 10%   |  |
| Administration | Tax Sales          | Distribution of Proceeds of Sale                       | \$60.00/hr  | \$60.00/hr  |  |
| Administration | Lotteries          | Lottery Licences                                       | 2% of the prize value                                       | 2% of the prize value                                       |  |

| Department        | Category        | Fee Description                                       | Effective January 1, 2015   | Effective January 1, 2016   | Notes                |
|-------------------|-----------------|---|---|---|----------------------|
| Waste Management  | Recycling       | Blue Boxes  | As set by County of Oxford  | As set by County of Oxford  |                      |
| Waste Management  | Recycling       | Composters  | As set by County of Oxford  | As set by County of Oxford  |                      |
| Waste Management  | Bag Tags        | Bag Tags  | As set by County of Oxford  | As set by County of Oxford  |                      |
| Bylaw Enforcement | Canine Control  | Dog Tags  | \$20/tag  | n/a   | no longer applicable |
| Bylaw Enforcement | Canine Control  | Kennel Licence  | \$60/licence  | \$60/licence  |                      |
| Fire & Safety     | Signs           | 9-1-1 Post & Cap Only                                 | \$20  | \$20  |                      |
| Fire & Safety     | Signs           | 9-1-1 Blade & Hardware Only                           | \$40  | \$40  |                      |
| Fire & Safety     | Signs           | 9-1-1 Sign - New Install by Township, incl. hardware  | \$100   | \$100   |                      |
| Fire & Safety     | Signs           | Fire Route-Sign, Post, & Hardware                     | \$55  | \$55  |                      |
| Fire & Safety     | Signs           | Fire Route-Sign Installed by Township                 | cost recovery job   | cost recovery job   |                      |
| Fire & Safety     | Fire Department | Work Orders   | \$50  | \$50  |                      |
| Fire & Safety     | Fire Department | Inspections Requested                                 | \$200   | \$200   |                      |
| Fire & Safety     | Fire Department | Incident Reports Requested                            | \$150   | \$150   |                      |
| Fire & Safety     | Fire Department | Non Resident Motor Vehicle Accidents                  | Current MTO Rates + 15% overhead (\$500 max. for overhead)                                    | Current MTO Rates + 15% overhead (\$500 max. for overhead)                                    |                      |
| Fire & Safety     | Fire Department | False Fire Alarm - 3rd+ Calls                         | \$500   | \$500   |                      |
| Fire & Safety     | Fire Department | Propane Facility Fire Safety Plan Review              | \$250 + Actual External Professional Costs + 15% Overhead (\$500 max, on external costs only) | \$250 + Actual External Professional Costs + 15% Overhead (\$500 max, on external costs only) |                      |
| PW                | Culverts        | 9 m width, 300 - 400 mm (30' width, 15")              | \$1,500.00  | \$1,500.00  |                      |
| PW                | Culverts        | 12 m width, 300 - 400 mm (40' width, 15")             | \$2,000.00  | \$2,000.00  |                      |
| PW                | Culverts        | Extensions per metre (3')(15")                        | \$150.00  | \$150.00  |                      |
| PW                | Culverts        | 9 m width,450 mm(30' width, 18")                      | \$1,600.00  | \$1,600.00  |                      |
| PW                | Culverts        | 12 m width, 450mm (40' width, 18")                    | \$2,100.00  | \$2,100.00  |                      |
| PW                | Culverts        | Extensions per metre (3')(18")                        | \$200.00  | \$200.00  |                      |
| PW                | Culverts        | 9 m width, over 450 mm(30' width, 18")                | priced individually   | priced individually   |                      |
| PW                | Culverts        | 12 m width,over 450mm (40' width, 18")                | priced individually   | priced individually   |                      |
| PW                | Culverts        | Extensions per metre (3') over 450 mm)                | priced individually   | priced individually   |                      |
| PW                | Culverts        | Waterbreak-9 m  | \$400   | \$400   |                      |
| PW                | Culverts        | Waterbreak- 12 m                                      | \$500   | \$500   |                      |
| PW                | Culverts        | Waterbreak-extensions per metre                       | \$60  | \$60  |                      |
| PW                | General         | Curb Cut or relocation of existing curb(7.5m min cut) | \$50/m  | \$50/m  |                      |
| PW                | General         | Private Drain Connection                              | \$25 permit+ cost recovery job  | \$25 permit+ cost recovery job  |                      |
| PW                | General         | Mailbox Posts   | \$75.00   | \$75.00   |                      |

| Department  | Category                  | Fee Description   | Effective January 1, 2015   | Effective January 1, 2016   | Notes   |
|---|---------------------------|---|---|---|---|
| Planning  | Applications              | Zoning Change   | \$550   | \$550   |   |
| Planning  | Applications              | Minor Variance  | \$325   | \$325   |   |
| Planning  | Refunds                   | Application Submitted-no work started   | 80%   | 80%   |   |
| Planning  | Refunds                   | Application Submitted-surrounding property owner list created   | 60%   | 60%   |   |
| Planning  | Refunds                   | Application Submitted-surrounding property owner list created,application circulated for agency comment | 40%   | 40%   |   |
| Planning  | Refunds                   | Any point after agency comment circulation  | 0%  | 0%  |   |
| Planning  | Applications              | Site Plan Control Agreement Application   | \$350   | \$350   |   |
| Planning  | Deposit                   | Site Plan Control Agreement Deposit   | \$2,000/lot(min \$1,000 to be held by Twp until agreement completed                         | \$2,000/lot(min \$1,000 to be held by Twp until agreement completed                         |   |
| Planning  | Deposit                   | Severance Agreement Deposit   | \$2,000/lot(min \$1,000 to be held by Twp until agreement completed                         | \$2,000/lot(min \$1,000 to be held by Twp until agreement completed                         |   |
| Planning  | Grant-in-Lieu of Parkland | GIL of Parkland on Severances that create a new residential lot   | \$1,500   | \$1,500   | \$1,500 was target amount when started  |
| Planning  | REA                       | Renewal Energy Projects - Municipal Consultation Costs  | Actual Staff Costs + 15% Overhead (\$500 max for OH)  | Actual Staff Costs + 15% Overhead (\$500 max for OH)  |   |
| Planning  | REA                       | Renewable Energy Projects - Municipal Agreement Deposit   | \$25,000 Deposit to Initiate Municipal Agreement + Additional Deposits as per the Agreement | \$25,000 Deposit to Initiate Municipal Agreement + Additional Deposits as per the Agreement |   |
| Planning  | REA                       | Renewable Energy Projects - Municipal Agreement Cost Recovery (Legal, Engineering, etc.)                | Actual External Professional Costs + Actual Staff Costs + 15% Overhead (\$500 max for OH)   | Actual External Professional Costs + Actual Staff Costs + 15% Overhead (\$500 max for OH)   |   |
| Planning  | REA                       | Municipal Council Support Resolution Application  | \$200   | \$200   | New fee, required for processing, reviewing and obtaining Council resolution for FIT/MicroFIT Council support resolutions |
|   |                           |   |   |   | effective in 2014 on approval of user fees  |
| <b>Innerkip Community Centre - contact Barb Kelso at 519-539-1340</b> |                           |   |   |   |   |
| ICC   | Hall                      | Hall Rental-Sun-Thurs/Fri, Sat Afternoon  | \$190+HST   | \$190+HST   | Set for 2015 & 2016   |
| ICC   | Hall                      | Hall Rental-Fri, Sat Evening  | \$420+HST   | \$420+HST   |   |
| ICC   | Hall                      | Hall Rental-40 Person Meeting   | \$95+HST  | \$95+HST  |   |
| ICC   | Hall                      | Kitchen Use (all time slots)  | \$95+HST  | \$95+HST  |   |
| ICC   | Hall                      | 40 Person Meeting - Light Use   | \$30+HST  | \$30+HST  |   |
| ICC   | Hall                      | "Walkaway"  | \$125.00 + HST  | \$125.00 + HST  |   |
| ICC   | Hall                      | Bar Association Fees  | \$13/person/hr  | \$13/person/hr  |   |

# SCHEDULE 'A'

By-law #2013-5

## PERMIT FEES AND REFUND SCHEDULE

### 1. Permit Fees

| <b>CLASSES OF PERMITS AND PERMIT FEES</b>   |   |  |
|---|---|--|
| Unless otherwise noted all definitions of building classifications shall be as defined in the Ontario Building Code for Major Occupancies   |   |  |
| For temporary buildings (greater than 10m <sup>2</sup> ), alterations, additions, foundations and new buildings (greater than 10m <sup>2</sup> ).   |   |  |
| A minimum permit fee of \$105.00 is required for all permit applications.   |   |  |
|   | Permit Fee<br>(Per. Sq.Ft)  | Permit Fee<br>(Flat Fee)                                   |
| <b>Construction - New Buildings, Additions, Mezzanines</b>  |   |  |
| <b>Group A</b> Assembly Buildings &<br><b>Group B</b> Institutional Buildings &<br><b>Group D</b> Business/Personal Service &<br><b>Group E</b> Mercantile Buildings &<br><b>Group F</b> Industrial Buildings | New Construction, Additions, Renovations, Installation of Fire Alarm Systems (including Group C Buildings) and Finishes to Unfinished Space | \$0.25/sq ft or \$7.21/\$1000 Cost<br>(Greater of the two) |
|   | Public Pool (outdoor), Public Patio & Exterior Ramps  | \$250.00   |
| <b>Group C</b> Residential Buildings  | New Townhouse & Semi Detached Unit (per unit)   | \$1,250.00   |
|   | New Detached Unit   | \$1,600.00   |
|   | Addition to Single/Semi/Town Units (without garage)   | \$415.00   |
|   | Addition to Single/Semi/Town Units (with attached garage)   | \$465.00   |
|   | Renovation to Single/Semi/Town Units  | \$300.00   |
|   | Basement Finishes for Single/Semi/Town Units  | \$200.00   |
|   | Sheds & Garages (New & Addition to)   | \$200.00   |
|   | Decks & Covered Porches (unheated and unenclosed)   | \$105.00   |
|   | Other Residential Buildings (New Construction, Additions or Renovations)  | \$0.85 / sq. ft.   |
| <b>Farm Buildings</b>   | Agricultural Buildings  | \$350.00 + \$0.10/sq ft                                    |
|   | Silo/Storage Bins   | \$220.00   |
|   | Manure Storage (All Types)  | \$500.00   |
| <b>Special Categories</b>   | Tents (Occupying an Area Greater than 600m <sup>2</sup> )   | \$250.00   |
|   | Temporary Buildings / Portables   | \$475.00   |
|   | Change of Use   | \$250.00   |
| <b>Miscellaneous</b>  | Fireplace/Wood Stove (each)   | \$125.00   |
|   | Retaining Wall/Balcony Guard (per Linear Foot)  | \$5.00 per linear ft                                       |
|   | Wind Turbines   | \$2,500.00   |
|   | Solar Panel   | \$0.31 / sq ft   |
|   | Designated Structures (other than listed above)   | \$500.00   |
|   | Alternate Soutlion Application  | \$350.00   |
|   | Pools (as defined under Bylaw # 2008-24, exempt from minimum fee)   | \$100.00   |
|   | Re-inspection/Canceled Inspection Fee/ Requested inspection more than 4 years since last inspection (excluded from Minimum Permit Fee)      | \$50.00  |
|   | Requested Inspection outside normal business hours  | \$150.00   |
|   | Certificate of Permitted Use or Compliance (Building/Zoning/Site Plan)  | \$50.00  |
| <b>Mechanical Work</b>  | <i>(When HVAC Work is not Undertaken with any Other Work Requiring a Building Permit)</i>   |  |
|   | HVAC Permit (space affecting)   | \$0.20 / sq ft   |
|   | Sprinkler System  | \$250.00   |
|   | NFPA 96 Kitchen Hood Fan  | \$250.00   |
| <b>Plumbing/Serviceing Work</b>   | <i>(When Plumbing Work is not Undertaken with any Other Work Requiring a Building Permit)</i>   |  |
|   | Water & Sewer Connection  | \$105.00   |
|   | Building Services (per Linear Foot)   | \$0.50   |
| <b>Demo</b>   | Farm Buildings (Not Requiring A Permit)   | \$0.00   |
|   | Major Building  | \$150.00   |
|   | Minor Building (excluded from Minimum Permit Fee)   | \$50.00  |

## 2.1 REFUND SCHEDULE

### 2.1.1 For Construction, Demolition and Change of Use Permits

In the case of withdrawal of an application or the abandonment of all or a portion of the work or the non-commencement of a project, the fees that may be refunded shall be a percentage of the fees payable under this By-Law as follows based on the following functions having been performed.

- (a) Administrative functions only: 80%
- (b) Administrative and zoning certification functions: 70%
- (c) Administrative, zoning certification and plans examination: 45%
- (d) Permit issued and no field inspections have been performed: 35%
- (e) Subsequent to permit issuance additional deduction for each inspection performed: 5%

2.1.2 Notwithstanding subsection 2.1.1, above, no refund shall be made of an amount less than One Hundred Dollars (\$100.00).

2.1.3 No refund shall be made unless the owner or his agent therefore makes a written application within 6 months of withdrawal of application, or abandonment or non-commencement of the work or project and the permit is returned for cancellation.

2.1.4 Notwithstanding subsection 2.1.1, above, no refund shall be made where the Chief Building Official has revoked a permit under Section 8(10)(b) and (c).

2.1.5 Refunds will only be issued for a period of one year following the date of permit issuance.

## Schedule "E" Grants

### Grants to Organizations - Details

|  | Account            | 2010 Budget     | 2011 Budget    | 2012 Budget    | 2013 Budget    | 2014 Budget    | 2015 Budget    |
|--|--------------------|-----------------|----------------|----------------|----------------|----------------|----------------|
| Tavistock Optimist Club - Grass Cutting* | 11-758-121-2872    | \$4,500         | \$4,000        | \$3,500        | \$3,200        | \$3,200        | \$3,500        |
| Oxford County Plowmen                    | 11-871-121-6110    | \$100           | \$100          | \$100          | \$100          | \$100          | \$100          |
| Tavistock Horticultural Society          | 11-758-121-6110    | \$100           | \$100          | \$100          | \$500          | \$100          | \$100          |
| Tavistock Agricultural Society           | 11-871-121-6110    | \$250           | \$250          | \$250          | \$250          | \$250          | \$250          |
| Innerkip Drop-in Centre                  | 11-758-121-6110    | \$500           | \$500          | \$500          | \$500          | \$500          | \$500          |
| Innerkip Lawn Bowling                    | 11-758-121-6110    | \$100           | \$100          | \$100          | \$100          | \$100          | \$100          |
| Tavistock Optimist Club***               | 11-758-121-6110    | \$10,000        | \$0            | \$0            | \$0            | \$0            | \$0            |
| Misc Grants and Donations****            | 11-000-121-6110/20 | \$1,500         | \$1,500        | \$2,500        | \$2,100        | \$2,000        | \$2,000        |
| <b>Total</b>                             |                    | <b>\$17,050</b> | <b>\$6,550</b> | <b>\$7,050</b> | <b>\$6,750</b> | <b>\$6,250</b> | <b>\$6,550</b> |

\* Grass cutting is actual amount

\*\*\*Ball Diamond Improvement

#### \*\*\*\* Misc Grants & Donations - Historical Details

|  |  |         |         |       |         |       |       |
|--|--|---------|---------|-------|---------|-------|-------|
| OTR - Net                              |  |         |         |       |         |       |       |
| Gold Medal Game - TDRC                 |  | \$297   |         |       |         |       |       |
| Kawartha Lakes Legal Defense Fund      |  | \$500   |         |       |         |       |       |
| TAP                                    |  | \$375   |         |       |         |       |       |
| TCHI Taxes                             |  | \$2,043 |         |       |         |       |       |
| Tavistock Fire 100th                   |  |         | \$750   |       |         |       |       |
| IRC New Years Eve Hall Rental          |  |         | \$480   |       |         |       |       |
| IRC ICC Hall Rental                    |  |         |         | \$480 |         |       |       |
| IFD ICC Hall Rental                    |  |         |         |       | \$400   | \$400 | \$407 |
| Horticultural Society re: Prov Meeting |  |         |         |       | \$400   |       |       |
| Brickyard Cemetery                     |  |         |         |       | \$1,000 |       |       |
|  |  | \$3,215 | \$1,230 | \$480 | \$1,800 | \$400 | \$407 |