

2024-2025

BUDGET

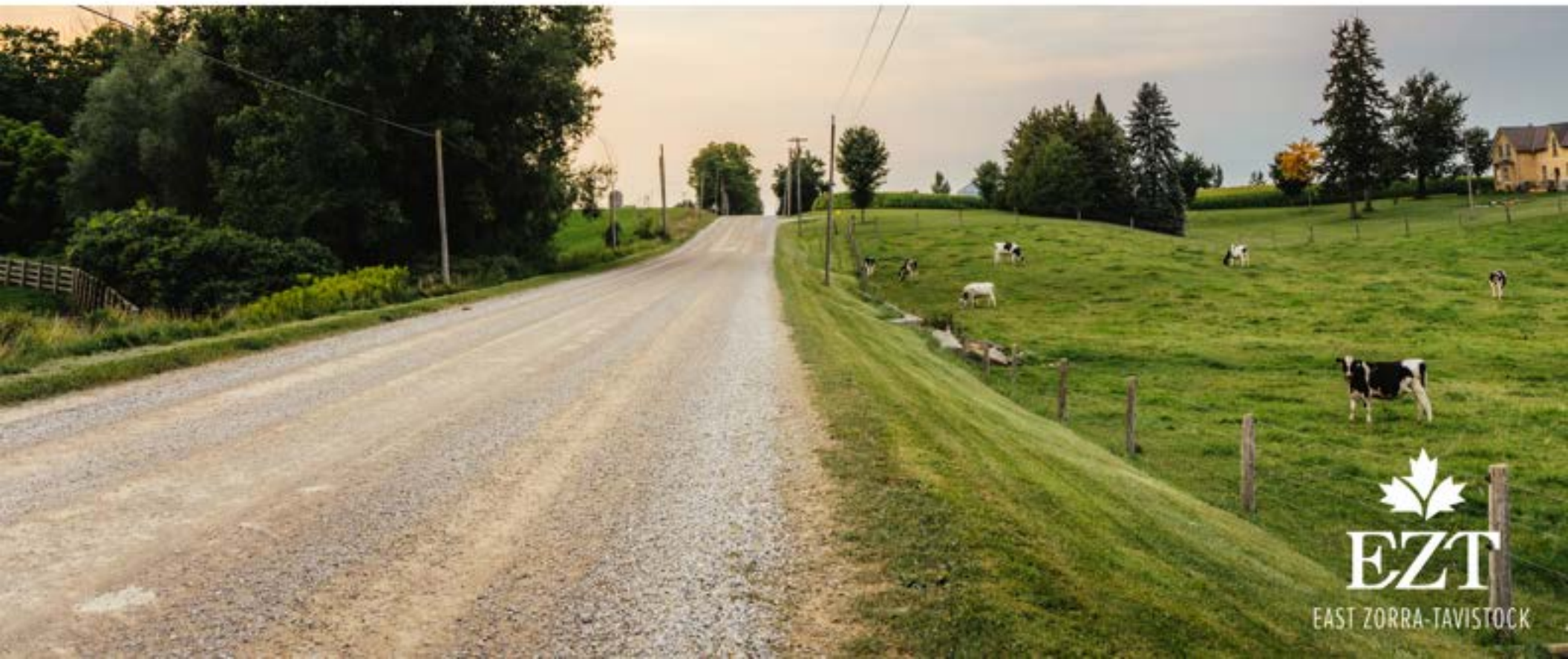
Capital and Operating

Township of East Zorra-Tavistock



SUMMARY

2024 Proposed Capital and Operating Budget



Schedule 'A'

Township of East Zorra-Tavistock
SUMMARY OF NET DEPARTMENTAL BUDGETARY TAX IMPACTS
2024 Proposed Operating and Capital Budgets Summary

Net Budgets By Department	2023 Approved	2023 Actuals	2024 Proposed	Difference (2024 - 2023)	% Change (2024-2023)	Remarks
Building, Locates and Drainage	369,280	387,737	498,516	129,235	1.78%	<i>no building code drawdown included in for 2024</i>
Corporate Services	2,492,172	2,804,703	2,531,274	39,102	0.54%	<i>new technology and blinds for new admin building</i>
Fire and Protective Services	1,311,282	1,300,240	1,465,406	154,124	2.13%	<i>SCBA purchases primary focus for 2024</i>
Parks and Recreation	857,837	740,435	1,078,628	220,792	3.05%	<i>arena furnace replacements and set up of P&R vehicle and equipment reserve</i>
Public Works	3,102,278	2,945,709	3,163,170	60,892	0.84%	<i>public works facility planning for 2024</i>
Treasury Services	(889,653)	(1,381,312)	(968,624)	(78,971)	-1.09%	<i>increased investment income revenue for 2024 less new transfer to AM Reserve</i>
Net Tax-Supported Budget Summary	7,243,196	6,797,512	7,768,370	525,174	7.25%	
2024 Assessment @ 2023 Tax Rates		7,296,611	53,415	0.74%	Levy Change due to Assessment Growth	
Assessment Change over prior year Levy		53,415	471,759	6.51%	Levy Change due to Tax Rate Increase (Decrease)	
2023 Required Levy Change over Prior Year Levy (based on budget)		525,174	525,174	7.25%	Total Levy Change	

Schedule 'A'

Township of East Zorra-Tavistock
SUMMARY OF EXPENDITURES OFFSET BY SOURCES OF FINANCING
2024 Operating and Capital Budgets Summary

Expenditures

By Department	2023 Approved	2024 Proposed	Difference (2024 - 2023)
Building, Locates and Drainage	1,121,927	900,753	(221,175)
Corporate Services	4,013,665	3,161,692	(851,973)
Fire and Protective Services	1,453,906	2,284,502	830,595
Parks and Recreation	1,915,344	1,953,544	38,200
Public Works	4,254,237	6,623,614	2,369,377
Treasury Services	481,918	558,226	76,309
Expenditures	13,240,997	15,482,330	2,241,333

Sources of Financing

By Department	2023 Approved	2024 Proposed	Difference (2024 - 2023)
Tax Levy	(7,243,196)	(7,768,370)	(525,174)
City of Woodstock Boundary Adjustment	(115,771)	(115,771)	0
Contributions from Developers	(183,810)	(423,558)	(239,748)
Contributions from Other Municipalities	(122,468)	(43,463)	79,005
Cost Recoveries	(46,784)	(58,090)	(11,305)
Deferred Building Code Act Revenue	(124,719)	(116,500)	8,219
Donations	(102,960)	(15,500)	87,460
Federal Gas Tax	(226,097)	(246,522)	(20,425)
Fines and Penalties	(52,974)	(47,428)	5,546
Investment Income	(235,181)	(415,495)	(180,314)
Landowner Recovery	(41,064)	(37,804)	3,260
Licences, Permits and Rents	(612,169)	(687,535)	(75,367)
Ontario Municipal Partnership Fund	(792,700)	(809,400)	(16,700)
Ontario Specific Grants	(274,678)	(197,164)	77,514
Ontario Wildlife Damage Compensation	(500)	(500)	-
Payments in Lieu	(30,242)	(24,957)	5,285
Revenue from Oxford County	(7,500)	(8,000)	(500)
Sundry Revenue	(7,052)	(13,422)	(6,371)
Supplemental Taxation	(139,401)	(107,224)	32,176
Tax-Supported Capital Financing	-	(30,000)	(30,000)
Transfers from Reserves and Reserve Funds	(2,239,104)	(3,822,701)	(1,583,597)
Trillium Grant	(150,000)	-	150,000
User Fees and Charges	(492,627)	(492,926)	(299)
Sources of Financing	(13,240,997)	(15,482,330)	(2,241,334)

BUILDING, LOCATES, AND DRAINAGE

2024 Proposed Capital and Operating Budget



Gross Budget Revenues										Notes
	2020 Actuals	2021 Actuals	2022 Actuals	2023 Approved	2023 Actuals	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Contributions from Developers	-	-	-	(100,125)	-	100,125	200,250	-	-	
Contributions from Other Municipalities	(68,580)	-	(57,207)	(79,697)	(42,701)	-	79,697	-	-	
Cost Recoveries	-	-	(7,526)	(5,000)	(13,511)	(10,000)	(5,000)	(10,000)	(10,000)	
Deferred Building Code Act Revenue Earned	-	-	(19,403)	(124,719)	(29,254)	-	124,719	-	-	
Landowner Recovery	(54,161)	(43,695)	(41,064)	(41,064)	(41,064)	(37,804)	3,260	(37,804)	(37,804)	
Licences, Permits and Rents	(361,317)	(302,891)	(256,533)	(250,000)	(290,787)	(290,000)	(40,000)	(292,900)	(295,829)	
Ontario Specific Grants	(703)	(6,304)	-	(7,300)	(6,911)	(7,000)	300	(7,000)	(7,000)	
Transfers from Reserves and Reserve Funds	(4,302)	(6,992)	(50,108)	(99,476)	(69,024)	(114,125)	(14,649)	-	-	
User Fees and Charges	(53,255)	(44,275)	(38,271)	(45,267)	(35,234)	(43,433)	1,834	(43,878)	(44,770)	
TOTALS	(542,318)	(404,158)	(470,113)	(752,647)	(528,485)	(402,237)	350,410	(391,582)	(395,402)	

Gross Budget Expenditures										Notes
	2020 Actuals	2021 Actuals	2022 Actuals	2023 Approved	2023 Actuals	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Building and Structural Inspection	312,524	321,632	410,820	480,698	472,588	503,606	22,908	513,450	523,595	
Locates	7,571	8,440	9,615	9,707	8,900	10,152	445	10,349	10,550	
Storm Water Management	126,308	327,224	348,019	302,732	247,917	282,844	(19,888)	277,747	283,248	
Agriculture and Reforestation (Drainage)	106,235	92,602	94,132	94,190	88,540	90,150	(4,039)	91,331	92,471	
Capital Expenditures	91,052	94,847	67,069	234,601	98,277	14,000	(220,601)	-	-	
TOTALS	643,690	844,745	929,655	1,121,927	916,222	900,753	(221,175)	892,877	909,863	

NET BUILDING, LOCATES AND DRAINAGE BUDGET	101,372	440,587	459,542	369,280	387,737	498,516	129,235	501,295	514,461	
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Township of East Zorra-Tavistock
 BUILDING, LOCATES AND DRAINAGE
 2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-02-20

Description	2020 Actuals	2021 Actuals	2022 Actuals	2023 Approved	2023 Actuals	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
<u>BUILDING, LOCATES AND DRAINAGE REVENUES</u>											
Building and Structural Inspection											
<i>Administration</i>											
11-5-044571-0482	BB Shared Services	(68,580)	-	(57,207)	(79,697)	(42,701)	-	79,697	-	-	shared service agreement ended July 2023
11-5-044571-0525	Building Permit Admin Fee	(48,930)	(39,775)	(35,421)	(41,375)	(32,284)	(40,000)	1,375	(40,800)	(41,616)	based on increase to permit fees in 2024
11-5-044571-0526	Zoning Compliance and Work Orders	(4,325)	(4,500)	(2,850)	(3,892)	(2,950)	(3,433)	458	(3,078)	(3,154)	based on 3-year rolling average actuals
11-5-044571-0721	Building Permits	(361,317)	(302,891)	(256,533)	(250,000)	(290,787)	(290,000)	(40,000)	(292,900)	(295,829)	based on prior year actual
11-5-044571-0914	Deferred Building Code Act Revenue Earned	-	-	(19,403)	(89,719)	-	-	89,719			drawdown of revenue if necessary for Building operations
	<i>Subtotal Administration</i>	(483,152)	(347,166)	(371,415)	(464,682)	(368,722)	(333,433)	131,249	(336,778)	(340,599)	
<i>2020 Chevrolet Silverado (DCBO)</i>											
11-5-044571-0761	814 Internal Equipment Rental Charge	-	-	(6,656)	(5,000)	(13,511)	(10,000)	(5,000)	(10,000)	(10,000)	
	<i>Subtotal 2020 Chevrolet Silverado (DCBO)</i>	-	-	(6,656)	(5,000)	(13,511)	(10,000)	(5,000)	(10,000)	(10,000)	
	Total Building and Structural Inspection Revenue	(483,152)	(347,166)	(378,071)	(469,682)	(382,233)	(343,433)	126,249	(346,778)	(350,599)	
Agriculture and Reforestation (Drainage)											
<i>Municipal Drains</i>											
11-5-184010-0331	OMAFRA Grants	(703)	(6,304)	-	(7,300)	(6,911)	(7,000)	300	(7,000)	(7,000)	estimated Drainage Superintendent Grant annually
11-5-184010-0944	Municipal Drain Debenture Revenue	(38,414)	(36,114)	(33,483)	(33,483)	(33,483)	(33,483)	-	(33,483)	(33,483)	based on Drain Repayment Schedule
11-5-184010-0998	Expense Recovery	-	-	(870)	-	-	-	-	-	-	
	<i>Subtotal Municipal Drains</i>	(39,117)	(42,418)	(34,353)	(40,783)	(40,394)	(40,483)	300	(40,483)	(40,483)	
<i>Tile Drainage</i>											
11-5-185081-0944	Tile Drain Loan Debenture Revenue	(15,747)	(7,581)	(7,581)	(7,581)	(7,581)	(4,321)	3,260	(4,321)	(4,321)	based on Drain Repayment Schedule
	<i>Subtotal Tile Drainage</i>	(15,747)	(7,581)	(7,581)	(7,581)	(7,581)	(4,321)	3,260	(4,321)	(4,321)	
	Total Agriculture and Reforestation (Drainage) Revenue	(54,864)	(50,000)	(41,934)	(48,364)	(47,975)	(44,804)	3,560	(44,804)	(44,804)	

Township of East Zorra-Tavistock
 BUILDING, LOCATES AND DRAINAGE
 2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-02-20

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BUILDING, LOCATES AND DRAINAGE OPERATING EXPENDITURES										
Building and Structural Inspection										
<i>Administration</i>										
11-4-044571-8522	5,000	5,100	5,202	5,306	5,306	5,412	106	5,520	5,631	2% increase annually RF projection strategy
11-4-044571-8523	26,000	26,520	27,050	27,591	27,591	40,000	12,409	40,800	41,616	increase base transfer 2023 for inflationary impacts on vehicles + 2%
11-6-044571-1110	204,598	215,763	262,617	307,033	306,638	313,042	6,009	319,303	325,689	2024 Salary and Benefits Workbook + 2% in future years
11-6-044571-1201	-	1,266	9,625	11,926	11,772	13,086	1,161	13,217	13,349	2024 Salary and Benefits Workbook + 2% in future years
11-6-044571-1202	-	389	3,137	6,350	3,742	4,796	(1,554)	4,843	4,892	2024 Salary and Benefits Workbook + 2% in future years
11-6-044571-1203	-	2,933	7,540	9,999	10,154	10,278	279	10,381	10,485	2024 Salary and Benefits Workbook + 2% in future years
11-6-044571-1204	-	10,651	26,819	32,948	32,176	33,329	381	33,662	33,999	2024 Salary and Benefits Workbook + 2% in future years
11-6-044571-1205	-	1,903	4,935	5,988	5,870	6,104	117	6,165	6,227	2024 Salary and Benefits Workbook + 2% in future years
11-6-044571-1210	52,189	37,818	17,069	21,254	22,275	23,289	2,035	23,522	23,757	2024 Salary and Benefits Workbook + 2% in future years
11-6-044571-1252	3	-	96	1,500	401	1,000	(500)	1,020	1,040	virtual conferences more often since COVID
11-6-044571-1254	671	195	390	398	102	400	2	400	400	annual boot allowance CBO and DCBO
11-6-044571-1255	593	979	920	938	-	950	12	969	988	annual OBOA memberships @ \$475.00/each
11-6-044571-1256	-	228	-	250	-	-	(250)	-	-	covered in Corporate Services budget annually
11-6-044571-1263	893	1,257	678	1,500	702	1,000	(500)	1,020	1,040	virtual training currently since COVID
11-6-044571-3005	184	271	107	187	756	750	563	765	780	increased costs based on additional office needs
11-6-044571-3007	67	-	-	22	216	250	228	255	260	nominal budget to cover incidental equipment purchases
11-6-044571-3009	-	-	-	-	216	250	250	255	260	placeholder budget for supplies purchases
11-6-044571-3025	14	-	257	100	86	100	-	102	104	health and safety supplies line to be maintained @ \$100
11-6-044571-3033	1,832	862	18,798	12,974	12,974	13,623	649	13,896	14,173	annual support for Cloud Permitting + 5%
11-6-044571-3210	-	-	-	-	242	250	250	255	260	mailings for Building Permits, etc.
11-6-044571-3260	1,112	1,014	1,230	1,255	2,499	2,549	1,294	2,599	2,651	2% inflationary adjustment over prior year actual
11-6-044571-3810	10,838	11,327	15,672	17,239	18,433	20,276	3,037	20,681	21,095	10% inflationary adjustment over p/y actual
11-6-044571-4002	5,878	890	-	6,000	577	1,000	(5,000)	1,000	1,000	maintain \$1,000 legal services line item for prosecutions, etc.
11-6-044571-4003	-	-	-	-	2,246	2,500	2,500	2,500	2,500	maintain \$2,500 for consulting services, etc.
<i>Subtotal Administration</i>	309,872	319,367	402,143	470,758	464,973	494,235	23,476	503,133	512,199	
<i>2023 Ford Lightning (CBO)</i>										
11-6-044571-3004 816	120	120	53	120	-	-	(120)	-	-	covered under Public Works budget
11-6-044571-3021 816	-	62	149	152	17	17	(134)	17	18	2% increase annually
11-6-044571-3026 816	1,202	1,595	796	916	137	-	(916)	-	-	electric vehicle - no gas fuel consumption 2023+
11-6-044571-3610 816	-	-	-	-	-	1,200	1,200	1,224	1,248	charging costs for electric vehicle
11-6-044571-4270 816	1,330	310	-	250	86	250	-	250	250	maintain budget for repairs and oil changes on newer vehicle
<i>Subtotal 2023 Ford Lightning (CBO)</i>	2,652	2,086	998	1,437	240	1,467	30	1,491	1,516	
<i>2020 Chevrolet Silverado (DCBO)</i>										
11-6-044571-3004 814	-	120	-	120	-	-	(120)	-	-	covered under Public Works budget
11-6-044571-3021 814	-	9	514	525	187	190	(334)	194	198	2% increase annually
11-6-044571-3026 814	-	-	1,659	1,907	3,167	3,455	1,548	3,974	4,570	budget based on prior year actual + 2% annually
11-6-044571-4270 814	-	50	2,121	2,163	742	757	(1,406)	772	787	2% increase over prior year actual
<i>Subtotal 2020 Chevrolet Silverado (DCBO)</i>	-	178	4,293	4,715	4,096	4,403	(312)	4,940	5,555	

Township of East Zorra-Tavistock
 BUILDING, LOCATES AND DRAINAGE
 2024 Proposed Operating and Capital Budgets Summary

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BUILDING, LOCATES AND DRAINAGE OPERATING EXPENDITURES (cont'd)										
Building and Structural Inspection (cont'd)										
<i>2021 GMC Canyon (E & OT)</i>										
11-6-044571-3004 815 Vehicle Licences	-	-	-	120	-	-	(120)	-	-	covered under Public Works budget
11-6-044571-3021 815 Parts and Supplies	-	-	108	111	180	183	73	187	191	2% increase annually
11-6-044571-3026 815 Fuel	-	-	1,644	1,890	2,213	2,414	523	2,776	3,192	budget based on prior year actual + 2% annually
11-6-044571-4270 815 Repairs and Maintenance	-	-	1,634	1,667	887	905	(762)	923	942	2% increase over prior year actual
<i>Subtotal 2021 GMC Canyon (E & OT)</i>	-	-	3,387	3,788	3,280	3,502	(286)	3,886	4,325	
Total Building and Structural Inspection Expenses	312,524	321,632	410,820	480,698	472,588	503,606	22,908	513,450	523,595	
Locates										
11-6-044572-1110 Salaries and Wages	5,721	6,285	7,681	7,012	6,928	7,326	314	7,472	7,622	2024 Salary and Benefits Workbook + 2% in future years
11-6-044572-1201 CPP	81	119	310	282	297	304	23	310	316	2024 Salary and Benefits Workbook + 2% in future years
11-6-044572-1202 EI	-	38	100	147	92	110	(37)	112	115	2024 Salary and Benefits Workbook + 2% in future years
11-6-044572-1203 WSIB	-	102	230	241	231	251	9	256	261	2024 Salary and Benefits Workbook + 2% in future years
11-6-044572-1204 OMERS	-	337	770	744	699	782	38	797	813	2024 Salary and Benefits Workbook + 2% in future years
11-6-044572-1205 EHT	-	66	141	137	130	143	6	146	149	2024 Salary and Benefits Workbook + 2% in future years
11-6-044572-1210 Health Benefits	1,769	1,216	383	844	523	936	93	955	974	2024 Salary and Benefits Workbook + 2% in future years
11-6-044572-3510 Internal Equipment Charges	-	277	-	300	-	300	-	300	300	recovery for vehicle usage to reserve
Total Locates Expenses	7,571	8,440	9,615	9,707	8,900	10,152	445	10,349	10,550	
Stormwater Management										
11-4-082220-8535 Transfer to Storm Water Network Reserve	-	115,000	117,300	119,646	119,646	122,039	2,393	124,480	126,969	2% increase annually RF projection strategy
11-4-082220-8538 Transfer to Stormwater Management Facilities Reserve	125,000	200,000	180,000	75,000	75,000	76,500	1,500	78,030	79,591	revised estimate for 2023 based on research - 2% increase annually
11-6-082220-1110 Salaries and Wages	-	851	4,488	4,580	3,655	4,916	336	5,014	5,115	2024 Salary and Benefits Workbook + 2% in future years
11-6-082220-1201 CPP	-	30	130	188	150	203	15	207	211	2024 Salary and Benefits Workbook + 2% in future years
11-6-082220-1202 EI	-	11	41	98	50	73	(25)	75	76	2024 Salary and Benefits Workbook + 2% in future years
11-6-082220-1203 WSIB	-	18	83	158	116	168	11	171	175	2024 Salary and Benefits Workbook + 2% in future years
11-6-082220-1204 OMERS	-	54	226	482	237	526	44	536	547	2024 Salary and Benefits Workbook + 2% in future years
11-6-082220-1205 EHT	-	11	51	89	58	96	7	98	100	2024 Salary and Benefits Workbook + 2% in future years
11-6-082220-1210 Benefits	-	22	97	336	119	373	37	380	388	2024 Salary and Benefits Workbook + 2% in future years
11-6-082220-1252 Conventions and Seminars	-	-	-	-	244	250	250	255	260	SWM convention events
11-6-082220-3001 Licences and Permits	-	-	90	100	-	100	-	100	100	one-time permit fees for municipal purposes
11-6-082220-3007 Small Tools and Equipment	-	250	375	350	323	350	-	350	350	placeholder budget for various tools and equipment
11-6-082220-3045 Forest and Plantings	-	-	-	-	107	150	150	150	150	placeholder for replacement trees and plantings
11-6-082220-3170 Signage	-	106	303	350	523	600	250	600	600	placeholder budget for any noted or required signage annually
11-6-082220-3510 Internal Equipment Charges	-	-	-	-	1,513	1,500	1,500	1,500	1,500	recovery for vehicle usage to reserve
11-6-082220-4004 Engineering	1,308	6,431	4,070	6,000	44	5,000	(1,000)	5,100	5,202	clean out works resulting from prior year inspection services
11-6-082220-4005 Construction Services	-	-	18,113	45,000	-	30,000	(15,000)	30,600	31,212	construction budget for work arising from camera program results
11-6-082220-4034 Camera Inspection Services	-	-	18,069	45,355	45,355	35,000	(10,355)	25,000	25,500	excess expense in 2023 but baseline program is \$35k annually
11-6-082220-4270 Repairs and Maintenance	-	4,438	4,581	5,000	778	5,000	-	5,100	5,202	includes PW staff services for clean out work + 2% increase
Total Storm Water Management	126,308	327,224	348,019	302,732	247,917	282,844	(19,888)	277,747	283,248	

Township of East Zorra-Tavistock
 BUILDING, LOCATES AND DRAINAGE
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BUILDING, LOCATES AND DRAINAGE OPERATING EXPENDITURES (cont'd)											
Agriculture and Reforestation (Drainage)											
<i>Municipal Drains Administration</i>											
11-4-184010-8536	Transfer to Roads Drainage Reserve	25,500	26,010	26,530	27,061	27,061	27,602	541	28,154	28,717	2% increase annually RF projection strategy
11-6-184010-1110	Salaries and Wages	14,567	4,179	546	973	10,345	12,096	11,124	12,338	12,585	2024 Salary and Benefits Workbook + 2% in future years
11-6-184010-1201	CPP	-	28	30	38	539	507	469	517	527	2024 Salary and Benefits Workbook + 2% in future years
11-6-184010-1202	EI	-	10	10	20	148	184	164	187	191	2024 Salary and Benefits Workbook + 2% in future years
11-6-184010-1203	WSIB	-	16	17	33	353	414	380	422	430	2024 Salary and Benefits Workbook + 2% in future years
11-6-184010-1204	OMERS	-	54	56	105	1,057	1,287	1,182	1,312	1,339	2024 Salary and Benefits Workbook + 2% in future years
11-6-184010-1205	EHT	-	10	11	19	195	236	217	241	245	2024 Salary and Benefits Workbook + 2% in future years
11-6-184010-1210	Health Benefits	4,242	1,189	20	69	674	949	880	968	987	2024 Salary and Benefits Workbook + 2% in future years
11-6-184010-1255	Dues and Memberships	175	-	307	325	285	300	(25)	306	312	Drainage Superintendent membership requirement
11-6-184010-2220	Debt Interest Repayments	7,355	6,447	5,373	4,579	4,579	3,659	(920)	2,702	1,702	based on Drain Repayment Schedule
11-6-184010-3005	Office Supplies	28	-	110	200	2	100	(100)	102	104	small amount for envelopes, paper, etc. + 2% in future years
11-6-184010-3210	Postage and Courier	256	-	-	-	-	-	-	-	-	billed out from Corporate Services
11-6-184010-3260	Telephone	444	425	467	477	505	515	38	525	536	2% inflationary adjustment over p/y actual
11-6-184010-3510	Internal Equipment Charges	-	-	-	-	475	500	500	500	500	recovery for vehicle usage to reserve
11-6-184010-4002	Legal Services	-	-	8,577	-	-	-	-	-	-	one-time settlement in 2022
11-6-184010-4004	Engineering Services	1,161	109	890	720	1,979	993	273	1,288	1,420	based on 3-year rolling average actuals - primarily capital
11-6-184010-4425	Facility Rentals	-	1,100	1,100	1,200	1,100	1,100	(100)	1,100	1,100	public meeting hall rental expenses
11-6-184010-5210	Debt Principal Repayments	31,060	34,405	27,190	28,904	28,904	29,824	920	30,781	31,781	based on Drain Repayment Schedule
11-6-184010-5230	Write-offs and Charge Outs - Municipal Drains	5,276	482	81	1,946	-	188	(1,759)	90	92	based on 3-year rolling average actuals
	<i>Subtotal Municipal Drains Administration</i>	<i>90,063</i>	<i>74,465</i>	<i>71,316</i>	<i>66,668</i>	<i>78,201</i>	<i>80,453</i>	<i>13,785</i>	<i>81,533</i>	<i>82,570</i>	
<i>Municipal Drains Operations</i>											
11-6-184020-1110	Salaries and Wages	170	8,220	11,154	14,308	2,116	3,422	(10,886)	3,490	3,560	2024 Salary and Benefits Workbook + 2% in future years
11-6-184020-1201	CPP	-	202	429	563	95	142	(421)	145	148	2024 Salary and Benefits Workbook + 2% in future years
11-6-184020-1202	EI	-	49	136	295	31	51	(243)	52	53	2024 Salary and Benefits Workbook + 2% in future years
11-6-184020-1203	WSIB	-	231	353	492	58	117	(375)	119	122	2024 Salary and Benefits Workbook + 2% in future years
11-6-184020-1204	OMERS	-	796	1,150	1,530	178	365	(1,164)	373	380	2024 Salary and Benefits Workbook + 2% in future years
11-6-184020-1205	EHT	-	149	216	279	33	67	(212)	68	69	2024 Salary and Benefits Workbook + 2% in future years
11-6-184020-1210	Health Benefits	45	680	856	1,024	58	263	(761)	268	273	2024 Salary and Benefits Workbook + 2% in future years
11-6-184020-3009	Operating Supplies	-	-	30	100	-	100	-	102	104	small amount for non-capital supplies. + 2% in future years
11-6-184020-3510	Internal Equipment Charges	210	228	340	350	180	350	-	350	350	recovery for vehicle usage to reserve
11-6-184020-4005	Construction	-	-	571	1,000	9	500	-	510	520	includes PW staff services for clean out work + 2% increase
	<i>Subtotal Municipal Drain Operations</i>	<i>425</i>	<i>10,556</i>	<i>15,234</i>	<i>19,941</i>	<i>2,757</i>	<i>5,377</i>	<i>(14,564)</i>	<i>5,478</i>	<i>5,580</i>	
<i>Tile Drainage</i>											
11-6-185081-2220	Debt Interest Repayments	2,903	2,133	1,806	1,459	1,459	1,092	(367)	898	693	based on Drain Repayment Schedule
11-6-185081-5210	Debt Principal Repayments	12,844	5,449	5,776	6,122	6,122	3,229	(2,894)	3,422	3,628	based on Drain Repayment Schedule
	<i>Subtotal Tile Drainage</i>	<i>15,747</i>	<i>7,581</i>	<i>7,581</i>	<i>7,581</i>	<i>7,581</i>	<i>4,321</i>	<i>(3,261)</i>	<i>4,321</i>	<i>4,321</i>	
	Total Agriculture and Reforestation (Drainage) Expenses	106,235	92,602	94,132	94,190	88,540	90,150	(4,039)	91,331	92,471	

Description	2020 Actuals	2021 Actuals	2022 Actuals	2023 Approved	2023 Actuals	2024 Proposed	Notes
<u>BUILDING, LOCATES AND DRAINAGE CAPITAL REVENUES</u>							
Building and Structural Inspection							
12-4-442401-8022							
Transfer from Building Equipment Reserve	(4,302)	(6,992)	-	(2,601)	-	(4,000)	new laptop - E&OT and CBO
12-4-442302-8023 811							
Transfer from Building Vehicle Reserve	-	-	(46,444)	(60,000)	(60,000)		
12-5-442302-0914 811							
<i>Deferred Building Code Act Revenue Earned</i>	-	-	-	(35,000)	(29,254)		
Total Building and Structural Inspection	(4,302)	(6,992)	(46,444)	(97,601)	(89,254)	(4,000)	
Storm Water Management							
12-4-822302-8038							
Transfer from Storm Water Management Facility Reserve	-	-	(3,663)	(12,000)	(7,950)	(10,000)	tree and brush plantings at SWM facilities
12-4-842201-8038							
Transfer from Storm Water Management Facility Reserve	-	-	-	-	-	(100,125)	adjust funding 2024 for Innerkip Drainage Master Plan
Total Storm Water Management	-	-	(3,663)	(12,000)	(7,950)	(110,125)	
Agriculture and Reforestation (Drainage)							
12-4-842201-8036							
Transfer from Roads Drainage Reserve	-	-	-	(24,875)	(1,074)		
12-5-842201-0923							
Contributions from Developers	-	-	-	(100,125)	-	100,125	adjust funding 2024 for Innerkip Drainage Master Plan
Total Agriculture and Reforestation (Drainage)	-	-	-	(125,000)	(1,074)	100,125	
Total Building, Locates and Drainage Capital Revenues	(4,302)	(6,992)	(50,108)	(234,601)	(98,277)	(14,000)	

Description		2020 Actuals	2021 Actuals	2022 Actuals	2023 Approved	2023 Actuals	2024 Proposed	Notes
<u>BUILDING, LOCATES AND DRAINAGE CAPITAL EXPENDITURES</u>								
2020 Capital Projects								
Building and Structural Inspection								
12-6-044571-3033	IT Software	-						
12-6-044571-3034	IT Hardware	4,302						offset large format printer/scanner
Agriculture and Reforestation (Drainage)								
12-6-184031-4005	Capital Drain Construction - Road Crossings (Hart and Facey)	86,750						
	<i>Subtotal 2020 Capital Projects</i>	<u>91,052</u>						
2021 Capital Projects								
Building and Structural Inspection								
12-6-044571-3033	IT Software		-					
12-6-044571-3034	IT Hardware		6,992					offset large format printer/scanner (carried forward from 2020)
12-6-044571-3350 815	Vehicles		41,555					2021 DCBO vehicle
Agriculture and Reforestation (Drainage)								
11-6-184020-4005	Construction Services		46,300					Township road crossing share
	<i>Subtotal 2021 Capital Projects</i>		<u>94,847</u>					
2022 Capital Projects								
Building and Structural Inspection								
12-4-044571-8522	Transfer to Building Equipment Reserve			6,992				return funding for scanner/printer to reserve from Modernization 2022
12-6-044571-3034	IT Hardware			9,970				new laptop - DCBO and new cell phones (3) + tablet & 3 laptops (Fire)
12-6-442202-3350 811	Vehicles			46,444				2022 CBO vehicle
Storm Water Management								
12-6-822202-3045	Forestry and Plantings			3,663				tree and brush plantings at SWM facilities
Agriculture and Reforestation (Drainage)								
12-6-842201-4003	Drainage Master Plan			-				Innerkip Drainage Master Plan
12-6-842202-4005	Construction Services			-		-		Parker Drain - Township road crossing share
	<i>Subtotal 2022 Capital Projects</i>			<u>67,069</u>	-	-		

Description		2020 Actuals	2021 Actuals	2022 Actuals	2023 Approved	2023 Actuals	2024 Proposed	Notes
BUILDING, LOCATES AND DRAINAGE CAPITAL EXPENDITURES (cont'd)								
2023 Capital Projects								
Building and Structural Inspection								
12-6-442301-3034	IT Hardware				2,601	-		new laptop - E&OT
12-6-442302-3350 811	Vehicles				95,000	89,254		2023 electric vehicle purchase
Storm Water Management								
12-6-822302-3045	Forestry and Plantings				12,000	7,950		tree and brush plantings at SWM facilities
Agriculture and Reforestation (Drainage)								
12-6-842201-4003	Drainage Master Plan				125,000	1,074		Innerkip Drainage Master Plan
<i>Subtotal 2023 Capital Projects</i>					234,601	98,277	-	
2024 Capital Projects								
Building and Structural Inspection								
12-6-442401-3034	IT Hardware						4,000	new laptop - E&OT and CBO
Storm Water Management								
12-6-822402-3045	Forestry and Plantings						10,000	tree and brush removal and replanting at SWM facilities
<i>Subtotal 2024 Capital Projects</i>					-	-	14,000	
Total Building, Locates and Drainage Capital Expenditures		91,052	94,847	67,069	234,601	98,277	14,000	

Reserve and Reserve Fund Projections (Unaudited)
Building, Locates and Drainage
2024 Budget Background Schedule

Reserves	GL Account #	Projected December 31, 2023 Balance	Prior Year (<=2023) Commitments	Projected 2024 Contributions	Projected 2024 Drawdowns	Projected December 31, 2024 Balance	Description
Building							
Building Department Equipment	11-3-006420-9822	44,946		5,412	-4,000	46,358	laptops for E/OT and CBO
Building Department Vehicle	11-3-006420-9823	717		40,000		40,717	updated transfer amount for electric vehicle addition to fleet
Storm Water Network	11-3-006420-9835	351,946		122,039		473,985	
Storm Water Management	11-3-006420-9838	598,072	-100,125	76,500	-10,000	564,447	Innerkip Drainaged Master Plan 2023 + plantings and forestry
	Total Reserves	995,681	-100,125	243,951	-14,000	1,125,507	

Obligatory Reserve Funds	GL Account #	Projected December 31, 2023 Balance	Prior Year (<=2023) Commitments	Projected 2024 Contributions	Projected 2024 Drawdowns	Projected December 31, 2024 Balance	Description
Building Department Surplus	48-3-002499-9708	435,753			-116,500	319,253	Township Admin building parking lot (Building contribution to construction) (2024)



**Township of East Zorra-Tavistock
Building Department
20-Year Vehicle Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	MODEL YEAR	REPLACEMENT COST (000's)	REPLACEMENT YEARS	Actual	Budget	2025	2026	2027	2028			
							2023 (000's)	2024 (000's)	(000's)	(000's)	(000's)	(000's)			
Vehicles (3)							2023								
DCBO Pickup	Chevrolet Silverado	814	2020	2020	65	6	-	-	-	69.0	-	-			
CET Pickup	GMC Canyon	815	2021	2021	65	6	-	-	-	-	70.4	-			
CBO Pickup	Ford Lightning	816	2023	2023	100	6	89.3	-	-	-	-	-			
TOTAL YEARLY EQUIPMENT REPLACEMENT								\$ 89.3	\$ -	\$ -	\$ 69.0	\$ 70.4	\$ -		
Tax Levy and/or To Reserves								\$ 27.6	\$ 40.0	\$ 40.8	\$ 41.6	\$ 42.4	\$ 43.3		
Building Code Act Deferred Revenue Contribution								\$ 29.3	\$ -	\$ -	\$ -	\$ -	\$ -		
Proceeds of Disposition								\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Building Vehicles Reserve							11-3-006420-9823	Opening Balance:	33.1	0.7	40.7	81.5	54.2	26.3	69.6

**includes inflationary increases on contributions and spending of 2% per year cumulative*



**Township of East Zorra-Tavistock
Building Department
20-Year Vehicle Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	2029 (000's)	2030 (000's)	2031 (000's)	2032 (000's)	2033 (000's)	2034 (000's)	2035 (000's)	2036 (000's)	2037 (000's)	2038 (000's)
Vehicles (3)													
DCBO Pickup	Chevrolet Silverado	814	2020	-	-	-	77.7	-	-	-	-	-	87.5
CET Pickup	GMC Canyon	815	2021	-	-	-	-	79.2	-	-	-	-	-
CBO Pickup	Ford Lightning	816	2023	112.6	-	-	-	-	-	126.8	-	-	-
TOTAL YEARLY EQUIPMENT REPLACEMENT				\$ 112.6	\$ -	\$ -	\$ 77.7	\$ 79.2	\$ -	\$ 126.8	\$ -	\$ -	\$ 87.5
Tax Levy and/or To Reserves				\$ 44.2	\$ 45.0	\$ 45.9	\$ 46.9	\$ 47.8	\$ 48.8	\$ 49.7	\$ 50.7	\$ 51.7	\$ 52.8
Building Code Act Deferred Revenue Contribution				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Vehicles Reserve				1.1	46.1	92.1	61.3	29.8	78.6	1.5	52.2	104.0	69.3
					11-3-0064								

**includes inflationary increases on contributions and spending of 2% per year cumulative*



**Township of East Zorra-Tavistock
Building Department
20-Year Vehicle Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	2039 (000's)	2040 (000's)	2041 (000's)	2042 (000's)
Vehicles (3)							
DCBO Pickup	Chevrolet Silverado	814	2020	-	-	-	-
CET Pickup	GMC Canyon	815	2021	89.2	-	-	-
CBO Pickup	Ford Lightning	816	2023	-	-	142.8	-
TOTAL YEARLY EQUIPMENT REPLACEMENT				\$ 89.2	\$ -	\$ 142.8	\$ -
Tax Levy and/or To Reserves				\$ 53.8	\$ 54.9	\$ 56.0	\$ 57.1
Building Code Act Deferred Revenue Contribution				\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition				\$ -	\$ -	\$ -	\$ -
Building Vehicles Reserve				11-3-0064 33.9	88.8	2.0	59.1

**includes inflationary increases on contributions and spending of 2% per year cumulative*

CORPORATE SERVICES

2024 Proposed Capital and Operating Budget



Gross Budget Revenues										Notes
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Contributions from Developers	-	-	(62,827)	(50,000)	-	-	50,000	-	-	
Cost Recoveries	(41,656)	(24,784)	-	(30,000)	(25,563)	(30,000)	-	(30,000)	(30,000)	
Deferred Building Code Act Revenue Earned	-	-	-	-	-	(116,500)	(116,500)	-	-	
Donations	-	-	-	-	-	(10,000)	(10,000)	-	-	
Fines and Penalties	-	-	(200)	-	(100)	-	-	-	-	
Licences, Permits and Rents	(560)	(710)	(725)	(660)	(577)	(882)	(222)	(882)	(882)	
Ontario Specific Grants	(26,937)	(32,445)	(35,951)	(35,951)	(35,914)	(35,951)	-	(35,951)	(35,951)	
Ontario Wildlife Damage Compensation Program	-	-	(2,199)	(500)	(1,988)	(500)	-	(500)	(500)	
Revenue from Oxford County	(7,590)	(7,607)	(70,697)	(7,500)	(315,984)	(8,000)	(500)	(8,000)	(8,000)	
Tax-Supported Capital Transfers	-	-	-	-	(284,045)	(30,000)	(30,000)	-	-	
Transfers from Reserves and Reserve Funds	(190,871)	(350,556)	(242,023)	(1,380,545)	(5,692,319)	(381,915)	998,630	-	(21,500)	
User Fees and Charges	(12,188)	(18,951)	(17,684)	(16,337)	(16,608)	(16,671)	(333)	(17,286)	(17,704)	
TOTALS	(279,802)	(435,053)	(432,305)	(1,521,493)	(6,373,097)	(630,418)	891,075	(92,618)	(114,536)	
Gross Budget Expenditures										Notes
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Council	140,259	142,928	157,542	221,360	170,589	175,781	(45,579)	179,356	194,500	
Township Administration	2,263,980	930,214	1,087,042	1,158,849	1,523,248	1,191,304	32,455	1,185,629	1,207,356	
Former PUC Office	2,187	2,275	1,995	2,045	2,596	2,648	603	2,701	2,755	
Police Services Board	5,824	5,221	4,967	6,740	10,478	10,650	3,911	10,863	11,080	
Township Policing	974,041	1,088,254	1,162,285	1,162,852	1,067,933	1,130,779	(32,073)	1,152,891	1,175,853	
By-law Enforcement	19,941	12,477	23,780	24,439	24,744	27,410	2,971	27,944	28,489	
Animal Control	9,258	9,459	10,172	10,376	9,158	9,342	(1,034)	9,528	9,719	
Livestock Claims	-	-	2,099	500	1,888	500	-	500	500	
Crossing Guards	27,355	34,338	42,991	46,319	42,855	52,131	5,811	49,867	50,863	
Cemeteries	2,140	2,140	2,566	3,750	3,750	3,750	-	3,750	3,750	
Planning and Zoning Administration	45,059	27,388	225,021	82,113	82,219	83,994	1,882	34,074	34,155	
Economic Development	40,293	40,293	40,293	44,322	44,322	50,260	5,938	52,773	55,412	
Capital Expenditures	66,117	253,072	1,212,137	1,250,000	6,194,019	423,143	(826,857)	-	-	
TOTALS	3,596,454	2,548,058	3,972,891	4,013,665	9,177,800	3,161,692	(851,973)	2,709,877	2,774,433	
NET CORPORATE SERVICES BUDGET	3,316,652	2,113,005	3,540,586	2,492,172	2,804,703	2,531,274	39,102	2,617,259	2,659,896	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
CORPORATE SERVICES REVENUES										
Municipal Election										
11-4-024026-8057			(19,468)	-	-	-	-	-	(21,500)	drawdown every 4 years for election activities
			(19,468)	-	-	-	-	-	(21,500)	
Council										
11-5-024011-0562			-	-	-	(257)	(257)	(257)	(257)	based on 10 rentals per year @ \$25.65
			-	-	-	(257)	(257)	(257)	(257)	
Township Administration										
11-5-025023-0414	(7,590)	(7,607)	(7,870)	(7,500)	(8,088)	(8,000)	(500)	(8,000)	(8,000)	\$2.50/household @ 3,200 households
11-5-025023-0722	-	(150)	(165)	(100)	(17)	(25)	75	(25)	(25)	placeholder for 1 to 2 licences per year
11-5-025023-0789	-	(390)	(500)	(360)	(690)	(720)	(360)	(720)	(720)	based on 4 per month @ \$15.00 (new rate 2024)
11-5-025023-0963	(13)	(69)	(124)	(68)	(77)	(53)	16	(66)	(65)	based on 3-year rolling average actuals
	(7,603)	(8,216)	(8,659)	(8,028)	(8,871)	(8,798)	(769)	(8,811)	(8,810)	
Former PUC Office										
11-5-025083-0574	(500)	(500)	(500)	(500)	(500)	(500)	-	(500)	(500)	Tavistock Historical Society use of facility annually
	(500)	(500)	(500)	(500)	(500)	(500)	-	(500)	(500)	
Township Policing										
11-4-042053-8059	-	(195,817)	(195,817)	(130,545)	(130,545)	(65,272)	65,272	-	-	reduce reserve funding by 1/3 in 2023, 2024 and then fully fund in 2025
11-5-042053-0332	(6,382)	(6,332)	(6,369)	(6,369)	(8,734)	(6,369)	-	(6,369)	(6,369)	based on grant 2023
11-5-042053-0334	(20,554)	(26,114)	(29,582)	(29,582)	(27,180)	(29,582)	-	(29,582)	(29,582)	based on grant 2023
11-5-042053-0575	(5,255)	(7,542)	(6,810)	(6,536)	(9,341)	(7,898)	(1,362)	(8,016)	(8,418)	based on 3-year rolling average actuals
	(32,192)	(235,804)	(238,578)	(173,031)	(175,800)	(109,121)	63,910	(43,967)	(44,369)	
By-law Enforcement										
11-5-044061-0831	-	-	(200)	-	(100)	-	-	-	-	no budget for 2021 or forward
	-	-	(200)	-	(100)	-	-	-	-	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
CORPORATE SERVICES REVENUES (cont'd)										
Animal Control										
11-5-044081-0724										
Dog Licences	(60)	(60)	(60)	(60)	(60)	(100)	(40)	(100)	(100)	based on new user fee 2024
Total Animal Control	(60)	(60)	(60)	(60)	(60)	(100)	(40)	(100)	(100)	
Livestock Claims										
11-5-044082-0924										
Ontario Wildlife Damage Compensation Program	-	-	(2,199)	(500)	(1,988)	(500)	-	(500)	(500)	offset any claims for incidents as budgeted for expense
Total Livestock Claims	-	-	(2,199)	(500)	(1,988)	(500)	-	(500)	(500)	
Planning and Zoning Administration										
11-4-181010-8002										
Transfer from Rate Stabilization	-	-	-	-	-	(50,000)	(50,000)	-	-	surplus contribution to additional 2ndary plan work
11-5-181010-0514										
Revenue from County	-	-	(62,827)	-	(34,410)	-	-	-	-	shared contribution to the 2ndary plan
11-5-181010-0521										
Minor Variance and Zoning Change Application Fees	(6,920)	(10,950)	(10,250)	(9,373)	(6,500)	(8,000)	1,373	(8,483)	(8,500)	based on 3-year rolling average actuals + fee increases 2024
11-5-181010-0923										
Contributions from Developers	-	-	(62,827)	(50,000)	-	-	50,000	-	-	2022 - Secondary Plan, 2023 - Development Charges Study
11-5-181010-0998										
Expense Recovery	(41,656)	(24,784)	-	(30,000)	(25,563)	(30,000)	-	(30,000)	(30,000)	offset Engineering Services from security deposits
Total Planning and Zoning Administration	(48,576)	(35,734)	(135,903)	(89,373)	(66,473)	(88,000)	1,373	(38,483)	(38,500)	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
CORPORATE SERVICES OPERATING EXPENDITURES										
Council										
<i>Regular</i>										
11-4-024011-8508										
11-6-024011-1120										
11-6-024011-1201										
11-6-024011-1203										
11-6-024011-1205										
11-6-024011-1258										
11-6-024011-1263										
11-6-024011-1455										
11-6-024011-3005										
11-6-024011-3006										
11-6-024011-3290										
11-6-024011-3291										
11-6-024011-3450										
11-6-024011-4003										
11-6-024011-4425										
<i>Subtotal Regular</i>	<i>130,428</i>	<i>133,461</i>	<i>136,496</i>	<i>199,063</i>	<i>154,866</i>	<i>153,403</i>	<i>(45,660)</i>	<i>156,350</i>	<i>159,446</i>	
<i>Conferences and Seminars</i>										
11-6-024012-1120										
11-6-024012-1201										
11-6-024012-1203										
11-6-024012-1205										
11-6-024012-1252										
<i>Subtotal Conferences and Seminars</i>	<i>3,456</i>	<i>509</i>	<i>1,578</i>	<i>12,546</i>	<i>6,815</i>	<i>13,027</i>	<i>481</i>	<i>13,288</i>	<i>13,554</i>	
<i>Election</i>										
11-4-024026-8557										
11-6-024026-1263										
11-6-024026-3005										
11-6-024026-3033										
11-6-024026-3210										
11-6-024026-3290										
11-6-042026-4003										
11-6-024026-4009										
<i>Subtotal Election</i>	<i>6,375</i>	<i>8,958</i>	<i>19,468</i>	<i>9,750</i>	<i>8,908</i>	<i>9,350</i>	<i>(400)</i>	<i>9,718</i>	<i>21,500</i>	
Total Council	140,259	142,928	157,542	221,360	170,589	175,781	(45,579)	179,356	194,500	

Township of East Zorra-Tavistock
CORPORATE SERVICES
2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-03-04

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
CORPORATE SERVICES OPERATING EXPENDITURES (cont'd)											
Township Administration											
11-4-025023-8504	Transfer to Rural Broadband Reserve	125,000	128,000	145,000	145,000	145,000	-	(145,000)	-	-	no longer required to contribute 2024+
11-4-025023-8507	Transfer to Office Equipment and IT Reserve	1,176,504	30,908	31,526	32,157	32,157	32,800	643	33,456	34,125	transfer for equipment purchases inflated 2% annually
11-4-069911-8600	Transfer to Capital	-	-	-	-	379,688	30,000	30,000	-	-	tax-supported funding for Admin Building (internal staff)
11-6-025023-1110	Salaries and Wages	573,305	439,341	536,217	570,979	562,081	622,604	51,625	635,056	647,757	2024 Salary and Benefits Workbook + 2% in future years
11-6-025023-1201	CPP	-	2,459	18,586	21,579	20,003	23,975	2,396	24,454	24,943	2024 Salary and Benefits Workbook + 2% in future years
11-6-025023-1202	EI	-	494	6,163	11,606	6,348	9,147	(2,458)	9,330	9,517	2024 Salary and Benefits Workbook + 2% in future years
11-6-025023-1203	WSIB	-	5,886	14,156	17,652	16,915	18,908	1,255	19,286	19,672	2024 Salary and Benefits Workbook + 2% in future years
11-6-025023-1204	OMERS	-	20,489	54,744	61,878	57,155	66,299	4,421	67,625	68,977	2024 Salary and Benefits Workbook + 2% in future years
11-6-025023-1205	EHT	-	3,926	9,859	11,134	10,468	12,141	1,007	12,384	12,631	2024 Salary and Benefits Workbook + 2% in future years
11-6-025023-1210	Health Benefits	147,603	73,102	29,651	37,247	35,605	49,716	12,469	50,710	51,724	2024 Salary and Benefits Workbook + 2% in future years
11-6-025023-1251	Mileage	-	1,717	3,857	2,893	2,109	1,000	(1,893)	1,020	1,040	no need to travel for Council or staff meetings in 2024+
11-6-025023-1252	Conventions and Seminars	3,973	1,905	1,070	4,000	14	4,000	-	4,080	4,162	return to pre-COVID conference attendance
11-6-025023-1254	Clothing Allowance	-	-	200	200	-	-	(200)	-	-	no staff requiring Township clothing in CS Admin
11-6-025023-1255	Dues and Memberships	6,119	8,093	8,057	8,500	10,218	11,000	2,500	11,220	11,444	AMCTO, AMO, CPA and HR memberships and supplies
11-6-025023-1256	Subscriptions and Publications	1,375	259	969	868	460	563	(305)	664	562	based on 3-year rolling average actuals
11-6-025023-1258	Meals and Meeting Expenses	-	652	1,717	2,000	1,454	1,483	(517)	1,513	1,543	prior year actual + 2%
11-6-025023-1260	Staff Awards	-	-	-	-	132	250	250	255	260	recognition items for staff special occasions
11-6-025023-1263	Training and Staff Development	12,984	11,354	5,519	6,000	5,155	5,000	(1,000)	5,100	5,202	reduced requirements with fully trained staff
11-6-025023-3005	Office Supplies	8,068	6,799	8,599	7,822	6,172	7,190	(632)	7,321	6,894	based on 3-year rolling average actuals
11-6-025023-3015	Office Furniture	572	305	305	500	-	500	-	500	500	maintain small budget for small furniture replacements (stands, etc.)
11-6-025023-3020	Cleaning Supplies	-	536	533	500	1,223	1,000	500	1,000	1,000	one-time start up purchases for new building 2023
11-6-025023-3033	IT Software	6,427	44,165	26,134	33,144	34,180	73,898	40,754	75,376	76,884	ongoing support costs corporate softwares + new agenda software 2024
11-6-025023-3034	IT Hardware	-	102	6,415	500	672	750	250	750	750	maintain small budget for small hardware item replacements
11-6-025023-3210	Postage	7,978	9,137	6,306	6,432	15,039	16,200	9,768	16,524	16,854	all corporate mailing (including tax bills) \$1,350/month
11-6-025023-3260	Telephone	8,181	8,176	2,370	2,417	21,090	9,000	6,583	9,180	9,364	2023 catch up year on Township wide phone bills - \$750/month
11-6-025023-3290	Print, Advertising and Promotions	3,426	1,302	6,654	6,787	4,465	4,140	(2,647)	5,087	4,564	based on 3-year rolling average actuals
11-6-025023-3450	Office Equipment	71	390	-	1,000	-	500	(500)	510	520	maintain small budget for small equipment replacements
11-6-025023-3510	Internal Equipment Charges	240	35	1,935	737	1,003	991	254	1,309	1,101	based on 3-year rolling average actuals
11-6-025023-3610	Hydro	4,921	5,631	7,071	7,212	7,861	10,000	2,788	10,200	10,404	anticipated increased utility costs for new building (based on Dec 2023)
11-6-025023-3620	Water	-	-	-	-	514	4,800	4,800	4,896	4,994	municipal water service at new building (based on Dec 2023)
11-6-025023-3630	Natural Gas	1,049	710	1,531	1,562	1,068	3,000	1,438	3,060	3,121	anticipated increased utility costs for new building (based on Dec 2023)
11-6-025023-3810	Insurance	83,185	89,480	91,871	101,058	114,949	126,444	25,386	128,973	131,552	10% inflationary adjustment over p/y actual
11-6-025023-4002	Legal Services	66,226	1,635	5,976	6,000	1,607	6,000	-	6,300	6,615	labour and professional lawyer services as required
11-6-025023-4006	Cleaning Services	-	7,052	13,890	14,168	13,740	18,000	3,832	18,360	18,727	anticipated increased cleaning costs for new building (based on Dec 2023)
11-6-025023-4009	IT Services	490	3,938	14,859	7,200	4,862	3,600	(3,600)	3,672	3,745	\$300/month County IT
11-6-025023-4012	Grounds Maintenance	1,546	230	292	689	1,703	2,000	1,311	2,040	2,081	plowing and salting services internal recovery
11-6-025023-4016	Equipment Rentals - Hired	-	-	-	-	483	-	-	-	-	no budget required here
11-6-025023-4017	Shredding Services	-	266	518	528	543	554	26	565	576	prior year actual + 2%
11-6-025023-4018	Sweeping Services	-	145	76	200	81	83	(117)	85	86	prior year actual + 2%
11-6-025023-4038	Fire Inspection Services	-	-	-	-	110	112	112	114	117	prior year actual + 2%
11-6-025023-4040	Door Mat Services	-	-	-	-	49	1,200	1,200	1,224	1,248	new service for new building + 2% CPI annually
11-6-025023-4041	Sanitary Services	-	-	-	-	243	1,200	1,200	1,224	1,248	new service for new building + 2% CPI annually
11-6-025023-4420	Building Maintenance	12,653	5,764	6,532	8,317	3,474	5,257	(3,060)	5,088	4,606	based on 3-year rolling average actuals
11-6-025023-4425	Facility Rentals	-	2,990	2,410	2,600	2,563	-	(2,600)	-	-	no longer required, staff to use new facility at no internal charge
11-6-025023-4450	Equipment Maintenance/Lease Costs	12,083	12,629	15,276	15,582	437	6,000	(9,582)	6,120	6,242	copiers @ \$500/month
11-6-025023-4550	Water Heater Rentals	-	210	199	203	155	-	(203)	-	-	no longer rental, installed as part of new building
Total Township Administration		2,263,980	930,214	1,087,042	1,158,849	1,523,248	1,191,304	32,455	1,185,629	1,207,356	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
CORPORATE SERVICES OPERATING EXPENDITURES (cont'd)											
Former PUC Office											
11-6-025083-3610	Hydro	371	670	364	371	483	493	121	502	512	prior year actual + 2%
11-6-025083-3620	Water	407	291	354	361	332	339	(22)	346	353	prior year actual + 2%
11-6-025083-3625	Sewer	620	542	644	657	590	602	(54)	614	626	prior year actual + 2%
11-6-025083-3630	Natural Gas	693	666	502	512	1,191	1,214	703	1,239	1,264	prior year actual + 2%
11-6-025083-3810	Insurance	95	106	132	145	-	-	(145)	-	-	would be charged through Township Admin budget
Total Former PUC Office		2,187	2,275	1,995	2,045	2,596	2,648	603	2,701	2,755	
Police Services Board											
11-6-042052-1120	PSB - Taxable	4,422	3,272	3,280	4,334	5,609	6,331	1,997	6,458	6,587	2024 Salary and Benefits Workbook + 2% in future years
11-6-042052-1201	CPP	-	15	10	-	23	24	24	24	25	2024 Salary and Benefits Workbook + 2% in future years
11-6-042052-1202	EI	-	52	-	138	33	35	(104)	36	36	2024 Salary and Benefits Workbook + 2% in future years
11-6-042052-1203	WSIB	-	33	126	149	221	231	82	235	240	2024 Salary and Benefits Workbook + 2% in future years
11-6-042052-1205	EHT	-	-	78	85	115	120	35	122	125	2024 Salary and Benefits Workbook + 2% in future years
11-6-042052-1252	Conventions and Seminars	486	396	-	500	1,478	1,508	1,008	1,538	1,569	prior year actual + 2%
11-6-042052-1255	Dues and Memberships	728	742	742	757	800	816	59	832	849	prior year actual + 2%
11-6-042052-3290	Print, Advertising and Promotion	-	-	-	25	-	25	-	25	25	placeholder small budget item
11-6-042052-3810	Insurance	188	192	211	232	1,419	1,561	1,329	1,593	1,624	10% inflationary adjustment over p/y actual
11-6-042052-4425	Facility Rentals	-	520	520	520	780	-	(520)	-	-	can use Council Chambers at new office for no charge
Total Police Services Board		5,824	5,221	4,967	6,740	10,478	10,650	3,911	10,863	11,080	
Township Policing											
11-6-042053-4410	Policing Contract	958,460	1,068,986	1,149,092	1,142,617	1,054,327	1,110,266	(32,351)	1,132,471	1,155,121	as per OPP 2024 Annual Billing Statement + 2% in future years
11-6-042053-4411	RIDE Program	1,328	6,332	-	6,369	-	6,369	-	6,369	6,369	included in OPP Policing Contract Account
11-6-042053-4420	Building Maintenance	4,390	2,876	2,933	3,400	3,140	3,469	69	3,162	3,257	based on 3-year rolling average actuals
11-6-042053-4425	Facility Rental Expense	9,863	10,060	10,261	10,466	10,466	10,675	209	10,889	11,107	prior year actual + 2% (to Tavistock Fire)
Total Township Policing		974,041	1,088,254	1,162,285	1,162,852	1,067,933	1,130,779	(32,073)	1,152,891	1,175,853	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
CORPORATE SERVICES OPERATING EXPENDITURES (cont'd)										
By-law Enforcement										
11-6-044061-1110 Salaries and Wages	19,107	10,698	21,143	20,602	21,392	23,687	3,084	24,160	24,643	2024 Salary and Benefits Workbook + 2% in future years
11-6-044061-1201 CPP	-	-	978	1,018	1,062	1,201	184	1,225	1,250	2024 Salary and Benefits Workbook + 2% in future years
11-6-044061-1202 EI	-	-	331	658	487	550	(108)	561	573	2024 Salary and Benefits Workbook + 2% in future years
11-6-044061-1203 WSIB	-	-	655	709	740	810	101	826	843	2024 Salary and Benefits Workbook + 2% in future years
11-6-044061-1205 EHT	-	-	403	402	416	462	60	471	481	2024 Salary and Benefits Workbook + 2% in future years
11-6-044061-1251 Mileage	-	83	18	100	518	500	400	500	500	for use of own vehicle in the field
11-6-044061-1252 Conventions and Seminars	142	-	-	150	-	-	(150)	-	-	would be charged through Township Admin budget
11-6-044061-1255 Dues and Memberships	236	-	204	250	129	200	(50)	200	200	annual municipal membership
11-6-044061-3210 Postage	-	131	48	50	-	-	(50)	-	-	would be charged through Township Admin budget
11-6-044061-4002 Legal Services	247	727	-	250	-	-	(250)	-	-	would be charged through Township Admin budget
11-6-044061-4025 Print, Advertising and Promotion	209	839	-	250	-	-	(250)	-	-	would be charged through Township Admin budget
Total By-law Enforcement	19,941	12,477	23,780	24,439	24,744	27,410	2,971	27,944	28,489	
Animal Control										
11-6-044081-4019 Animal Collection and Pound Services	9,258	9,459	10,172	10,376	9,158	9,342	(1,034)	9,528	9,719	prior year actual + 2%
Total Animal Control	9,258	9,459	10,172	10,376	9,158	9,342	(1,034)	9,528	9,719	
Livestock Claims										
11-6-044082-3039 Replacement Claims Costs	-	-	2,099	250	1,888	250	-	250	250	placeholder budget if needed covered by reimbursements
11-6-044082-4021 Evaluator Services	-	-	-	250	-	250	-	250	250	placeholder budget if needed covered by reimbursements
Total Livestock Claims	-	-	2,099	500	1,888	500	-	500	500	
Crossing Guards										
11-6-044083-1130 Part-time Salaries and Wages	27,355	34,269	40,889	43,728	39,493	45,697	1,969	46,611	47,543	2024 Salary and Benefits Workbook + 2% in future years
11-6-044083-1201 CPP	-	-	130	185	357	302	117	308	315	2024 Salary and Benefits Workbook + 2% in future years
11-6-044083-1202 EI	-	-	595	699	870	1,062	363	1,083	1,105	2024 Salary and Benefits Workbook + 2% in future years
11-6-044083-1203 WSIB	-	-	853	1,003	1,351	1,042	39	1,063	1,084	2024 Salary and Benefits Workbook + 2% in future years
11-6-044083-1205 EHT	-	-	524	682	743	713	31	727	742	2024 Salary and Benefits Workbook + 2% in future years
11-6-044083-1235 Certifications	-	-	-	-	41	50	50	50	50	for required records checks, etc.
11-6-044083-1254 Clothing Allowance	-	-	-	-	-	3,240	3,240	-	-	winter coat purchases for guards @ \$270/coat every 5 years
11-6-044083-1258 Meals and Meeting Expenses	-	69	-	23	-	25	2	25	25	nominal placeholder for unanticipated expenses
Total Crossing Guards	27,355	34,338	42,991	46,319	42,855	52,131	5,811	49,867	50,863	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
CORPORATE SERVICES OPERATING EXPENDITURES (cont'd)											
Cemeteries											
<u>12th Line Baptist Cemetery</u> 11-6-104081-6110	Municipal Grant	665	665	725	750	750	750	-	750	750	increase contribution to maintenance activities for 2023
<u>Vandecar Cemetery</u> 11-6-104082-6110	Municipal Grant	475	475	741	750	750	750	-	750	750	increase contribution to maintenance activities for 2023
<u>17th Line Evangelical Cemetery</u> 11-6-104083-6110	Municipal Grant	500	500	550	750	750	750	-	750	750	increase contribution to maintenance activities for 2023
<u>Brickyard Cemetery</u> 11-6-104084-6110	Municipal Grant	500	500	550	1,500	1,500	1,500	-	1,500	1,500	as requested to offset active cemetery activities
	Total Cemeteries	2,140	2,140	2,566	3,750	3,750	3,750	-	3,750	3,750	
Planning and Zoning Administration											
11-6-181010-1251	Mileage	-	-	15	25	34	35	10	35	36	posting signage and notices delivered to property owners
11-6-181010-3005	Office Supplies	-	169	743	758	306	312	(446)	318	324	prior year actual + 2%
11-6-181010-3210	Postage	-	213	179	182	81	82	(100)	84	85	prior year actual + 2%
11-6-181010-3290	Print, Advertising and Promotion	3,404	2,222	1,125	1,148	2,977	3,036	1,889	3,097	3,159	prior year actual + 2%
11-6-181010-4002	Legal Services	-	-	-	-	519	529	529	540	551	prior year actual + 2%
11-6-181010-4003	Consulting Services	-	-	152,428	50,000	52,740	50,000	-	-	-	additional secondary plan work and finalize 2024 DC Study
11-6-181010-4004	Engineering Services	41,656	24,784	70,530	30,000	25,563	30,000	-	30,000	30,000	engineering and consulting expenses offset by securities
	Total Planning and Zoning Administration	45,059	27,388	225,021	82,113	82,219	83,994	1,882	34,074	34,155	
Economic Development											
11-6-182010-4003	Professional Services	40,293	40,293	40,293	44,322	44,322	50,260	5,938	52,773	55,412	2024 ROEDC Budgetary increase of 13% over prior years
	Total Economic Development	40,293	40,293	40,293	44,322	44,322	50,260	5,938	52,773	55,412	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Notes
CORPORATE SERVICES CAPITAL REVENUES							
Township Administration							
12-4-025023-8002 9130	(65,871)	-	(18,919)	-	(3,424,924)		
12-4-025023-8004 9130	-	-	-	-	(131,643)	(266,643)	funding for technology upgrades (ordered in 2023, installed 2024)
12-4-025023-8005 9130	(125,000)	(142,187)	(1,889)	-	(231,398)	-	
12-4-025023-8007 9130	-	(12,552)	(5,931)	-	(125,000)	-	
12-4-025023-8018 9130	-	-	-	-	(125,000)	-	
12-4-025023-8037 9130	-	-	-	(1,250,000)	(1,250,000)	-	
12-4-025023-8100 9130	-	-	-	-	(284,045)	(30,000)	funding for new blinds for offices
12-5-025023-0914 9130	-	-	-	-	-	(116,500)	drawdown of Building Code Act funds toward new building paving
12-5-025023-0960 9130	-	-	-	-	-	(10,000)	Hickson Lions donation to community hall at new admin building
12-4-252301-8004	-	-	-	-	(273,809)	-	fund technology upgrades for Council Chambers
12-5-252301-0514	-	-	-	-	(273,487)	-	
Total Township Administration	(190,871)	(154,739)	(26,738)	(1,250,000)	(6,119,305)	(423,143)	
Total Corporate Services Capital Revenues	(190,871)	(154,739)	(26,738)	(1,250,000)	(6,119,305)	(423,143)	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Notes
CORPORATE SERVICES CAPITAL EXPENDITURES							
2020 Capital Projects							
Township Administration							
12-6-025023-3015 Office Furniture	2,865						ergonomic chairs for office staff consulting assistance for 2021 computer software upgrades technical equipment required for upcoming software upgrades site prep work for new office building
12-6-025023-3033 IT Software	32,717						
12-6-025023-3034 IT Hardware	12,739						
12-6-025023-4005 9130 Construction	17,796						
<i>Subtotal 2020 Capital Projects</i>	<i>66,117</i>						
2021 Capital Projects							
Township Administration							
12-6-025023-3015 Office Furniture		3,365					new desks for additional staff including sit/stand desk for COVID 2021 computer software upgrades as approved by Council technical equipment required for upcoming software upgrades site prep work for new office building & environmental remediation
12-6-025023-3033 IT Software		130,647					
12-6-025023-3034 IT Hardware		24,093					
12-6-025023-4005 9130 Construction		94,968					
<i>Subtotal 2021 Capital Projects</i>		<i>253,072</i>					
2022 Capital Projects							
Council							
12-6-242201-3034 IT Hardware			8,847				2022 new Council computers
Township Administration							
12-6-025023-4005 9130 Construction			1,163,587				increase Township office building budget per COVID cost increases septic system for existing admin building
12-6-252201-4420 Building Maintenance			39,703				
<i>Subtotal 2022 Capital Projects</i>			<i>1,212,137</i>	<i>-</i>	<i>-</i>		
2023 Capital Projects							
Township Administration							
12-6-025023-4005 9130 Construction				1,250,000	5,646,723		additional funding for capital construction tender over budget in 2022 Execulink Project
12-6-252301-3034 IT Hardware - Rural Fibre Technology					547,296		
<i>Subtotal 2023 Capital Projects</i>				<i>1,250,000</i>	<i>6,194,019</i>		
2024 Capital Projects							
Township Administration							
12-6-025023-3034 9130 IT Hardware					131,643	283,143	technology upgrades for new office (ordered in 2023, installed 2024) parking lot paving new admin building and blinds for offices
12-6-025023-4005 9130 Construction						140,000	
<i>Subtotal 2024 Capital Projects</i>						<i>423,143</i>	
Total Corporate Services Capital Expenditures	66,117	253,072	1,212,137	1,250,000	6,194,019	423,143	

**Reserve and Reserve Fund Projections (Unaudited)
2024 Budget Background Schedule**

Reserves	GL Account #	Projected December 31, 2023 Balance	Prior Year (≤2023) Commitments	Projected 2024 Contributions	Projected 2024 Drawdowns	Projected December 31, 2024 Balance	Description
Corporate Services							
Rural Fibre Technology	11-3-006420-9804	255,086			-135,000	120,086	no additional commitment required per County resolution 2022 - fund technology upgrades new admin building
Admin Office Equipment	11-3-006420-9807	65,282		32,800		98,082	should be rebuilt with full staff complement of equipment and furnishings
Council Computer Reserve	11-3-006420-9808	10,877		4,141		15,018	saving for election year use in 2026
Self Insurance	11-3-006420-9809	63,303				63,303	<i>not drawable except for use against Short-Term Disability Claims funded in-house</i>
Election	11-3-006420-9857	7,000		7,350		14,350	saving for election year use in 2026
Police	11-3-006420-9859	299,886			-65,272	234,614	1/3 funding enhanced officer position for 2024 no use of reserve for 2025+
	Total Reserves	701,434	0	44,291	-200,272	545,453	



FIRE AND EMERGENCY MANAGEMENT SERVICES

2024 Proposed Capital and Operating Budget

Gross Budget Revenues										Notes
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Contributions from Other Municipalities	(14,106)	-	(29,008)	(12,696)	(33,201)	(20,736)	(8,040)	(27,648)	(27,195)	
Cost Recoveries	(6,677)	(6,811)	(982)	(3,662)	(2,337)	(2,384)	1,278	(2,432)	(2,480)	
Donations	-	(50)	(326)	-	(1,080)	-	-	-	-	
Licences, Permits and Rents	(9,863)	(10,060)	(10,261)	(10,466)	(10,466)	(10,676)	(209)	(10,889)	(11,107)	
Transfers from Reserves and Reserve Funds	(32,766)	(58,898)	(87,228)	(115,000)	(485,026)	(785,000)	(670,000)	-	-	
User Fees and Charges	(1,355)	(900)	(500)	(800)	(350)	(300)	500	(300)	(300)	
TOTALS	(64,768)	(76,719)	(128,305)	(142,624)	(532,460)	(819,096)	(676,471)	(41,269)	(41,082)	
Gross Budget Expenditures										Notes
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Hickson Fire Department	163,187	185,391	218,988	237,513	254,598	246,199	8,686	251,204	256,316	
Innerkip Fire Department	123,078	151,585	236,762	232,600	240,181	247,110	14,510	251,009	255,906	
Tavistock Fire Department	132,092	141,843	199,632	217,157	212,166	193,374	(23,783)	198,139	200,887	
Township Fire Department	471,963	514,828	544,912	576,854	582,163	623,327	46,473	636,675	648,748	
Fire Prevention (Shared Service)	-	-	9,850	23,541	31,228	23,045	(496)	23,519	24,002	
Community Emergency Management	16,016	19,897	20,382	27,241	23,767	22,446	(4,795)	22,871	23,202	
Capital Expenditures	32,766	62,792	682,037	139,000	488,597	929,000	790,000	-	-	
TOTALS	939,103	1,076,336	1,912,562	1,453,906	1,832,700	2,284,502	830,595	1,383,415	1,409,061	
NET FIRE AND EMERGENCY MANAGEMENT SERVICES BUDGET	874,335	999,617	1,784,257	1,311,282	1,300,240	1,465,406	154,124	1,342,147	1,367,979	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
FIRE SERVICES REVENUES											
Innerkip Fire Department											
11-5-041022-0421	Contributions from Other Municipalities	(14,106)	-	(29,008)	(12,696)	(33,201)	(20,736)	(8,040)	(27,648)	(27,195)	based on 3-year rolling average actuals
Total Innerkip Fire Department		(14,106)	-	(29,008)	(12,696)	(33,201)	(20,736)	(8,040)	(27,648)	(27,195)	
Tavistock Fire Department											
11-4-041031-8055	Transfer from Tavistock Fire Association	-	-	-	-	(5,623)	-	-	-	-	TFD Association contribution to firefighting equipment purchase
11-5-041032-0574	Facility Rentals	(9,863)	(10,060)	(10,261)	(10,466)	(10,466)	(10,676)	(209)	(10,889)	(11,107)	Tavistock facility recovery @ 2% annual increase from Policing
11-5-041032-0960	Donations	-	(50)	(110)	-	(30)	-	-	-	-	no revenue anticipated
Total Tavistock Fire Department		(9,863)	(10,110)	(10,371)	(10,466)	(16,119)	(10,676)	(209)	(10,889)	(11,107)	
Township Fire Department											
11-5-041041-0526	Fire Work Orders	-	(50)	(500)	(50)	(50)	(50)	-	(50)	(50)	based on 1 work order annually @ \$50.00
11-5-041041-0531	Fire Inspection Services	(300)	(600)	-	(500)	(250)	(150)	350	(150)	(150)	based on 1 inspection annually @ \$150.00
11-5-041041-0533	Incident Reporting	(1,055)	(250)	-	(250)	(50)	(100)	150	(100)	(100)	based on 1 incident report annually @ \$100.00
11-5-041041-0960	Donations	-	-	(216)	-	(1,050)	-	-	-	-	no revenue anticipated
11-5-041041-0998	Expense Recovery	(6,677)	(6,811)	(982)	(1,000)	(2,337)	(2,384)	(1,384)	(2,432)	(2,480)	optional life insurance recovery @ 2% over p/y actual
Total Township Fire Department		(8,032)	(7,711)	(1,698)	(1,800)	(3,737)	(2,684)	(884)	(2,732)	(2,780)	
Township Fire Prevention											
11-5-041050-0998	Expense Recovery	-	-	-	(2,662)	-	-	2,662	-	-	shared service recovery @ 2% over p/y actual
Total Township Fire Prevention		-	-	-	(2,662)	-	-	2,662	-	-	

Township of East Zorra-Tavistock
 FIRE AND EMERGENCY MANAGEMENT SERVICES
 2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-03-04

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
FIRE SERVICES OPERATING EXPENDITURES										
Hickson Fire Department										
<i>Operations:</i>										
11-4-041012-8600	-	-	-	-	4,892	-	-	-	-	fund 2023 capital purchases from operations
11-6-041012-1110	-	-	2,337	2,500	757	791	(1,709)	807	823	based on 2023 actual + 4.52% CPI adjustment
11-6-041012-1150	87,425	112,561	131,732	140,700	150,283	157,076	16,376	160,217	163,421	based on 2023 actual + 4.52% CPI adjustment
11-6-041012-1201	-	-	164	200	101	105	(95)	107	109	based on 2023 actual + 4.52% CPI adjustment
11-6-041012-1202	-	-	56	100	37	38	(62)	39	40	based on 2023 actual + 4.52% CPI adjustment
11-6-041012-1203	-	-	4,063	4,357	4,629	4,838	481	4,935	5,033	based on 2023 actual + 4.52% CPI adjustment
11-6-041012-1204	-	-	252	300	57	60	(240)	61	62	based on 2023 actual + 4.52% CPI adjustment
11-6-041012-1205	-	2,195	2,613	3,155	2,887	3,018	(137)	3,078	3,140	based on 2023 actual + 4.52% CPI adjustment
11-6-041012-1210	7,441	5,971	1,157	1,232	66	68	(1,164)	70	71	based on 2023 actual + 4.52% CPI adjustment
11-6-041012-1235	-	130	371	1,000	1,739	1,774	774	1,810	1,846	prior year actual + 2%
11-6-041012-1250	-	-	-	5,000	1,016	2,000	(3,000)	2,000	2,000	uniforms for new recruits
11-6-041012-1251	-	142	795	500	898	916	416	934	953	prior year actual + 2%
11-6-041012-1255	-	-	-	250	-	250	-	250	250	placeholder for unanticipated expense
11-6-041012-1258	-	102	433	250	306	313	63	319	325	prior year actual + 2%
11-6-041012-1262	-	-	713	727	332	339	(388)	346	353	prior year actual + 2%
11-6-041012-1263	1,197	-	386	500	1,660	1,693	1,193	1,727	1,762	prior year actual + 2%
11-6-041012-3005	141	53	16	70	12	27	(43)	18	19	based on 3-year rolling average actuals
11-6-041012-3007	13,601	2,128	1,713	5,814	2,851	2,231	(3,583)	2,265	2,449	based on 3-year rolling average actuals
11-6-041012-3008	653	794	2,694	2,748	2,916	2,974	226	3,034	3,094	prior year actual + 2%
11-6-041012-3009	-	3,892	699	713	749	764	51	779	795	prior year actual + 2%
11-6-041012-3020	-	33	294	300	18	115	(185)	142	92	based on 3-year rolling average actuals
11-6-041012-3021	-	-	446	455	90	91	(364)	93	95	prior year actual + 2%
11-6-041012-3210	-	-	-	25	41	42	17	42	43	prior year actual + 2%
11-6-041012-3250	-	357	743	758	815	831	74	848	865	prior year actual + 2%
11-6-041012-3260	844	254	223	227	154	157	(70)	160	163	prior year actual + 2%
11-6-041012-3360	-	237	306	312	101	300	(12)	306	312	placeholder for non-capital purchases or repairs to equipment
11-6-041012-3510	-	-	1,715	1,750	333	400	(1,350)	450	475	PW staff work at fire facilities
11-6-041012-3610	1,851	1,871	2,292	2,338	2,352	2,399	61	2,447	2,496	prior year actual + 2%
11-6-041012-3630	1,314	1,509	3,012	3,072	3,028	3,089	17	3,151	3,214	prior year actual + 2%
11-6-041012-3810	11,056	10,954	11,461	12,607	13,385	14,723	2,116	15,018	15,318	10% inflationary adjustment over p/y actual
11-6-041012-4012	-	-	-	-	1,695	1,500	1,500	1,500	1,500	plowing and salting services internal recovery
11-6-041012-4014	-	329	938	956	5,232	5,337	4,380	5,444	5,552	prior year actual + 2%
11-6-041012-4070	9,003	8,533	9,135	9,318	7,001	6,000	(3,318)	6,120	6,242	prior year actual + 2%
11-6-041012-4270	-	-	-	-	3,331	3,398	3,398	3,466	3,535	prior year actual + 2%
11-6-041012-4420	2,149	2,947	8,710	8,884	1,416	1,444	(7,440)	1,473	1,503	prior year actual + 2%
<i>Subtotal Operations Expenditures</i>	<i>136,676</i>	<i>154,990</i>	<i>189,469</i>	<i>211,118</i>	<i>215,178</i>	<i>219,100</i>	<i>7,982</i>	<i>223,455</i>	<i>227,950</i>	
<i>Incident Response</i>										
11-6-041013-1258	111	258	-	123	-	86	(37)	29	38	based on 3-year rolling average actuals
<i>Subtotal Incident Response</i>	<i>111</i>	<i>258</i>	<i>-</i>	<i>123</i>	<i>-</i>	<i>86</i>	<i>(37)</i>	<i>29</i>	<i>38</i>	

Township of East Zorra-Tavistock
 FIRE AND EMERGENCY MANAGEMENT SERVICES
 2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-03-04

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
FIRE SERVICES OPERATING EXPENDITURES (cont'd)										
Hickson Fire Department (cont'd)										
<i>Training and Practice</i>										
11-6-041014-1251 Mileage	-	-	518	750	743	758	8	773	788	prior year actual + 2%
11-6-041014-1252 Conventions and Seminars	-	-	103	250	-	-	(250)	-	-	covered in operations budget section for 2024+ based on 3-year rolling average actuals
11-6-041014-1258 Meals and Meeting Expenses	-	155	561	750	170	295	(455)	342	269	prior year actual + 2%
11-6-041014-1263 Training and Staff Development	2,971	1,965	4,065	6,000	6,929	7,067	1,067	7,209	7,353	prior year actual + 2%
11-6-041014-3009 Operating Supplies	-	-	376	500	-	-	(500)	-	-	covered in operations budget section for 2024+
<i>Subtotal Training and Practice</i>	<i>2,971</i>	<i>2,121</i>	<i>5,622</i>	<i>8,250</i>	<i>7,842</i>	<i>8,120</i>	<i>(130)</i>	<i>8,324</i>	<i>8,410</i>	
<i>Fire Prevention</i>										
11-6-041015-3009 Operating Supplies	-	26	-	250	-	-	(250)	-	-	covered through Township Fire Prevention budget 2024+
<i>Subtotal Fire Prevention</i>	<i>-</i>	<i>26</i>	<i>-</i>	<i>250</i>	<i>-</i>	<i>-</i>	<i>(250)</i>	<i>-</i>	<i>-</i>	
<i>Public Education</i>										
11-6-041016-3009 Operating Supplies	461	391	990	1,010	1,192	1,215	206	1,240	1,264	prior year actual + 2%
<i>Subtotal Public Education</i>	<i>461</i>	<i>391</i>	<i>990</i>	<i>1,010</i>	<i>1,192</i>	<i>1,215</i>	<i>206</i>	<i>1,240</i>	<i>1,264</i>	
<i>2019 Kawasaki UTV</i>										
11-6-041017-3021 800 Parts	947	735	848	865	509	519	(346)	530	540	prior year actual + 2%
11-6-041017-3026 800 Fuel	-	98	140	161	-	250	89	255	260	placeholder for unanticipated expense + 2% inflationary
11-6-041017-4270 800 Repairs and Maintenance	-	-	-	250	-	250	-	255	260	placeholder for unanticipated expense + 2% inflationary
<i>Subtotal 2019 Kawasaki UTV</i>	<i>947</i>	<i>833</i>	<i>988</i>	<i>1,275</i>	<i>509</i>	<i>1,019</i>	<i>(256)</i>	<i>1,040</i>	<i>1,060</i>	
<i>2001 Ford Sterling Pumper</i>										
11-6-041017-3021 801 Parts	7,546	6,942	-	2,500	1,019	1,500	(1,000)	1,530	1,561	replaced in 2022 - minimal budget to start its useful life
11-6-041017-3026 801 Fuel	630	718	1,841	2,117	1,501	1,638	(479)	1,719	1,805	fuel based on 2023 actual + 5% subsequent years
11-6-041017-4270 801 Repairs and Maintenance	-	8,069	420	2,000	415	1,500	(500)	1,530	1,561	replaced in 2022 - minimal budget to start its useful life
<i>Subtotal 2001 Ford Sterling Pumper</i>	<i>8,176</i>	<i>15,730</i>	<i>2,261</i>	<i>6,617</i>	<i>2,935</i>	<i>4,638</i>	<i>(1,979)</i>	<i>4,779</i>	<i>4,927</i>	
<i>2007 Freightliner Tanker</i>										
11-6-041017-3021 802 Parts	5,561	4,275	1,646	1,678	701	715	(963)	730	744	prior year actual + 2%
11-6-041017-3026 802 Fuel	456	455	1,238	1,423	1,414	1,542	119	1,619	1,700	fuel based on 2023 actual + 5% subsequent years
11-6-041017-4270 802 Repairs and Maintenance	-	480	13,100	2,000	9,694	2,500	500	2,550	2,601	major repairs in 2022/23, reset budget for 2024
<i>Subtotal 2007 Freightliner Tanker</i>	<i>6,017</i>	<i>5,210</i>	<i>15,984</i>	<i>5,102</i>	<i>11,809</i>	<i>4,757</i>	<i>(344)</i>	<i>4,899</i>	<i>5,045</i>	
<i>2006 Rescue Van</i>										
11-6-041017-3021 803 Parts	7,630	4,160	1,236	1,260	4,652	4,745	3,485	4,840	4,937	prior year actual + 2%
11-6-041017-3026 803 Fuel	200	239	909	1,045	933	1,018	(27)	1,069	1,123	fuel based on 2023 actual + 5% subsequent years
11-6-041017-4270 803 Repairs and Maintenance	-	1,434	1,530	1,462	9,548	1,500	38	1,530	1,561	reset budget in 2024, large repair work in 2023
<i>Subtotal 2006 Rescue Van</i>	<i>7,830</i>	<i>5,832</i>	<i>3,675</i>	<i>3,768</i>	<i>15,134</i>	<i>7,263</i>	<i>3,495</i>	<i>7,439</i>	<i>7,620</i>	
Total Hickson Fire Department	163,187	185,391	218,988	237,513	254,598	246,199	8,686	251,204	256,316	

Township of East Zorra-Tavistock
 FIRE AND EMERGENCY MANAGEMENT SERVICES
 2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-03-04

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
FIRE SERVICES OPERATING EXPENDITURES (cont'd)										
Innerkip Fire Department										
<i>Operations:</i>										
11-4-041022-8600	-	-	-	-	5,699	-	-	-	-	fund 2023 capital purchases from operations
11-6-041022-1110	-	-	806	1,500	1,005	1,050	(450)	1,071	1,093	based on 2023 actual + 4.52% CPI adjustment
11-6-041022-1150	51,848	79,693	129,221	129,817	142,368	148,803	18,986	151,779	154,815	based on 2023 actual + 4.52% CPI adjustment
11-6-041022-1201	-	-	3	25	8	8	(17)	9	9	based on 2023 actual + 4.52% CPI adjustment
11-6-041022-1202	-	-	1	25	3	3	(22)	3	3	based on 2023 actual + 4.52% CPI adjustment
11-6-041022-1203	-	-	3,951	4,232	4,569	4,776	544	4,871	4,969	based on 2023 actual + 4.52% CPI adjustment
11-6-041022-1204	-	-	5	25	80	84	59	86	87	based on 2023 actual + 4.52% CPI adjustment
11-6-041022-1205	-	1,554	2,504	2,666	2,757	2,882	215	2,940	2,998	based on 2023 actual + 4.52% CPI adjustment
11-6-041022-1210	6,805	5,952	958	1,020	19	19	(1,001)	20	20	based on 2023 actual + 4.52% CPI adjustment
11-6-041022-1235	-	200	944	1,000	411	419	(581)	428	436	prior year actual + 2%
11-6-041022-1250	-	711	-	5,000	-	2,000	(3,000)	2,000	2,000	uniforms for new recruits
11-6-041022-1251	-	-	490	500	721	735	235	750	765	prior year actual + 2%
11-6-041022-1252	837	-	-	250	-	250	-	250	250	placeholder for unanticipated expense
11-6-041022-1255	-	-	-	25	-	25	-	25	25	placeholder for unanticipated expense
11-6-041022-1258	-	-	555	250	367	374	124	382	390	prior year actual + 2%
11-6-041022-1262	-	-	766	782	382	390	(392)	397	405	prior year actual + 2%
11-6-041022-1263	262	691	2,701	500	612	1,334	834	1,549	1,165	based on 3-year rolling average actuals
11-6-041022-3005	17	245	242	168	217	235	67	231	228	based on 3-year rolling average actuals
11-6-041022-3007	11,073	5,095	2,760	6,309	2,532	3,462	(2,847)	2,918	2,971	based on 3-year rolling average actuals
11-6-041022-3008	3,116	331	4,721	4,815	1,630	1,662	(3,153)	1,696	1,730	prior year actual + 2%
11-6-041022-3009	-	1,127	434	442	479	488	46	498	508	prior year actual + 2%
11-6-041022-3020	-	44	295	250	95	250	-	250	250	placeholder for unanticipated expense
11-6-041022-3170	-	385	-	250	4	250	-	250	250	placeholder for unanticipated expense
11-6-041022-3210	14	-	10	25	407	25	-	25	25	placeholder for unanticipated expense
11-6-041022-3250	-	357	612	624	857	874	249	891	909	prior year actual + 2%
11-6-041022-3260	846	316	312	318	-	-	(318)	-	-	prior year actual + 2%
11-6-041022-3360	-	535	1,349	1,376	276	300	(1,076)	306	312	placeholder for non-capital purchases or repairs to equipment
11-6-041022-3510	-	-	513	750	430	750	-	750	750	PW staff work at fire facilities
11-6-041022-3610	1,895	2,147	2,701	2,755	2,952	3,011	256	3,072	3,133	prior year actual + 2%
11-6-041022-3620	416	467	390	398	473	482	84	492	502	prior year actual + 2%
11-6-041022-3625	335	401	465	475	382	390	(85)	398	406	prior year actual + 2%
11-6-041022-3630	2,278	2,539	2,515	2,565	3,540	3,611	1,046	3,683	3,757	prior year actual + 2%
11-6-041022-3810	9,414	10,916	11,862	13,049	13,478	14,825	1,777	15,122	15,424	10% inflationary adjustment over p/y actual
11-6-041022-4012	5,552	3,666	4,240	4,486	1,714	3,207	(1,280)	3,054	2,658	based on 3-year rolling average actuals
11-6-041022-4014	-	2,565	4,677	4,770	2,910	2,968	(1,802)	3,027	3,088	prior year actual + 2%
11-6-041022-4031	-	-	-	-	565	577	577	588	600	prior year actual + 2%
11-6-041022-4070	9,003	8,533	9,135	9,318	7,001	6,000	(3,318)	6,120	6,242	prior year actual + 2%
11-6-041022-4270	-	-	-	-	1,776	1,811	1,811	1,848	1,885	prior year actual + 2%
11-6-041022-4420	538	6,381	1,895	2,938	7,036	5,104	2,166	4,678	5,606	based on 3-year rolling average actuals
11-6-041022-4550	-	387	368	376	287	293	(83)	299	305	prior year actual + 2%
<i>Subtotal Operations Expenditures</i>	<i>104,249</i>	<i>135,237</i>	<i>192,403</i>	<i>204,075</i>	<i>208,039</i>	<i>213,729</i>	<i>9,654</i>	<i>216,754</i>	<i>220,966</i>	

Township of East Zorra-Tavistock
FIRE AND EMERGENCY MANAGEMENT SERVICES
2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-03-04

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
FIRE SERVICES OPERATING EXPENDITURES (cont'd)										
Innerkip Fire Department (cont'd)										
<i>Incident Response</i>										
11-6-041023-1258 Meals and Meeting Expenses	-	99	-	33	-	33	-	11	15	based on 3-year rolling average actuals
<i>Subtotal Incident Response</i>	-	99	-	33	-	33	-	11	15	
<i>Training and Practice</i>										
11-6-041024-1251 Mileage	-	2,244	948	750	1,807	1,843	1,093	1,880	1,918	prior year actual + 2%
11-6-041024-1252 Conventions and Seminars	-	145	-	250	-	-	(250)	-	-	covered in Operations area for each station
11-6-041024-1258 Meals and Meeting Expenses	-	4	812	750	25	280	(470)	373	226	based on 3-year rolling average actuals
11-6-041024-1263 Training and Professional Development	-	3,323	9,050	6,000	6,604	6,736	736	6,870	7,008	prior year actual + 2%
<i>Subtotal Training and Practice</i>	-	5,716	10,810	7,750	8,436	8,859	1,109	9,123	9,152	
<i>Fire Prevention</i>										
11-6-041025-3009 Operating Supplies	-	-	-	250	-	-	(250)	-	-	covered through Township Fire Prevention budget 2024+
<i>Subtotal Fire Prevention</i>	-	-	-	250	-	-	(250)	-	-	
<i>Public Education</i>										
11-6-041026-3009 Operating Supplies	461	-	-	250	699	713	463	727	742	prior year actual + 2%
<i>Subtotal Public Education</i>	461	-	-	250	699	713	463	727	742	
<i>2005 Freightliner Pumper</i>										
11-6-041027-3021 804 Parts	3,412	-	1,886	1,923	7,268	7,414	5,490	7,562	7,713	prior year actual + 2%
11-6-041027-3026 804 Fuel	288	512	3,097	3,561	1,707	1,862	(1,699)	1,955	2,053	fuel based on 2023 actual + 5% subsequent years
11-6-041027-4270 804 Repairs and Maintenance	-	2,224	8,020	2,500	1,912	1,950	(550)	1,989	2,029	prior year actual + 2%
<i>Subtotal 2005 Freightliner Pumper</i>	3,700	2,736	13,002	7,984	10,887	11,226	3,241	11,506	11,795	
<i>2015 Freightliner Pumper/Tanker</i>										
11-6-041027-3021 805 Parts	4,951	-	374	381	849	866	484	883	901	prior year actual + 2%
11-6-041027-3026 805 Fuel	593	505	2,808	3,229	1,801	1,965	(1,264)	2,063	2,166	fuel based on 2023 actual + 5% subsequent years
11-6-041027-4270 805 Repairs and Maintenance	-	2,997	8,074	3,500	2,907	2,965	(535)	3,025	3,085	prior year actual + 2%
<i>Subtotal 2015 Freightliner Pumper/Tanker</i>	5,545	3,502	11,257	7,111	5,557	5,796	(1,315)	5,971	6,152	
<i>1999 Ford Rescue Van</i>										
11-6-041027-3021 806 Parts	8,667	-	-	-	2,806	2,862	2,862	2,920	2,978	prior year actual + 2%
11-6-041027-3026 806 Fuel	457	544	997	1,146	845	922	(224)	968	1,016	fuel based on 2023 actual + 5% subsequent years
11-6-041027-4270 806 Repairs and Maintenance	-	3,751	8,293	4,000	2,911	2,969	(1,031)	3,029	3,089	prior year actual + 2%
<i>Subtotal 1999 Ford Rescue Van</i>	9,124	4,296	9,290	5,146	6,562	6,754	1,608	6,916	7,084	
Total Innerkip Fire Department	123,078	151,585	236,762	232,600	240,181	247,110	14,510	251,009	255,906	

Township of East Zorra-Tavistock
 FIRE AND EMERGENCY MANAGEMENT SERVICES
 2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-03-04

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
FIRE SERVICES OPERATING EXPENDITURES (cont'd)										
Tavistock Fire Department										
<i>Operations:</i>										
11-4-041032-8600	-	-	-	-	22,594	-	-	-	-	fund 2023 capital purchases from operations
11-6-041032-1110	-	-	806	1,500	353	368	(1,132)	376	383	based on 2023 actual + 4.52% CPI adjustment
11-6-041032-1150	74,639	81,643	119,068	121,652	105,407	110,171	(11,481)	112,375	114,622	based on 2023 actual + 4.52% CPI adjustment
11-6-041032-1201	-	-	3	25	6	6	(19)	6	6	based on 2023 actual + 4.52% CPI adjustment
11-6-041032-1202	-	-	1	25	1	1	(24)	1	1	based on 2023 actual + 4.52% CPI adjustment
11-6-041032-1203	-	-	2	4,233	4,568	4,774	541	4,870	4,967	based on 2023 actual + 4.52% CPI adjustment
11-6-041032-1204	-	-	5	25	28	30	5	30	31	based on 2023 actual + 4.52% CPI adjustment
11-6-041032-1205	-	1,592	2,254	4,760	2,020	2,112	(2,648)	2,154	2,197	based on 2023 actual + 4.52% CPI adjustment
11-6-041032-1210	7,314	5,952	958	1,020	23	24	(996)	25	25	based on 2023 actual + 4.52% CPI adjustment
11-6-041032-1235	-	375	-	1,000	1,300	1,326	326	1,353	1,380	prior year actual + 2%
11-6-041032-1250	-	406	-	5,000	955	2,000	(3,000)	2,000	2,000	uniforms for new recruits
11-6-041032-1251	-	-	583	500	-	500	-	510	520	placeholder for unanticipated expense
11-6-041032-1252	-	-	-	250	-	250	-	250	250	placeholder for unanticipated expense
11-6-041032-1255	-	-	-	25	-	25	-	25	25	placeholder for unanticipated expense
11-6-041032-1258	-	-	561	250	79	81	(169)	83	84	prior year actual + 2%
11-6-041032-1262	-	311	1,065	1,086	306	313	(774)	319	325	prior year actual + 2%
11-6-041032-1263	747	-	1,444	500	331	500	-	500	500	for departmental training costs
11-6-041032-3005	308	57	-	122	43	33	(88)	25	34	based on 3-year rolling average actuals
11-6-041032-3007	8,474	3,772	1,335	4,527	2,825	2,644	(1,883)	2,268	2,579	based on 3-year rolling average actuals
11-6-041032-3008	538	2,748	455	464	1,688	1,722	1,258	1,756	1,791	prior year actual + 2%
11-6-041032-3009	-	1,802	610	622	1,808	1,844	1,222	1,881	1,919	prior year actual + 2%
11-6-041032-3020	-	50	269	250	148	250	-	250	250	placeholder for unanticipated expense
11-6-041032-3170	-	314	-	250	5,623	250	-	250	250	one-time decorative recognition board donated by Association dues
11-6-041032-3210	35	5	-	25	-	25	-	25	25	placeholder for unanticipated expense
11-6-041032-3250	-	357	692	706	796	812	106	828	845	prior year actual + 2%
11-6-041032-3260	1,229	940	852	869	803	819	(50)	835	852	prior year actual + 2%
11-6-041032-3360	-	237	49	250	96	300	50	306	312	placeholder for non-capital purchases or repairs to equipment
11-6-041032-3510	-	-	200	250	108	250	-	250	250	PW staff work at fire facilities
11-6-041032-3610	2,079	3,136	3,440	3,509	3,248	3,313	(195)	3,380	3,447	prior year actual + 2%
11-6-041032-3620	784	380	426	435	649	662	227	675	689	prior year actual + 2%
11-6-041032-3625	988	716	606	618	879	896	278	914	933	prior year actual + 2%
11-6-041032-3630	1,166	1,696	2,351	2,398	3,215	3,280	882	3,345	3,412	prior year actual + 2%
11-6-041032-3810	11,534	10,684	11,423	12,565	11,544	12,699	133	12,953	13,212	10% inflationary adjustment over p/y actual
11-6-041032-4012	4,730	2,774	5,022	4,175	2,119	3,305	(870)	3,482	2,968	based on 3-year rolling average actuals
11-6-041032-4014	-	1,111	3,016	3,076	1,042	1,063	(2,013)	1,085	1,106	prior year actual + 2%
11-6-041032-4031	-	86	163	250	44	250	-	250	250	placeholder for unanticipated expense
11-6-041032-4070	9,003	8,533	9,135	9,318	7,001	6,000	(3,318)	6,120	6,242	prior year actual + 2%
11-6-041032-4270	-	-	-	-	1,507	1,537	1,537	1,568	1,599	prior year actual + 2%
11-6-041032-4420	2,023	2,468	3,264	2,585	13,665	6,466	3,881	7,798	9,309	based on 3-year rolling average actuals
<i>Subtotal Operations Expenditures</i>	125,591	132,144	170,059	189,115	196,825	170,902	(18,212)	175,121	179,593	

Township of East Zorra-Tavistock
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Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
FIRE SERVICES OPERATING EXPENDITURES (cont'd)										
Tavistock Fire Department (cont'd)										
<i>Incident Response</i>										
11-6-041033-1258 Meals and Meeting Expenses	33	99	-	44	-	33	(11)	11	15	based on 3-year rolling average actuals
<i>Subtotal Incident Response</i>	33	99	-	44	-	33	(11)	11	15	
<i>Training and Practice</i>										
11-6-041034-1251 Mileage			949	750	294	300	(450)	306	312	prior year actual + 2%
11-6-041034-1252 Conventions and Seminars	-	-	-	250	-	-	(250)	-	-	covered in Operations area for each station
11-6-041034-1258 Meals and Meeting Expenses	-	-	755	750	-	252	(498)	336	196	based on 3-year rolling average actuals
11-6-041034-1263 Training and Professional Development	-	425	4,932	6,000	2,931	2,990	(3,010)	3,049	3,110	prior year actual + 2%
<i>Subtotal Training and Practice</i>	-	425	6,636	7,750	3,225	3,541	(4,209)	3,691	3,618	
<i>Fire Prevention</i>										
11-6-041035-3009 Operating Supplies	-	-	-	500	-	500	-	500	500	placeholder for unanticipated expense
<i>Subtotal Fire Prevention</i>	-	-	-	500	-	500	-	500	500	
<i>Public Education</i>										
11-6-041036-3009 Operating Supplies	461	664	528	538	699	713	175	727	742	prior year actual + 2%
<i>Subtotal Public Education</i>	461	664	528	538	699	713	175	727	742	
<i>2019 Freightliner Pumper</i>										
11-6-041033-3021 807 Parts	2,987	-	802	819	605	617	(201)	630	642	prior year actual + 2%
11-6-041033-3026 807 Fuel	383	539	1,233	1,418	975	1,064	(354)	1,117	1,173	fuel based on 2023 actual + 5% subsequent years
11-6-041033-4270 807 Repairs and Maintenance	-	2,913	3,614	3,686	-	2,176	(1,511)	1,930	1,369	based on 3-year rolling average actuals
<i>Subtotal 2019 Freightliner Pumper</i>	3,370	3,453	5,650	5,923	1,581	3,857	(2,066)	3,677	3,184	
<i>2014 Freightliner Pumper/Tanker</i>										
11-6-041033-3021 808 Parts	1,897	446	3,873	3,951	3,905	3,983	32	4,062	4,144	prior year actual + 2%
11-6-041033-3026 808 Fuel	275	615	1,654	1,902	1,706	1,861	(41)	1,954	2,052	fuel based on 2023 actual + 5% subsequent years
11-6-041033-4270 808 Repairs and Maintenance	-	2,058	6,466	2,500	112	2,879	379	3,152	2,048	based on 3-year rolling average actuals
<i>Subtotal 2014 Freightliner Pumper/Tanker</i>	2,173	3,119	11,993	8,353	5,723	8,723	370	9,169	8,244	
<i>2006 Freightliner Rescue Van</i>										
11-6-041033-3021 809 Parts	268	-	1,418	1,447	2,843	2,899	1,453	2,957	3,017	prior year actual + 2%
11-6-041033-3026 809 Fuel	197	386	562	646	442	482	(164)	506	532	fuel based on 2023 actual + 5% subsequent years
11-6-041033-4270 809 Repairs and Maintenance	-	1,553	2,786	2,841	829	1,723	(1,119)	1,779	1,444	based on 3-year rolling average actuals
<i>Subtotal 2006 Freightliner Rescue Van</i>	465	1,939	4,766	4,934	4,114	5,104	170	5,243	4,992	
Total Tavistock Fire Department	132,092	141,843	199,632	217,157	212,166	193,374	(23,783)	198,139	200,887	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
FIRE SERVICES OPERATING EXPENDITURES (cont'd)										
Township Fire Department										
<u>Administration</u>										
11-4-041041-8512	250,000	255,000	235,000	239,700	239,700	260,000	20,300	265,200	270,504	reset contribution for 2024 + 2% increase annually
11-4-041041-8514			20,000	20,400	20,400	20,808	408	21,224	21,649	reintroduced Fire Communications Reserve in 2022
11-4-041041-8515	50,000	51,000	52,020	53,060	53,060	54,122	1,061	55,204	56,308	2% increase annually RF projection strategy
11-4-041041-8516	53,500	54,570	55,661	75,000	75,000	90,000	15,000	91,800	93,636	contribution in 2024 for SCBA purchase
11-6-041041-1110	72,011	45,945	51,053	66,222	52,109	50,547	(15,675)	51,558	52,589	2024 Salary and Benefits Workbook + 2% in future years
11-6-041041-1201	-	321	3,363	2,253	3,633	1,724	(529)	1,758	1,793	2024 Salary and Benefits Workbook + 2% in future years
11-6-041041-1202		51	1,175	1,179	1,244	624	(555)	637	649	2024 Salary and Benefits Workbook + 2% in future years
11-6-041041-1203		1,340	3,182	2,270	3,742	1,628	(642)	1,660	1,694	2024 Salary and Benefits Workbook + 2% in future years
11-6-041041-1204		4,981	9,299	7,826	5,297	6,065	(1,761)	6,186	6,310	2024 Salary and Benefits Workbook + 2% in future years
11-6-041041-1205		869	1,635	1,291	918	986	(306)	1,005	1,025	2024 Salary and Benefits Workbook + 2% in future years
11-6-041041-1210	23,262	14,744	5,685	4,301	5,542	3,253	(1,048)	3,318	3,384	2024 Salary and Benefits Workbook + 2% in future years
11-6-041041-1250	791	129	2,068	996	-	733	(264)	934	555	based on 3-year rolling average actuals
11-6-041041-1255	432	259	448	380	375	361	(19)	395	377	based on 3-year rolling average actuals
11-6-041041-1258	-	-	76	250	142	250	-	250	250	placeholder for unanticipated expense
11-6-041041-1262	-	27,606	257	262	-	250	(12)	250	250	placeholder for unanticipated expense
11-6-041041-1263	5,767	2,550	262	2,860	3,322	2,045	(815)	1,876	2,414	based on 3-year rolling average actuals
11-6-041041-3005	116	274	340	243	657	424	180	474	518	based on 3-year rolling average actuals
11-6-041041-3007	4,074	609	104	1,596	1,084	599	(997)	595	759	based on 3-year rolling average actuals
11-6-041041-3008	325	331	1,411	689	701	814	125	975	830	based on 3-year rolling average actuals
11-6-041041-3021	-	-	-	-	28	100	100	100	100	placeholder for unanticipated expense
11-6-041041-3033	-	2,589	1,932	2,600	2,000	2,100	(500)	2,600	2,600	FirePro included in annual software listing backup
11-6-041041-3210	189	14	7	70	15	12	(58)	11	13	based on 3-year rolling average actuals
11-6-041041-3260	1,128	1,027	901	919	1,145	1,168	249	1,191	1,215	prior year actual + 2%
11-6-041041-3290	153	516	756	475	-	223	(252)	246	156	most advertising and publicity through PUB-ED
11-6-041041-3291	-	70	85	2,000	1,632	4,000	2,000	4,000	4,000	semi-annual recognition events for fire service
11-6-041041-3810	233	(132)	-	34	91	93	59	95	97	prior year actual + 2%
11-6-041041-4002	-	-	280	250	-	250	-	250	250	placeholder for unanticipated expense
11-6-041041-4003	4,422	-	-	2,000	-	1,000	(1,000)	1,000	1,000	placeholder for unanticipated expense
11-6-041041-4070	2,356	1,719	2,419	2,467	5,729	6,000	3,533	6,120	6,242	prior year actual + 2%
11-6-041041-4420	-	-	-	-	1,493	1,523	1,523	1,554	1,585	prior year actual + 2%
11-6-041041-4450	-	-	-	-	379	386	386	394	402	prior year actual + 2%
<i>Subtotal Administration Expenditures</i>	<i>468,758</i>	<i>466,384</i>	<i>449,420</i>	<i>491,592</i>	<i>479,437</i>	<i>512,086</i>	<i>20,493</i>	<i>522,861</i>	<i>533,156</i>	
<u>FD Training and Practice</u>										
11-6-041044-1258	-	-	1,128	750	529	750	-	750	750	placeholder for unanticipated expense
11-6-041044-3007	-	1,085	-	362	-	362	-	121	161	based on 3-year rolling average actuals
11-6-041044-4003	-	-	20,373	21,697	16,562	16,893	(4,804)	17,231	17,576	Joint Training officer (billed by Norwich) with 2% CPI p/y
<i>Subtotal Training and Practice</i>	<i>-</i>	<i>1,085</i>	<i>21,501</i>	<i>22,809</i>	<i>17,091</i>	<i>18,005</i>	<i>-</i>	<i>18,102</i>	<i>18,487</i>	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
FIRE SERVICES OPERATING EXPENDITURES (cont'd)											
Township Fire Department (cont'd)											
<i>Fire Prevention</i>											
11-6-041045-1110	Salaries and Wages	950	46,105	59,969	38,630	63,611	62,441	23,811	63,690	64,963	Fire Chief salary & benefits split b/w admin and prevention 2024 Salary and Benefits Workbook + 2% in future years
11-6-041045-1201	CPP	-	-	301	1,314	339	2,129	815	2,172	2,215	2024 Salary and Benefits Workbook + 2% in future years
11-6-041045-1202	EI	-	-	-	688	-	771	83	787	802	2024 Salary and Benefits Workbook + 2% in future years
11-6-041045-1203	WSIB	-	-	-	1,324	-	2,011	687	2,051	2,092	2024 Salary and Benefits Workbook + 2% in future years
11-6-041045-1204	OMERS	-	-	1,933	4,565	6,952	7,492	2,927	7,642	7,795	2024 Salary and Benefits Workbook + 2% in future years
11-6-041045-1205	EHT	-	-	353	753	1,227	1,218	464	1,242	1,267	2024 Salary and Benefits Workbook + 2% in future years
11-6-041045-1210	Health Benefits	348	101	235	2,509	2,049	4,018	1,510	4,099	4,181	2024 Salary and Benefits Workbook + 2% in future years
11-6-041045-3009	Operating Supplies	769	-	-	256	-	250	(6)	250	250	placeholder for unanticipated expense
<i>Subtotal Fire Prevention</i>		<i>2,067</i>	<i>46,206</i>	<i>62,792</i>	<i>50,039</i>	<i>74,178</i>	<i>80,330</i>	<i>30,291</i>	<i>81,932</i>	<i>83,565</i>	
<i>Public Education</i>											
11-6-041046-3009	Operating Supplies	461	-	-	154	1,604	1,636	1,483	1,669	1,702	prior year actual + 2%
11-6-041046-3290	Print, Advertising and Promotion	-	-	528	750	-	-	(750)	-	-	most advertising and publicity through administration
<i>Subtotal Public Education</i>		<i>461</i>	<i>-</i>	<i>528</i>	<i>904</i>	<i>1,604</i>	<i>1,636</i>	<i>733</i>	<i>1,669</i>	<i>1,702</i>	
<i>2019 RAM Warlock</i>											
11-6-041044-3004 834	Vehicle Licences	-	120	-	120	-	-	(120)	-	-	annual vehicle licence cost
11-6-041044-3021 834	Parts and Supplies	-	95	2,840	2,897	4,612	4,704	1,808	4,799	4,895	prior year actual + 2%
11-6-041044-3026 834	Fuel	678	877	3,890	4,473	4,599	5,018	545	5,268	5,532	fuel based on 2023 actual + 5% subsequent years
11-6-041044-4270 834	Repairs and Maintenance	-	62	3,942	4,021	641	1,548	(2,473)	2,044	1,411	based on 3-year rolling average actuals
<i>Subtotal 2019 RAM Warlock</i>		<i>678</i>	<i>1,154</i>	<i>10,672</i>	<i>11,511</i>	<i>9,853</i>	<i>11,270</i>	<i>(240)</i>	<i>12,111</i>	<i>11,838</i>	
Total Township Fire Department		471,963	514,828	544,912	576,854	582,163	623,327	46,473	636,675	648,748	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
FIRE SERVICES OPERATING EXPENDITURES (cont'd)										
Fire Prevention										
<i>Administration</i>										
11-6-041050-1110			3,246	14,979	21,475	16,140	1,161	16,463	16,792	all expenses @ 1/5 share of total costs 2024 Salary and Benefits Workbook + 2% in future years
11-6-041050-1201			88	751	3,369	811	60	827	844	2024 Salary and Benefits Workbook + 2% in future years
11-6-041050-1202			3,006	393	287	294	(99)	300	306	2024 Salary and Benefits Workbook + 2% in future years
11-6-041050-1203			103	515	657	552	37	563	574	2024 Salary and Benefits Workbook + 2% in future years
11-6-041050-1204			309	1,488	1,887	1,646	158	1,679	1,712	2024 Salary and Benefits Workbook + 2% in future years
11-6-041050-1205			63	292	372	315	23	321	327	2024 Salary and Benefits Workbook + 2% in future years
11-6-041050-1210			237	1,172	1,948	1,380	209	1,408	1,436	2024 Salary and Benefits Workbook + 2% in future years
11-6-041050-1250			88	200	93	94	(106)	96	98	prior year actual + 2%
11-6-041050-1255			12	100	-	100	-	100	100	placeholder for unanticipated costs
11-6-041050-1262			81	200	-	100	(100)	100	100	placeholder for unanticipated costs
11-6-041050-3005			9	25	87	89	64	91	93	prior year actual + 2%
11-6-041050-3260			50	100	88	89	(11)	91	93	prior year actual + 2%
11-6-041050-3510			-	-	381	388	388	396	404	prior year actual + 2%
<i>Subtotal Administration</i>	-	-	7,292	20,214	30,642	21,999	1,785	22,434	22,879	
<i>2022 Ford Maverick</i>										
11-6-041057-3021 812			65	500	65	250	(250)	255	260	vehicle transferred from Building Department placeholder for unanticipated costs - 2022 vehicle
11-6-041057-3026 812			1,009	1,161	501	547	(614)	574	603	fuel based on 2023 actual + 5% subsequent years
11-6-041057-4270 812			1,484	1,667	19	250	(1,417)	255	260	placeholder for unanticipated costs - 2022 vehicle
<i>Subtotal 2022 Ford Maverick</i>	-	-	2,558	3,327	586	1,047	(2,281)	1,084	1,123	
Total Fire Prevention	-	-	9,850	23,541	31,228	23,045	(496)	23,519	24,002	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
FIRE SERVICES OPERATING EXPENDITURES (cont'd)										
Community Emergency Management										
<i>Administration</i>										
11-4-045010-8558	5,000	5,100	5,202	5,306	5,306	5,412	106	5,520	5,631	2% increase annually RF projection strategy
11-6-045010-1110	6,660	1,853	139	5,519	3,764	5,947	428	6,066	6,187	Fire Chief @ 5% of annual costs
11-6-045010-1201	-	-	-	188	-	203	15	207	211	2024 Salary and Benefits Workbook + 2% in future years
11-6-045010-1202	-	-	-	98	-	73	(25)	75	76	2024 Salary and Benefits Workbook + 2% in future years
11-6-045010-1203	-	-	4	189	130	192	2	195	199	2024 Salary and Benefits Workbook + 2% in future years
11-6-045010-1204	-	-	15	652	406	714	61	728	742	2024 Salary and Benefits Workbook + 2% in future years
11-6-045010-1205	-	-	3	108	73	116	8	118	121	2024 Salary and Benefits Workbook + 2% in future years
11-6-045010-1210	2,161	633	-	358	228	383	24	390	398	2024 Salary and Benefits Workbook + 2% in future years
11-6-045010-1252	-	-	-	350	911	929	579	948	966	prior year actual + 2%
11-6-045010-1258	-	-	-	100	506	517	417	527	537	prior year actual + 2%
11-6-045010-1262	-	-	-	-	202	206	206	210	214	prior year actual + 2%
11-6-045010-1263	-	-	-	100	-	5,000	4,900	5,000	5,000	hosted Basic Emergency Management Training for staff
11-6-045010-2180	240	-	-	250	-	100	(150)	150	150	placeholder for unanticipated expense
11-6-045010-3005	338	-	-	350	67	68	(282)	70	71	prior year actual + 2%
11-6-045010-3007	-	820	-	850	-	500	(350)	500	500	placeholder for unanticipated expense
11-6-045010-3260	509	309	419	428	711	725	298	740	755	prior year actual + 2%
11-6-045010-3290	1,108	-	-	900	-	500	(400)	500	500	placeholder for unanticipated expense
11-6-045010-3291	-	-	-	150	-	100	(50)	150	150	placeholder for unanticipated expense
11-6-045010-4450	-	-	694	708	747	762	54	777	793	prior year actual + 2%
<i>Subtotal Administration</i>	16,016	8,715	6,476	16,603	13,051	22,446	5,843	22,871	23,202	
<i>Pandemic Response</i>										
11-6-045020-4006	-	6,063	7,622	5,831	4,915	-	(5,831)	-	-	additional cleanings maintained through Nov 2023 - no 2024
11-6-045020-4016	-	5,119	6,284	4,807	5,800	-	(4,807)	-	-	trailer rental will continue through Nov 2023 - no 2024
<i>Subtotal Pandemic Response</i>	-	11,182	13,906	10,638	10,715	-	(10,638)	-	-	
Total Community Emergency Management	16,016	19,897	20,382	27,241	23,767	22,446	(4,795)	22,871	23,202	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Notes
FIRE SERVICES CAPITAL REVENUES							
Hickson Fire Department							
12-4-041011-8011	-	-	-	-	-	(10,000)	Hickson fire station upgrade planning
12-4-041011-8015	-	(5,771)	(12,283)	(5,000)	-	(390,000)	Hickson fire station upgrade planning
12-4-412301-8100	-	-	-	-	(4,892)	-	funding for 2023 FFEquipment purchases from operating
12-4-412401-8016	-	(9,054)	(15,732)	(30,000)	(2,001)	(120,000)	funding for equipment purchases SCBAs
Total Hickson Fire Department	-	(14,825)	(28,015)	(35,000)	(6,893)	(520,000)	
Innerkip Fire Department							
12-4-041022-8012	-	-	-	-	(420,580)	-	
12-4-041022-8015	-	-	(12,508)	(5,000)	(25,296)	-	
12-4-412303-8100	-	-	-	-	(5,699)	-	funding for 2023 FFEquipment purchases from operating
12-4-412402-8016	(23,443)	(19,609)	(19,075)	(30,000)	-	(120,000)	funding for equipment purchases SCBAs
Total Innerkip Fire Department	(23,443)	(19,609)	(31,584)	(35,000)	(451,575)	(120,000)	
Tavistock Fire Department							
12-4-412305-8100	-	-	-	-	(22,594)	-	funding for 2023 FFEquipment purchases from operating
12-4-412404-8015	-	(8,027)	(8,853)	(10,000)	-	(15,000)	funding for Tavistock station parking lot survey work & roadside sign
12-4-412403-8016	(9,323)	(16,437)	(18,776)	(30,000)	(1,801)	(120,000)	funding for equipment purchases SCBAs
Total Tavistock Fire Department	(9,323)	(24,464)	(27,629)	(40,000)	(1,801)	(135,000)	
Township Fire Department							
12-4-041044-8014	-	-	-	(5,000)	(29,725)	(10,000)	unanticipated change in dispatch Woodstock -> Tillsonburg 2023
Total Township Fire Department	-	-	-	(5,000)	(29,725)	(10,000)	
Total Fire and Emergency Management Services Capital Revenues	(32,766)	(58,898)	(87,228)	(115,000)	(489,994)	(785,000)	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Notes
FIRE SERVICES CAPITAL EXPENDITURES							
2020 Capital Projects							
12-6-041044-3360							
	Township FD						
	Firefighting Equipment						
	32,766						
	<i>Subtotal 2020 Capital Projects</i>						
	32,766						
2021 Capital Projects							
Hickson FD							
12-6-041011-3008		611	1,354				
12-6-041011-3017		-	18,417				thermal cameras and chargers
12-6-041011-3350		-	566,279				Hickson pumper 2021 and air bag replacements
12-6-041011-3360		9,535					includes SCBA's and bottles for 2021 and 2022
12-6-041011-4005		5,771					custom workbench Hickson station
Innerkip FD							
12-6-041022-3008		4,255	4,982				
12-6-041022-3170		-	12,283				roadside electronic sign
12-6-041022-3360		16,731					includes bunker gear replacements, helmets, etc.
Tavistock FD							
12-6-041033-3008		2,442					
12-6-041033-3170		8,027					roadside electronic sign
12-6-041033-3360		15,060					
Township FD							
12-6-041044-3360		360					
	<i>Subtotal 2021 Capital Projects</i>						
		62,792	603,315	-	-		

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Notes
FIRE SERVICES CAPITAL EXPENDITURES (cont'd)							
2022 Capital Projects							
Hickson FD							
12-6-041011-4420 Building Maintenance			12,283				electronic sign
12-6-412201-3360 HICK Firefighting Equipment			14,378				discretionary equipment needs + SCBAs
Innerkip FD							
12-6-041022-4420 Building Maintenance			2,425				
12-6-412202-3015 KIP Office Furniture			1,938		(843)		chairs and desk for station chief's office
12-6-412203-3360 KIP Firefighting Equipment			18,317				hose replacement and station discretionary equipment needs + SCBAs
Tavistock FD							
12-6-041033-3017 Large Equipment			2,462		9,194		stand-by generator
12-6-041033-4420 Building Maintenance			8,853				
12-6-412204-3360 TAVI Firefighting Equipment			16,314				discretionary equipment needs + SCBAs
Township FD							
12-6-041044-3015 Office Furniture			295				stand-by generator
12-6-041044-3360 Firefighting Equipment			1,456				
12-6-412205-3008 ADMIN Radios and Pagers							communications conversion and compatibility equipment
<i>Subtotal 2022 Capital Projects</i>			78,721	-	8,351		
2023 Capital Projects							
Hickson FD							
12-6-412301-3360 Firefighting Equipment				30,000	2,001		SCBAs
12-6-412302-4420 Building Maintenance				5,000			painting and fixtures
Innerkip FD							
12-6-041022-3350					420,580		rescue vehicle purchase from prior years
12-6-412303-3360 Firefighting Equipment				30,000			SCBAs
12-6-412304-4420 Building Maintenance				5,000	26,139		painting and fixtures
Tavistock FD							
12-6-412305-3360 Firefighting Equipment				30,000	1,801		SCBAs
12-6-412306-4420 Building Maintenance				10,000			painting and fixtures and lighting upgrade
Township FD							
12-6-412307-3033 IT Software				5,000	29,725		unanticipated change in dispatch Woodstock -> Tillsonburg 2023
12-6-412308-3360 Firefighting Equipment				24,000			8 sets of PPE (tax-supported purchase)
<i>Subtotal 2023 Capital Projects</i>				139,000	480,246		

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Notes
FIRE SERVICES CAPITAL EXPENDITURES (cont'd)							
2024 Capital Projects							
Hickson FD							
12-6-412401-3360						168,000	SCBAs (\$12k/set x 12 sets per station) + 9 masks + hose, gear, etc. Hickson Station facility upgrades
12-6-412407-4005						400,000	
Innerkip FD							
12-6-412402-3360						168,000	SCBAs (\$12k/set x 12 sets per station) + 9 masks + hose, gear, etc.
Tavistock FD							
12-6-412406-3170						10,000	roadside electronic sign upgrades
12-6-412403-3360						168,000	SCBAs (\$12k/set x 12 sets per station) + 9 masks + hose, gear, etc.
12-6-412404-4003						5,000	survey work on Tavistock parking lot for 2025 paving
Township FD							
12-6-412405-3011						10,000	Tillsonburg Communications System upgrades annually
<i>Subtotal 2024 Capital Projects</i>				-		929,000	
Total Fire and Emergency Management Services Capital Expenditures	32,766	62,792	682,037	139,000	488,597	929,000	

**Reserve and Reserve Fund Projections (Unaudited)
2024 Budget Background Schedule**

Reserves	GL Account #	Projected December 31, 2023 Balance	Prior Year (≤2023) Commitments	Projected 2024 Contributions	Projected 2024 Drawdowns	Projected December 31, 2024 Balance	Description
Fire Services							
Fire Department Vehicles	11-3-006420-9812	441,920		260,000		701,920	increase contribution in 2024 to deal with inflationary impacts on vehicles
Fire Communications Reserve	11-3-006420-9814	10,675		20,808	-10,000	21,483	capital contributions to Tillsonburg communications network
Fire Facilities	11-3-006420-9815	362,621		54,122	-405,000	11,743	survey work on Tavistock Parking lot remediation and roadside sign upgrades + Hickson Fire Hall update
Fire Department Equipment	11-3-006420-9816	270,660		90,000	-360,000	660	SCBA's overdue and underfunded - contribution amount for future equipment replacement planning
CEMC/Field Exercise	11-3-006420-9858	31,608		5,412		37,020	saving for a live exercise when required
Total Reserves		1,117,484	0	430,342	-775,000	772,826	

Obligatory Reserve Funds	GL Account #	Projected December 31, 2023 Balance	Prior Year (≤2023) Commitments	Projected 2024 Contributions	Projected 2024 Drawdowns	Projected December 31, 2024 Balance	Description
Development Charges:							
Fire	42-3-002499-9702	359,690		70,000		429,690	
Total Obligatory Reserve Funds		359,690	0	70,000	0	429,690	



**Township of East Zorra-Tavistock
Fire Department
20-Year Vehicle Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	MODEL YEAR	REPLACEMENT COST (000's)	REPLACEMENT YEARS	Actual		Budget				
							2023 (000's)	2024 (000's)	2025 (000's)	2026 (000's)	2027 (000's)	2028 (000's)	
Vehicles (16)							2023						
<i>Hickson</i>													
Pumper	Ford Sterling Triple Combo	4101	2022	2021	600	20	-	-	-	-	-	-	
Tanker	Freightliner FM2	4102	2007	2007	550	20	-	-	-	-	595.3	-	
Rescue	Freightliner FM2	4103	2006	2006	425	25	-	-	-	-	-	-	
UTV	Kawasaki 8CF Mule Pro	4104	2019	2019	35	15	-	-	-	-	-	-	
UTV Skeeter Tank		N/A	2019	2019	15	20	-	-	-	-	-	-	
UTV Trailer	Beckner ELITE	4107	2019	2020	20	15	-	-	-	-	-	-	
Trailer	Kargomax CS6	4407	2011	2011	20	15	-	-	-	21.2	-	-	
<i>Innerkip</i>													
Pumper	Freightliner FM2	4201	2005	2005	600	20	-	-	624.2	-	-	-	
Tanker	Freightliner M2106	4202	2015	2015	550	20	-	-	-	-	-	-	
Rescue	Ford F550	4203	2023	2022	425	25	420.6	-	-	-	-	-	
Trailer	Kargomax Max	4207	2010	2010	20	15	-	-	20.8	-	-	-	
<i>Tavistock</i>													
Pumper	Freightliner M2	4301	2018	2019	600	20	-	-	-	-	-	-	
Tanker	Freightliner CT	4302	2014	2014	550	20	-	-	-	-	-	-	
Rescue	Freightliner	4303	2006	2006	425	25	-	-	-	-	-	-	
<i>Fire Chief</i>													
Fire Chief Pickup	Ram Warlock	4405	2022	2019	65	7	-	-	-	69.0	-	-	
FPO SUV	Ford Maverick	812	2023	2022	65	7	-	-	-	-	-	-	
TOTAL YEARLY EQUIPMENT REPLACEMENT								\$ 420.6	\$ -	\$ 645.0	\$ 90.2	\$ 595.3	\$ -
Tax Levy and/or To Reserves								\$ 239.7	\$ 260.0	\$ 265.2	\$ 270.5	\$ 275.9	\$ 281.4
Development Charge Contribution								\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contributions from Other Municipalities								\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition								\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Vehicles Reserve													
			11-3-006420-9812	Opening Balance:	622.8		441.9	701.9	322.1	502.4	182.9	464.4	

**includes inflationary increases on contributions and spending of 2% per year cumulative*



**Township of East Zorra-Tavistock
Fire Department
20-Year Vehicle Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	2029 (000's)	2030 (000's)	2031 (000's)	2032 (000's)	2033 (000's)	2034 (000's)	2035 (000's)	2036 (000's)	2037 (000's)
Vehicles (16)												
<i>Hickson</i>												
Pumper	Ford Sterling Triple Combo	4101	2022	-	-	-	-	-	-	-	-	-
Tanker	Freightliner FM2	4102	2007	-	-	-	-	-	-	-	-	-
Rescue	Freightliner FM2	4103	2006	-	-	498.0	-	-	-	-	-	-
UTV	Kawasaki 8CF Mule Pro	4104	2019	-	-	-	-	-	43.5	-	-	-
UTV Skeeter Tank		N/A	2019	-	-	-	-	-	-	-	-	-
UTV Trailer	Beckner ELITE	4107	2019	-	-	-	-	-	-	25.4	-	-
Trailer	Kargomax CS6	4407	2011	-	-	-	-	-	-	-	-	-
<i>Innerkip</i>												
Pumper	Freightliner FM2	4201	2005	-	-	-	-	-	-	-	-	-
Tanker	Freightliner M2106	4202	2015	-	-	-	-	-	-	697.5	-	-
Rescue	Ford F550	4203	2023	-	-	-	-	-	-	-	-	-
Trailer	Kargomax Max	4207	2010	-	-	-	-	-	-	-	-	-
<i>Tavistock</i>												
Pumper	Freightliner M2	4301	2018	-	-	-	-	-	-	-	-	-
Tanker	Freightliner CT	4302	2014	-	-	-	-	-	683.9	-	-	-
Rescue	Freightliner	4303	2006	-	488.2	-	-	-	-	-	-	-
<i>Fire Chief</i>												
Fire Chief Pickup	Ram Warlock	4405	2022	-	-	-	-	79.2	-	-	-	-
FPO SUV	Ford Maverick	812	2023	73.2	-	-	-	-	-	-	84.1	-
TOTAL YEARLY EQUIPMENT REPLACEMENT				\$ 73.2	\$ 488.2	\$ 498.0	\$ -	\$ 79.2	\$ 727.4	\$ 722.9	\$ 84.1	\$ -
Tax Levy and/or To Reserves				\$ 287.1	\$ 292.8	\$ 298.7	\$ 304.6	\$ 310.7	\$ 316.9	\$ 323.3	\$ 329.7	\$ 336.3
Development Charge Contribution				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contributions from Other Municipalities				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Vehicles Reserve				11-3-006420-98: 678.2	482.9	283.6	588.2	819.7	409.2	9.6	255.3	591.6

**includes inflationary increases on contributions and spending of 2% per year cumulative*



**Township of East Zorra-Tavistock
Fire Department
20-Year Vehicle Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	2038 (000's)	2039 (000's)	2040 (000's)	2041 (000's)	2042 (000's)
Vehicles (16)								
<i>Hickson</i>								
Pumper	Ford Sterling Triple Combo	4101	2022	-	-	-	856.9	-
Tanker	Freightliner FM2	4102	2007	-	-	-	-	-
Rescue	Freightliner FM2	4103	2006	-	-	-	-	-
UTV	Kawasaki 8CF Mule Pro	4104	2019	-	-	-	-	-
UTV Skeeter Tank		N/A	2019	-	20.6	-	-	-
UTV Trailer	Beckner ELITE	4107	2019	-	-	-	-	-
Trailer	Kargomax CS6	4407	2011	-	-	-	28.6	-
<i>Innerkip</i>								
Pumper	Freightliner FM2	4201	2005	-	-	-	-	-
Tanker	Freightliner M2106	4202	2015	-	-	-	-	-
Rescue	Ford F550	4203	2023	-	-	-	-	-
Trailer	Kargomax Max	4207	2010	-	-	28.0	-	-
<i>Tavistock</i>								
Pumper	Freightliner M2	4301	2018	-	823.7	-	-	-
Tanker	Freightliner CT	4302	2014	-	-	-	-	-
Rescue	Freightliner	4303	2006	-	-	-	-	-
<i>Fire Chief</i>								
Fire Chief Pickup	Ram Warlock	4405	2022	-	-	91.0	-	-
FPO SUV	Ford Maverick	812	2023	-	-	-	-	-
TOTAL YEARLY EQUIPMENT REPLACEMENT				\$ -	\$ 844.3	\$ 119.0	\$ 885.5	\$ -
Tax Levy and/or To Reserves				\$ 343.1	\$ 349.9	\$ 356.9	\$ 364.1	\$ 371.3
Development Charge Contribution				\$ -	\$ -	\$ -	\$ -	\$ -
Contributions from Other Municipalities				\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition				\$ -	\$ -	\$ -	\$ -	\$ -
Fire Vehicles Reserve				934.7	440.3	678.2	156.8	528.1
				11-3-006420-98:				

**includes inflationary increases on contributions and spending of 2% per year cumulative*

PARKS AND RECREATION

2024 Proposed Capital and Operating Budget



EAST ZORRA-TAVISTOCK

Gross Budget Revenues										Notes
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Cash in Lieu of Parkland	-	-	-	-	(6,197)	-	-	-	-	
Contributions from Developers	(5,750)	(5,750)	-	(5,750)	(11,500)	(5,750)	-	(5,750)	(5,750)	
Donations	-	-	-	(100,000)	(69,834)	(5,000)	95,000	-	-	
Grants	-	-	-	(150,000)	(135,000)	-	150,000	-	-	
Licences, Permits and Rents	(25,626)	(42,852)	(80,689)	(67,696)	(96,601)	(81,298)	(13,603)	(83,633)	(83,895)	
Sundry Revenue	(1,124)	(338)	(2,120)	(2,000)	(4,230)	(2,350)	(350)	(2,350)	(2,350)	
Tax-Supported Capital	-	-	-	-	(24,051)	-	-	-	-	
Transfers from Reserves and Reserve Funds	(18,125)	(71,723)	(7,334)	(307,089)	(228,332)	(354,520)	(47,431)	-	-	
User Fees and Charges	(367,903)	(332,744)	(413,592)	(424,972)	(463,074)	(425,997)	(1,025)	(425,997)	(425,997)	
TOTALS	(418,528)	(453,407)	(503,734)	(1,057,507)	(1,038,819)	(874,915)	182,592	(517,730)	(517,992)	
Gross Budget Expenditures										Notes
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Parks Administration	-	-	-	50,000	50,000	-	(50,000)	-	-	
Parks Operations	1,840	10,980	16,060	19,381	36,206	152,363	132,982	155,398	158,494	
Hickson Park	8,728	35,834	35,059	38,277	29,856	36,811	(1,466)	33,761	34,428	
Hickson Pavilion	-	-	758	895	1,965	2,099	1,204	2,132	2,166	
Hickson Trail	-	-	13,661	16,590	24,913	29,262	12,673	29,848	30,445	
Innerkip Park	13,530	18,275	49,545	54,814	55,971	60,370	5,556	60,791	61,586	
Stonegate Park	207	-	4,852	5,497	6,150	6,519	1,022	6,649	6,782	
Tavistock Park	41,665	49,078	90,192	94,970	80,545	83,280	(11,691)	85,297	87,577	
Bender Subdivision Parkette	-	104	4,960	5,551	2,353	2,453	(3,098)	2,502	2,552	
Tavistock Trail	-	322	1,157	1,417	1,810	3,083	1,666	3,145	3,208	
Tavistock Optimist Park	-	-	8,139	9,226	12,232	13,053	3,827	13,314	13,581	
Queen's Park Pavilion	-	-	5,084	6,306	3,398	3,535	(2,771)	3,606	3,678	
Recreation Facilities Administration	-	-	52,901	376,799	253,700	465,043	88,244	473,498	482,847	
Innerkip Community Centre	20,751	22,557	31,120	31,949	36,297	38,501	6,551	40,094	40,453	
Tavistock Memorial Hall	17,798	21,821	24,724	27,040	29,819	32,403	5,363	33,035	33,458	
Tavistock District Recreation Centre (TDRC) - Arena	190,579	186,027	391,753	561,495	632,468	622,332	60,837	642,039	651,955	
TDRC - Concession Booth	10,384	-	10,920	14,158	22,833	-	(14,158)	-	-	
TDRC - Vending Machines	474	-	1,195	1,000	-	-	(1,000)	-	-	
TDRC - Ice Resurfacers	1,085	1,576	3,368	3,563	6,780	7,165	3,602	7,304	7,445	
Vehicles and Equipment	16,815	17,904	29,402	39,327	29,295	35,752	(3,576)	37,221	38,495	
Capital Expenditures	37,022	179,050	195,700	557,089	462,664	359,520	(197,569)	-	-	
TOTALS	360,876	543,529	970,550	1,915,344	1,779,254	1,953,544	38,200	1,629,633	1,659,149	
NET PARKS AND RECREATION BUDGET	(57,652)	90,123	466,816	857,837	740,435	1,078,628	220,792	1,111,903	1,141,157	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION REVENUES										
Vehicles and Equipment										
<u>2020 Chevrolet Silverado 2500</u>										
11-5-161010-0761 835 Equipment Rental - Owned Equipment	(330)	(30)	(10,480)	(3,613)	(13,508)	(8,006)	(4,393)	(10,664)	(10,726)	based on 3-year rolling average actuals
<i>Subtotal 2020 Chevrolet Silverado 2500</i>	(330)	(30)	(10,480)	(3,613)	(13,508)	(8,006)	(4,393)	(10,664)	(10,726)	
<u>2019 Ford F150</u>										
11-5-161010-0761 836 Equipment Rental - Owned Equipment	-	-	-	-	-	(1,000)	(1,000)	(1,000)	(1,000)	set up base budget in 2024
<i>Subtotal 2019 Ford F150</i>	-	-	-	-	-	(1,000)	(1,000)	(1,000)	(1,000)	
<u>2019 Kubota Zero Steer Mower</u>										
11-5-161010-0761 839 Equipment Rental - Owned Equipment	(5,558)	(4,950)	(7,365)	(5,958)	(8,048)	(6,788)	(830)	(7,400)	(7,412)	based on 3-year rolling average actuals
<i>Subtotal 2019 Kubota Zero Steer Mower</i>	(5,558)	(4,950)	(7,365)	(5,958)	(8,048)	(6,788)	(830)	(7,400)	(7,412)	
<u>2020 Trackless MT7</u>										
11-5-161010-0761 840 Equipment Rental - Owned Equipment	-	(5,115)	-	(1,705)	-	(1,705)	-	(568)	(758)	based on 3-year rolling average actuals
<i>Subtotal 2020 Trackless MT7</i>	-	(5,115)	-	(1,705)	-	(1,705)	-	(568)	(758)	
<u>2014 Ram 1500</u>										
11-5-161010-0761 842 Equipment Rental - Owned Equipment	-	-	(1,451)	(1,500)	-	-	1,500	-	-	disposed of in 2023
<i>Subtotal 2014 Ram 1500</i>	-	-	(1,451)	(1,500)	-	-	1,500	-	-	
<u>2022 John Deere Tractor</u>										
11-5-161010-0761 843 Equipment Rental - Owned Equipment	-	-	-	-	(7,340)	(7,000)	(7,000)	(7,000)	(7,000)	set up base budget 2024
<i>Subtotal 2022 John Deere Tractor</i>	-	-	-	-	(7,340)	(7,000)	(7,000)	(7,000)	(7,000)	
<u>2023 Kubota Ride-On Mower</u>										
11-5-161010-0761 845 Equipment Rental - Owned Equipment	-	-	-	-	-	(1,000)	(1,000)	(1,000)	(1,000)	set up base budget 2024
<i>Subtotal 2023 Kubota Ride-On Mower</i>	-	-	-	-	-	(1,000)	(1,000)	(1,000)	(1,000)	
<u>2022 Dodge Ram 1500</u>										
11-5-161010-0761 848 Equipment Rental - Owned Equipment	-	-	-	-	-	(1,000)	(1,000)	(1,000)	(1,000)	set up base budget 2024
<i>Subtotal 2022 Dodge Ram 1500</i>	-	-	-	-	-	(1,000)	(1,000)	(1,000)	(1,000)	
Total Vehicles and Equipment	(5,888)	(10,095)	(19,296)	(12,776)	(28,895)	(26,498)	(13,723)	(28,633)	(28,895)	

Description		2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
<u>PARKS AND RECREATION REVENUES (cont'd)</u>											
Parks											
Hickson Park											
11-5-161021-0574	Facility Rentals	(150)	-	(3,024)	(2,500)	(1,190)	(840)	1,660	(840)	(840)	based on \$70/rental @ 1 rental per month as per ERTH agreement 8% of gross revenue estimated
11-5-161021-0788	ERTH Solar Panel Rent	-	-	-	(2,820)	(13,395)	(2,820)	-	(2,820)	(2,820)	
Total Hickson Park		(150)	-	(3,024)	(5,320)	(14,585)	(3,660)	1,660	(3,660)	(3,660)	
Innerkip Park											
11-5-161022-0574	Facility Rentals	-	(350)	(1,195)	(1,000)	(910)	(840)	160	(840)	(840)	based on \$70/rental @ 1 rental per month
Total Innerkip Park		-	(350)	(1,195)	(1,000)	(910)	(840)	160	(840)	(840)	
Tavistock Park											
11-5-161023-0574	Facility Rentals	(681)	(10,112)	(9,836)	(9,500)	(7,478)	(7,000)	2,500	(7,000)	(7,000)	based on \$70/rental @ 100 days of rentals
11-5-161023-0577	Dumping Station Fees	-	-	-	-	(537)	(500)	(500)	(500)	(500)	based on 50 uses @ \$10/use annually
11-5-161023-0923	Contributions from Developers	(5,750)	(5,750)	-	(5,750)	(11,500)	(5,750)	-	(5,750)	(5,750)	amount corrected to reflect DC study amount
Total Tavistock Park		(6,431)	(15,862)	(9,836)	(15,250)	(19,515)	(13,250)	2,000	(13,250)	(13,250)	
Hickson Trail											
11-5-161027-0960	Donations	-	-	-	-	(500)	-	-	-	-	no annual budget for donations
Total Hickson Trail		-	-	-	-	(500)	-	-	-	-	

Description		2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION REVENUES (cont'd)											
<i>Recreation Facilities</i>											
Recreation Facilities Admin											
11-5-163410-0913	Sundry Revenue	-	-	-	-	(100)	-	-	-	-	no budget required here based on 2 cancellations per year @ \$50/each
11-5-163410-0969	Cancellation Fees	-	-	-	-	(100)	(100)	(100)	(100)	(100)	
Total Recreation Facilities Admin		-	-	-	-	(200)	(100)	(100)	(100)	(100)	
Tavistock Memorial Hall											
11-5-163455-0574	Facility Rentals	(7,742)	(5,308)	(18,102)	(15,000)	(19,623)	(19,000)	(4,000)	(19,000)	(19,000)	revenues and bookings are internally monitored now
Total Tavistock Memorial Hall		(7,742)	(5,308)	(18,102)	(15,000)	(19,623)	(19,000)	(4,000)	(19,000)	(19,000)	
Innerkip Community Centre											
11-5-163461-0574	Facility Rentals	(2,666)	(8,287)	(20,335)	(15,000)	(15,960)	(15,000)	-	(15,000)	(15,000)	revenues and bookings are internally monitored now budget as per County agreement terms - renewal in 2026
11-5-163461-0777	Library Rent	(8,500)	(8,700)	(8,900)	(9,100)	(9,150)	(9,300)	(200)	(9,500)	(9,500)	
Total Innerkip Community Centre		(11,166)	(16,987)	(29,235)	(24,100)	(25,110)	(24,300)	(200)	(24,500)	(24,500)	
Tavistock District Recreation Centre (TDRC) - Arena											
11-5-163481-0573	Arena Gate Receipts	(4,038)	(798)	(2,200)	(2,000)	(2,838)	(2,500)	(500)	(2,500)	(2,500)	public skating revenue through gate receipts
11-5-163481-0574	Hall Rentals	-	-	-	-	(1,372)	(1,375)	(1,375)	(1,375)	(1,375)	World Crokinole tournament
11-5-163481-0581	Arena Ice Rentals	(300,037)	(289,063)	(353,174)	(350,000)	(344,771)	(360,000)	(10,000)	(360,000)	(360,000)	ice usage at max capacity for 2023 added full rate off season
11-5-163481-0582	Upper Hall Rentals	(4,691)	(3,765)	(9,072)	(7,500)	(10,633)	(10,000)	(2,500)	(10,000)	(10,000)	revenues and bookings are internally monitored now
11-5-163481-0584	Arena Advertising	(17,961)	(17,251)	(6,879)	(15,000)	(18,680)	(18,000)	(3,000)	(18,000)	(18,000)	adjusted advertising to reflect active signage
11-5-163481-0587	Boardroom Rentals	(265)	-	(212)	(150)	(637)	(500)	(350)	(500)	(500)	revenues and bookings are internally monitored now
11-5-163481-0783	Curling Club Agreement	(25,012)	(18,215)	(27,857)	(28,800)	(28,352)	(28,250)	550	(28,250)	(28,250)	contract renegotiated to reflect flat rate \$2,400/month
11-5-163481-0788	ERTH Solar Panel Rent	-	-	-	(5,372)	(25,866)	(5,372)	-	(5,372)	(5,372)	as per ERTH agreement 8% of gross revenue estimated
11-5-163481-0931	Sundry Revenue	-	-	-	-	(1,665)	-	-	-	-	sale of scrap metals in 2023
11-5-163481-0960	Donations	-	-	-	-	(250)	-	-	-	-	electronic waste event donation 2023
11-5-163481-0998	Expense Recovery	-	-	-	-	(100)	-	-	-	-	broken mirror replacement recovered in 2023
Total TDRC - Arena		(352,006)	(329,094)	(399,393)	(408,822)	(435,164)	(425,997)	(17,175)	(425,997)	(425,997)	
TDRC - Concession Booth											
11-5-163482-0571	Concession Sales	(12,247)	-	(14,198)	(14,000)	(29,825)	-	14,000	-	-	no further concession - contracted out
Total TDRC - Concession Booth		(12,247)	-	(14,198)	(14,000)	(29,825)	-	14,000	-	-	
TDRC - Vending Machines											
11-5-163483-0569	Vending Machine Revenue	(1,124)	(338)	(2,120)	(2,000)	(1,828)	(1,750)	250	(1,750)	(1,750)	more active arrangements for stock, balance and remittance
Total TDRC - Vending Machines		(1,124)	(338)	(2,120)	(2,000)	(1,828)	(1,750)	250	(1,750)	(1,750)	
TDRC - Ice Resurfacers											
11-5-163486-0584	Zamboni Advertising	(3,650)	(3,650)	-	(2,150)	-	-	2,150	-	-	covered in arena advertising line above for 2023+
Total TDRC - Ice Resurfacers		(3,650)	(3,650)	-	(2,150)	-	-	2,150	-	-	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION OPERATING EXPENDITURES										
Parks Administration										
11-4-161010-8553				50,000	50,000	-	(50,000)	-	-	reset contribution amount based on total balance in reserve
Total Parks Administration										
	-	-	-	50,000	50,000	-	(50,000)	-	-	
Parks Operations										
11-6-161020-1110		7,374	8,810	9,382	20,115	106,604	97,223	108,737	110,911	2024 Salary and Benefits Workbook + 2% in future years
11-6-161020-1201		181	461	350	1,045	4,878	4,528	4,976	5,075	2024 Salary and Benefits Workbook + 2% in future years
11-6-161020-1202		75	160	300	374	1,392	1,093	1,420	1,449	2024 Salary and Benefits Workbook + 2% in future years
11-6-161020-1203		103	278	323	684	3,470	3,148	3,540	3,611	2024 Salary and Benefits Workbook + 2% in future years
11-6-161020-1204		105	598	844	1,593	12,087	11,243	12,329	12,576	2024 Salary and Benefits Workbook + 2% in future years
11-6-161020-1205		70	171	183	388	2,125	1,942	2,168	2,211	2024 Salary and Benefits Workbook + 2% in future years
11-6-161020-1210		593	528	750	806	9,924	9,174	10,123	10,325	2024 Salary and Benefits Workbook + 2% in future years
11-6-161020-3007		-	529	500	1,909	1,947	1,447	1,986	2,026	prior year actual + 2%
11-6-161020-3020		-	157	125	150	86	(64)	88	89	prior year actual + 2%
11-6-161020-3025		-	-	257	1,557	500	(1,057)	500	500	reduced budget for supplies
11-6-161020-3170	1,444	194	81	100	-	100	-	100	100	miscellaneous signage required for policy enforcement
11-6-161020-3260		-	-	-	1,440	1,469	1,469	1,498	1,528	prior year actual + 2%
11-6-161020-3510		1,848	3,540	4,157	7,291	7,437	3,280	7,586	7,737	prior year actual + 2%
11-6-161020-3620	396	281	260	265	335	342	77	349	356	prior year actual + 2%
11-6-161020-4425		-	260	520	142	-	(520)	-	-	no longer required with new facility
Total Parks Operations										
	1,840	10,980	16,060	19,381	36,206	152,363	132,982	155,398	158,494	
Parks and Recreation Vehicles and Equipment										
<u>2017 Chevrolet Silverado</u>										
11-6-161020-3021 813		-	-	-	331	337	337	344	351	prior year actual + 2%
11-6-161020-3026 813		-	-	-	2,947	3,215	3,215	3,376	3,544	fuel based on 2023 actual + 5% subsequent years
11-6-161020-3027 813		-	-	-	71	73	73	74	76	prior year actual + 2%
11-6-161020-4270 813		-	-	-	-	500	500	500	500	placeholder for unanticipated repairs from prior year
Subtotal 2017 Chevrolet Silverado										
	-	-	-	-	3,349	4,125	4,125	4,294	4,471	
<u>2020 Chevrolet Silverado 2500</u>										
11-6-161020-3004 835		-	-	-	-	400	400	408	416	licence required for 3/4-tonne truck
11-6-161020-3021 835		-	19	95	122	125	(25)	127	130	prior year actual + 2%
11-6-161020-3026 835	5,684	5,185	7,374	8,481	4,453	4,858	(3,623)	5,101	5,356	fuel based on 2023 actual + 5% subsequent years
11-6-161020-3027 835		-	134	137	-	150	13	153	156	placeholder for unused prior year budget
11-6-161020-4270 835	4,330	409	181	1,640	882	491	(1,149)	518	630	based on 3-year rolling average actuals
Subtotal 2020 Chevrolet Silverado 2500										
	10,014	5,613	7,785	10,408	5,457	6,023	(4,385)	6,307	6,688	
<u>2019 Ford F150</u>										
11-6-161020-3021 836		-	90	150	107	109	(41)	111	113	prior year actual + 2%
11-6-161020-3026 836	2,924	2,293	5,536	6,366	7,549	8,236	1,869	8,647	9,080	fuel based on 2023 actual + 5% subsequent years
11-6-161020-3027 836		-	98	100	-	100	0	102	104	placeholder for unused prior year budget
11-6-161020-4270 836	92	198	1,329	540	47	525	(15)	633	402	based on 3-year rolling average actuals
Subtotal 2019 Ford F150										
	3,016	2,491	7,053	7,156	7,703	8,969	1,814	9,494	9,699	
<u>2014 Dodge Ram 2-Door</u>										
11-6-161020-3021 837		-	-	150	14	-	(150)	-	-	out of service in 2024
11-6-161020-3026 837		-	-	1,500	334	-	(1,500)	-	-	out of service in 2024
11-6-161020-4270 837		-	-	500	-	-	(500)	-	-	out of service in 2024
Subtotal 2014 Dodge Ram 2-Door										
	-	-	-	2,150	348	-	(2,150)	-	-	

Township of East Zorra-Tavistock
PARKS AND RECREATION
2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-02-20

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION OPERATING EXPENDITURES (cont'd)										
Parks and Recreation Vehicles and Equipment (cont'd)										
<u>2019 Kubota Zero Steer Mower</u>										
11-6-161020-3021 839	-	234	465	500	1,155	1,178	678	1,201	1,225	prior year actual + 2%
11-6-161020-3026 839	559	882	1,541	1,772	1,154	1,258	(513)	1,321	1,387	fuel based on 2023 actual + 5% subsequent years
11-6-161020-4270 839	486	1,321	-	602	-	500	(102)	500	500	placeholder for unanticipated repairs from prior year
<i>Subtotal 2019 Kubota Zero Steer Mower</i>	<i>1,045</i>	<i>2,437</i>	<i>2,006</i>	<i>2,874</i>	<i>2,308</i>	<i>2,936</i>	<i>62</i>	<i>3,023</i>	<i>3,113</i>	
<u>2020 Trackless MT7</u>										
11-6-161020-3021 840	-	2,952	2,503	3,000	2,245	2,290	(710)	2,336	2,383	prior year actual + 2%
11-6-161020-3026 840	2,740	2,844	8,111	9,328	4,216	4,599	(4,729)	4,829	5,071	fuel based on 2023 actual + 5% subsequent years
11-6-161020-4270 840	-	1,568	536	1,500	-	1,000	(500)	1,000	1,000	placeholder for unanticipated repairs from prior year
<i>Subtotal 2020 Trackless MT7</i>	<i>2,740</i>	<i>7,364</i>	<i>11,151</i>	<i>13,828</i>	<i>6,461</i>	<i>7,889</i>	<i>(5,939)</i>	<i>8,165</i>	<i>8,453</i>	
<u>2014 Dodge Ram 4-Door</u>										
11-6-161020-3026 842	-	-	1,354	500	1,801	-	(500)	-	-	out of service in 2024
11-6-161020-4270 842	-	-	-	250	1,297	-	(250)	-	-	out of service in 2024
<i>Subtotal 2014 Dodge Ram 4-Door</i>	<i>-</i>	<i>-</i>	<i>1,354</i>	<i>750</i>	<i>3,098</i>	<i>-</i>	<i>(750)</i>	<i>-</i>	<i>-</i>	
<u>2022 John Deere Tractor</u>										
11-6-161020-3021 843	-	-	-	100	692	706	606	720	735	prior year actual + 2%
11-6-161020-3026 843	-	-	54	62	432	471	409	495	519	fuel based on 2023 actual + 5% subsequent years
11-6-161020-4270 843	-	-	-	2,000	-	1,000	(1,000)	1,000	1,000	placeholder for unanticipated repairs from prior year
<i>Subtotal 2022 John Deere Tractor</i>	<i>-</i>	<i>-</i>	<i>54</i>	<i>2,162</i>	<i>1,124</i>	<i>2,177</i>	<i>15</i>	<i>2,215</i>	<i>2,254</i>	
<u>2023 Kubota Ride-On Mower</u>										
11-6-161020-3021 845	-	-	-	-	380	388	388	396	404	prior year actual + 2%
11-6-161020-3026 845	-	-	-	-	773	843	843	886	930	fuel based on 2023 actual + 5% subsequent years
11-6-161020-4270 845	-	-	-	-	-	500	500	500	500	placeholder for unanticipated repairs from prior year
<i>Subtotal 2023 Kubota Ride-On Mower</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>1,154</i>	<i>1,731</i>	<i>1,731</i>	<i>1,781</i>	<i>1,834</i>	
<u>2021 Action Series Trailer</u>										
11-6-161020-3021 846	-	-	-	-	15	16	16	16	16	prior year actual + 2%
11-6-161020-4270 846	-	-	-	-	1,612	1,644	1,644	1,677	1,711	prior year actual + 2%
<i>Subtotal 2021 Action Series Trailer</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>1,627</i>	<i>1,660</i>	<i>1,660</i>	<i>1,693</i>	<i>1,727</i>	
<u>2000 Bobcat Trailer</u>										
11-6-161020-3021 847	-	-	-	-	15	16	16	16	16	minimal parts to be added - end of useful life past
11-6-161020-4270 847	-	-	-	-	-	250	250	255	260	placeholder for minimal repairs as required
<i>Subtotal 2000 Bobcat Trailer</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>15</i>	<i>266</i>	<i>266</i>	<i>271</i>	<i>276</i>	
<u>2022 Dodge Ram 1500</u>										
11-6-161020-3021 848	-	-	-	-	-	500	500	510	520	set up new budget for 2024 - 2% in subsequent years
11-6-161020-3026 848	-	-	-	-	-	3,000	3,000	3,150	3,308	set up new budget for 2024 + 5% subsequent years
11-6-161020-3027 848	-	-	-	-	-	100	100	102	104	set up new budget for 2024 - 2% in subsequent years
11-6-161020-4270 848	-	-	-	-	-	500	500	510	520	set up new budget for 2024 - 2% in subsequent years
<i>Subtotal 2022 Dodge Ram 1500</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>4,100</i>	<i>4,100</i>	<i>4,272</i>	<i>4,452</i>	
Total Parks and Recreation Vehicles and Equipment	16,815	17,904	29,402	39,327	29,295	35,752	(3,576)	37,221	38,495	

Description		2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION OPERATING EXPENDITURES (cont'd)											
Hickson Area											
Hickson Park											
11-6-161021-1110	Salaries and Wages	131	3,375	11,303	12,037	8,117	8,484	(3,553)	8,654	8,827	2024 Salary and Benefits Workbook + 2% in future years
11-6-161021-1201	CPP	-	131	548	383	421	440	57	449	458	2024 Salary and Benefits Workbook + 2% in future years
11-6-161021-1202	EI	-	55	227	385	152	197	(187)	201	205	2024 Salary and Benefits Workbook + 2% in future years
11-6-161021-1203	WSIB	-	92	362	414	274	290	(124)	296	302	2024 Salary and Benefits Workbook + 2% in future years
11-6-161021-1204	OMERS	-	144	563	895	622	764	(131)	779	794	2024 Salary and Benefits Workbook + 2% in future years
11-6-161021-1205	EHT	-	62	223	235	156	165	(69)	169	172	2024 Salary and Benefits Workbook + 2% in future years
11-6-161021-1210	Health Benefits	45	306	463	792	500	557	(235)	568	579	2024 Salary and Benefits Workbook + 2% in future years
11-6-161021-3007	Small Tools and Equipment	-	-	-	-	130	133	133	135	138	prior year actual + 2%
11-6-161021-3020	Cleaning Supplies	-	-	-	-	55	56	56	57	58	prior year actual + 2%
11-6-161021-3260	Telephone	1,218	1,437	1,422	1,450	1,421	1,449	(1)	1,478	1,507	prior year actual + 2%
11-6-161021-3510	Internal Equipment Charges	-	1,853	3,874	4,000	4,191	3,000	(1,000)	3,060	3,121	internal rental usage of vehicles in business area
11-6-161021-3610	Hydro	1,367	1,652	2,115	2,157	1,805	1,841	(316)	1,878	1,916	prior year actual + 2%
11-6-161021-3810	Insurance	4,162	3,984	4,942	5,436	5,546	6,101	665	6,223	6,347	10% inflationary adjustment over p/y actual
11-6-161021-4012	Ground Maintenance	587	19,771	2,594	3,000	2,933	8,433	5,433	4,653	5,340	based on 3-year rolling average actuals
11-6-161021-4270	Repairs and Maintenance	-	389	276	500	47	237	(263)	187	157	based on 3-year rolling average actuals
11-6-161021-4420	Building Maintenance	-	689	3,278	3,500	313	1,427	(2,073)	1,673	1,137	based on 3-year rolling average actuals
11-6-161021-4530	Garbage Container Rental and Disposal	955	1,896	2,542	2,593	3,173	3,237	644	3,302	3,368	prior year actual + 2%
11-6-161021-4875	Pavilion Maintenance	263	-	327	500	-	-	(500)	-	-	all work performed in-house now - full complement of staff
Total Hickson Park		8,728	35,834	35,059	38,277	29,856	36,811	(1,466)	33,761	34,428	
Hickson Park Pavilion											
11-6-161025-1110	Salaries and Wages	-	-	535	569	1,074	1,123	553	1,145	1,168	2024 Salary and Benefits Workbook + 2% in future years
11-6-161025-1201	CPP	-	-	27	30	52	54	24	55	56	2024 Salary and Benefits Workbook + 2% in future years
11-6-161025-1202	EI	-	-	9	18	21	26	8	27	27	2024 Salary and Benefits Workbook + 2% in future years
11-6-161025-1203	WSIB	-	-	16	20	37	38	19	39	40	2024 Salary and Benefits Workbook + 2% in future years
11-6-161025-1204	OMERS	-	-	30	51	79	101	50	103	105	2024 Salary and Benefits Workbook + 2% in future years
11-6-161025-1205	EHT	-	-	10	11	21	22	11	22	23	2024 Salary and Benefits Workbook + 2% in future years
11-6-161025-1210	Health Benefits	-	-	21	45	40	74	28	75	77	2024 Salary and Benefits Workbook + 2% in future years
11-6-161025-3510	Internal Equipment Charges	-	-	110	150	435	450	300	450	450	internal rental usage of vehicles in business area
11-6-161025-3580	Consumable Paper Products	-	-	-	-	207	211	211	215	220	prior year actual + 2%
Total Hickson Park Pavilion		-	-	758	895	1,965	2,099	1,204	2,132	2,166	
Hickson Trail											
11-6-161027-1110	Salaries and Wages	-	-	11,924	12,698	20,965	21,913	9,215	22,351	22,798	2024 Salary and Benefits Workbook + 2% in future years
11-6-161027-1201	CPP	-	-	416	547	673	703	156	718	732	2024 Salary and Benefits Workbook + 2% in future years
11-6-161027-1202	EI	-	-	142	406	232	509	104	519	530	2024 Salary and Benefits Workbook + 2% in future years
11-6-161027-1203	WSIB	-	-	261	437	498	749	313	764	780	2024 Salary and Benefits Workbook + 2% in future years
11-6-161027-1204	OMERS	-	-	692	1,143	1,235	1,972	829	2,012	2,052	2024 Salary and Benefits Workbook + 2% in future years
11-6-161027-1205	EHT	-	-	161	248	269	427	180	436	445	2024 Salary and Benefits Workbook + 2% in future years
11-6-161027-1210	Health Benefits	-	-	-	1,012	502	1,438	426	1,467	1,496	2024 Salary and Benefits Workbook + 2% in future years
11-6-161027-3510	Internal Equipment Charges	-	-	-	-	-	1,000	1,000	1,020	1,040	prior year actual + 2%
11-6-161027-4012	Grounds Maintenance	-	-	65	100	540	550	450	561	573	prior year actual + 2%
Total Hickson Trail		-	-	13,661	16,590	24,913	29,262	12,673	29,848	30,445	

Description		2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION OPERATING EXPENDITURES (cont'd)											
Innerkip Area											
Innerkip Park											
11-6-161022-1110	Salaries and Wages	3,342	1,895	16,747	17,833	17,401	18,188	355	18,552	18,923	2024 Salary and Benefits Workbook + 2% in future years
11-6-161022-1201	CPP	-	68	885	859	870	909	50	927	946	2024 Salary and Benefits Workbook + 2% in future years
11-6-161022-1202	EI	-	24	315	570	328	423	(147)	431	440	2024 Salary and Benefits Workbook + 2% in future years
11-6-161022-1203	WSIB	-	38	530	614	595	622	8	634	647	2024 Salary and Benefits Workbook + 2% in future years
11-6-161022-1204	OMERS	-	118	997	1,605	1,348	1,637	32	1,670	1,703	2024 Salary and Benefits Workbook + 2% in future years
11-6-161022-1205	EHT	-	25	327	348	337	355	7	362	369	2024 Salary and Benefits Workbook + 2% in future years
11-6-161022-1210	Health Benefits	808	357	899	1,421	732	1,194	(227)	1,218	1,242	2024 Salary and Benefits Workbook + 2% in future years
11-6-161022-3007	Small Tools and Equipment	-	-	329	500	90	350	(150)	350	350	placeholder budget for one-time small purchases for work
11-6-161022-3020	Cleaning Supplies	-	229	184	250	238	243	(7)	248	253	prior year actual + 2%
11-6-161022-3021	Parts and Supplies	-	-	-	-	64	65	65	67	68	prior year actual + 2%
11-6-161022-3260	Telephone	757	933	879	897	971	990	93	1,010	1,030	prior year actual + 2%
11-6-161022-3510	Internal Equipment Charges	1,830	1,760	4,905	5,150	8,465	8,634	3,484	8,807	8,983	prior year actual + 2%
11-6-161022-3610	Hydro	2,500	3,986	4,040	4,120	3,861	3,938	(182)	4,017	4,097	prior year actual + 2%
11-6-161022-3810	Insurance	3,018	3,963	4,971	5,468	5,638	6,202	734	6,326	6,452	10% inflationary adjustment over p/y actual
11-6-161022-4012	Grounds Maintenance	9	2,879	1,563	2,000	95	1,512	(488)	1,057	888	based on 3-year rolling average actuals
11-6-161022-4420	Building Maintenance	-	-	3,579	4,000	3,381	2,320	(1,680)	3,093	2,931	based on 3-year rolling average actuals
11-6-161022-4530	Garbage Container Rental and Disposal	1,093	2,000	7,040	7,181	5,923	6,041	(1,139)	6,162	6,285	prior year actual + 2%
11-6-161022-4875	Pavilion Maintenance	172	-	806	1,000	-	1,000	-	-	-	all work performed in-house now - full complement of staff
11-6-161022-4876	Playground Maintenance	-	-	-	-	3,671	3,745	3,745	3,820	3,896	prior year actual + 2% - inspections by outside sources
11-6-161022-4878	Floodlight Maintenance	-	-	550	1,000	1,963	2,002	1,002	2,042	2,083	prior year actual + 2% - repairs and maintenance by hydro
Total Innerkip Park		13,530	18,275	49,545	54,814	55,971	60,370	5,556	60,791	61,586	
Stonegate Park											
11-6-161024-1110	Salaries and Wages	118	-	3,214	3,422	3,678	3,844	422	3,921	3,999	2024 Salary and Benefits Workbook + 2% in future years
11-6-161024-1201	CPP	-	-	170	200	191	200	(0)	204	208	2024 Salary and Benefits Workbook + 2% in future years
11-6-161024-1202	EI	-	-	63	109	70	89	(20)	91	93	2024 Salary and Benefits Workbook + 2% in future years
11-6-161024-1203	WSIB	-	-	102	118	127	131	14	134	137	2024 Salary and Benefits Workbook + 2% in future years
11-6-161024-1204	OMERS	-	-	182	308	288	346	38	353	360	2024 Salary and Benefits Workbook + 2% in future years
11-6-161024-1205	EHT	-	-	63	67	71	75	8	76	78	2024 Salary and Benefits Workbook + 2% in future years
11-6-161024-1210	Health Benefits	38	-	171	273	175	252	(20)	257	262	2024 Salary and Benefits Workbook + 2% in future years
11-6-161024-3510	Internal Equipment Charges	50	-	888	1,000	1,550	1,581	581	1,613	1,645	prior year actual + 2%
Total Stonegate Park		207	-	4,852	5,497	6,150	6,519	1,022	6,649	6,782	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION OPERATING EXPENDITURES (cont'd)										
Tavistock Area										
Tavistock (Queen's) Park										
11-6-161023-1110										2024 Salary and Benefits Workbook + 2% in future years
11-6-161023-1201										2024 Salary and Benefits Workbook + 2% in future years
11-6-161023-1202										2024 Salary and Benefits Workbook + 2% in future years
11-6-161023-1203										2024 Salary and Benefits Workbook + 2% in future years
11-6-161023-1204										2024 Salary and Benefits Workbook + 2% in future years
11-6-161023-1205										2024 Salary and Benefits Workbook + 2% in future years
11-6-161023-1210										2024 Salary and Benefits Workbook + 2% in future years
11-6-161023-2220										as per Debt Schedule - Tavistock Pavilion Reno
11-6-161023-3020										based on 3-year rolling average actuals
11-6-161023-3510										prior year actual + 2%
11-6-161023-3610										prior year actual + 2%
11-6-161023-3620										prior year actual + 2%
11-6-161023-3625										prior year actual + 2%
11-6-161023-3810										10% inflationary adjustment over p/y actual
11-6-161023-4002										placeholder budget for consultation on matters
11-6-161023-4012										prior year actual + 2%
11-6-161023-4875										prior year actual + 2%
11-6-161023-4876										prior year actual + 2%
11-6-161023-5210										as per Debt Schedule - Tavistock Pavilion Reno
Total Tavistock Park	41,665	49,078	90,192	94,970	80,545	83,280	(11,691)	85,297	87,577	
Queen's Park Pavilion										
11-6-161030-1110										2024 Salary and Benefits Workbook + 2% in future years
11-6-161030-1201										2024 Salary and Benefits Workbook + 2% in future years
11-6-161030-1202										2024 Salary and Benefits Workbook + 2% in future years
11-6-161030-1203										2024 Salary and Benefits Workbook + 2% in future years
11-6-161030-1204										2024 Salary and Benefits Workbook + 2% in future years
11-6-161030-1205										2024 Salary and Benefits Workbook + 2% in future years
11-6-161030-1210										2024 Salary and Benefits Workbook + 2% in future years
11-6-161030-3510										prior year actual + 2%
11-6-161030-4012										plowing and salting services internal recovery
Total Queen's Park Pavilion	-	-	5,084	6,306	3,398	3,535	(2,771)	3,606	3,678	
Tavistock Trail										
11-6-161028-1110										2024 Salary and Benefits Workbook + 2% in future years
11-6-161028-1201										2024 Salary and Benefits Workbook + 2% in future years
11-6-161028-1202										2024 Salary and Benefits Workbook + 2% in future years
11-6-161028-1203										2024 Salary and Benefits Workbook + 2% in future years
11-6-161028-1204										2024 Salary and Benefits Workbook + 2% in future years
11-6-161028-1205										2024 Salary and Benefits Workbook + 2% in future years
11-6-161028-1210										2024 Salary and Benefits Workbook + 2% in future years
11-6-161028-3510										prior year actual + 2%
Total Tavistock Trail	-	322	1,157	1,417	1,810	3,083	1,666	3,145	3,208	

Description		2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION OPERATING EXPENDITURES (cont'd)											
Tavistock Area (cont'd)											
Bender Subdivision Parkette											
11-6-161026-1110	Salaries and Wages	-	74	2,543	2,709	1,373	1,435	(1,273)	1,464	1,493	2024 Salary and Benefits Workbook + 2% in future years
11-6-161026-1201	CPP	-	-	117	150	73	76	(74)	78	80	2024 Salary and Benefits Workbook + 2% in future years
11-6-161026-1202	EI	-	-	40	87	26	33	(53)	34	35	2024 Salary and Benefits Workbook + 2% in future years
11-6-161026-1203	WSIB	-	-	81	93	47	49	(44)	50	51	2024 Salary and Benefits Workbook + 2% in future years
11-6-161026-1204	OMERS	-	-	190	244	112	129	(115)	132	134	2024 Salary and Benefits Workbook + 2% in future years
11-6-161026-1205	EHT	-	-	50	53	27	28	(25)	29	29	2024 Salary and Benefits Workbook + 2% in future years
11-6-161026-1210	Health Benefits	-	30	120	216	99	94	(122)	96	98	2024 Salary and Benefits Workbook + 2% in future years
11-6-161026-3510	Internal Equipment Charges	-	-	1,819	2,000	595	607	(1,393)	619	631	prior year actual + 2%
Total Bender Subdivision Parkette		-	104	4,960	5,551	2,353	2,453	(3,098)	2,502	2,552	
Tavistock Optimist Park											
11-6-161029-1110	Salaries and Wages	-	-	5,180	5,517	7,189	7,514	1,997	7,664	7,817	2024 Salary and Benefits Workbook + 2% in future years
11-6-161029-1201	CPP	-	-	278	300	375	392	92	400	408	2024 Salary and Benefits Workbook + 2% in future years
11-6-161029-1202	EI	-	-	101	176	143	175	(2)	178	182	2024 Salary and Benefits Workbook + 2% in future years
11-6-161029-1203	WSIB	-	-	164	190	247	257	67	262	267	2024 Salary and Benefits Workbook + 2% in future years
11-6-161029-1204	OMERS	-	-	351	497	544	676	180	690	704	2024 Salary and Benefits Workbook + 2% in future years
11-6-161029-1205	EHT	-	-	101	108	140	147	39	149	152	2024 Salary and Benefits Workbook + 2% in future years
11-6-161029-1210	Health Benefits	-	-	286	440	261	493	54	503	513	2024 Salary and Benefits Workbook + 2% in future years
11-6-161029-3510	Internal Equipment Charges	-	-	1,678	2,000	3,333	3,400	1,400	3,468	3,537	prior year actual + 2%
Total Tavistock Optimist Park		-	-	8,139	9,226	12,232	13,053	3,827	13,314	13,581	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION OPERATING EXPENDITURES (cont'd)										
Recreation Facilities Administration										
11-4-163410-8544	-	-	-	50,000	50,000	50,000	-	51,000	52,020	consolidate 2 hall reserves into 1 for 2024 - adjusted transfer
11-4-163410-8545	-	-	-	75,000	75,000	100,000	25,000	102,000	104,040	reset contribution amount based on total balance in reserve
11-4-163410-8545	-	-	-	-	-	110,000	110,000	112,200	114,444	based on updated values and separated from PW schedule
11-6-163410-1110	-	-	27,764	187,101	92,191	119,727	(67,374)	122,122	124,564	2024 Salary and Benefits Workbook + 2% in future years
11-6-163410-1201	-	-	1,487	7,183	3,564	12,050	4,867	12,291	12,537	2024 Salary and Benefits Workbook + 2% in future years
11-6-163410-1202	-	-	478	3,892	1,107	4,730	838	4,825	4,921	2024 Salary and Benefits Workbook + 2% in future years
11-6-163410-1203	-	-	817	6,061	3,091	7,561	1,500	7,712	7,866	2024 Salary and Benefits Workbook + 2% in future years
11-6-163410-1204	-	-	2,565	20,067	9,405	16,757	(3,310)	17,092	17,434	2024 Salary and Benefits Workbook + 2% in future years
11-6-163410-1205	-	-	503	3,648	1,726	4,479	830	4,568	4,660	2024 Salary and Benefits Workbook + 2% in future years
11-6-163410-1210	-	-	758	12,647	3,382	17,279	4,632	17,624	17,977	2024 Salary and Benefits Workbook + 2% in future years
11-6-163410-1235	-	-	-	-	53	100	100	102	104	placeholder budget for unanticipated certification requests
11-6-163410-1250	-	-	-	-	-	2,000	2,000	2,000	2,000	uniform clothing for facilities staff
11-6-163410-1254	-	-	1,170	1,200	298	1,600	400	2,000	2,000	boot allowance for staff - 8 staff @ \$200/staff
11-6-163410-1263	-	-	-	5,000	2,900	10,000	5,000	10,200	10,404	required training for newly created department + 2%
11-6-163410-3033	-	-	15,162	3,000	6,982	4,600	1,600	4,692	4,785	Book King software
11-6-163410-3290	-	-	-	-	903	1,000	1,000	1,020	1,040	minimal budget for flyers, advertisements, etc.
11-6-163410-5001	-	-	2,196	2,000	3,050	3,111	1,111	2,000	2,000	costs for credit card payments and bank charges for debit
11-6-163410-5230	-	-	-	-	50	50	50	50	50	allow one write-off for booking fees
Total Recreation Facilities Administration	-	-	52,901	376,799	253,700	465,043	88,244	473,498	482,847	
Innerkip Area										
Innerkip Community Centre										
11-6-163461-1110	-	-	2,218	2,362	3,083	3,222	860	3,286	3,352	2024 Salary and Benefits Workbook + 2% in future years
11-6-163461-1201	-	-	96	150	152	159	9	162	166	2024 Salary and Benefits Workbook + 2% in future years
11-6-163461-1202	-	-	45	75	60	75	(1)	76	78	2024 Salary and Benefits Workbook + 2% in future years
11-6-163461-1203	-	-	70	81	86	110	29	112	115	2024 Salary and Benefits Workbook + 2% in future years
11-6-163461-1204	-	-	62	213	271	290	77	296	302	2024 Salary and Benefits Workbook + 2% in future years
11-6-163461-1205	-	-	43	46	60	63	17	64	65	2024 Salary and Benefits Workbook + 2% in future years
11-6-163461-1210	-	-	50	188	191	211	23	216	220	2024 Salary and Benefits Workbook + 2% in future years
11-6-163461-3020	192	95	430	473	680	748	275	763	778	10% inflationary adjustment over p/y actual
11-6-163461-3260	244	-	-	81	-	-	(81)	-	-	centralized phone billing through Township Bell TotalConnect
11-6-163461-3510	-	-	85	100	735	750	650	765	780	prior year actual + 2%
11-6-163461-3610	4,559	4,719	4,043	4,124	5,524	5,634	1,510	5,747	5,862	prior year actual + 2%
11-6-163461-3620	935	1,545	1,038	1,059	1,081	1,103	44	1,125	1,147	prior year actual + 2%
11-6-163461-3625	1,124	1,416	1,218	1,242	1,211	1,235	(7)	1,260	1,285	prior year actual + 2%
11-6-163461-3630	1,308	1,643	1,497	1,527	2,908	2,967	1,440	3,026	3,086	prior year actual + 2%
11-6-163461-3810	6,215	6,761	8,336	9,169	9,540	10,494	1,325	10,704	10,918	10% inflationary adjustment over p/y actual
11-6-163461-4006	-	112	470	500	-	-	(500)	-	-	all work performed in-house now - full complement of staff
11-6-163461-4012	4,695	3,220	3,656	3,857	1,906	2,927	(930)	2,830	2,554	based on 3-year rolling average actuals
11-6-163461-4018	-	1,633	76	1,750	81	1,750	-	1,785	1,821	annual sweeping program
11-6-163461-4420	363	255	4,506	1,708	5,427	3,396	1,688	4,443	4,422	based on 3-year rolling average actuals
11-6-163461-4530	1,118	1,158	3,180	3,243	3,300	3,366	123	3,434	3,502	prior year actual + 2%
Total Innerkip Community Centre	20,751	22,557	31,120	31,949	36,297	38,501	6,551	40,094	40,453	

Description		2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION OPERATING EXPENDITURES (cont'd)											
Tavistock Area											
Tavistock Memorial Hall											
11-6-163455-1110	Salaries and Wages	-	-	3,552	3,782	1,573	1,644	(2,138)	1,677	1,710	2024 Salary and Benefits Workbook + 2% in future years
11-6-163455-1201	CPP	-	-	-	200	23	24	(176)	24	25	2024 Salary and Benefits Workbook + 2% in future years
11-6-163455-1202	EI	-	-	-	121	8	38	(83)	39	40	2024 Salary and Benefits Workbook + 2% in future years
11-6-163455-1203	WSIB	-	-	-	130	14	56	(74)	57	59	2024 Salary and Benefits Workbook + 2% in future years
11-6-163455-1204	OMERS	-	-	-	340	38	148	(192)	151	154	2024 Salary and Benefits Workbook + 2% in future years
11-6-163455-1205	EHT	-	-	-	74	8	32	(42)	33	33	2024 Salary and Benefits Workbook + 2% in future years
11-6-163455-1210	Health Benefits	-	-	-	301	57	108	(193)	110	112	2024 Salary and Benefits Workbook + 2% in future years
11-6-163455-3007	Small Tools and Equipment	-	718	-	500	-	250	(250)	250	250	placeholder budget for one-time small purchases for work
11-6-163455-3020	Cleaning Supplies	198	-	258	152	-	150	(2)	150	150	placeholder budget for one-time small purchases for work
11-6-163455-3021	Parts and Supplies	-	-	-	-	45	50	50	50	50	placeholder budget for one-time small purchases for work
11-6-163455-3260	Telephone	691	539	631	644	577	589	(55)	600	612	prior year actual + 2%
11-6-163455-3290	Print, Advertising and Promotions	238	-	-	79	-	50	(29)	50	50	placeholder budget for local advertising
11-6-163455-3610	Hydro	3,299	2,210	3,566	3,025	4,313	4,399	1,374	4,487	4,577	prior year actual + 2%
11-6-163455-3620	Water	594	1,331	725	740	655	668	(72)	681	695	prior year actual + 2%
11-6-163455-3625	Sewer	1,228	2,174	1,248	1,273	1,105	1,127	(146)	1,149	1,172	prior year actual + 2%
11-6-163455-3630	Natural Gas	2,376	3,786	4,675	4,769	4,815	4,912	143	5,010	5,110	prior year actual + 2%
11-6-163455-3810	Insurance and Licences	4,887	5,366	6,624	7,286	7,589	8,348	1,062	8,515	8,685	10% inflationary adjustment over p/y actual
11-6-163455-4012	Grounds Maintenance	2,363	614	1,285	1,421	-	633	(788)	639	424	based on 3-year rolling average actuals
11-6-163455-4420	Building Maintenance	374	4,744	1,061	1,082	8,551	8,722	7,640	8,897	9,075	prior year actual + 2%
11-6-163455-4530	Garbage Container Rental and Disposal	1,549	338	1,099	1,121	447	456	(665)	465	474	prior year actual + 2%
Total Tavistock Memorial Hall		17,798	21,821	24,724	27,040	29,819	32,403	5,363	33,035	33,458	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION OPERATING EXPENDITURES (cont'd)										
Tavistock Area (cont'd)										
Tavistock District Recreation Centre (TDRC) - Arena										
11-4-163481-8600			23,612	-	24,051	-	-	-	-	to offset unplanned capital expenditures
11-6-163481-1110		6,407	111,813	246,788	282,808	295,591	48,803	301,503	307,533	2024 Salary and Benefits Workbook + 2% in future years
11-6-163481-1201				14,509	8,978	9,384	(5,124)	9,572	9,763	2024 Salary and Benefits Workbook + 2% in future years
11-6-163481-1202				7,453	3,382	3,535	(3,918)	3,605	3,678	2024 Salary and Benefits Workbook + 2% in future years
11-6-163481-1203				8,489	6,109	6,386	(2,104)	6,513	6,644	2024 Salary and Benefits Workbook + 2% in future years
11-6-163481-1204				18,382	15,488	16,188	(2,194)	16,512	16,842	2024 Salary and Benefits Workbook + 2% in future years
11-6-163481-1205				4,812	3,463	3,620	(1,193)	3,692	3,766	2024 Salary and Benefits Workbook + 2% in future years
11-6-163481-1210				22,367	9,071	9,481	(12,886)	9,670	9,864	2024 Salary and Benefits Workbook + 2% in future years
11-6-163481-1250			2,132	2,500	751	2,500	-	2,550	2,601	annual staff uniform costs
11-6-163481-1255		770	1,750	1,750	-	1,000	(750)	1,020	1,040	Township ORFA membership annually
11-6-163481-3001		301	364	400	433	442	42	451	460	prior year actual + 2%
11-6-163481-3005	696	1,063	1,263	1,288	672	999	(289)	978	883	based on 3-year rolling average actuals
11-6-163481-3007	613	591	190	465	1,182	1,206	741	1,230	1,255	prior year actual + 2%
11-6-163481-3009		983	9,550	9,741	8,198	8,362	(1,379)	8,529	8,699	prior year actual + 2%
11-6-163481-3019	465	776	810	684	35	540	(143)	462	346	based on 3-year rolling average actuals
11-6-163481-3020	2,687	1,705	5,779	5,895	6,140	6,263	369	6,388	6,516	prior year actual + 2%
11-6-163481-3021		246	3,176	500	2,884	2,941	2,441	3,000	3,060	prior year actual + 2%
11-6-163481-3025			2,414	500	47	250	(250)	255	260	placeholder for unused prior year budget
11-6-163481-3034			2,115	500	45	250	(250)	255	260	placeholder for unused prior year budget
11-6-163481-3210	9		11	25		25		26	26	placeholder for unused prior year budget
11-6-163481-3250		1,057	2,564	2,616	2,550	2,601	(15)	2,653	2,706	prior year actual + 2%
11-6-163481-3260	2,720	1,618	357	365	424	433	68	441	450	prior year actual + 2%
11-6-163481-3290	173		431	202		150	(52)	153	156	placeholder for unused prior year budget
11-6-163481-3450	1,542	684	37	754		250	(504)	255	260	placeholder for unused prior year budget
11-6-163481-3580	1,322	774	3,068	3,129	1,730	1,765	(1,364)	1,800	1,836	prior year actual + 2%
11-6-163481-3610	76,007	78,544	73,654	75,127	87,955	89,714	14,587	91,508	93,339	prior year actual + 2%
11-6-163481-3620	6,230	7,509	6,653	6,786	7,356	7,504	717	7,654	7,807	prior year actual + 2%
11-6-163481-3625	9,163	11,161	7,370	7,517	7,955	8,114	597	8,276	8,442	prior year actual + 2%
11-6-163481-3630	11,916	9,578	24,309	24,795	29,860	30,457	5,663	31,067	31,688	prior year actual + 2%
11-6-163481-3810	23,631	25,540	27,356	30,092	36,253	39,878	9,786	40,676	41,489	10% inflationary adjustment over p/y actual
11-6-163481-3830	1,432	1,114	4,052	2,199	2,889	2,947	747	3,006	3,066	prior year actual + 2%
11-6-163481-3840					22	22		22	23	prior year actual + 2%
11-6-163481-4009		50		100		100		100	100	placeholder for County IT services as required
11-6-163481-4012	3,681	1,146	1,831	2,219	3,246	3,311	1,092	3,378	3,445	prior year actual + 2%
11-6-163481-4018		2,729	153	3,000	163	500	(2,500)	510	520	annual service contract - limited usage here
11-6-163481-4038			4,498	4,588	3,219	3,283	(1,305)	3,349	3,416	prior year actual + 2%
11-6-163481-4415	36,328	13,321	42,296	30,648	12,563	22,727	(7,922)	25,862	20,384	based on 3-year rolling average actuals
11-6-163481-4420	11,016	17,497	26,762	18,202	56,708	33,656	15,454	39,042	43,135	based on 3-year rolling average actuals
11-6-163481-4450			108	720	3,586	3,658	2,938	3,731	3,805	prior year actual + 2%
11-6-163481-4530	816	1,030	1,252	1,277	2,115	2,157	881	2,201	2,245	prior year actual + 2%
11-6-163481-4850	132	142	61	112	141	144	32	146	149	prior year actual + 2%
11-6-163481-5017		(312)	(37)		(4)					miscalculated items - no budget required
Total Tavistock District Recreation Centre (TDRC) - Arena	190,579	186,027	391,753	561,495	632,468	622,332	60,837	642,039	651,955	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PARKS AND RECREATION OPERATING EXPENDITURES (cont'd)										
<i>Tavistock Area (cont'd)</i>										
Tavistock District Recreation Centre (TDRC) - Arena - Concession Booth										
11-6-163482-3035	8,428	-	10,210	13,908	11,568	-	(13,908)	-	-	no longer a Township cost
11-6-163482-4310	1,909	-	522	-	11,265	-	-	-	-	no longer a Township cost
11-6-163482-4874	47	-	187	250	-	-	(250)	-	-	no longer a Township cost
Total Tavistock District Recreation Centre (TDRC) - Arena - Concession Booth	10,384	-	10,920	14,158	22,833	-	(14,158)	-	-	
Tavistock District Recreation Centre (TDRC) - Arena - Vending Machines										
11-6-163483-3280	474	-	1,195	1,000	-	-	(1,000)	-	-	stocked by vending machine provider, revenue is net
Total Tavistock District Recreation Centre (TDRC) - Arena - Vending Machines	474	-	1,195	1,000	-	-	(1,000)	-	-	
Tavistock District Recreation Centre (TDRC) - Arena - Ice Resurfacers										
11-6-163486-3021	1,085	1,576	748	763	2,099	2,141	1,379	2,184	2,228	prior year actual + 2%
11-6-163486-3630	-	-	-	250	-	250	-	250	250	placeholder for unanticipated expenses
11-6-163486-4035	-	-	31	50	427	436	386	445	454	prior year actual + 2%
11-6-163486-4270	-	-	2,590	2,500	4,253	4,338	1,838	4,425	4,513	prior year actual + 2%
Total Tavistock District Recreation Centre (TDRC) - Arena - Ice Resurfacers	1,085	1,576	3,368	3,563	6,780	7,165	3,602	7,304	7,445	

Description		2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Notes
PARKS AND RECREATION CAPITAL REVENUES								
Parks Operations and Maintenance								
12-4-612306-8033	Transfer from Public Works Vehicle Reserve	-	-	-	(30,000)	(27,637)	-	
12-4-612402-8041	Transfer from Township Parks Reserve	-	-	(2,864)	(5,000)	(1,960)	(6,000)	set up donor recognition in Parks
12-4-612403-8050	Transfer from Parks and Rec Vehicle/Equipment Reserve	-	-	-	-	-	(18,520)	power sweeper attachment and tire set for boom/flail
12-5-612401-0960	Donations	-	-	-	-	-	(5,000)	memorial bench and/or tree purchasers
Total Parks Operations and Maintenance		-	-	(2,864)	(35,000)	(29,597)	(29,520)	
Hickson Park								
12-4-612404-8041	Transfer from Township Parks Reserve	-	-	(2,864)	(5,000)	(138)	(4,000)	garbage receptacles
Total Hickson Park		-	-	(2,864)	(5,000)	(138)	(4,000)	
Hickson Trail								
12-4-612405-8040	Transfer from Hickson Trail Reserve	-	-	-	(18,589)	-	-	trail upgrades planned for 2023 deferred to 2024
12-4-612406-8041	Transfer from Township Parks Reserve	-	-	-	-	-	(80,000)	trail bridge replacement
Total Hickson Trail		-	-	-	(18,589)	-	(80,000)	
Tavistock Park								
12-4-612407-8041	Transfer from Township Parks Reserve	-	-	(1,607)	(9,500)	-	(6,000)	ag pavilion curtains
12-4-612408-8041	Transfer from Township Parks Reserve	-	-	-	-	-	(4,000)	compound fencing
12-5-612304-0927	Cash-in-Lieu of Parkland	-	-	-	-	(6,197)	-	
12-5-612305-0310	Trillium Grant	-	-	-	(150,000)	(135,000)	-	
12-5-612305-0960	Donations	-	-	-	(100,000)	(69,084)	-	
Total Tavistock Park		-	-	(1,607)	(259,500)	(210,281)	(10,000)	
Innerkip Community Centre								
12-4-632301-8044	Transfer from Township Community Centres Reserve	-	-	-	(7,500)	(6,462)	-	
12-4-632302-8044	Transfer from Township Community Centres Reserve	-	-	-	(25,000)	-	-	<i>to be completed in 2024 with washroom upgrades</i>
12-4-632401-8018	Transfer from Safe Restart (COVID) Reserve	-	-	-	-	-	(85,000)	washroom upgrades plus 2023 storage and office creation
Total Innerkip Community Centre		-	-	-	(32,500)	(6,462)	(85,000)	
Tavistock District Recreation Centre (TDRC) - Arena								
12-4-163481-8100	Transfer from Operating	-	-	-	-	(24,051)	-	dressing room furnace, curling club furnace, accessible doors
12-4-632402-8045	Transfer from TDRC Arena Reserve	(18,125)	(71,723)	-	(206,500)	(192,135)	(133,000)	and VFD for condenser
12-4-632402-8044	Transfer from Township Community Centres Reserve	-	-	-	-	-	(18,000)	viewing area high table replacement + floor scrubber
Total Tavistock District Recreation Centre (TDRC) - Arena		(18,125)	(71,723)	-	(206,500)	(216,186)	(151,000)	
Total Parks and Recreation Capital Revenues		(18,125)	(71,723)	(7,334)	(557,089)	(462,664)	(359,520)	

Description		2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed		Notes
<u>PARKS AND RECREATION CAPITAL EXPENDITURES</u>									
2020 Capital Projects									
12-752-430-5170	Innerkip Park Construction	13,921							
12-753-430-5170	Tavistock Park Construction	4,977							Tavistock Trail
12-787-430-5120	Tavistock District Recreation Centre (TDRC) - Arena Building Improvements	18,125							
	<i>Subtotal 2020 Capital Projects</i>	<u>37,022</u>							
2021 Capital Projects									
12-6-161021-3017	Hickson Park Equipment		-						addition of accessible swing for each Township park
12-6-161022-3017	Innerkip Park Equipment		-						addition of accessible swing for each Township park covered walkway for pavilion
12-6-161022-4005	Construction		94,578	133,902					
12-6-161023-3017	Tavistock Park Equipment		-						addition of accessible swing for each Township park
12-6-161023-4875	Pavilion Maintenance		12,750						
12-6-163455-3017	Tavistock Memorial Hall Equipment and Vehicles		-						table and chair replacements + HVAC updates
12-6-163481-4420	Tavistock District Recreation Centre (TDRC) - Arena Building Maintenance		71,723						BAC condenser
	<i>Subtotal 2021 Capital Projects</i>		<u>179,050</u>	<u>133,902</u>	-	-			

Description		2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Notes
PARKS AND RECREATION CAPITAL EXPENDITURES (cont'd)								
2022 Capital Projects								
Parks Operations and Maintenance								
12-6-161020-3007	Small Tools and Equipment			794				
12-6-161020-3017	Large Equipment			2,864				
Hickson Park								
12-6-161021-4012	Grounds Maintenance			18,093				
12-6-161021-4875	Pavilion Maintenance			5,369				2022 as requested by Dave McLaren
12-6-612201-4005	Construction							foul post replacements and batting cage improvements
12-6-612202-4420	Building Maintenance							shuffleboard equipment and line painting
Innerkip Community Centre								
12-6-163461-4420	Building Maintenance			4,049				creation of storage and office space for staffing
Tavistock Park								
12-6-161023-3017	Large Equipment			1,607				2022 as per KW-supplied budget
12-6-612203-3017	Large Equipment							wood climber/play space replacement (North)
12-6-612204-4875	Pavilion Maintenance							rec hall wire mesh enclosure screens
12-6-612205-3170	Signage			451				spray pad area signage
Tavistock Memorial Hall								
12-6-632202-4420	Building Maintenance							interior painting
Tavistock District Recreation Centre (TDRC) - Arena								
12-6-163481-3017	Large Equipment			6,029				
12-6-632203-4420	Building Maintenance			17,583				compressor #2 and brine pump replacement
Tavistock District Recreation Centre (TDRC) - Arena - Ice Resurfacers								
12-6-163486-3017	Large Equipment			4,961				
<i>Subtotal 2022 Capital Projects</i>				61,798	-	-		

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Notes
<u>PARKS AND RECREATION CAPITAL EXPENDITURES (cont'd)</u>							
2023 Capital Projects							
Parks Operations and Maintenance							
12-6-612306-3017				30,000	27,637		additional zero steer mower (funded through PW equipment)
12-6-612301-3017				5,000	1,960		pickleball nets and equipment
Hickson Park							
12-6-612303-4012				5,000	138		playground chips
Hickson Trail							
12-6-612302-4012				18,589	-		to be completed in 2024 (see committed reserve funding)
Innerkip Community Centre							
12-6-632301-3017				7,500	6,462		replacement tables (30) @ \$250.00
12-6-632302-4420				25,000	-		creation of storage and office space for staffing - 2024 now
Tavistock Park							
12-6-612305-4005				250,000	204,084		spray pad construction
12-6-612304-4012				9,500	6,197		playground chips and garbage can replacements
Tavistock District Recreation Centre (TDRC) - Arena							
12-6-163481-3017					24,051		laser level purchase as per Council 2023 chiller replacement, accessibility improvements, railings, dressing room painting and hooks, Wi-Fi improvements
12-6-632303-4420				206,500	192,135		
<i>Subtotal 2023 Capital Projects</i>				557,089	462,664		
2024 Capital Projects							
Parks Operations and Maintenance							
12-6-612401-various						5,000	5 benches and 20 trees per year annual program
12-6-612402-3170						6,000	set up donor recognition in Parks
Vehicles and Equipment							
12-6-612403-3017						18,520	broom attachment for trackless (60" power sweeper) and dual tire set for boom flail
Hickson Park							
12-6-612404-4012						4,000	garbage receptacles
Hickson Trail							
12-6-612406-4005						80,000	trail bridge replacement
Tavistock Park							
12-6-612407-4005						6,000	ag pavilion curtains
12-6-612408-4005						4,000	compound fencing
Innerkip Community Centre							
12-6-632401-4420						85,000	washroom upgrades plus 2023 storage and office creation
Tavistock District Recreation Centre (TDRC) - Arena							
12-6-632402-4420						133,000	dressing room furnace, curling club furnace, accessible doors and VFD for condenser
12-6-632403-3017						18,000	viewing area high table replacement + floor scrubber
<i>Subtotal 2024 Capital Projects</i>						359,520	
Total Parks and Recreation Capital Expenditures		37,022	179,050	195,700	557,089	462,664	359,520



**Township of East Zorra-Tavistock
Public Works Department - Parks and Recreation
20-Year Vehicle & Equipment Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	MODEL YEAR	REPLACEMENT COST (000's)	REPLACEMENT YEARS	Actual	Budget	2025	2026
							2023 (000's)	2024 (000's)	(000's)	(000's)
Vehicles (11)							2023			
<i>Pick-ups</i>										
Arena Crew	Chevrolet Silverado	813	2017	2017	N/A	N/A	-	-	-	-
Parks Lead Hand	Chevrolet Silverado 2500	835	2020	2020	65	6	-	-	-	69.0
Parks Crew	Ford F150	836	2019	2019	65	6	-	-	69.0	-
Parks and Rec Supervisor	Dodge Ram 1500	848	2023	2022	65	6	46.9	-	-	-
<i>Mowers</i>										
Zero-Steer	Kubota	839	2019	2019	25	5	-	-	26.0	-
Zero-Steer	Kubota	845	2023	2023	25	5	-	-	-	-
<i>Other</i>										
Ice Resurfacers	Zamboni	N/A	2019	2019	100	8	-	-	-	-
Trackless		840	2020	2020	225	10	-	-	-	-
Trackless (2nd)		TBD	2025	2025	225	10	-	-	250.0	-
Tractor	John Deere 2032R	843	2022	2022	75	15	-	-	-	-
Trailer	Action Series	846	2021	2021	10	10	-	-	-	-
Trailer	Bobcat	847	2003	2003	10	10	-	-	-	-
Plow (for pickup)	TBD	N/A	2022	2022	15	12	-	-	-	-
Trackless Attachments		N/A	2024	2024	20	10	-	32.5	-	-
TOTAL YEARLY EQUIPMENT REPLACEMENT							\$ 46.9	\$ 32.5	\$ 345.0	\$ 69.0
Tax Levy and/or To Reserves							\$ 46.9	\$ 110.0	\$ 112.2	\$ 114.4
Development Charge Contribution							\$ -	\$ -	\$ 250.0	\$ -
Proceeds of Disposition							\$ -	\$ -	\$ -	\$ -
Parks and Recreation Division Vehicles Reserve			11-3-006420-9850	Opening Balance:	0.0	0.0	77.5	94.7	140.2	

**includes inflationary increases on contributions and spending of 2% per year cumulative*



**Township of East Zorra-Tavistock
Public Works Department - Parks and Recreation
20-Year Vehicle & Equipment Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	2027 (000's)	2028 (000's)	2029 (000's)	2030 (000's)	2031 (000's)	2032 (000's)	2033 (000's)	2034 (000's)
Vehicles (11)											
<i>Pick-ups</i>											
Arena Crew	Chevrolet Silverado	813	2017	-	-	-	-	-	-	-	-
Parks Lead Hand	Chevrolet Silverado 2500	835	2020	-	-	-	-	-	77.7	-	-
Parks Crew	Ford F150	836	2019	-	-	-	-	76.2	-	-	-
Parks and Rec Supervisor	Dodge Ram 1500	848	2023	-	71.8	-	-	-	-	-	80.8
<i>Mowers</i>											
Zero-Steer	Kubota	839	2019	-	-	-	28.7	-	-	-	-
Zero-Steer	Kubota	845	2023	-	27.6	-	-	-	-	30.5	-
<i>Other</i>											
Ice Resurfacer	Zamboni	N/A	2019	108.2	-	-	-	-	-	-	-
Trackless		840	2020	-	-	-	258.5	-	-	-	-
Trackless (2nd)		TBD	2025	-	-	-	-	-	-	-	-
Tractor	John Deere 2032R	843	2022	-	-	-	-	-	-	-	-
Trailer	Action Series	846	2021	-	-	-	-	11.7	-	-	-
Trailer	Bobcat	847	2003	10.8	-	-	-	-	-	-	-
Plow (for pickup)	TBD	N/A	2022	-	-	-	-	-	-	-	18.7
Trackless Attachments		N/A	2024	-	-	-	-	-	-	-	24.9
TOTAL YEARLY EQUIPMENT REPLACEMENT				\$ 119.1	\$ 99.4	\$ -	\$ 287.2	\$ 87.9	\$ 77.7	\$ 30.5	\$ 80.8
Tax Levy and/or To Reserves				\$ 116.7	\$ 119.1	\$ 121.4	\$ 123.9	\$ 126.4	\$ 128.9	\$ 131.5	\$ 134.1
Development Charge Contribution				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Recreation Division Vehicles Reserve				137.8	157.5	279.0	115.7	154.2	205.4	306.3	359.6

**includes inflationary increases on contributions and spending of 2% per year cumulative*



**Township of East Zorra-Tavistock
Public Works Department - Parks and Recreation
20-Year Vehicle & Equipment Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	2035 (000's)	2036 (000's)	2037 (000's)	2038 (000's)	2039 (000's)	2040 (000's)	2041 (000's)	2042 (000's)
Vehicles (11)											
<i>Pick-ups</i>											
Arena Crew	Chevrolet Silverado	813	2017	-	-	-	-	-	-	-	-
Parks Lead Hand	Chevrolet Silverado 2500	835	2020	-	-	-	87.5	-	-	-	-
Parks Crew	Ford F150	836	2019	-	-	85.8	-	-	-	-	-
Parks and Rec Supervisor	Dodge Ram 1500	848	2023	-	-	-	-	-	91.0	-	-
<i>Mowers</i>											
Zero-Steer	Kubota	839	2019	31.7	-	-	-	-	35.0	-	-
Zero-Steer	Kubota	845	2023	-	-	-	33.6	-	-	-	-
<i>Other</i>											
Ice Resurfacers	Zamboni	N/A	2019	126.8	-	-	-	-	-	-	-
Trackless		840	2020	-	-	-	-	-	315.1	-	-
Trackless (2nd)		TBD	2025	285.4	-	-	-	-	-	-	-
Tractor	John Deere 2032R	843	2022	-	-	99.0	-	-	-	-	-
Trailer	Action Series	846	2021	-	-	-	-	-	-	14.3	-
Trailer	Bobcat	847	2003	-	-	13.2	-	-	-	-	-
Plow (for pickup)	TBD	N/A	2022	-	-	-	-	-	-	-	-
Trackless Attachments		N/A	2024	-	-	-	-	-	-	-	-
TOTAL YEARLY EQUIPMENT REPLACEMENT				\$ 443.9	\$ -	\$ 197.9	\$ 121.1	\$ -	\$ 441.1	\$ 14.3	\$ -
Tax Levy and/or To Reserves				\$ 136.8	\$ 139.5	\$ 142.3	\$ 145.1	\$ 148.0	\$ 151.0	\$ 154.0	\$ 157.1
Development Charge Contribution				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Recreation Division Vehicles Reserve				52.5	192.0	136.4	160.4	308.4	18.4	158.1	315.2

**includes inflationary increases on contributions and spending of 2% per year cumulative*



PUBLIC WORKS

2024 Proposed Capital and Operating Budget



EAST ZORRA-TAVISTOCK

Gross Budget Revenues										Notes
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Contributions from Developers	(31,921)	(38,211)	(19,679)	(27,935)	(35,866)	(517,933)	(489,998)	(17,933)	(17,933)	
Contributions from Other Municipalities	(30,080)	(33,317)	(28,606)	(30,076)	(21,874)	(22,727)	7,349	(23,179)	(23,639)	
Cost Recoveries	(11,500)	(11,024)	(13,301)	(8,122)	(26,259)	(15,706)	(7,583)	(15,386)	(13,758)	
Donations	(2,500)	(2,000)	-	(2,960)	(2,960)	(500)	2,460	-	-	
Federal Gas Tax	(401,677)	(57,346)	(782,506)	(226,097)	(221,265)	(246,522)	(20,425)	-	-	
Gain/Loss on Sale of Capital Equipment	-	-	-	-	(13,505)	-	-	-	-	
Licences, Permits and Rents	(284,983)	(281,905)	(328,179)	(283,347)	(311,608)	(304,680)	(21,333)	(312,422)	(307,769)	
Ontario Specific Grants	-	-	(213,279)	(231,427)	(231,427)	(154,213)	77,214	-	-	
Sundry Revenue	(13,351)	(13,260)	(9,668)	(5,000)	(10,139)	(11,022)	(6,022)	(11,474)	(10,878)	
Tax-Supported Capital Transfers	-	-	-	-	(21,207)	-	-	-	-	
Transfers from Reserves and Reserve Funds	(742,172)	(220,059)	(509,395)	(336,995)	(295,676)	(2,187,141)	(1,850,146)	(566,729)	-	
TOTALS	(1,518,184)	(657,122)	(1,904,612)	(1,151,958)	(1,191,787)	(3,460,444)	(2,308,486)	(947,122)	(373,977)	

Gross Budget Expenditures										Notes
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Administration	817,332	1,160,908	1,196,112	1,138,915	1,308,159	1,317,425	178,510	1,475,077	1,475,237	
Innerkip Streets Debenture	132,284	132,284	132,284	132,284	132,284	132,284	-	132,284	132,284	
Vehicles and Equipment	109,118	121,415	188,365	228,852	165,246	188,144	(40,707)	187,030	193,525	
Facilities	257,324	254,254	258,493	273,432	262,877	270,428	(3,005)	153,105	156,792	
Road Maintenance	946,063	1,048,013	1,051,205	1,163,648	1,152,230	1,262,420	98,772	1,323,308	1,386,313	
Winter Maintenance	206,056	177,648	287,406	315,108	227,330	235,027	(80,081)	239,628	244,562	
EZTransit	-	-	-	33,750	3,832	53,163	19,413	-	-	
Sidewalks	29,834	33,489	35,804	38,354	43,850	45,095	6,742	46,116	46,871	
Leaf and Yard Waste Program	29,963	33,292	28,606	30,076	21,874	22,727	(7,349)	23,179	23,639	
Street Lighting	73,045	90,450	84,852	86,572	90,567	92,401	5,829	94,249	96,134	
Capital Expenditures	2,151,803	587,657	2,012,592	813,247	729,248	3,004,500	2,191,253	540,000	-	
TOTALS	4,752,819	3,639,410	5,275,719	4,254,237	4,137,496	6,623,614	2,369,377	4,213,974	3,755,356	

NET PUBLIC WORKS BUDGET	3,234,635	2,982,288	3,371,107	3,102,279	2,945,709	3,163,170	60,891	3,266,852	3,381,378	
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Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PUBLIC WORKS REVENUES										
Administration										
11-4-069911-8032			(23,140)	(75,000)	-	(53,458)	21,542	(26,729)	-	AMP work remaining for 2024 and 2025 funding only eligible in 2023 based on 3-year rolling average actuals
11-5-069911-0310			-	(50,000)	(50,000)	-	50,000	-		
11-5-069911-0913	(13,351)	(13,260)	(9,668)	(5,000)	(10,139)	(11,022)	(6,022)	(11,474)	(10,878)	
11-5-069911-0998	(5,361)	(10,271)	(6,666)	(6,000)	(181)	(5,706)	294	(5,386)	(3,758)	
Total Administration	(18,712)	(23,531)	(39,473)	(136,000)	(60,320)	(70,186)	65,814	(43,589)	(14,636)	
Innerkip Streets Debenture										
11-5-069911-0923	(31,921)	(38,211)	-	(17,933)	(35,866)	(17,933)	-	(17,933)	(17,933)	used to offset debt repayments
Total Innerkip Streets Debenture	(31,921)	(38,211)	-	(17,933)	(35,866)	(17,933)	-	(17,933)	(17,933)	
Vehicles and Equipment										
<u>1999 Champion 740A Grader</u>										
11-5-069911-0761 821	(40,579)	(11,228)	(9,575)	(10,000)	(4,690)	(8,498)	1,502	(7,588)	(6,925)	based on 3-year rolling average actuals
Subtotal 1999 Champion 740A Grader	(40,579)	(11,228)	(9,575)	(10,000)	(4,690)	(8,498)	1,502	(7,588)	(6,925)	
<u>2020 CAT Grader</u>										
11-5-069911-0761 822	(22,120)	(45,815)	(54,705)	(40,000)	(57,470)	(52,663)	(12,663)	(54,946)	(55,026)	based on 3-year rolling average actuals
Subtotal 2020 CAT Grader	(22,120)	(45,815)	(54,705)	(40,000)	(57,470)	(52,663)	(12,663)	(54,946)	(55,026)	
<u>2004 Volvo 730B Grader</u>										
11-5-069911-0761 823	(42,035)	(36,603)	(38,605)	(40,000)	(46,375)	(40,528)	(528)	(41,836)	(42,913)	based on 3-year rolling average actuals
Subtotal 2004 Volvo 730B Grader	(42,035)	(36,603)	(38,605)	(40,000)	(46,375)	(40,528)	(528)	(41,836)	(42,913)	
<u>2016 John Deere Tractor</u>										
11-5-069911-0761 824	(16,415)	(21,560)	(17,185)	(18,387)	(17,133)	(18,626)	(239)	(17,648)	(17,802)	based on 3-year rolling average actuals
Subtotal 2016 John Deere Tractor	(16,415)	(21,560)	(17,185)	(18,387)	(17,133)	(18,626)	(239)	(17,648)	(17,802)	
<u>2010 CAT Loader</u>										
11-5-069911-0761 825	(21,225)	(28,865)	(26,900)	(25,663)	(24,600)	(26,788)	(1,125)	(26,096)	(25,828)	based on 3-year rolling average actuals
Subtotal 2010 CAT Loader	(21,225)	(28,865)	(26,900)	(25,663)	(24,600)	(26,788)	(1,125)	(26,096)	(25,828)	
<u>2014 Case Backhoe</u>										
11-5-069911-0761 826	(8,850)	(13,925)	(17,500)	(13,425)	(19,150)	(16,858)	(3,433)	(17,836)	(17,948)	based on 3-year rolling average actuals
Subtotal 2014 Case Backhoe	(8,850)	(13,925)	(17,500)	(13,425)	(19,150)	(16,858)	(3,433)	(17,836)	(17,948)	
<u>Chainsaws and Other Small Equipment</u>										
11-5-069911-0761 827	(20)	(790)	(700)	(503)	(830)	(773)	(270)	(768)	(790)	based on 3-year rolling average actuals
Subtotal Chainsaws and Other Small Equipment	(20)	(790)	(700)	(503)	(830)	(773)	(270)	(768)	(790)	

Township of East Zorra-Tavistock
PUBLIC WORKS
2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-02-20

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PUBLIC WORKS REVENUES (cont'd)										
Vehicles and Equipment (cont'd)										
<u>2006 Vermeer Brush Chipper</u> 11-5-069911-0761 829										
Equipment Rental - Owned Equipment	(4,494)	(3,868)	(4,708)	(4,356)	(5,425)	(4,667)	(310)	(4,933)	(5,008)	based on 3-year rolling average actuals
<i>Subtotal 2006 Vermeer Brush Chipper</i>	<i>(4,494)</i>	<i>(3,868)</i>	<i>(4,708)</i>	<i>(4,356)</i>	<i>(5,425)</i>	<i>(4,667)</i>	<i>(310)</i>	<i>(4,933)</i>	<i>(5,008)</i>	
<u>2015 International Tandem Dump Truck</u> 11-5-069911-0761 830										
Equipment Rental - Owned Equipment	(53,852)	(27,583)	(54,503)	(45,312)	(45,175)	(42,420)	2,892	(47,366)	(44,987)	based on 3-year rolling average actuals
<i>Subtotal 2015 International Tandem Dump Truck</i>	<i>(53,852)</i>	<i>(27,583)</i>	<i>(54,503)</i>	<i>(45,312)</i>	<i>(45,175)</i>	<i>(42,420)</i>	<i>2,892</i>	<i>(47,366)</i>	<i>(44,987)</i>	
<u>2015 Freightliner Tandem Dump Truck</u> 11-5-069911-0761 831										
Equipment Rental - Owned Equipment	(34,515)	(44,746)	(49,108)	(42,790)	(42,153)	(45,335)	(2,546)	(45,532)	(44,340)	based on 3-year rolling average actuals
<i>Subtotal 2015 Freightliner Tandem Dump Truck</i>	<i>(34,515)</i>	<i>(44,746)</i>	<i>(49,108)</i>	<i>(42,790)</i>	<i>(42,153)</i>	<i>(45,335)</i>	<i>(2,546)</i>	<i>(45,532)</i>	<i>(44,340)</i>	
<u>2020 International Single-Axle Plow Truck</u> 11-5-069911-0761 832										
Equipment Rental - Owned Equipment	(19,351)	(24,473)	(30,891)	(24,905)	(21,206)	(25,523)	(619)	(25,874)	(24,201)	based on 3-year rolling average actuals
<i>Subtotal 2020 International Single-Axle Plow Truck</i>	<i>(19,351)</i>	<i>(24,473)</i>	<i>(30,891)</i>	<i>(24,905)</i>	<i>(21,206)</i>	<i>(25,523)</i>	<i>(619)</i>	<i>(25,874)</i>	<i>(24,201)</i>	
<u>2013 TerraStar Flatbed</u> 11-5-069911-0761 833										
Equipment Rental - Owned Equipment	(17,073)	(17,623)	(19,320)	(18,005)	(6,755)	-	18,005	-	-	out of service 2024
<i>Subtotal 2013 TerraStar Flatbed</i>	<i>(17,073)</i>	<i>(17,623)</i>	<i>(19,320)</i>	<i>(18,005)</i>	<i>(6,755)</i>	<i>-</i>	<i>18,005</i>	<i>-</i>	<i>-</i>	
<u>2014 RAM Pickup (Roads Staff)</u> 11-5-069911-0761 837										
Equipment Rental - Owned Equipment	(4,454)	(4,828)	(4,480)	-	(10)	-	-	-	-	disposed of in 2023/2024
<i>Subtotal 2014 RAM Pickup (Roads Staff)</i>	<i>(4,454)</i>	<i>(4,828)</i>	<i>(4,480)</i>	<i>-</i>	<i>(10)</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<u>2022 Ford F150</u> 11-5-069911-0761 838										
Equipment Rental - Owned Equipment	-	-	-	-	-	(1,000)	(1,000)	(1,000)	(1,000)	set up base budget in 2024
<i>Subtotal 2022 Ford F150</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>(1,000)</i>	<i>(1,000)</i>	<i>(1,000)</i>	<i>(1,000)</i>	
<u>2019 Dodge Ram 1500</u> 11-5-069911-0761 841										
Equipment Rental - Owned Equipment	-	-	-	-	(5,430)	(5,000)	(5,000)	(5,000)	(5,000)	set up base budget in 2024
<i>Subtotal 2019 Dodge Ram 1500</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>(5,430)</i>	<i>(5,000)</i>	<i>(5,000)</i>	<i>(5,000)</i>	<i>(5,000)</i>	
<u>2020 Ford F550</u> 11-5-069911-0761 844										
Equipment Rental - Owned Equipment	-	-	-	-	(15,207)	(15,000)	(15,000)	(15,000)	(15,000)	set up base budget in 2024
<i>Subtotal 2020 Ford F550</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>(15,207)</i>	<i>(15,000)</i>	<i>(15,000)</i>	<i>(15,000)</i>	<i>(15,000)</i>	
<u>2023 Ford F150</u> 11-5-069911-0761 850										
Equipment Rental - Owned Equipment	-	-	-	-	-	(1,000)	(1,000)	(1,000)	(1,000)	set up base budget in 2024
<i>Subtotal 2023 Ford F150</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>(1,000)</i>	<i>(1,000)</i>	<i>(1,000)</i>	<i>(1,000)</i>	
Total Vehicles and Equipment	(284,983)	(281,905)	(328,179)	(283,347)	(311,608)	(304,680)	(21,333)	(312,422)	(307,769)	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PUBLIC WORKS REVENUES (cont'd)										
Road Maintenance										
11-5-061364-0998 Expense Recovery (Bridges and Culverts)	-	-	(6,635)	-	(15,127)	-	-	-	-	no budget required, cost recovery on works performed
11-5-061441-0998 Expense Recovery (Roadside Grass cutting)	(601)	(754)	-	(2,122)	-	-	2,122	-	-	no budget required, cost recovery on works performed
11-5-061442-0960 Donations (Tree Planting)	(2,500)	(2,000)	-	(2,960)	(2,960)	(500)	3,460	-	-	Lions Club donation to tree planting 2024
11-5-062100-0998 Expense Recovery (Winter Control)	(5,539)	-	-	-	(10,951)	(10,000)	(10,000)	(10,000)	(10,000)	allocations to other facilities for parking lot maintenance
Total Road Maintenance	(8,639)	(2,754)	(6,635)	(5,082)	(29,038)	(10,500)	(5,418)	(10,000)	(10,000)	
EZTransit										
11-4-063100-8019 Contributions from North Oxford Transit Reserve	-	-	-	(33,750)	(3,832)	(29,918)	3,832	-	-	partial use in 2023 remainder to be used in 2024 to offset 0631 budget
Total EZTransit	-	-	-	(33,750)	(3,832)	(29,918)	3,832	-	-	
Leaf and Yard Waste Program										
11-5-084051-0514 Revenue from the County	(30,080)	(33,317)	(28,606)	(30,076)	(21,874)	(22,727)	7,349	(23,179)	(23,639)	based on budgeted expense Leaf and Yard Waste Costs
Total Leaf and Yard Waste Program	(30,080)	(33,317)	(28,606)	(30,076)	(21,874)	(22,727)	7,349	(23,179)	(23,639)	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PUBLIC WORKS OPERATING EXPENDITURES										
Administration										
11-4-069911-8527	25,000	25,500	26,224	26,530	26,530	20,000	(6,530)	20,400	20,808	reset 2024 contribution based on new equipment replacement schedule
11-4-069911-8533	275,000	334,193	275,000	280,500	280,500	350,000	69,500	517,000	527,340	adjusted contribution for split of P&R vehicles plus inflationary impacts
11-4-069911-8600	-	-	-	-	21,207	-	-	-	-	no budget for tax-supported funding
11-6-069911-1110	280,403	426,581	512,283	430,443	527,932	489,199	58,756	498,983	508,963	2024 Salary and Benefits Workbook + 2% in future years
11-6-069911-1201	-	5,005	20,491	21,556	21,958	24,895	3,339	25,393	25,900	2024 Salary and Benefits Workbook + 2% in future years
11-6-069911-1202	-	1,551	6,774	8,949	6,798	7,268	(1,681)	7,413	7,562	2024 Salary and Benefits Workbook + 2% in future years
11-6-069911-1203	-	5,598	14,643	13,875	16,710	15,540	1,666	15,851	16,168	2024 Salary and Benefits Workbook + 2% in future years
11-6-069911-1204	-	16,916	42,151	37,889	49,371	44,202	6,313	45,086	45,988	2024 Salary and Benefits Workbook + 2% in future years
11-6-069911-1205	-	3,500	8,635	8,078	8,772	9,080	1,002	9,261	9,446	2024 Salary and Benefits Workbook + 2% in future years
11-6-069911-1210	89,601	90,503	40,692	40,885	44,709	43,100	2,215	43,962	44,841	2024 Salary and Benefits Workbook + 2% in future years
11-6-069911-1235	-	341	454	500	623	635	135	648	661	prior year actual + 2%
11-6-069911-1250	2,934	2,345	1,975	2,418	3,165	2,495	77	2,545	2,735	based on 3-year rolling average actuals
11-6-069911-1252	-	-	-	-	333	2,500	2,500	2,500	2,500	return to in-person conferences
11-6-069911-1254	-	-	2,155	2,200	93	1,400	(800)	1,428	1,457	boot allowance for staff - 7 staff @ \$200/staff
11-6-069911-1255	1,456	2,271	2,155	1,850	1,429	1,457	(393)	1,486	1,516	AORS, OGRA and HWIN annually prior year + 2%
11-6-069911-1256	-	3,134	-	19,200	-	-	(19,200)	-	-	covered in software line below
11-6-069911-1258	1,653	892	195	913	61	383	(531)	213	219	based on 3-year rolling average actuals
11-6-069911-1262	-	288	429	500	826	514	14	590	644	based on 3-year rolling average actuals
11-6-069911-1263	3,296	3,750	12,967	13,000	8,538	8,418	(4,582)	9,975	8,977	based on 3-year rolling average actuals
11-6-069911-1266	-	142	-	120	192	200	80	204	208	\$20/abstract x 10 employees + 2%
11-6-069911-3004	-	6,070	6,101	6,103	(172)	-	(6,103)	-	-	consolidate vehicle licencing to one account in 2023
11-6-069911-3005	2,596	349	3,866	2,270	1,223	1,813	(458)	2,301	1,779	based on 3-year rolling average actuals
11-6-069911-3020	-	245	366	250	274	295	45	312	294	based on 3-year rolling average actuals
11-6-069911-3021	-	181	3,405	3,500	4,884	5,000	1,500	5,000	5,000	additional increase to general parts budget in 2024 over 2023 increase
11-6-069911-3027	-	1,509	3,695	3,769	2,806	2,862	(908)	2,919	2,977	prior year actual + 2%
11-6-069911-3033	569	6,360	25,112	31,438	28,520	30,366	(1,073)	30,973	31,593	MESH, Citywide as per software schedule backup
11-6-069911-3034	-	-	285	1,000	1,147	3,500	2,500	1,500	1,500	placeholder for technology replacement needs including TL laptop 2024
11-6-069911-3260	2,229	2,182	2,979	3,039	8,207	4,000	961	4,080	4,162	reset budget 2024 for new phone system bill catchup
11-6-069911-3290	368	798	627	598	122	516	(82)	422	353	based on 3-year rolling average actuals
11-6-069911-3311	1,176	1,582	1,206	1,321	1,183	1,324	2	1,237	1,248	based on 3-year rolling average actuals
11-6-069911-3510	2,653	8,177	4,150	4,233	2,113	2,155	(2,078)	2,198	2,242	prior year actual + 2%
11-6-069911-3810	108,436	120,869	147,026	161,728	164,411	180,852	19,124	184,469	188,158	10% inflationary adjustment over p/y actual
11-6-069911-4002	-	36,756	3,901	5,000	4,906	5,000	-	5,000	5,000	placeholder for litigation or deductibles for claims
11-6-069911-4003	-	40,092	23,140	-	66,995	53,458	53,458	26,729	-	AMP work to update for 2024 and 2025 compliance
11-6-069911-4004	19,963	13,227	2,900	5,000	1,663	5,000	-	5,000	5,000	major works planned in capital
11-6-069911-4425	-	-	130	260	130	-	(260)	-	-	no internal meeting charges with new building
Total Administration	817,332	1,160,908	1,196,112	1,138,915	1,308,159	1,317,425	178,510	1,475,077	1,475,237	
Innerkip Streets Debenture										
11-6-069911-2220 445	29,844	26,033	22,081	17,981	17,981	13,729	(4,252)	9,319	4,744	as per EZT Debt Schedule (last year 2026)
11-6-069911-5210 445	102,440	106,251	110,203	114,303	114,303	118,555	4,252	122,965	127,539	as per EZT Debt Schedule (last year 2026)
Total Innerkip Streets Debenture	132,284	132,284	132,284	132,284	132,284	132,284	-	132,284	132,284	

Township of East Zorra-Tavistock
PUBLIC WORKS
2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-02-20

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PUBLIC WORKS OPERATING EXPENDITURES (cont'd)										
Vehicles and Equipment										
<u>1999 Champion 740A Grader</u>										
11-6-069911-3026 821 Fuel	7,332	2,565	7,229	8,314	822	897	(7,416)	942	989	fuel based on 2023 actual + 5% subsequent years
<i>Subtotal 1999 Champion 740A Grader</i>	7,332	2,565	7,229	8,314	822	897	(7,416)	942	989	
<u>2020 CAT Grader</u>										
11-6-069911-3021 822 Parts and Supplies	-	189	1,286	1,500	1,155	1,178	(322)	1,202	1,226	prior year actual + 2%
11-6-069911-3026 822 Fuel	2,819	5,804	16,833	19,358	15,509	16,919	(2,440)	17,765	18,653	fuel based on 2023 actual + 5% subsequent years
11-6-069911-3027 822 Lubricants	-	-	-	-	22	23	23	23	24	prior year actual + 2%
11-6-069911-4270 822 Repairs and Maintenance	-	150	4,340	4,500	7,801	4,097	(403)	5,413	5,770	based on 3-year rolling average actuals
<i>Subtotal 2020 CAT Grader</i>	2,819	6,143	22,459	25,358	24,488	22,217	(3,142)	24,402	25,673	
<u>2004 Volvo 730B Grader</u>										
11-6-069911-3021 823 Parts and Supplies	-	44	2,279	2,500	4,958	5,057	2,557	5,159	5,262	prior year actual + 2%
11-6-069911-3026 823 Fuel	9,378	8,240	20,821	23,944	17,469	19,057	(4,887)	20,010	21,010	fuel based on 2023 actual + 5% subsequent years
11-6-069911-3027 823 Lubricants	-	-	-	-	125	128	128	130	133	prior year actual + 2%
11-6-069911-4270 823 Repairs and Maintenance	3,799	713	14,936	4,500	-	5,217	717	6,718	3,978	based on 3-year rolling average actuals
<i>Subtotal 2004 Volvo 730B Grader</i>	13,177	8,998	38,037	30,944	22,552	29,459	(1,486)	32,016	30,383	
<u>2016 John Deere Tractor</u>										
11-6-069911-3021 824 Parts and Supplies	-	-	464	500	228	232	(268)	237	242	prior year actual + 2%
11-6-069911-3026 824 Fuel	1,670	2,522	5,074	5,835	3,015	3,289	(2,546)	3,453	3,626	fuel based on 2023 actual + 5% subsequent years
11-6-069911-3027 824 Lubricants	-	-	25	26	292	298	272	304	310	prior year actual + 2%
11-6-069911-4270 824 Repairs and Maintenance	1,959	171	-	1,244	-	57	(1,187)	19	25	based on 3-year rolling average actuals
<i>Subtotal 2016 John Deere Tractor</i>	3,629	2,693	5,563	7,604	3,535	3,876	(3,728)	4,013	4,203	
<u>2010 CAT Loader</u>										
11-6-069911-3021 825 Parts and Supplies	-	181	1,221	1,500	4,345	4,432	2,932	4,520	4,611	prior year actual + 2%
11-6-069911-3026 825 Fuel	3,363	4,042	10,393	11,952	6,175	6,736	(5,216)	7,073	7,426	fuel based on 2023 actual + 5% subsequent years
11-6-069911-3027 825 Lubricants	-	-	-	-	438	447	447	456	465	prior year actual + 2%
11-6-069911-4270 825 Repairs and Maintenance	13,948	2,432	725	5,702	671	1,276	(4,426)	890	946	based on 3-year rolling average actuals
<i>Subtotal 2010 CAT Loader</i>	17,311	6,655	12,339	19,154	11,628	12,890	(6,264)	12,939	13,447	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PUBLIC WORKS OPERATING EXPENDITURES (cont'd)										
Vehicles and Equipment (cont'd)										
<u>2014 Case Backhoe</u>										
11-6-069911-3021 826	-	200	788	1,000	1,029	1,049	49	1,070	1,091	prior year actual + 2%
11-6-069911-3026 826	590	1,389	3,080	3,542	2,615	2,853	(689)	2,995	3,145	fuel based on 2023 actual + 5% subsequent years
11-6-069911-3027 826	-	-	51	52	-	50	(2)	51	52	prior year actual + 2%
11-6-069911-4270 826	1,663	2,489	62	1,404	2,017	1,522	118	1,200	1,580	based on 3-year rolling average actuals
<i>Subtotal 2014 Case Backhoe</i>	<i>2,253</i>	<i>4,078</i>	<i>3,981</i>	<i>5,998</i>	<i>5,661</i>	<i>5,474</i>	<i>(524)</i>	<i>5,317</i>	<i>5,869</i>	
<u>Chainsaws and Other Small Equipment</u>										
11-6-069911-3021 827	-	605	3,167	3,500	2,511	2,561	(939)	2,612	2,664	prior year actual + 2%
11-6-069911-3026 827	157	447	292	336	665	725	389	761	799	fuel based on 2023 actual + 5% subsequent years
11-6-069911-3027 827	-	-	171	174	-	50	(124)	51	52	prior year actual + 2%
11-6-069911-4270 827	1,704	557	277	846	187	341	(506)	268	265	based on 3-year rolling average actuals
<i>Subtotal Chainsaws and Other Small Equipment</i>	<i>1,861</i>	<i>1,608</i>	<i>3,908</i>	<i>4,856</i>	<i>3,363</i>	<i>3,677</i>	<i>(1,180)</i>	<i>3,693</i>	<i>3,781</i>	
<u>Snowplows, Wings, etc.</u>										
11-6-069911-3021 828	-	5,475	19,182	20,000	24,241	24,726	4,726	25,220	25,725	prior year actual + 2%
11-6-069911-4270 828	20,195	3,997	2,044	8,745	258	2,100	(6,646)	1,467	1,275	based on 3-year rolling average actuals
<i>Subtotal Snowplows, Wings, etc.</i>	<i>20,195</i>	<i>9,472</i>	<i>21,226</i>	<i>28,745</i>	<i>24,499</i>	<i>26,826</i>	<i>(1,920)</i>	<i>26,688</i>	<i>27,000</i>	
<u>2006 Vermeer Brush Chipper</u>										
11-6-069911-3021 829	-	-	536	750	573	584	(166)	596	608	prior year actual + 2%
11-6-069911-3026 829	179	180	1,107	1,273	271	296	(977)	311	326	fuel based on 2023 actual + 5% subsequent years
11-6-069911-4270 829	1,306	-	-	435	-	250	(185)	83	111	based on 3-year rolling average actuals
<i>Subtotal 2006 Vermeer Brush Chipper</i>	<i>1,486</i>	<i>180</i>	<i>1,642</i>	<i>2,458</i>	<i>844</i>	<i>1,130</i>	<i>(1,328)</i>	<i>990</i>	<i>1,045</i>	
<u>2015 International Tandem Dump Truck</u>										
11-6-069911-3021 830	-	265	1,127	1,500	777	793	(707)	809	825	prior year actual + 2%
11-6-069911-3026 830	9,258	5,454	15,507	17,833	8,882	9,689	(8,144)	10,173	10,682	fuel based on 2023 actual + 5% subsequent years
11-6-069911-3027 830	-	-	-	-	423	432	432	440	449	prior year actual + 2%
11-6-069911-4270 830	4,271	51,279	8,856	21,468	10,232	23,456	1,987	14,181	15,956	based on 3-year rolling average actuals
<i>Subtotal 2015 International Tandem Dump Truck</i>	<i>13,529</i>	<i>56,997</i>	<i>25,490</i>	<i>40,801</i>	<i>20,314</i>	<i>34,369</i>	<i>(6,432)</i>	<i>25,604</i>	<i>27,912</i>	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes
PUBLIC WORKS OPERATING EXPENDITURES (cont'd)										
Vehicles and Equipment (cont'd)										
<u>2015 Freightliner Tandem Dump Truck</u>										
11-6-069911-3021 831	-	265	641	750	2,056	2,097	1,347	2,139	2,182	prior year actual + 2%
11-6-069911-3026 831	7,702	7,759	17,205	19,786	12,417	13,545	(6,241)	14,223	14,934	fuel based on 2023 actual + 5% subsequent years
11-6-069911-3027 831	-	-	-	-	423	432	432	440	449	prior year actual + 2%
11-6-069911-4031 831	-	-	3,056	3,500	-	-	(3,500)	-	-	covered under repairs and maintenance 2023+
11-6-069911-4270 831	4,515	2,821	5,450	4,262	11,190	6,487	2,225	7,709	8,462	based on 3-year rolling average actuals
<i>Subtotal 2015 Freightliner Tandem Dump Truck</i>	<i>12,217</i>	<i>10,845</i>	<i>26,352</i>	<i>28,298</i>	<i>26,086</i>	<i>22,561</i>	<i>(5,737)</i>	<i>24,511</i>	<i>26,027</i>	
<u>2020 International Single-Axle Plow Truck</u>										
11-6-069911-3021 832	-	276	251	350	266	271	(79)	277	282	prior year actual + 2%
11-6-069911-3026 832	2,598	3,185	7,251	8,338	8,364	9,125	787	9,581	10,060	fuel based on 2023 actual + 5% subsequent years
11-6-069911-3027 832	-	-	-	-	423	432	432	440	449	prior year actual + 2%
11-6-069911-4031 832	-	671	748	750	-	-	(750)	-	-	covered under repairs and maintenance 2023+
11-6-069911-4270 832	3,595	(140)	733	1,396	1,786	1,822	426	1,859	1,896	prior year actual + 2%
<i>Subtotal 2020 International Single-Axle Plow Truck</i>	<i>6,193</i>	<i>3,991</i>	<i>8,982</i>	<i>10,834</i>	<i>10,840</i>	<i>11,650</i>	<i>816</i>	<i>12,157</i>	<i>12,687</i>	
<u>2013 TerraStar Flatbed</u>										
11-6-069911-3021 833	-	84	160	250	-	-	(250)	-	-	out of service for 2024
11-6-069911-3026 833	3,057	2,337	5,634	6,479	1,715	-	(6,479)	-	-	out of service for 2024
11-6-069911-4031 833	-	183	-	250	-	-	(250)	-	-	out of service for 2024
11-6-069911-4270 833	529	2,060	1,032	1,207	-	-	(1,207)	-	-	out of service for 2024
<i>Subtotal 2013 TerraStar Flatbed</i>	<i>3,585</i>	<i>4,665</i>	<i>6,826</i>	<i>8,186</i>	<i>1,715</i>	<i>-</i>	<i>(8,186)</i>	<i>-</i>	<i>-</i>	
<u>2022 Ford F150</u>										
11-6-069911-3021 838	2,194	1,131	1,518	1,500	166	169	(1,331)	173	176	prior year actual + 2%
11-6-069911-3026 838	1,339	1,197	1,081	1,243	3,211	3,503	2,259	3,678	3,862	fuel based on 2023 actual + 5% subsequent years
11-6-069911-4270 838	-	196	-	65	245	147	82	131	174	based on 3-year rolling average actuals
<i>Subtotal 2022 Ford F150</i>	<i>3,532</i>	<i>2,524</i>	<i>2,600</i>	<i>2,809</i>	<i>3,622</i>	<i>3,819</i>	<i>1,011</i>	<i>3,982</i>	<i>4,213</i>	
<u>2020 Dodge Ram 1500</u>										
11-6-069911-3021 841	-	-	-	500	60	61	(439)	62	64	prior year actual + 2%
11-6-069911-3026 841	-	-	1,731	1,991	2,291	2,500	509	2,625	2,756	fuel based on 2023 actual + 5% subsequent years
11-6-069911-4270 841	-	-	-	2,000	569	190	(1,810)	253	337	based on 3-year rolling average actuals
<i>Subtotal 2020 Dodge Ram 1500</i>	<i>-</i>	<i>-</i>	<i>1,731</i>	<i>4,491</i>	<i>2,921</i>	<i>2,751</i>	<i>(1,740)</i>	<i>2,940</i>	<i>3,157</i>	
<u>2020 Ford F550</u>										
11-6-069911-3021 844	-	-	-	-	305	311	311	318	324	prior year actual + 2%
11-6-069911-3026 844	-	-	-	-	2,050	2,237	2,237	2,349	2,466	fuel based on 2023 actual + 5% subsequent years
<i>Subtotal 2020 Ford F550</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>2,356</i>	<i>2,548</i>	<i>2,548</i>	<i>2,666</i>	<i>2,790</i>	
<u>2023 Ford F150</u>										
11-6-069911-3021 850	-	-	-	-	-	500	500	510	520	set up new budget in 2024 + 2% subsequent years
11-6-069911-3026 850	-	-	-	-	-	3,000	3,000	3,150	3,308	set up new budget in 2024 + 5% subsequent years
11-6-069911-4270 850	-	-	-	-	-	500	500	510	520	set up new budget in 2024 + 2% subsequent years
<i>Subtotal 2023 Ford F150</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>4,000</i>	<i>4,000</i>	<i>4,170</i>	<i>4,348</i>	
Total Vehicles and Equipment	109,118	121,415	188,365	228,852	165,246	188,144	(40,707)	187,030	193,525	

Township of East Zorra-Tavistock
PUBLIC WORKS
2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-02-20

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
PUBLIC WORKS OPERATING EXPENDITURES (cont'd)											
Facilities											
11-4-069912-8526	Transfer to Public Works Facilities Reserve	200,000	204,000	208,080	212,242	212,242	216,486	4,245	100,000	102,000	reserve contributions inflated 2% annually, AMP to set rates
11-6-069912-1110	Salaries and Wages	23,871	16,341	22,279	23,724	17,411	18,198	(5,527)	18,562	18,933	2024 Salary and Benefits Workbook + 2% in future years
11-6-069912-1201	CPP	-	321	1,146	1,203	825	862	(341)	879	897	2024 Salary and Benefits Workbook + 2% in future years
11-6-069912-1202	EI	-	96	389	758	271	284	(474)	289	295	2024 Salary and Benefits Workbook + 2% in future years
11-6-069912-1203	WSIB	-	239	705	816	575	601	(215)	613	625	2024 Salary and Benefits Workbook + 2% in future years
11-6-069912-1204	OMERS	-	631	1,584	2,135	1,307	1,367	(769)	1,394	1,422	2024 Salary and Benefits Workbook + 2% in future years
11-6-069912-1205	EHT	-	150	433	463	327	342	(120)	349	356	2024 Salary and Benefits Workbook + 2% in future years
11-6-069912-1210	Health Benefits	6,138	3,180	1,357	1,578	914	955	(622)	974	994	2024 Salary and Benefits Workbook + 2% in future years
11-6-069912-3007	Small Tools and Equipment	7,383	4,061	160	3,868	1,815	2,012	(1,856)	1,329	1,718	based on 3-year rolling average actuals
11-6-069912-3021	Parts and Supplies	-	2,745	847	1,500	1,778	1,790	290	1,472	1,680	based on 3-year rolling average actuals
11-6-069912-3022	Building Supplies	-	-	626	1,000	-	500	(500)	500	500	placeholder budget for supplies in maintenance
11-6-069912-3025	Health and Safety Supplies	-	-	132	500	-	500	-	500	500	placeholder budget for safety sake
11-6-069912-3250	Internet	-	-	-	-	465	1,116	1,116	1,138	1,161	based on 5 months prior year to 12 months 2024 + 2% future years
11-6-069912-3510	Internal Equipment Charges	4,013	3,375	1,028	2,805	1,044	1,815	(990)	1,295	1,385	based on 3-year rolling average actuals
11-6-069912-3610	Hydro	3,331	3,577	3,746	3,821	3,997	4,077	256	4,159	4,242	prior year actual + 2%
11-6-069912-3620	Water	925	1,138	1,883	1,921	1,038	1,058	(862)	1,080	1,101	prior year actual + 2%
11-6-069912-3625	Sewer	1,216	1,290	1,179	1,203	1,046	1,067	(136)	1,088	1,110	prior year actual + 2%
11-6-069912-3630	Natural Gas	4,982	5,023	8,365	8,532	9,002	9,182	650	9,366	9,553	prior year actual + 2%
11-6-069912-4004	Engineering	-	-	-	-	1,023	1,043	1,043	1,064	1,085	prior year actual + 2%
11-6-069912-4006	Cleaning Services	-	-	-	-	1,140	-	-	-	-	to be completed by internal staff resources 2024+
11-6-069912-4012	Grounds Maintenance	1,008	1,145	-	718	-	382	(336)	127	170	based on 3-year rolling average actuals
11-6-069912-4038	Fire Inspection Services	-	-	-	-	203	207	207	211	215	prior year actual + 2%
11-6-069912-4420	Building Maintenance	4,457	6,500	4,124	4,207	6,339	6,466	2,259	6,595	6,727	prior year actual + 2%
11-6-069912-4550	Water Heater Rental	-	444	431	439	117	119	(320)	121	124	prior year actual + 2%
	Total Facilities	257,324	254,254	258,493	273,432	262,877	270,428	(3,005)	153,105	156,792	
Road Maintenance											
<i>HM - Patching/Base Repair</i>											
11-6-061115-1110	Salaries and Wages	2,320	4,684	7,766	8,270	7,812	8,165	(105)	8,328	8,495	2024 Salary and Benefits Workbook + 2% in future years
11-6-061115-1201	CPP	-	178	423	284	381	398	115	406	414	2024 Salary and Benefits Workbook + 2% in future years
11-6-061115-1202	EI	-	82	143	264	120	125	(139)	128	130	2024 Salary and Benefits Workbook + 2% in future years
11-6-061115-1203	WSIB	-	91	246	284	243	254	(31)	259	264	2024 Salary and Benefits Workbook + 2% in future years
11-6-061115-1204	OMERS	-	316	682	744	552	577	(168)	588	600	2024 Salary and Benefits Workbook + 2% in future years
11-6-061115-1205	EHT	-	68	152	161	147	154	(7)	157	160	2024 Salary and Benefits Workbook + 2% in future years
11-6-061115-1210	Health Benefits	607	598	519	550	656	686	136	699	713	2024 Salary and Benefits Workbook + 2% in future years
11-6-061115-3028	Propane	-	-	53	100	-	100	-	102	104	placeholder budget for fuel if needed
11-6-061115-3041	Granulars and Asphalt	1,822	13,941	7,782	8,561	4,420	4,517	(4,044)	4,969	5,465	granulars in maintenance up 2.2% as per TL
11-6-061115-3510	Internal Equipment Charges	2,512	2,903	5,747	5,862	3,665	3,738	(2,123)	3,813	3,889	prior year actual + 2%
11-6-061115-4016	Equipment Rentals - Hired	15,792	15,488	19,869	20,000	21,273	21,698	1,698	22,132	22,575	prior year actual + 2%
	<i>Subtotal Hardtop Maintenance - Patching/Base Repair</i>	<i>23,054</i>	<i>38,348</i>	<i>43,381</i>	<i>45,080</i>	<i>39,268</i>	<i>40,412</i>	<i>(4,668)</i>	<i>41,582</i>	<i>42,811</i>	
<i>HM - Sweeping</i>											
11-6-061117-4018	Sweeping Services	8,670	5,491	8,395	8,563	6,106	6,228	(2,335)	6,352	6,479	prior year actual + 2%
	<i>Subtotal Hardtop Maintenance - Sweeping</i>	<i>8,670</i>	<i>5,491</i>	<i>8,395</i>	<i>8,563</i>	<i>6,106</i>	<i>6,228</i>	<i>(2,335)</i>	<i>6,352</i>	<i>6,479</i>	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
PUBLIC WORKS OPERATING EXPENDITURES (cont'd)											
Road Maintenance (cont'd)											
<u>HM - Shoulder Maintenance</u>											
11-6-061118-1110	Salaries and Wages	9,954	6,681	4,549	4,844	7,804	8,157	3,312	8,320	8,486	2024 Salary and Benefits Workbook + 2% in future years
11-6-061118-1201	CPP	-	175	241	80	423	442	362	450	459	2024 Salary and Benefits Workbook + 2% in future years
11-6-061118-1202	EI	-	55	81	155	140	146	(9)	149	152	2024 Salary and Benefits Workbook + 2% in future years
11-6-061118-1203	WSIB	-	119	144	167	253	265	98	270	275	2024 Salary and Benefits Workbook + 2% in future years
11-6-061118-1204	OMERS	-	238	343	436	484	506	70	516	526	2024 Salary and Benefits Workbook + 2% in future years
11-6-061118-1205	EHT	-	73	89	94	152	159	65	162	165	2024 Salary and Benefits Workbook + 2% in future years
11-6-061118-1210	Health Benefits	2,641	1,335	188	322	610	637	315	650	663	2024 Salary and Benefits Workbook + 2% in future years
11-6-061118-3041	Granulars and Asphalt	-	-	137	150	-	10,000	9,850	11,000	12,100	16th Line shouldering work (truck rentals, gravel, etc.) per TL 2024
11-6-061118-3510	Internal Equipment Charges	13,238	8,028	4,313	4,399	5,940	6,059	1,660	6,180	6,304	prior year actual + 2%
	<i>Subtotal Hardtop Maintenance - Shoulder Maintenance</i>	<i>25,832</i>	<i>16,702</i>	<i>10,084</i>	<i>10,647</i>	<i>15,805</i>	<i>26,370</i>	<i>15,722</i>	<i>27,697</i>	<i>29,131</i>	
<u>HM - Other Maintenance</u>											
11-6-061119-3007	Small Tools and Equipment	-	207	-	250	-	250	-	250	250	filters, belts, etc. for replacement parts
11-6-061119-3026	Fuel	-	-	-	-	114	124	124	126	129	2023 fuel number for use in 2024 budget
11-6-061119-4004	Engineering Services	412	-	-	250	-	250	-	250	250	placeholder budget for unanticipated expenses
11-6-061119-4016	Equipment Rentals - Hired	15,394	17,886	10,315	14,532	244	9,482	(5,050)	6,680	5,469	based on 3-year rolling average actuals
11-6-061119-4420	Building Maintenance	-	55	-	100	-	100	-	100	100	placeholder budget for unanticipated expenses
	<i>Subtotal Hardtop Maintenance - Other Maintenance</i>	<i>15,806</i>	<i>18,149</i>	<i>10,315</i>	<i>15,132</i>	<i>358</i>	<i>10,205</i>	<i>(4,926)</i>	<i>7,406</i>	<i>6,197</i>	
<u>LM - Patch Gravel Surface</u>											
11-6-061231-1110	Salaries and Wages	1,383	394	607	647	597	624	(23)	636	649	2024 Salary and Benefits Workbook + 2% in future years
11-6-061231-1201	CPP	-	8	33	50	33	35	(15)	36	36	2024 Salary and Benefits Workbook + 2% in future years
11-6-061231-1202	EI	-	2	11	21	11	12	(9)	12	12	2024 Salary and Benefits Workbook + 2% in future years
11-6-061231-1203	WSIB	-	5	19	22	28	29	7	30	30	2024 Salary and Benefits Workbook + 2% in future years
11-6-061231-1204	OMERS	-	14	55	58	57	59	1	60	62	2024 Salary and Benefits Workbook + 2% in future years
11-6-061231-1205	EHT	-	3	12	13	12	12	(0)	12	13	2024 Salary and Benefits Workbook + 2% in future years
11-6-061231-1210	Health Benefits	307	88	13	43	-	-	(43)	-	-	2024 Salary and Benefits Workbook + 2% in future years
11-6-061231-3041	Granulars and Asphalt	-	-	142	156	2,887	2,950	2,794	3,245	3,570	granulars in maintenance up 2.2% as per TL
11-6-061231-3510	Internal Equipment Charges	3,051	533	1,140	1,163	1,138	1,160	(3)	1,183	1,207	prior year actual + 2%
	<i>Subtotal Loose Top Maintenance - Patch Gravel Surface</i>	<i>4,741</i>	<i>1,047</i>	<i>2,033</i>	<i>2,173</i>	<i>4,762</i>	<i>4,881</i>	<i>2,709</i>	<i>5,215</i>	<i>5,579</i>	
<u>LM - Grading</u>											
11-6-061234-1110	Salaries and Wages	22,281	26,404	21,145	22,518	34,245	35,793	13,275	36,509	37,239	2024 Salary and Benefits Workbook + 2% in future years
11-6-061234-1201	CPP	-	710	1,144	1,132	1,488	1,555	424	1,586	1,618	2024 Salary and Benefits Workbook + 2% in future years
11-6-061234-1202	EI	-	164	354	719	438	458	(261)	467	477	2024 Salary and Benefits Workbook + 2% in future years
11-6-061234-1203	WSIB	-	500	736	775	1,171	1,224	449	1,248	1,273	2024 Salary and Benefits Workbook + 2% in future years
11-6-061234-1204	OMERS	-	879	1,166	2,027	1,777	1,857	(169)	1,894	1,932	2024 Salary and Benefits Workbook + 2% in future years
11-6-061234-1205	EHT	-	319	453	439	658	688	249	702	716	2024 Salary and Benefits Workbook + 2% in future years
11-6-061234-1210	Health Benefits	6,204	3,933	1,594	1,497	2,535	2,649	1,152	2,702	2,756	2024 Salary and Benefits Workbook + 2% in future years
11-6-061234-3510	Internal Equipment Charges	55,384	57,124	49,718	50,712	67,703	69,057	18,345	70,438	71,846	prior year actual + 2%
	<i>Subtotal Loose Top Maintenance - Grading</i>	<i>83,870</i>	<i>90,034</i>	<i>76,309</i>	<i>79,818</i>	<i>110,015</i>	<i>113,282</i>	<i>33,463</i>	<i>115,547</i>	<i>117,858</i>	

Township of East Zorra-Tavistock
PUBLIC WORKS
2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-02-20

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
PUBLIC WORKS OPERATING EXPENDITURES (cont'd)											
Road Maintenance (cont'd)											
<u>LM - Dust Control</u>											
11-6-061235-1110	Salaries and Wages	3,902	7,883	7,617	8,111	9,930	10,379	2,268	10,586	10,798	2024 Salary and Benefits Workbook + 2% in future years
11-6-061235-1201	CPP	-	-	302	274	570	596	322	608	620	2024 Salary and Benefits Workbook + 2% in future years
11-6-061235-1202	EI	-	-	103	259	188	197	(62)	201	205	2024 Salary and Benefits Workbook + 2% in future years
11-6-061235-1203	WSIB	-	-	176	279	342	357	78	364	371	2024 Salary and Benefits Workbook + 2% in future years
11-6-061235-1204	OMERS	-	-	269	730	669	699	(31)	713	728	2024 Salary and Benefits Workbook + 2% in future years
11-6-061235-1205	EHT	-	-	108	158	194	202	44	206	211	2024 Salary and Benefits Workbook + 2% in future years
11-6-061235-1210	Health Benefits	1,022	2,236	370	539	1,090	1,139	600	1,162	1,185	2024 Salary and Benefits Workbook + 2% in future years
11-6-061235-3510	Internal Equipment Charges	8,918	16,880	10,670	10,883	19,325	19,712	8,828	20,106	20,508	prior year actual + 2%
11-6-061235-4005	Roads Contracted Services	124,629	122,961	137,677	181,444	168,306	185,136	3,692	203,650	224,015	projected increase of 10% of prior year actual including testing p/y
<i>Subtotal Loose Top Maintenance - Dust Control</i>		<i>138,471</i>	<i>149,960</i>	<i>157,292</i>	<i>202,679</i>	<i>200,614</i>	<i>218,418</i>	<i>15,739</i>	<i>237,597</i>	<i>258,641</i>	
<u>LM - Gravel Resurfacing</u>											
11-6-061237-1110	Salaries and Wages	2,719	3,187	2,763	2,942	4,624	4,833	1,891	4,930	5,028	2024 Salary and Benefits Workbook + 2% in future years
11-6-061237-1201	CPP	-	-	150	175	255	266	91	272	277	2024 Salary and Benefits Workbook + 2% in future years
11-6-061237-1202	EI	-	-	51	94	85	88	(6)	90	92	2024 Salary and Benefits Workbook + 2% in future years
11-6-061237-1203	WSIB	-	-	88	101	153	160	59	164	167	2024 Salary and Benefits Workbook + 2% in future years
11-6-061237-1204	OMERS	-	-	52	265	332	347	82	354	361	2024 Salary and Benefits Workbook + 2% in future years
11-6-061237-1205	EHT	-	-	54	57	87	91	34	93	95	2024 Salary and Benefits Workbook + 2% in future years
11-6-061237-1210	Health Benefits	642	744	-	196	8	9	(187)	9	9	2024 Salary and Benefits Workbook + 2% in future years
11-6-061237-3510	Internal Equipment Charges	7,528	7,228	5,478	5,587	6,055	6,176	589	6,300	6,426	prior year actual + 2%
11-6-061237-4005	Roads Contracted Services	190,130	191,398	234,511	255,000	244,035	293,069	38,069	322,376	354,613	as per awarded contract +10% in future years
<i>Subtotal Loose Top Maintenance - Gravel Resurfacing</i>		<i>201,019</i>	<i>202,557</i>	<i>243,146</i>	<i>264,417</i>	<i>255,634</i>	<i>305,039</i>	<i>40,622</i>	<i>334,586</i>	<i>367,067</i>	
<u>Bridge Maintenance</u>											
11-4-061343-8531	Transfer to Bridges Reserve	200,000	222,000	226,440	230,969	230,969	235,588	4,619	240,300	245,106	amount amended to reflect AMP needs from 2020 update
11-6-061361-1110	Salaries and Wages	3,793	2,924	5,086	5,417	6,557	6,854	1,437	6,991	7,131	2024 Salary and Benefits Workbook + 2% in future years
11-6-061361-1201	CPP	-	-	273	350	372	388	38	396	404	2024 Salary and Benefits Workbook + 2% in future years
11-6-061361-1202	EI	-	-	96	173	124	130	(43)	132	135	2024 Salary and Benefits Workbook + 2% in future years
11-6-061361-1203	WSIB	-	-	161	186	232	242	56	247	252	2024 Salary and Benefits Workbook + 2% in future years
11-6-061361-1204	OMERS	-	-	326	487	525	549	62	560	571	2024 Salary and Benefits Workbook + 2% in future years
11-6-061361-1205	EHT	-	-	99	106	128	134	28	136	139	2024 Salary and Benefits Workbook + 2% in future years
11-6-061361-1210	Health Benefits	1,076	998	48	360	216	226	(134)	230	235	2024 Salary and Benefits Workbook + 2% in future years
11-6-061361-3021	Parts and Supplies	249	-	-	250	-	250	-	250	250	filters, belts, etc. for replacement parts
11-6-061361-3041	Granulars and Asphalt	-	-	-	150	-	-	(150)	-	-	granulars in maintenance up 2.2% as per TL
11-6-061361-3510	Internal Equipment Charges	3,715	2,425	1,773	1,808	2,670	2,723	915	2,778	2,833	prior year actual + 2%
11-6-061361-4016	Equipment Rentals - Hired	672	-	-	500	-	-	(500)	-	-	no additional budget required here
<i>Subtotal Bridge Maintenance</i>		<i>209,505</i>	<i>228,347</i>	<i>234,304</i>	<i>240,756</i>	<i>241,793</i>	<i>247,084</i>	<i>6,328</i>	<i>252,021</i>	<i>257,056</i>	
<u>Culvert Installation and Repair</u>											
11-6-061364-1110	Salaries and Wages	3,670	4,939	3,742	3,984	6,849	7,158	3,174	7,302	7,448	2024 Salary and Benefits Workbook + 2% in future years
11-6-061364-1201	CPP	-	121	203	250	383	400	150	408	416	2024 Salary and Benefits Workbook + 2% in future years
11-6-061364-1202	EI	-	26	70	127	127	133	5	135	138	2024 Salary and Benefits Workbook + 2% in future years
11-6-061364-1203	WSIB	-	97	119	137	236	246	109	251	256	2024 Salary and Benefits Workbook + 2% in future years
11-6-061364-1204	OMERS	-	263	291	359	629	657	299	671	684	2024 Salary and Benefits Workbook + 2% in future years
11-6-061364-1205	EHT	-	60	73	78	134	140	62	142	145	2024 Salary and Benefits Workbook + 2% in future years
11-6-061364-1210	Health Benefits	1,092	720	248	265	621	649	384	662	675	2024 Salary and Benefits Workbook + 2% in future years
11-6-061364-3041	Granulars and Asphalt	-	-	1,403	1,544	968	989	(555)	1,088	1,197	granulars in maintenance up 2.2% as per TL
11-6-061364-3042	Culverts	4,649	3,887	11,213	11,437	3,554	3,625	(7,813)	3,697	3,771	prior year actual + 2%
11-6-061364-3510	Internal Equipment Charges	4,078	7,103	3,408	3,476	8,003	8,163	4,687	8,326	8,492	prior year actual + 2%
11-6-061364-4016	Equipment Rentals - Hired	1,014	384	2,744	2,799	948	967	(1,832)	986	1,006	prior year actual + 2%
<i>Subtotal Culvert Installation and Repair</i>		<i>14,503</i>	<i>17,599</i>	<i>23,513</i>	<i>24,455</i>	<i>22,449</i>	<i>23,126</i>	<i>(1,329)</i>	<i>23,668</i>	<i>24,228</i>	

Township of East Zorra-Tavistock
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Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
PUBLIC WORKS OPERATING EXPENDITURES (cont'd)											
Road Maintenance (cont'd)											
<i>RM - Grass Cutting/Seeding/Sodding</i>											
11-6-061441-1110	Salaries and Wages	19,914	57,058	11,447	12,190	11,844	12,379	189	12,626	12,879	2024 Salary and Benefits Workbook + 2% in future years
11-6-061441-1201	CPP	-	1,553	621	517	677	708	191	722	737	2024 Salary and Benefits Workbook + 2% in future years
11-6-061441-1202	EI	-	585	212	389	224	234	(155)	239	244	2024 Salary and Benefits Workbook + 2% in future years
11-6-061441-1203	WSIB	-	852	363	419	407	426	7	434	443	2024 Salary and Benefits Workbook + 2% in future years
11-6-061441-1204	OMERS	-	1,907	320	1,097	480	502	(595)	512	522	2024 Salary and Benefits Workbook + 2% in future years
11-6-061441-1205	EHT	-	591	223	238	231	241	4	246	251	2024 Salary and Benefits Workbook + 2% in future years
11-6-061441-1210	Health Benefits	3,890	8,098	482	811	1,078	1,127	316	1,150	1,173	2024 Salary and Benefits Workbook + 2% in future years
11-6-061441-3510	Internal Equipment Charges	14,775	20,490	12,400	12,648	11,663	11,896	(752)	12,134	12,376	prior year actual + 2%
11-6-061441-4016	Equipment Rentals - Hired	2,590	-	-	863	-	-	(863)	-	-	all work performed in-house now - full complement of staff
<i>Subtotal Roadside Maintenance - Grass Cutting/Seeding/Sodding</i>		<i>41,169</i>	<i>91,135</i>	<i>26,068</i>	<i>29,172</i>	<i>26,604</i>	<i>27,513</i>	<i>(1,659)</i>	<i>28,063</i>	<i>28,624</i>	
<i>RM - Tree Planting and Removal</i>											
11-6-061442-1110	Salaries and Wages	27,583	34,762	41,694	44,400	43,042	44,987	587	45,887	46,805	2024 Salary and Benefits Workbook + 2% in future years
11-6-061442-1201	CPP	-	730	2,122	2,434	2,176	2,275	(159)	2,320	2,367	2024 Salary and Benefits Workbook + 2% in future years
11-6-061442-1202	EI	-	252	701	1,418	694	726	(693)	740	755	2024 Salary and Benefits Workbook + 2% in future years
11-6-061442-1203	WSIB	-	417	1,322	1,527	1,595	1,667	140	1,701	1,735	2024 Salary and Benefits Workbook + 2% in future years
11-6-061442-1204	OMERS	-	1,315	3,221	3,996	3,275	3,423	(573)	3,491	3,561	2024 Salary and Benefits Workbook + 2% in future years
11-6-061442-1205	EHT	-	292	813	866	834	872	6	889	907	2024 Salary and Benefits Workbook + 2% in future years
11-6-061442-1210	Health Benefits	6,980	6,507	3,272	2,952	2,413	2,523	(430)	2,573	2,624	2024 Salary and Benefits Workbook + 2% in future years
11-6-061442-3045	Forestry	5,705	2,988	6,438	5,700	6,128	6,250	550	6,375	6,503	prior year actual + 2%
11-6-061442-3510	Internal Equipment Charges	25,648	30,628	41,006	41,826	42,718	43,572	1,746	44,443	43,578	prior year actual + 2%
11-6-061442-4010	Forestry Services	26,791	34,704	38,604	39,376	59,055	60,237	20,861	61,441	60,244	prior year actual + 2%
<i>Subtotal Roadside Maintenance - Tree Planting and Removal</i>		<i>92,707</i>	<i>112,594</i>	<i>139,193</i>	<i>144,495</i>	<i>161,930</i>	<i>166,530</i>	<i>22,035</i>	<i>169,861</i>	<i>169,078</i>	
<i>RM - Debris Pick-up</i>											
11-6-061445-1110	Salaries and Wages	4,434	4,077	5,881	6,263	4,349	4,546	(1,717)	4,636	4,729	2024 Salary and Benefits Workbook + 2% in future years
11-6-061445-1201	CPP	-	117	287	164	247	258	93	263	268	2024 Salary and Benefits Workbook + 2% in future years
11-6-061445-1202	EI	-	36	101	200	77	80	(120)	82	83	2024 Salary and Benefits Workbook + 2% in future years
11-6-061445-1203	WSIB	-	72	184	215	146	153	(62)	156	159	2024 Salary and Benefits Workbook + 2% in future years
11-6-061445-1204	OMERS	-	199	402	564	369	385	(178)	393	401	2024 Salary and Benefits Workbook + 2% in future years
11-6-061445-1205	EHT	-	46	113	122	87	91	(32)	92	94	2024 Salary and Benefits Workbook + 2% in future years
11-6-061445-1210	Health Benefits	1,155	731	273	416	356	372	(44)	380	387	2024 Salary and Benefits Workbook + 2% in future years
11-6-061445-3510	Internal Equipment Charges	8,725	2,078	3,228	3,292	2,140	2,183	(1,109)	2,226	2,183	prior year actual + 2%
11-6-061445-4022	Garbage Collection/Can Rental	3,205	8,562	8,637	12,562	5,868	7,680	(4,882)	7,370	6,973	based on \$640/month agreement
<i>Subtotal Roadside Maintenance RM - Debris Pick-up</i>		<i>17,519</i>	<i>15,917</i>	<i>19,105</i>	<i>23,799</i>	<i>13,638</i>	<i>15,748</i>	<i>(8,051)</i>	<i>15,599</i>	<i>15,278</i>	
<i>RM - Ditching</i>											
11-6-061446-1110	Salaries and Wages	7,870	5,528	1,867	1,988	1,684	1,760	(228)	1,795	1,831	2024 Salary and Benefits Workbook + 2% in future years
11-6-061446-1201	CPP	-	234	102	150	96	100	(50)	102	104	2024 Salary and Benefits Workbook + 2% in future years
11-6-061446-1202	EI	-	77	35	64	30	32	(32)	32	33	2024 Salary and Benefits Workbook + 2% in future years
11-6-061446-1203	WSIB	-	153	59	68	58	61	(8)	62	63	2024 Salary and Benefits Workbook + 2% in future years
11-6-061446-1204	OMERS	-	444	146	179	157	164	(15)	167	171	2024 Salary and Benefits Workbook + 2% in future years
11-6-061446-1205	EHT	-	95	36	39	33	34	(4)	35	36	2024 Salary and Benefits Workbook + 2% in future years
11-6-061446-1210	Health Benefits	1,872	309	109	132	99	103	(29)	105	107	2024 Salary and Benefits Workbook + 2% in future years
11-6-061446-3021	Parts and Supplies	2,249	-	-	500	1,948	500	-	500	500	minimal budget held for unanticipated expenses
11-6-061446-3041	Granulars and Asphalt	-	-	-	500	-	-	(500)	-	-	no budget required here 2024+ covered off elsewhere
11-6-061446-3510	Internal Equipment Charges	13,988	6,743	2,515	2,565	1,755	1,790	(775)	1,826	1,790	prior year actual + 2%
11-6-061446-4016	Equipment Rentals - Hired	4,745	9,950	7,345	7,347	7,451	7,600	254	7,752	7,601	prior year actual + 2%
<i>Subtotal Roadside Maintenance - Ditching</i>		<i>30,723</i>	<i>23,532</i>	<i>12,214</i>	<i>13,532</i>	<i>13,311</i>	<i>12,145</i>	<i>(1,387)</i>	<i>12,378</i>	<i>12,237</i>	

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PUBLIC WORKS OPERATING EXPENDITURES (cont'd)											
Road Maintenance (cont'd)											
<u>RM - Other Roadside Maintenance</u>											
11-6-061447-1110	Salaries and Wages	848	250	-	250	-	(250)	-	-	2024+ special roads projects only as noted below for 2024	
11-6-061447-1210	Health Benefits	267	84	-	100	-	(100)	-	-		
11-6-061447-3170	Signage	-	116	-	250	-	(250)	-	-		
11-6-061447-3510	Internal Equipment Charges	1,118	280	-	500	-	(500)	-	-		
<i>Subtotal Roadside Maintenance - Other Roadside Maintenance</i>		2,232	729	-	1,100	-	(1,100)	-	-		
<u>RM - Sewers and Drains</u>											
11-6-061448-1110	Salaries and Wages	243	302	771	821	1,175	1,228	407	1,253	1,278	2024 Salary and Benefits Workbook + 2% in future years
11-6-061448-1201	CPP	-	3	30	50	66	69	19	70	71	2024 Salary and Benefits Workbook + 2% in future years
11-6-061448-1202	EI	-	1	10	26	17	18	(8)	18	19	2024 Salary and Benefits Workbook + 2% in future years
11-6-061448-1203	WSIB	-	8	24	28	40	42	14	43	44	2024 Salary and Benefits Workbook + 2% in future years
11-6-061448-1204	OMERS	-	-	26	74	55	58	(16)	59	60	2024 Salary and Benefits Workbook + 2% in future years
11-6-061448-1205	EHT	-	5	15	16	23	24	8	24	25	2024 Salary and Benefits Workbook + 2% in future years
11-6-061448-1210	Health Benefits	40	7	88	55	53	55	0	56	57	2024 Salary and Benefits Workbook + 2% in future years
11-6-061448-3021	Parts and Supplies	-	-	-	100	-	-	(100)	-	-	no budget required here 2024+ covered off elsewhere
11-6-061448-3041	Granulars and Asphalt	-	-	-	250	-	-	(250)	-	-	no budget required here 2024+ covered off elsewhere
11-6-061448-3042	Culverts	44	-	-	100	-	-	(100)	-	-	no budget required here 2024+ covered off elsewhere
11-6-061448-3510	Internal Equipment Charges	85	295	560	571	1,325	1,352	780	1,379	1,406	prior year actual + 2%
11-6-061448-4005	Contracted Services	3,185	-	-	250	-	-	(250)	-	-	all work performed in-house now - full complement of staff
11-6-061448-4016	Equipment Rentals - Hired	-	748	-	249	-	-	(249)	-	-	all work performed in-house now - full complement of staff
<i>Subtotal Roadside Maintenance - Sewers and Drains</i>		3,597	1,369	1,525	2,590	2,754	2,845	255	2,902	2,960	
<u>RM - Catch basin Repairs/Cleaning</u>											
11-6-061449-1110	Salaries and Wages	709	167	180	192	48	50	(142)	51	52	2024 Salary and Benefits Workbook + 2% in future years
11-6-061449-1201	CPP	-	4	10	25	3	3	(22)	3	3	2024 Salary and Benefits Workbook + 2% in future years
11-6-061449-1202	EI	-	2	3	6	1	1	(5)	1	1	2024 Salary and Benefits Workbook + 2% in future years
11-6-061449-1203	WSIB	-	3	6	7	2	2	(5)	2	2	2024 Salary and Benefits Workbook + 2% in future years
11-6-061449-1204	OMERS	-	7	16	17	4	5	(13)	5	5	2024 Salary and Benefits Workbook + 2% in future years
11-6-061449-1205	EHT	-	2	4	4	1	1	(3)	1	1	2024 Salary and Benefits Workbook + 2% in future years
11-6-061449-1210	Health Benefits	212	34	29	13	8	8	(4)	9	9	2024 Salary and Benefits Workbook + 2% in future years
11-6-061449-3021	Parts and Supplies	70	-	-	50	-	50	-	50	50	minimal budget held for unanticipated expenses
11-6-061449-3041	Culverts	1,361	-	3,517	3,588	-	2,000	(1,588)	2,040	2,081	minimal budget held for unanticipated expenses
11-6-061449-3510	Internal Equipment Charges	494	203	248	252	-	250	(2)	255	260	minimal budget held for unanticipated expenses
11-6-061449-4430	Bridge Maintenance	10,283	12,016	13,653	13,926	14,675	14,968	1,043	15,268	15,573	prior year actual + 2%
<i>Subtotal Roadside Maintenance - Catch basin Repairs/Cleaning</i>		13,128	12,436	17,665	18,079	14,741	17,338	(741)	17,684	18,036	
<u>Signs/Barricades/Guide Rails</u>											
11-6-061471-1110	Salaries and Wages	6,812	6,057	9,772	10,406	8,983	9,389	(1,017)	9,577	9,769	2024 Salary and Benefits Workbook + 2% in future years
11-6-061471-1201	CPP	-	86	493	411	499	522	111	532	543	2024 Salary and Benefits Workbook + 2% in future years
11-6-061471-1202	EI	-	28	169	332	164	172	(161)	175	179	2024 Salary and Benefits Workbook + 2% in future years
11-6-061471-1203	WSIB	-	56	299	358	318	333	(25)	339	346	2024 Salary and Benefits Workbook + 2% in future years
11-6-061471-1204	OMERS	-	172	693	937	750	784	(152)	800	816	2024 Salary and Benefits Workbook + 2% in future years
11-6-061471-1205	EHT	-	38	184	203	179	187	(16)	190	194	2024 Salary and Benefits Workbook + 2% in future years
11-6-061471-1210	Health Benefits	1,787	1,395	777	692	412	431	(261)	440	448	2024 Salary and Benefits Workbook + 2% in future years
11-6-061471-3044	Signs/Posts/Guide Rails/Barricades/Hardware	5,704	9,884	9,450	18,900	6,364	8,566	(10,334)	8,127	7,686	based on 3-year rolling average actuals
11-6-061471-3510	Internal Equipment Charges	5,214	4,352	4,824	4,920	4,778	4,873	(47)	4,971	5,070	prior year actual + 2%
<i>Subtotal Signs/Barricades/Guide Rails</i>		19,517	22,066	26,661	37,159	22,448	25,256	(11,903)	25,151	25,050	
Total Road Maintenance		946,063	1,048,013	1,051,205	1,163,648	1,152,230	1,262,420	98,772	1,323,308	1,386,313	

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PUBLIC WORKS OPERATING EXPENDITURES (cont'd)											
Winter Maintenance											
<u>Truck - Plowing/Salting/Sanding</u>											
11-6-062111-1110	Salaries and Wages	28,908	21,505	51,586	54,934	27,390	28,628	(26,306)	29,201	29,785	2024 Salary and Benefits Workbook + 2% in future years
11-6-062111-1201	CPP	-	289	2,017	3,060	1,434	1,499	(1,561)	1,529	1,560	2024 Salary and Benefits Workbook + 2% in future years
11-6-062111-1202	EI	-	60	667	1,755	468	489	(1,266)	499	509	2024 Salary and Benefits Workbook + 2% in future years
11-6-062111-1203	WSIB	-	217	1,239	1,890	906	947	(943)	966	985	2024 Salary and Benefits Workbook + 2% in future years
11-6-062111-1204	OMERS	-	568	2,393	4,944	1,161	1,214	(3,731)	1,238	1,263	2024 Salary and Benefits Workbook + 2% in future years
11-6-062111-1205	EHT	-	134	762	1,071	533	557	(515)	568	579	2024 Salary and Benefits Workbook + 2% in future years
11-6-062111-1210	Health Benefits	7,140	4,316	2,065	3,653	1,616	1,689	(1,963)	1,723	1,758	2024 Salary and Benefits Workbook + 2% in future years
11-6-062111-3430	Sand and Salt	44,480	39,925	45,355	52,159	38,606	39,571	(12,587)	40,561	41,575	salt up 2.5% and sand up 2.2% over prior year actual
11-6-062111-3510	Internal Equipment Charges	56,829	45,967	74,966	76,466	46,036	46,957	(29,509)	47,896	48,854	prior year actual + 2%
11-6-062111-4016	Equipment Rentals - Hired	1,285	-	-	1,000	-	-	(1,000)	-	-	all work performed in-house now - full complement of staff
Subtotal Truck Plowing/Salting/Sanding		138,642	112,981	181,051	200,931	118,151	121,552	(79,379)	124,181	126,867	
<u>Grader - Plowing/Ice blading</u>											
11-6-062112-1110	Salaries and Wages	13,705	9,499	21,140	22,512	12,644	13,215	(9,297)	13,479	13,749	2024 Salary and Benefits Workbook + 2% in future years
11-6-062112-1201	CPP	-	46	904	1,131	719	751	(380)	766	782	2024 Salary and Benefits Workbook + 2% in future years
11-6-062112-1202	EI	-	8	301	719	238	249	(470)	254	259	2024 Salary and Benefits Workbook + 2% in future years
11-6-062112-1203	WSIB	-	56	571	774	456	476	(298)	486	495	2024 Salary and Benefits Workbook + 2% in future years
11-6-062112-1204	OMERS	-	136	582	2,026	505	528	(1,498)	539	550	2024 Salary and Benefits Workbook + 2% in future years
11-6-062112-1205	EHT	-	35	351	484	267	279	(205)	285	290	2024 Salary and Benefits Workbook + 2% in future years
11-6-062112-1210	Health Benefits	2,951	1,981	1,381	1,497	1,116	1,166	(331)	1,190	1,213	2024 Salary and Benefits Workbook + 2% in future years
11-6-062112-3510	Internal Equipment Charges	27,937	16,850	36,450	37,179	22,280	22,726	(14,453)	23,180	23,644	prior year actual + 2%
11-6-062112-4016	Equipment Rentals - Hired	-	-	-	500	-	-	(500)	-	-	all work performed in-house now - full complement of staff
Subtotal Grader - Plowing/Ice blading		44,593	28,612	61,681	66,823	38,225	39,391	(27,432)	40,179	40,983	
<u>Snow fence Erection and Removal</u>											
11-6-062114-1110	Salaries and Wages	4,229	6,051	6,251	6,657	7,352	7,684	1,028	7,838	7,995	2024 Salary and Benefits Workbook + 2% in future years
11-6-062114-1201	CPP	-	185	266	188	246	257	69	262	267	2024 Salary and Benefits Workbook + 2% in future years
11-6-062114-1202	EI	-	37	84	213	78	82	(131)	84	85	2024 Salary and Benefits Workbook + 2% in future years
11-6-062114-1203	WSIB	-	132	198	229	260	271	42	277	282	2024 Salary and Benefits Workbook + 2% in future years
11-6-062114-1204	OMERS	-	325	449	599	526	550	(49)	561	572	2024 Salary and Benefits Workbook + 2% in future years
11-6-062114-1205	EHT	-	81	122	130	143	150	20	153	156	2024 Salary and Benefits Workbook + 2% in future years
11-6-062114-1210	Health Benefits	971	718	692	443	604	631	188	644	656	2024 Salary and Benefits Workbook + 2% in future years
11-6-062114-3510	Internal Equipment Charges	1,928	3,963	3,418	3,486	3,025	3,086	(400)	3,147	3,210	prior year actual + 2%
11-6-062114-3741	Snow fence	1,011	2,269	1,305	1,331	814	1,462	132	1,194	1,157	based on 3-year rolling average actuals
Subtotal Snow fence Erection and Removal		8,138	13,761	12,784	13,274	13,047	14,173	899	14,158	14,381	
<u>Other Winter Activities</u>											
11-6-062115-1110	Salaries and Wages	2,071	3,106	5,943	6,328	8,200	8,571	2,242	8,742	8,917	2024 Salary and Benefits Workbook + 2% in future years
11-6-062115-1201	CPP	-	48	287	168	443	463	295	472	482	2024 Salary and Benefits Workbook + 2% in future years
11-6-062115-1202	EI	-	11	97	202	143	149	(53)	152	155	2024 Salary and Benefits Workbook + 2% in future years
11-6-062115-1203	WSIB	-	29	185	218	287	300	82	306	312	2024 Salary and Benefits Workbook + 2% in future years
11-6-062115-1204	OMERS	-	83	460	570	746	779	210	795	811	2024 Salary and Benefits Workbook + 2% in future years
11-6-062115-1205	EHT	-	18	114	123	162	169	46	172	176	2024 Salary and Benefits Workbook + 2% in future years
11-6-062115-1210	Health Benefits	553	694	341	421	812	848	427	865	883	2024 Salary and Benefits Workbook + 2% in future years
11-6-062115-3510	Internal Equipment Charges	1,124	2,417	3,978	4,057	3,453	3,522	(536)	3,592	3,664	prior year actual + 2%
Subtotal Other Winter Activities		3,748	6,405	11,405	12,087	14,244	14,801	2,714	15,097	15,399	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
PUBLIC WORKS OPERATING EXPENDITURES (cont'd)											
Winter Maintenance (cont'd)											
<u>Snowbank Removal from Streets</u>											
11-6-062116-1110	Salaries and Wages	1,979	4,101	4,832	5,146	8,896	9,298	4,152	9,484	9,673	2024 Salary and Benefits Workbook + 2% in future years
11-6-062116-1201	CPP	-	-	226	298	551	576	278	587	599	2024 Salary and Benefits Workbook + 2% in future years
11-6-062116-1202	EI	-	-	76	164	183	191	27	195	199	2024 Salary and Benefits Workbook + 2% in future years
11-6-062116-1203	WSIB	-	-	131	177	306	320	143	326	333	2024 Salary and Benefits Workbook + 2% in future years
11-6-062116-1204	OMERS	-	-	375	463	663	693	230	707	721	2024 Salary and Benefits Workbook + 2% in future years
11-6-062116-1205	EHT	-	-	80	100	187	196	95	200	204	2024 Salary and Benefits Workbook + 2% in future years
11-6-062116-1210	Health Benefits	529	1,398	416	342	666	696	354	710	724	2024 Salary and Benefits Workbook + 2% in future years
11-6-062116-3510	Internal Equipment Charges	3,924	6,571	7,550	7,701	12,178	12,421	4,720	12,669	12,923	prior year actual + 2%
11-6-062116-4016	Equipment Rentals - Hired	3,986	3,818	421	430	-	(430)	-	-	-	all work performed in-house now - full complement of staff
<i>Subtotal Snow Removal from Streets</i>		<i>10,418</i>	<i>15,889</i>	<i>14,109</i>	<i>14,822</i>	<i>23,629</i>	<i>24,391</i>	<i>9,569</i>	<i>24,878</i>	<i>25,376</i>	
<u>Snow Removal - Sidewalks, Parking Lots, etc.</u>											
11-6-062117-1110	Salaries and Wages	400	-	3,029	3,225	9,009	9,416	6,191	9,604	9,796	2024 Salary and Benefits Workbook + 2% in future years
11-6-062117-1201	CPP	-	-	26	50	404	423	373	431	440	2024 Salary and Benefits Workbook + 2% in future years
11-6-062117-1202	EI	-	-	9	103	134	140	37	142	145	2024 Salary and Benefits Workbook + 2% in future years
11-6-062117-1203	WSIB	-	-	51	111	264	276	165	282	287	2024 Salary and Benefits Workbook + 2% in future years
11-6-062117-1204	OMERS	-	-	100	290	575	601	310	613	625	2024 Salary and Benefits Workbook + 2% in future years
11-6-062117-1205	EHT	-	-	31	63	153	160	98	164	167	2024 Salary and Benefits Workbook + 2% in future years
11-6-062117-1210	Health Benefits	116	-	78	214	824	861	647	879	896	2024 Salary and Benefits Workbook + 2% in future years
11-6-062117-3510	Internal Equipment Charges	-	-	3,053	3,114	8,670	8,843	5,730	9,020	9,201	prior year actual + 2%
<i>Subtotal Snow Removal - Parking Lots, etc.</i>		<i>516</i>	<i>-</i>	<i>6,377</i>	<i>7,170</i>	<i>20,033</i>	<i>20,720</i>	<i>13,550</i>	<i>21,134</i>	<i>21,557</i>	
Total Winter Maintenance		206,056	177,648	287,406	315,108	227,330	235,027	(80,081)	239,628	244,562	
EZTransit											
11-6-063100-1110	Salaries and Wages	-	-	-	-	1,373	31,176	31,176	-	-	<u>reserve-supported half-year pilot in 2024</u> - 2024 Salary and Benefits Workbook + 2% in future years
11-6-063100-1201	CPP	-	-	-	-	74	1,438	1,438	-	-	- 2024 Salary and Benefits Workbook + 2% in future years
11-6-063100-1202	EI	-	-	-	-	26	725	725	-	-	- 2024 Salary and Benefits Workbook + 2% in future years
11-6-063100-1203	WSIB	-	-	-	-	47	1,006	1,006	-	-	- 2024 Salary and Benefits Workbook + 2% in future years
11-6-063100-1205	EHT	-	-	-	-	27	608	608	-	-	- 2024 Salary and Benefits Workbook + 2% in future years
11-6-063100-3005	Office Supplies	-	-	-	-	88	250	250	-	-	- minimal budget for driver usage
11-6-063100-3021	Parts and Supplies	-	-	-	-	85	250	250	-	-	- bus fully certified, small budget for possible parts
11-6-069911-3026 844	Fuel	-	-	-	-	-	10,002	10,002	-	-	- fuel estimate based on consumption in trial routes
11-6-063100-3260	Telephone	-	-	-	-	60	360	360	-	-	- cell phones for bus usage @ \$60/month
11-6-063100-3290	Advertising	-	-	-	-	2,052	500	500	-	-	- minimal budget for promotion purposes
11-6-063100-3810	Insurance	-	-	-	-	-	6,847	6,847	-	-	- 12-month premium for transit fleet insurance
11-6-063100-4004	Professional Services	-	-	-	33,750	-	-	(33,750)	-	-	- internal staff resources for 2024
Total EZTransit		-	-	-	33,750	3,832	53,163	19,413	-	-	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Notes	
PUBLIC WORKS OPERATING EXPENDITURES (cont'd)											
Sidewalks											
11-4-061431-8510	Transfer to Sidewalk Reserve	25,500	26,010	26,530	27,061	27,061	27,602	541	28,154	28,717	base year 2020 \$25,000 + 2% increase annually
11-6-061431-1110	Salaries and Wages	1,456	3,355	6,514	6,937	11,559	12,081	5,145	12,323	12,569	2024 Salary and Benefits Workbook + 2% in future years
11-6-061431-1201	CPP	-	162	230	250	657	687	437	701	715	2024 Salary and Benefits Workbook + 2% in future years
11-6-061431-1202	EI	-	55	78	222	214	224	2	229	233	2024 Salary and Benefits Workbook + 2% in future years
11-6-061431-1203	WSIB	-	96	140	239	391	408	170	417	425	2024 Salary and Benefits Workbook + 2% in future years
11-6-061431-1204	OMERS	-	272	362	624	807	844	219	861	878	2024 Salary and Benefits Workbook + 2% in future years
11-6-061431-1205	EHT	-	61	86	135	226	236	101	241	245	2024 Salary and Benefits Workbook + 2% in future years
11-6-061431-1210	Health Benefits	515	499	306	461	836	873	412	891	909	2024 Salary and Benefits Workbook + 2% in future years
11-6-061431-3021	Parts and Supplies	184	62	-	82	-	-	(82)	-	-	no budget required here 2024+ covered off elsewhere
11-6-061431-3041	Granulars and Asphalt	-	-	-	500	-	-	(500)	-	-	no budget required here 2024+ covered off elsewhere
11-6-061431-3440	Concrete	-	763	-	254	372	379	124	505	419	based on 3-year rolling average actuals
11-6-061431-3510	Internal Equipment Charges	1,360	1,963	1,323	1,349	1,491	1,521	172	1,551	1,521	prior year actual + 2%
11-6-061431-4016	Equipment Rentals - Hired	819	190	235	240	235	240	-	245	240	prior year actual + 2%
	Total Sidewalks	29,834	33,489	35,804	38,354	43,850	45,095	6,742	46,116	46,871	
Leaf and Yard Waste Program											
<i>Program Expenses</i>											
11-6-084051-1110	Salaries and Wages	9,501	8,799	5,986	6,375	4,686	4,898	(1,477)	4,996	5,096	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1201	CPP	-	169	317	171	247	258	87	263	268	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1202	EI	-	59	99	204	69	72	(132)	73	75	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1203	WSIB	-	104	190	219	169	176	(43)	180	184	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1204	OMERS	-	316	354	574	355	371	(202)	379	386	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1205	EHT	-	68	117	124	91	96	(29)	97	99	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1210	Health Benefits	2,800	1,951	324	424	389	407	(17)	415	423	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-3510	Internal Equipment Charges	17,663	14,338	9,788	9,983	6,320	6,446	(3,537)	6,575	6,707	prior year actual + 2%
11-6-084051-4008	Fence Rentals	-	124	-	150	-	150	-	150	150	placeholder budget for unanticipated expenses
	<i>Subtotal Program Expenses</i>	<i>29,963</i>	<i>25,927</i>	<i>17,173</i>	<i>18,224</i>	<i>12,326</i>	<i>12,874</i>	<i>(5,350)</i>	<i>13,128</i>	<i>13,388</i>	
<i>Depot Maintenance Costs</i>											
11-6-084051-1110	Salaries and Wages	-	2,405	4,335	4,617	3,613	3,776	(841)	3,851	3,928	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1201	CPP	-	123	236	66	188	196	130	200	204	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1202	EI	-	39	80	147	59	61	(86)	63	64	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1203	WSIB	-	73	137	159	99	103	(55)	106	108	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1204	OMERS	-	218	382	415	300	314	(102)	320	327	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1205	EHT	-	47	85	90	70	74	(16)	75	77	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-1210	Health Benefits	-	172	248	307	187	195	(111)	199	203	2024 Salary and Benefits Workbook + 2% in future years
11-6-084051-3510	Internal Equipment Charges	-	4,288	5,932	6,050	5,033	5,133	(917)	5,236	5,341	prior year actual + 2%
	<i>Subtotal Depot Maintenance Costs</i>	<i>-</i>	<i>7,365</i>	<i>11,434</i>	<i>11,852</i>	<i>9,548</i>	<i>9,853</i>	<i>(1,999)</i>	<i>10,050</i>	<i>10,251</i>	
	Total Leaf and Yard Waste Program	29,963	33,292	28,606	30,076	21,874	22,727	(7,349)	23,179	23,639	<i>as per TL to County quote</i>
Street Lighting											
11-4-065000-8534	Transfer to Street Lighting Reserve	25,500	26,010	26,530	27,061	27,061	27,602	541	28,154	28,717	base year 2020 \$25,000 + 2% increase annually
11-6-065000-3610	Hydro	43,651	53,627	53,773	54,849	58,950	60,129	5,280	61,332	62,558	prior year actual + 2%
11-6-065000-4016	Equipment Rentals - Hired	3,894	10,813	4,548	4,662	4,556	4,670	7	4,763	4,858	prior year actual + 2%
	Total Street Lighting	73,045	90,450	84,852	86,572	90,567	92,401	5,829	94,249	96,134	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed		Notes
PUBLIC WORKS CAPITAL REVENUES								
Vehicles and Equipment								
12-4-069911-8027	(713,467)	(6,269)	(124,491)	(45,000)	(44,957)	-		
12-4-692401-8033	-	(27,203)	(148,277)	(148,247)	(169,582)	(650,000)	(540,000)	grader \$650k 2024, roll off truck with salter/dump box \$540k for 2025
12-4-692402-8033	-	-	-	-	-	(107,500)		brush chipper \$95k, box blade for office snow removal \$12.5k
12-5-069911-0949	-	-	-	-	(13,505)	-		
Total Vehicles and Equipment	(713,467)	(33,472)	(272,767)	(193,247)	(228,044)	(757,500)	(540,000)	
Facilities								
12-4-692409-8026	-	-	-	-	-	(1,000,000)		funding for salt, sand, and storage facilities
12-5-692409-0923	-	-	-	-	-	(500,000)		salt and sand shed fully recoverable from development charges
Total Vehicles and Equipment	-	-	-	-	-	(1,500,000)		
Roads Projects								
12-4-692306-8100	-	-	-	-	(9,285)	-		
12-4-692404-8032	-	-	-	-	-	(15,000)		historic pillar repair - Innerkip (quote from TDVSB)
12-4-692405-8032	-	-	-	-	-	(40,000)		engineering work for William Street N/S (2025 construction)
12-4-692406-8032	(3,297)	(186,587)	(96,434)	(25,000)	(3,955)	(6,000)		additional entrance signage 2024
12-4-692410-8036	-	-	-	-	-	(66,000)		McLean Drain work - roads department share funding
12-5-692403-0333	-	-	(213,279)	(181,427)	(181,427)	(98,478)		fibre mat/pad Braemar funding
12-5-692403-0350	(401,677)	(57,346)	(782,506)	(226,097)	(221,265)	(246,522)		fibre mat/pad Braemar funding
Total Roads Projects	(404,974)	(243,932)	(1,092,219)	(432,524)	(415,932)	(472,000)		
Bridges and Culverts								
12-4-692307-8100	-	-	-	-	(11,922)	-		
12-4-061343-8031	-	-	-	-	(1,349)	-		
12-4-692407-8031	-	-	-	-	-	(25,000)		2021 box culvert engineering funding
12-4-692408-8031	(25,408)	-	(117,053)	(9,998)	(12,218)	(194,265)		bridge #5 repair funding as per OSIM report
12-5-692408-0333	-	-	-	-	-	(55,735)		bridge #5 repair funding as per OSIM report
Contributions from Developers	-	-	(19,679)	(10,002)	-	-		
Total Bridges and Culverts	(25,408)	-	(136,732)	(20,000)	(25,488)	(275,000)		
EZTransit								
12-4-063100-8033	-	-	-	-	(56,634)	-		
Total EZTransit	-	-	-	-	(56,634)	-		
Sidewalks								
12-4-061431-8010	-	-	-	-	(3,150)	-		
Total Sidewalks	-	-	-	-	(3,150)	-		
Total Public Works Capital Revenues	(1,143,849)	(277,405)	(1,501,718)	(645,771)	(729,248)	(3,004,500)		

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed		Notes
<u>PUBLIC WORKS CAPITAL EXPENDITURES</u>								
2020 Capital Projects								
Vehicles and Equipment								
	Pavement Edger	9,875						
	Snow Box	6,411						
	Trackless	198,935						
	Public Works Foreman Vehicle	42,032						
	Grader	409,910						
	Dump Truck	282,773						
	Small Tools and Equipment	4,916						
12-4-069911-8533	Vehicle Sale Proceeds - Transfer to Vehicle Reserve	22,172						
Facilities								
12-6-069911-various PW2003	Sand Shed	3,612						
Roads Projects								
	Valleyfield and Jacob Street Holdback Release	1,431						
	Maria Street Reconstruction	881,665						
Bridges and Culverts								
	2012 Culvert Engineering	25,408						
	Wellington Street Culvert	15,559						
	Roads Needs Study	-						
	James Street Resurfacing	32,381						
	16th Line Resurfacing	210,953						
Sidewalks								
	Sidewalk Fencing - Briar Drive Pathway	3,769						
	<i>Subtotal 2020 Capital Projects</i>	<i>2,151,803</i>						

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed		Notes
PUBLIC WORKS CAPITAL EXPENDITURES (cont'd)								
2021 Capital Projects								
Vehicles and Equipment								
12-4-069911-8533		Vehicle Sale Proceeds - Transfer to Vehicle Reserve	22,198					
12-6-069911-3017		Large Equipment	5,249					
12-6-069911-3017 839		Covered Trailer	-					
12-6-069911-3017 827		Armadillo Speed Tracker	1,020					
12-6-069911-3017 828		Grader Roller	21,878					
12-6-069911-3350		Vehicles	5,325					
Facilities								
12-6-069911-various 9130		Township Admin Building	8,508					
12-6-069911-various PW2003		Sand Shed	57,622					
12-6-069912-4420 SHOP		Hickson Rear Door Replacements	24,422					
12-6-069912-4420 PW2117		Tavistock Shop Furnace	5,088					
12-6-069912-4420 COVID		Retrofit Facilities for COVID (faucets, some toilets and some facility doors)	-					ICC, TDRS and Hickson Park
Roads Projects								
12-6-069911-3041		Granulars and Asphalt	21,392					
12-6-069911-4004 PW2123		John Street and Henry Street Engineering	28,875					
12-6-069911-4012 SHOP		Concrete Crushing	-					
12-6-069911-4005 PW2124		John and King Street Mill and Pave	157,711					
12-6-069911-4005 PW2125		10th Line Fibre Mat	138,416					
12-6-069911-4005 PW2126		Cassel Side Road Fibre Mat	64,876					
Bridges and Culverts								
12-6-069911-4005 329		Box Culvert 2012 Replacement	25,077					
12-6-069911-4005 330		Zorra/East Zorra-Tavistock Line Bridge Replacement	-	424,531				
		<i>Subtotal 2021 Capital Projects</i>	<i>587,657</i>	<i>424,531</i>	<i>-</i>	<i>-</i>		

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Notes
PUBLIC WORKS CAPITAL EXPENDITURES (cont'd)							
2022 Capital Projects							
Vehicles and Equipment							
12-6-692201-3017							for patrol pick up
12-6-692202-3017							
12-6-692203-3017							additional roller for back of vehicle 823
12-6-692204-3350 837			42,368				replacement vehicle as per schedule
12-6-692210-3350 new			67,781				new hybrid vehicle to be added to the Fleet
12-6-692205-3350 new			58,381				additional vehicle to address in-house services
Roads Projects							
12-6-692206-4012 SHOP			22,988				
12-6-692207-various			1,259,469				updated for tender results
12-6-692208-4004			101,979				
12-6-692209-3010			35,095				
<i>Subtotal 2022 Capital Projects</i>			<i>1,588,061</i>	<i>-</i>	<i>-</i>		
2023 Capital Projects							
Vehicles and Equipment							
12-4-069911-8533					13,505		sale of vehicle 833 proceeds to reserve
12-6-063100-3350					56,634		
12-6-692301-3017				45,000	44,957		stump grinder and tree pruner
12-6-692303-3350				148,247	169,582		speed radar trailer and utility truck
Roads Projects							
12-6-692305-various				510,000	402,692		16th Line fibre mat
12-6-692306-various				25,000	9,285		Jacob Street West
12-6-692307-4004				40,000	11,922		engineering work for road construction 2024
12-6-692302-3170				25,000	3,955		heritage signage and entrance/exit signage
Bridges and Culverts							
12-6-692308-4003				20,000	12,218		2023 Bridge Condition Assessment (mandatory)
12-6-061343-4004 329/PW2122					1,349		
Sidewalks							
12-6-061431-4005					3,150		Burton Street sidewalk addition
<i>Subtotal 2023 Capital Projects</i>				<i>813,247</i>	<i>729,248</i>	<i>-</i>	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	2025 Proposed	Notes
PUBLIC WORKS CAPITAL EXPENDITURES (cont'd)								
2024 Capital Projects								
Vehicles and Equipment								
12-6-692401-3017						107,500	540,000	brush chipper \$95k, box blade for office snow removal \$12.5k grader \$650k 2024, roll off truck with salter/dump box \$540k for 2025
12-6-692402-3350						650,000		
Facilities								
12-6-692409-various						1,500,000		salt, sand, and storage facilities 2024
Roads Projects								
12-6-692403-various						345,000		fibre mat/pad Braemar
12-6-692404-various						15,000		historic pillar repair - Innerkip (quote from TVDSB)
12-6-692405-4004						40,000		William Street S/N design work (2025 construction)
12-6-692406-3170						6,000		4 additional new EZT entrance signs
12-6-692410-various						66,000		McLean Drain work - roads department share
Bridges and Culverts								
12-6-692407-4004						25,000		2021 box culvert engineering for repair in 2025
12-6-692408-4005						250,000		Bridge #5 repair work (as noted on our OSIM report)
<i>Subtotal 2024 Capital Projects</i>						3,004,500	540,000	
Total Public Works Capital Expenditures	2,151,803	587,657	2,012,592	813,247	729,248	3,004,500	540,000	



**Township of East Zorra-Tavistock
Public Works Department - Roads
20-Year Equipment Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	MODEL YEAR	REPLACEMENT COST (000's)	YEARS	Actual	Budget				
							2023 (000's)	2024 (000's)	2025 (000's)	2026 (000's)	2027 (000's)	
Vehicles (20)							2023					
<i>Graders</i>												
Pony Grader	HFL	N/A	2019	2019	10	15	-	-	-	-	-	
<i>Other</i>												
Flail Mower	Vortex	N/A	2019	2019	20	8	-	-	-	-	21.6	
Grader Roller	TBD	N/A	2021	2021	30	20	-	-	-	-	-	
2nd Roller	TBD	TBD	2022	2022	30	20	-	-	-	-	-	
Snowblower	Pronovost	N/A	2020	2020	10	20	-	-	-	-	-	
Retriever	TBD	TBD	2022	2022	15	20	-	-	-	-	-	
Chainsaws, Trimmers, Small Equipment		827	various	various	10	annual	45.0	10.2	10.4	10.6	10.8	
TOTAL YEARLY EQUIPMENT REPLACEMENT								\$ 45.0	\$ 10.2	\$ 10.4	\$ 10.6	\$ 32.5
Tax Levy and/or To Reserves								\$ 26.5	\$ 20.0	\$ 20.4	\$ 20.8	\$ 21.2
Development Charge Contribution								\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition								\$ -	\$ -	\$ -	\$ -	\$ -
Public Works Equipment Reserve												
			11-3-006420-9827	Opening Balance:	45.1		26.6	36.4	46.4	56.6	45.4	

**includes inflationary increases on contributions and spending of 2% per year cumulative*



**Township of East Zorra-Tavistock
Public Works Department - Roads
20-Year Equipment Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	2028 (000's)	2029 (000's)	2030 (000's)	2031 (000's)	2032 (000's)	2033 (000's)	2034 (000's)	2035 (000's)
Vehicles (20)											
Graders											
Pony Grader	HFL	N/A	2019	-	-	-	-	-	-	12.4	-
Other											
Flail Mower	Vortex	N/A	2019	-	-	-	-	-	-	-	25.4
Grader Roller	TBD	N/A	2021	-	-	-	-	-	-	-	-
2nd Roller	TBD	TBD	2022	-	-	-	-	-	-	-	-
Snowblower	Pronovost	N/A	2020	-	-	-	-	-	-	-	-
Retriever	TBD	TBD	2022	-	-	-	-	-	-	-	-
Chainsaws, Trimmers, Small Equipment		827	various	11.0	11.3	11.5	11.7	12.0	12.2	12.4	12.7
TOTAL YEARLY EQUIPMENT REPLACEMENT				\$ 11.0	\$ 11.3	\$ 11.5	\$ 11.7	\$ 12.0	\$ 12.2	\$ 24.9	\$ 38.0
Tax Levy and/or To Reserves				\$ 21.6	\$ 22.1	\$ 22.5	\$ 23.0	\$ 23.4	\$ 23.9	\$ 24.4	\$ 24.9
Development Charge Contribution				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Works Equipment Reserve				56.0	66.8	77.9	89.1	100.6	112.3	111.8	98.6
				11-3-006420-9827							

**includes inflationary increases on contributions and spending of 2% per year cumulative*



**Township of East Zorra-Tavistock
Public Works Department - Roads
20-Year Vehicle Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	MODEL YEAR	REPLACEMENT	YEARS	Actual	Budget	2025 (000's)	2026 (000's)	2027 (000's)			
					COST (000's)		2023 (000's)	2024 (000's)						
Vehicles (20)														
<u>Pick-ups</u>														
Public Works Manager	Ford F150 Hybrid	838	2022	2022	75	6	-	-	-	-	-			
Roads Crew	Dodge Ram 1500	841	2022	2020	65	6	-	-	-	-	-			
Flatbed Truck (3-tonne)	F550	844	2023	2020	140	10	122.6	-	-	-	-			
Public Works Foreman	Ford F150	850	2023	2023	65	6	-	-	-	-	-			
<u>Dump Trucks</u>														
Tandem Axle	International 70S	830	2016	2017	540	8	-	-	540.0	-	-			
Tandem Axle	Freightliner 108SD	831	2017	2018	450	8	-	-	-	477.5	-			
Single Axle	International HV607	832	2020	2021	365	8	-	-	-	-	-			
<u>Graders</u>														
Grader	Champion	821	1999	1999	N/A	20	-	-	-	-	-			
Grader	CAT	822	2020	2020	650	20	-	-	-	-	-			
Grader	Volvo	823	2004	2004	650	20	-	650.0	-	-	-			
<u>Loaders/Backhoes</u>														
Loader	CAT	825	2010	2010	375	15	-	-	390.2	-	-			
Backhoe/Loader	CASE	826	2014	2014	200	15	-	-	-	-	-			
<u>Other</u>														
Tractor	John Deere 5100M	824	2016	2016	175	15	-	-	-	-	-			
Drum Style Brush Chipper	Vermeer	829	2006	2006	95	15	-	95.0	-	-	-			
Transit Bus	GMC	849	2023	2011	N/A	N/A	56.6	-	-	-	-			
TOTAL YEARLY EQUIPMENT REPLACEMENT								\$ 179.3	\$ 745.0	\$ 930.2	\$ 477.5	\$ -		
Tax Levy and/or To Reserves								\$ 233.6	\$ 350.0	\$ 517.0	\$ 527.3	\$ 350.0		
Development Charge Contribution								-\$ 27.6	\$ -	\$ -	\$ -	\$ -		
Proceeds of Disposition								\$ 13.5	\$ -	\$ -	\$ -	\$ -		
Public Works Vehicles Reserve							11-3-006420-9833	Opening Balance:	775.7	815.9	420.9	7.7	57.5	407.5

**includes inflationary increases on contributions and spending of 2% per year cumulative*



**Township of East Zorra-Tavistock
Public Works Department - Roads
20-Year Vehicle Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	2028 (000's)	2029 (000's)	2030 (000's)	2031 (000's)	2032 (000's)	2033 (000's)	2034 (000's)	2035 (000's)	2036 (000's)
Vehicles (20)												
<u>Pick-ups</u>												
Public Works Manager	Ford F150 Hybrid	838	2022	82.8	-	-	-	-	-	93.3	-	-
Roads Crew	Dodge Ram 1500	841	2022	71.8	-	-	-	-	-	80.8	-	-
Flatbed Truck (3-tonne)	F550	844	2023	-	-	-	-	-	170.7	-	-	-
Public Works Foreman	Ford F150	850	2023	-	73.2	-	-	-	-	-	82.4	-
<u>Dump Trucks</u>												
Tandem Axle	International 70S	830	2016	-	-	-	-	-	658.3	-	-	-
Tandem Axle	Freightliner 108SD	831	2017	-	-	-	-	-	-	559.5	-	-
Single Axle	International HV607	832	2020	-	411.0	-	-	-	-	-	-	-
<u>Graders</u>												
Grader	Champion	821	1999	-	-	-	-	-	-	-	-	-
Grader	CAT	822	2020	-	-	-	-	-	-	-	-	-
Grader	Volvo	823	2004	-	-	-	-	-	-	-	-	-
<u>Loaders/Backhoes</u>												
Loader	CAT	825	2010	-	-	-	-	-	-	-	-	-
Backhoe/Loader	CASE	826	2014	-	225.2	-	-	-	-	-	-	-
<u>Other</u>												
Tractor	John Deere 5100M	824	2016	-	-	-	205.0	-	-	-	-	-
Drum Style Brush Chipper	Vermeer	829	2006	-	-	-	-	-	-	-	-	-
Transit Bus	GMC	849	2023	-	-	-	-	-	-	-	-	-
TOTAL YEARLY EQUIPMENT REPLACEMENT				\$ 154.6	\$ 709.5	\$ -	\$ 205.0	\$ -	\$ 828.9	\$ 733.6	\$ 82.4	\$ -
Tax Levy and/or To Reserves				\$ 357.0	\$ 364.1	\$ 371.4	\$ 378.9	\$ 386.4	\$ 394.2	\$ 402.0	\$ 410.1	\$ 418.3
Development Charge Contribution				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Works Vehicles Reserve				610.0	264.6	636.1	809.9	1,196.3	761.5	430.0	757.6	1,175.9

**includes inflationary increases on contributions and spending of 2% per year cumulative*



**Township of East Zorra-Tavistock
Public Works Department - Roads
20-Year Vehicle Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	2037 (000's)	2038 (000's)	2039 (000's)	2040 (000's)	2041 (000's)	2042 (000's)
Vehicles (20)									
<u>Pick-ups</u>									
Public Works Manager	Ford F150 Hybrid	838	2022	-	-	-	105.0	-	-
Roads Crew	Dodge Ram 1500	841	2022	-	-	-	91.0	-	-
Flatbed Truck (3-tonne)	F550	844	2023	-	-	-	-	-	-
Public Works Foreman	Ford F150	850	2023	-	-	-	-	92.8	-
<u>Dump Trucks</u>									
Tandem Axle	International 70S	830	2016	-	-	-	-	771.3	-
Tandem Axle	Freightliner 108SD	831	2017	-	-	-	-	-	655.6
Single Axle	International HV607	832	2020	481.6	-	-	-	-	-
<u>Graders</u>									
Grader	Champion	821	1999	-	-	-	-	-	-
Grader	CAT	822	2020	-	-	-	910.2	-	-
Grader	Volvo	823	2004	-	-	-	-	-	-
<u>Loaders/Backhoes</u>									
Loader	CAT	825	2010	-	-	-	525.1	-	-
Backhoe/Loader	CASE	826	2014	-	-	-	-	-	-
<u>Other</u>									
Tractor	John Deere 5100M	824	2016	-	-	-	-	-	-
Drum Style Brush Chipper	Vermeer	829	2006	-	-	130.4	-	-	-
Transit Bus	GMC	849	2023	-	-	-	-	-	-
TOTAL YEARLY EQUIPMENT REPLACEMENT				\$ 481.6	\$ -	\$ 130.4	\$ 1,631.3	\$ 864.1	\$ 655.6
Tax Levy and/or To Reserves				\$ 426.6	\$ 435.2	\$ 443.9	\$ 452.8	\$ 461.8	\$ 471.1
Development Charge Contribution				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Works Vehicles Reserve 11-3-006420-9833				1,120.9	1,556.1	1,869.6	691.1	288.8	104.3

**includes inflationary increases on contributions and spending of 2% per year cumulative*



**Township of East Zorra-Tavistock
Public Works Department - Roads
20-Year Equipment Replacement Schedule**

ITEM	MODEL TYPE	TOWNSHIP VEHICLE #	IN SERVICE YEAR	2036 (000's)	2037 (000's)	2038 (000's)	2039 (000's)	2040 (000's)	2041 (000's)	2042 (000's)
Vehicles (20)										
<i>Graders</i>										
Pony Grader	HFL	N/A	2019	-	-	-	-	-	-	-
<i>Other</i>										
Flail Mower	Vortex	N/A	2019	-	-	-	-	-	-	-
Grader Roller	TBD	N/A	2021	-	-	-	-	-	42.8	-
2nd Roller	TBD	TBD	2022	-	-	-	-	-	-	43.7
Snowblower	Pronovost	N/A	2020	-	-	-	-	14.0	-	-
Retriever	TBD	TBD	2022	-	-	-	-	-	-	21.9
Chainsaws, Trimmers, Small Equipment		827	various	12.9	13.2	13.5	13.7	14.0	14.3	14.6
TOTAL YEARLY EQUIPMENT REPLACEMENT				\$ 12.9	\$ 13.2	\$ 13.5	\$ 13.7	\$ 28.0	\$ 57.1	\$ 80.1
Tax Levy and/or To Reserves				\$ 25.4	\$ 25.9	\$ 26.4	\$ 26.9	\$ 27.5	\$ 28.0	\$ 28.6
Development Charge Contribution				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Disposition				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Works Equipment Reserve				111.1	123.7	136.7	149.9	149.3	120.2	68.6

**includes inflationary increases on contributions and spending of 2% per year cumulative*



TREASURY SERVICES

2024 Proposed Capital and Operating Budget



Gross Budget Revenues										Remarks
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Taxation - General Levy and Rated PILs	(6,175,395)	(6,279,607)	(6,501,035)	(7,243,196)	(7,208,248)	(7,296,611)	(53,415)	(7,296,611)	(7,296,611)	
City of Woodstock Boundary Adjustment	(115,771)	(115,771)	(115,771)	(115,771)	(115,771)	(115,771)	-	(115,771)	(115,771)	
Fines and Penalties	(59,523)	(58,804)	(55,623)	(52,974)	(49,800)	(47,428)	5,546	(45,170)	(43,019)	
Gain/Loss on Sale of TCA	-	-	-	-	(12,646)	-	-	-	-	
Investment Income	(176,398)	(167,339)	(364,414)	(235,181)	(746,278)	(415,495)	(180,314)	(498,206)	(542,237)	
Ontario Municipal Partnership Fund (OMPF)	(863,831)	(703,300)	(726,500)	(792,700)	(792,700)	(809,400)	(16,700)	(809,400)	(809,400)	
Payments-In-Lieu	(49,401)	(23,788)	(24,086)	(30,242)	(30,243)	(24,957)	5,285	(24,957)	(24,957)	
Prior Year Surplus/Deficit	(1,148,055)	(625,815)	-	-	(325,998)	-	-	-	-	
Sundry Revenue	(108)	(1)	(19,713)	(52)	(13)	(50)	2	(50)	(50)	
Supplementary Taxation	(167,437)	(142,019)	(369,886)	(139,401)	(102,366)	(107,224)	32,176	(105,089)	(104,301)	
User Fees and Charges	(6,105)	(7,125)	(6,175)	(5,250)	(6,205)	(6,525)	(1,275)	(6,525)	(6,525)	
TOTALS	(2,586,627)	(1,843,961)	(1,682,169)	(1,371,571)	(2,182,019)	(1,526,851)	(155,280)	(1,605,167)	(1,646,259)	
Gross Budget Expenditures										Remarks
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	
Administration	(855)	283,012	266,888	331,336	350,919	337,675	6,339	343,068	350,051	
Financial Expenses	338,229	641,488	12,870	33,612	365,260	133,289	99,677	135,956	138,673	
Tax Rebates and Write-offs	142,141	125,249	83,519	116,970	84,528	87,262	(29,707)	80,777	80,186	
TOTALS	479,514	1,049,749	363,277	481,918	800,708	558,226	76,309	559,801	568,909	
NET TREASURY SERVICES BUDGET	(2,107,113)	(794,212)	(1,318,892)	(889,653)	(1,381,312)	(968,624)	(78,971)	(1,045,366)	(1,077,350)	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Remarks
TREASURY SERVICES REVENUES										
Taxation - General Levy										
11-5-022000-0120 Residential (RT)	(4,014,347)	(4,108,316)	(4,293,296)	(4,781,803)	(4,730,847)	(4,768,412)	13,391	(4,768,412)	(4,768,412)	<i>as per the Collectors' Roll 2024 @ current rates</i>
11-5-022000-0130 Multi-Residential (MT)	(132,346)	(131,706)	(137,521)	(142,685)	(142,685)	(142,685)	-	(142,685)	(142,685)	
11-5-022000-0140 Commercial (CT) and Parking Lots (GT)	(291,861)	(303,906)	(310,765)	(410,343)	(404,210)	(421,017)	(10,674)	(421,017)	(421,017)	
11-5-022000-0141 Commercial Vacant Units/Excess Land (CU)	(2,810)	(2,375)	(2,413)	(3,589)	(2,684)	(2,684)	905	(2,684)	(2,684)	
11-5-022000-0142 Commercial Vacant Land (CX)	(1,925)	(2,370)	(2,493)	(2,684)	(3,589)	(3,128)	(444)	(3,128)	(3,128)	
11-5-022000-0150 Industrial (IT)	(57,114)	(54,920)	(52,525)	(142,482)	(142,482)	(153,311)	(10,829)	(153,311)	(153,311)	
11-5-022000-0151 Industrial Vacant Units/Excess Land (IU)	(895)	(903)	(1,700)	(1,285)	(1,285)	(1,285)	-	(1,285)	(1,285)	
11-5-022000-0152 Industrial Vacant Land (IX)	(301)	(304)	(309)	(323)	(323)	(323)	-	(323)	(323)	
11-5-022000-0155 Large Industrial (LT)	(84,844)	(85,589)	(86,949)	(90,854)	(90,854)	(91,683)	(829)	(91,683)	(91,683)	
11-5-022000-0160 Farmland (FT)	(1,206,306)	(1,228,247)	(1,245,729)	(1,293,892)	(1,311,198)	(1,332,455)	(38,563)	(1,332,455)	(1,332,455)	
11-5-022000-0170 Managed Forest (TT)	(1,670)	(2,155)	(2,189)	(2,289)	(2,290)	(2,289)	-	(2,289)	(2,289)	
11-5-022000-0180 Pipelines (PT)	(300,262)	(303,433)	(308,880)	(323,333)	(317,011)	(318,548)	4,785	(318,548)	(318,548)	
<i>Subtotal Taxation - General Levy</i>	<i>(6,094,681)</i>	<i>(6,224,223)</i>	<i>(6,444,769)</i>	<i>(7,195,562)</i>	<i>(7,149,457)</i>	<i>(7,237,820)</i>	<i>(42,258)</i>	<i>(7,237,820)</i>	<i>(7,237,820)</i>	
Levy-Based Payments-In-Lieu										
11-5-023000-0143 Commercial PIL Full (CFN)	(43,478)	(18,578)	(18,874)	(19,721)	(19,721)	(19,721)	-	(19,721)	(19,721)	<i>as per the Collectors' Roll 2024 @ current rates</i>
11-5-023000-0144 Commercial PIL General (CGN)	(35,724)	(36,037)	(36,610)	(27,097)	(38,254)	(38,254)	(11,157)	(38,254)	(38,254)	
11-5-023000-0153 Industrial PIL Full (IHN)	(1,512)	(769)	(781)	(816)	(816)	(816)	-	(816)	(816)	
<i>Subtotal Levy-Based Payments-in-Lieu</i>	<i>(80,714)</i>	<i>(55,384)</i>	<i>(56,265)</i>	<i>(47,634)</i>	<i>(58,791)</i>	<i>(58,791)</i>	<i>(11,157)</i>	<i>(58,791)</i>	<i>(58,791)</i>	
Total Rate-Based Taxation	(6,175,395)	(6,279,607)	(6,501,035)	(7,243,196)	(7,208,248)	(7,296,611)	(53,415)	(7,296,611)	(7,296,611)	
Supplementary Taxation										
11-5-022010-0120 Residential/Farm (RT)	(90,869)	(96,792)	(358,478)	(95,000)	(74,621)	(87,427)	7,573	(86,280)	(82,776)	based on 3-year average (2020, 2021 and 2023 actuals)
11-5-022010-0130 Multi-Residential (MT)	-	(1,419)	-	(473)	-	-	473	-	-	no anticipated supplementals in this category
11-5-022010-0140 Commercial (CT)	(2,449)	(460)	(5,404)	(2,771)	(8,392)	(4,752)	(1,981)	(6,182)	(6,442)	based on 3-year rolling average (last 3 years actuals)
11-5-022010-0142 Commercial Vacant Land (CX)	(471)	-	-	(157)	253	-	157	-	-	no anticipated supplementals in this category
11-5-022010-0150 Industrial (IT)	-	(2,652)	-	(884)	-	-	884	-	-	no anticipated supplementals in this category
11-5-022010-0160 Farmland (FT)	(31,133)	(22,303)	(5,256)	(19,564)	(17,577)	(15,045)	4,519	(12,626)	(15,083)	based on 3-year rolling average (last 3 years actuals)
11-5-022010-0170 Managed Forest (TT)	-	-	(3)	(1)	-	-	1	-	-	no anticipated supplementals in this category
11-5-022010-0180 Pipelines (PT)	(700)	(816)	(746)	(754)	(2,029)	-	754	-	-	no anticipated supplementals in this category
11-5-022010-0190 Commercial New Construction (XT)	(4,144)	-	-	(1,381)	-	-	1,381	-	-	no anticipated supplementals in this category
11-5-022010-0193 Industrial New Construction (JT)	(37,671)	(17,577)	-	(18,416)	-	-	18,416	-	-	no anticipated supplementals in this category
Total Supplementary Taxation	(167,437)	(142,019)	(369,886)	(139,401)	(102,366)	(107,224)	32,176	(105,089)	(104,301)	

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Remarks
TREASURY SERVICES REVENUES (cont'd)										
Sundry Revenue										
11-5-022030-0511 Tax Certificates	(5,805)	(6,800)	(5,800)	(5,000)	(5,655)	(6,000)	(1,000)	(6,000)	(6,000)	based on 100 certificates @ \$60.00
11-5-022030-0801 Accounts Receivable - Interest	-	-	(82)	(50)	-	(50)	-	(50)	(50)	AR now charged 1.25% monthly for outstanding balances
11-5-022030-0811 Penalty/Interest Income - Taxes	(59,523)	(58,804)	(55,623)	(52,974)	(49,800)	(47,428)	5,546	(45,170)	(43,019)	reduced 5% annually based on downward trend of tax arrears
11-5-022030-0821 NSF Fees	(300)	(325)	(375)	(250)	(550)	(525)	(275)	(525)	(525)	based on 15 NSF's @ \$35.00 (new rate)
11-5-022030-0901 Penny Rounding	-	-	(0)	-	0	-	-	-	-	no annual budget required
11-5-022030-0913 Sundry Revenue	(108)	(1)	(19,628)	-	(13)	-	-	-	-	no annual budget required
11-5-022030-0926 Operating Surplus/Deficit from Prior Year	(1,148,055)	(625,815)	-	-	(325,998)	-	-	-	-	no annual budget required
11-5-022030-0931 Investment Income - Drains	-	(1,841)	-	-	(33,699)	(1,331)	(1,331)	(1,153)	(972)	capital drain interest (2023) - internal drain financing interest 2021-2030
11-5-022030-0932 Investment Income - Bank Account	(120,530)	(110,398)	(309,314)	(180,081)	(657,479)	(359,064)	(178,983)	(441,952)	(486,165)	based on 3-year rolling average
11-5-022030-0934 Investment Income - ERTH	(55,867)	(55,100)	(55,100)	(55,100)	(55,100)	(55,100)	-	(55,100)	(55,100)	as per interest on loan receivable
11-5-022030-0949 Gain/Loss on Sale of TCA	-	-	-	-	(12,646)	-	-	-	-	no annual budget required
11-5-022030-0998 Expense Recovery	-	-	(4)	(2)	-	-	2	-	-	no annual budget required
Total Sundry Revenue	(1,390,188)	(859,084)	(445,925)	(293,457)	(1,140,940)	(469,498)	(176,041)	(549,950)	(591,830)	
Grants										
11-5-022050-0330 Non-specific Ontario Grants (OMPF)	(863,831)	(703,300)	(726,500)	(792,700)	(792,700)	(809,400)	(16,700)	(809,400)	(809,400)	based on 2023 Allocation Notice confirmation
11-5-022050-0430 City of Woodstock - Ongoing Boundary Adjustment	(115,771)	(115,771)	(115,771)	(115,771)	(115,771)	(115,771)	-	(115,771)	(115,771)	compensation for prior boundary adjustment
Total Grants	(979,602)	(819,071)	(842,271)	(908,471)	(908,471)	(925,171)	(16,700)	(925,171)	(925,171)	
Non-Variable Based Payments-in-Lieu										
11-5-023000-0143 Commercial PIL Full (CFN)	(43,478)	(18,578)	(18,874)	(25,061)	(25,061)	(19,721)	5,340	(19,721)	(19,721)	school board portion retained by Township
11-5-023000-0153 Industrial PIL Full (IHN)	(1,512)	(769)	(781)	(750)	(750)	(816)	(66)	(816)	(816)	school board portion retained by Township
11-5-023000-0221 Railways	(4,327)	(4,356)	(4,347)	(4,347)	(4,347)	(4,356)	(9)	(4,356)	(4,356)	rate set by province so budget consistent
11-5-023000-0242 Hydro	(84)	(84)	(84)	(84)	(84)	(64)	20	(64)	(64)	rate set by province so budget consistent
Total Rate-Based Payments-in-lieu	(49,401)	(23,788)	(24,086)	(30,242)	(30,243)	(24,957)	5,285	(24,957)	(24,957)	

Township of East Zorra-Tavistock
 TREASURY SERVICES
 2024 Proposed Operating and Capital Budgets Summary

Revision Date: 2024-01-31

Description	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2023 Actual	2024 Proposed	Difference (2024 - 2023)	2025 Projected	2026 Projected	Remarks
TREASURY SERVICES EXPENDITURES										
Tax Rebates and Write-offs										
11-6-022020-0120 Residential/Farm (RT)	116,606	94,845	93,398	101,616	73,678	87,307	(14,309)	84,794	81,927	based on 3-year rolling average
11-6-022020-0130 Multi-Residential (MT)	-	-	967	322	-	-	(322)	-	-	no write-offs anticipated in this area
11-6-022020-0140 Commercial (CT)	19,267	6,579	5,197	10,348	11,690	7,822	(2,526)	8,237	9,250	based on 3-year rolling average
11-6-022020-0150 Industrial (IT)	1,597	4,459	455	2,170	-	1,638	(532)	698	779	based on 3-year rolling average
11-6-022020-0151 Industrial Vacant Units/Excess Land (IU)	-	(770)	-	(257)	-	-	257	-	-	no write-offs anticipated in this area
11-6-022020-0155 Large Industrial (LT)	-	1,725	-	575	-	-	(575)	-	-	no write-offs anticipated in this area
11-6-022020-0160 Farmland (FT)	4,669	835	(16,498)	(3,665)	(12,851)	(9,505)	(5,840)	(12,952)	(11,769)	represents Farmland assessments gained as part of Residential write-offs
11-6-022020-0170 Managed Forest (TT)	2	-	-	1	-	-	(1)	-	-	based on 3-year rolling average
11-6-022020-0180 Pipelines (PT)	-	-	-	-	12,011	-	-	-	-	one-time Legasco settlement for numerous prior years in 2023
11-6-022020-0193 Industrial New Construction (JT)	-	17,577	-	5,859	-	-	(5,859)	-	-	no write-offs anticipated in this area
Total Tax Rebates and Write-offs	142,141	125,249	83,519	116,970	84,528	87,262	(29,707)	80,777	80,186	
Financial Expenses										
11-4-022040-8502 Transfer to Tax Rate Stabilization Reserve	179,100	625,815	-	-	325,998	-	-	-	-	transfer annual surplus of prior year
11-4-022040-8511 Transfer to Property Acquisitions Reserve	-	-	-	-	12,646	-	-	-	-	sale of land proceeds moved to reserve in 2023
11-4-022040-8537 Transfer to Asset Management Reserve	132,600	-	-	-	-	100,000	100,000	102,000	104,040	borrowed funding for new Admin Building, payback \$100,000/year + 2%
11-6-022040-4003 Consulting	-	-	-	-	700	-	-	-	-	no budget required
11-6-022040-4007 Audit Services	21,726	9,560	7,632	27,061	21,370	27,602	541	28,154	28,717	2% per year as per agreement for services (5-years)
11-6-022040-5001 Bank Charges	4,805	6,099	5,237	6,547	4,546	5,683	(864)	5,796	5,912	addition of EFT program resulting in higher bank fees
11-6-022040-5105 Service Charges	-	9	-	3	1	3	0	4	3	based on 3-year rolling average
11-6-022040-5260 Tax Penalty and Interest Write-offs	(1)	4	1	1	0	1	(0)	2	1	based on 3-year rolling average
Total Financial Expenses	338,229	641,488	12,870	33,612	365,260	133,289	99,677	135,956	138,673	
Administration										
11-6-025022-1110 Salaries and Wages	-	207,469	201,524	233,578	241,172	240,878	7,299	245,695	250,609	Financial Services staff and expenses moved here for 2022 2024 Salary and Benefits Workbook + 2% in future years
11-6-025022-1201 CPP	-	9,411	9,735	11,786	12,015	11,956	170	12,195	12,439	2024 Salary and Benefits Workbook + 2% in future years
11-6-025022-1202 EI	-	3,680	3,244	6,613	4,105	4,406	(2,207)	4,494	4,584	2024 Salary and Benefits Workbook + 2% in future years
11-6-025022-1203 WSIB	-	6,501	5,933	8,035	8,078	8,238	203	8,403	8,571	2024 Salary and Benefits Workbook + 2% in future years
11-6-025022-1204 OMERS	-	20,470	17,724	14,661	18,937	17,193	2,532	17,536	17,887	2024 Salary and Benefits Workbook + 2% in future years
11-6-025022-1205 EHT	-	4,046	3,649	4,555	4,601	4,697	142	4,791	4,887	2024 Salary and Benefits Workbook + 2% in future years
11-6-025022-1210 Health Benefits	-	14,829	1,135	17,060	21,958	18,664	1,604	19,037	19,418	2024 Salary and Benefits Workbook + 2% in future years
11-6-025022-1251 Mileage	-	-	658	1,000	866	500	(500)	510	520	reduced budget with new building + 2% over p/y actual in future years
11-6-025022-1252 Conventions and Seminars	-	-	669	2,500	2,075	2,116	(384)	2,159	2,202	2% over prior year actual
11-6-025022-1255 Dues and Memberships	-	-	346	-	-	1,350	1,350	-	-	AMCTO Memberships (x2) + OMTRA Membership (1)
11-6-025022-1263 Training and Staff Development	-	-	1,221	7,500	9,143	2,500	(5,000)	2,550	2,601	regular training courses as in previous years for experienced staff
11-6-025022-3005 Office Supplies	-	-	927	3,000	1,569	1,500	(1,500)	1,530	1,561	tax bill prints, envelopes, general office supplies
11-6-025022-3033 IT Software	-	16,069	20,403	21,423	22,484	23,609	2,186	24,081	24,562	ongoing software support costs for corporate financial softwares
11-6-025022-4002 Legal Services	-	-	-	-	3,136	-	-	-	-	no budget required here for 2024+
11-6-025022-5017 Cash Over/Short	-	26	(27)	-	(2)	-	-	-	-	no budget required here
11-6-025022-5115 Interest Charges	-	495	29	-	309	-	-	-	-	no budget required here - will catch up on AP payments
11-6-025022-5230 Write-offs and Charge-outs	(855)	15	(283)	(374)	473	68	443	86	209	based on 3-year rolling average
Total Administration	(855)	283,012	266,888	331,336	350,919	337,675	6,339	343,068	350,051	



BACKGROUND INFORMATION

2024 Proposed Capital and Operating Budget



EAST ZORRA-TAVISTOCK

2024 EZT Master Debt Schedule

Name	County By-law #	Debenture Amount	Interest Rate	GL Accounts	2024	2025	2026	2027	2028	Future Years 2024-2028
TILE DRAIN DEBENTURE DEBT										
Masters 2018-32	6042-2018a	31,800.00	6.00%	Revenue 11-5-185081-0944 Principal 11-6-185081-5210 Interest 11-6-185081-2220	4,320.60	4,320.60	4,320.60	4,320.60	4,320.60	25,923.60
TOTAL DEBENTURE PRINCIPAL AND INTEREST					4,320.60	4,320.60	4,320.60	4,320.60	4,320.60	25,923.60
TOTAL TILE DRAIN LOAN DEBENTURE DEBT										
TOTAL DEBENTURE PRINCIPAL AND INTEREST					4,320.60	4,320.60	4,320.60	4,320.60	4,320.60	25,923.60
MUNICIPAL DRAIN DEBENTURE DEBT										
Timms Creek Drain (10-yr) - paid semi-annually (Apr/Oct)	5856-2016a	140,423.00	2.54%	Revenue 11-5-184010-0944 Principal 11-6-184010-5210 Interest 11-6-184010-2220	15,999.40	15,999.40	15,999.40			63,997.60
TOTAL DEBENTURE PRINCIPAL AND INTEREST					15,999.40	15,999.40	15,999.40			63,997.60
Milson Drain - paid semi-annually (May/Dec) with Walker Drain	6037-2018	36,700.00	3.79%	Revenue 11-5-184010-0944 Principal 11-6-184010-5210 Interest 11-6-184010-2220	4,443.54	4,443.54	4,443.54	4,443.54	4,443.54	26,661.24
TOTAL DEBENTURE PRINCIPAL AND INTEREST					4,443.54	4,443.54	4,443.54	4,443.54	4,443.54	26,661.24
Walker Drain - paid semi-annually (May/Dec) with Milson Drain	6037-2018	107,700.00	3.79%	Revenue 11-5-184010-0944 Principal 11-6-184010-5210 Interest 11-6-184010-2220	13,040.06	13,040.06	13,040.06	13,040.06	13,040.06	78,240.36
TOTAL DEBENTURE PRINCIPAL AND INTEREST					13,040.06	13,040.06	13,040.06	13,040.06	13,040.06	78,240.36
TOTAL MUNICIPAL DRAIN DEBENTURE DEBT					33,483.00	33,483.00	33,483.00	17,483.60	17,483.60	168,899.20
TOTAL DEBENTURE PRINCIPAL AND INTEREST					33,483.00	33,483.00	33,483.00	17,483.60	8,741.80	160,157.40
OTHER DEBENTURE DEBT										
INNERKIP ROADS - paid annually (Feb)	5237-2011	1,500,000.00	3.72%	Principal 11-6-069911-5210 Interest 11-6-069911-2220	118,554.65	122,964.88	127,539.10			483,361.22
TOTAL DEBENTURE PRINCIPAL AND INTEREST					132,283.63	132,283.63	132,283.55			529,134.44
TAVISTOCK PAVILION "ROYAL RENO" - paid semi-annually (May/Dec)	5519-2013	250,000.00	4.06%	Principal 11-6-161023-5210 Interest 11-6-161023-2220	18,521.99	19,281.62	20,072.39	20,895.60	21,752.53	118,316.42
TOTAL DEBENTURE PRINCIPAL AND INTEREST					22,417.16	22,417.16	22,417.16	22,417.16	22,417.16	134,502.96
TOTAL OTHER DEBENTURE DEBT					137,076.64	142,246.50	147,611.49	20,895.60	21,752.53	601,677.64
TOTAL DEBENTURE PRINCIPAL AND INTEREST					154,700.79	154,700.79	154,700.71	22,417.16	22,417.16	663,637.40
TOTAL OF EZT OUTSTANDING DEBENTURE DEBT					170,129.18	176,449.60	183,020.07	41,423.68	34,407.81	769,475.24
TOTAL DEBENTURE PRINCIPAL AND INTEREST					22,375.21	16,054.79	9,484.24	2,797.68	1,071.75	80,243.16
TOTAL DEBENTURE PRINCIPAL AND INTEREST					192,504.39	192,504.39	192,504.31	44,221.36	35,479.56	849,718.40

2024 Levy Based on 2024 Assessment @ 2023 Tax Rates

PROPERTY CLASS	TAX CODE	2023 ASSESSMENT	2024 ASSESSMENT	2023 TAX RATIOS	2024 TAX RATIOS	2023 Weighted Assessment	2024 Weighted Assessment	2023 FINAL TAX RATES @ 2023 RATIOS	2023 FINAL TAX RATES @ 2023 RATIOS	2023 TAXES	2024 TAXES	Tax Levy Changes 2024 vs 2023
Residential Tx:Full EPubSup	RTEP	893,648,356	891,947,331	1.0000	1.0000	893,648,356	891,947,331	0.51722000	0.51722000	\$ 4,622,128	\$ 4,613,330	\$ (8,798)
Residential Tx:Full ESepSup	RTES	29,407,102	28,767,167	1.0000	1.0000	29,407,102	28,767,167	0.51722000	0.51722000	\$ 152,099	\$ 148,790	\$ (3,309)
Residential Tx:Full FPubSup	RTFP	660,429	364,525	1.0000	1.0000	660,429	364,525	0.51722000	0.51722000	\$ 3,416	\$ 1,885	\$ (1,531)
Residential Tx:Full FSepSup	RTFS	803,863	852,127	1.0000	1.0000	803,863	852,127	0.51722000	0.51722000	\$ 4,158	\$ 4,407	\$ 249
		924,519,750	921,931,150			924,519,750	921,931,150			\$ 4,781,801	\$ 4,768,412	\$ (13,389)
Farmland Awaiting Res Dev: EPubSup	R1EP	-	-	0.4500	0.4500	-	-	0.23274900	0.23274900	\$ -	\$ -	\$ -
Farm Tx:Full EPubSup	FTEP	1,129,906,359	1,169,146,656	0.2177	0.2177	245,980,614	254,523,227	0.11259879	0.11259879	\$ 1,272,261	\$ 1,316,445	\$ 44,184
Farm Tx:Full ESepSup	FTES	19,205,155	14,214,020	0.2177	0.2177	4,180,962	3,094,392	0.11259879	0.11259879	\$ 21,625	\$ 16,005	\$ (5,620)
Farm Tx:Full FPubSup	FTFP	1,429	1,362	0.2177	0.2177	311	297	0.11259879	0.11259879	\$ 2	\$ 2	\$ -
Farm TxFull FSepSup	FTFS	2,307	2,312	0.2177	0.2177	502	503	0.11259879	0.11259879	\$ 3	\$ 3	\$ -
		1,149,115,250	1,183,364,350			250,162,389	257,618,419			\$ 1,293,891	\$ 1,332,455	\$ 38,564
Parking Lot	GTN	232,100	232,100	1.9018	1.9018	441,408	441,408	0.98364900	0.98364900	\$ 2,283	\$ 2,283	\$ -
Commercial Occupied	CTN	41,484,326	42,569,426	1.9018	1.9018	78,894,891	80,958,534	0.98364900	0.98364900	\$ 408,060	\$ 418,734	\$ 10,674
Commercial Vacant Land	CUN	389,800	389,800	1.3313	1.3313	518,925	518,925	0.68855430	0.68855430	\$ 2,684	\$ 2,684	\$ -
Commercial V/U Excess Lnd	CXN	521,300	454,300	1.3313	1.3313	693,986	604,791	0.68855430	0.68855430	\$ 3,589	\$ 3,128	\$ (461)
		42,627,526	43,645,626			80,107,802	82,082,250			\$ 416,616	\$ 426,829	\$ 10,213
Industrial Occupied	ITN	10,474,400	11,270,500	2.6300	2.6300	27,547,672	29,641,415	1.36028860	1.36028860	\$ 142,482	\$ 153,311	\$ 10,829
Industrial - Excess Land	IUN	145,300	145,300	1.7095	1.7095	248,390	248,390	0.88418759	0.88418759	\$ 1,285	\$ 1,285	\$ -
Industrial - Vacant Land	IXN	36,500	36,500	1.7095	1.7095	62,397	62,397	0.88418759	0.88418759	\$ 323	\$ 323	\$ -
		10,656,200	11,452,300			27,858,459	29,952,202			\$ 144,090	\$ 154,919	\$ 10,829
Large Industrial-Occupied	LTN	6,679,000	6,740,000	2.6300	2.6300	17,565,770	17,726,200	1.36028860	1.36028860	\$ 90,854	\$ 91,683	\$ 829
Industrial - (New Construction)	JTN	\$ -	\$ -	2.6300	2.6300	-	-	1.36028860	1.36028860	\$ -	\$ -	\$ -
Multi-Res Tx Full EPub	MTEP	13,656,674	13,656,414	2.0000	2.0000	27,313,348	27,312,828	1.03444000	1.03444000	\$ 141,270	\$ 141,267	\$ (3)
Multi-Res Tx Full ESep	MTES	130,444	130,810	2.0000	2.0000	260,888	261,620	1.03444000	1.03444000	\$ 1,349	\$ 1,353	\$ 4
Multi-Res Tx Full FPub	MTFP	2,431	2,317	2.0000	2.0000	4,862	4,634	1.03444000	1.03444000	\$ 25	\$ 24	\$ (1)
Multi-Res Tx Full FSep	MTFS	3,925	3,933	2.0000	2.0000	7,850	7,866	1.03444000	1.03444000	\$ 41	\$ 41	\$ -
		13,793,474	13,793,474			27,586,948	27,586,948			\$ 142,685	\$ 142,685	\$ -
Pipelines	PTN	49,642,000	48,907,000	1.2593	1.2593	62,514,171	61,588,585	0.65133515	0.65133515	\$ 323,336	\$ 318,548	\$ (4,788)
Managed Forests - EP	TTEP	1,575,700	1,575,700	0.2500	0.2500	393,925	393,925	0.12930500	0.12930500	\$ 2,037	\$ 2,037	\$ -
Managed Forests - ES	TTES	195,000	195,000	0.2500	0.2500	48,750	48,750	0.12930500	0.12930500	\$ 252	\$ 252	\$ -
		1,770,700	1,770,700			442,675	442,675			\$ 2,289	\$ 2,289	\$ -
Commercial New Construction	XTN			1.9018	1.9018	-	-	0.98364900	0.98364900	\$ -	\$ -	\$ -
Commercial New Construction - Excess	XUN			1.3313	1.3313	-	-	0.68855430	0.68855430	\$ -	\$ -	\$ -
		-	-			-	-			\$ -	\$ -	\$ -
Exempt	EN	29,339,500	52,643,500	1.0000	1.0000	29,339,500	52,643,500			\$ -	\$ -	\$ -
Total Taxable Assessment		2,228,143,400	2,284,248,100			1,391,199,372	1,399,369,837			7,195,562	7,237,820	\$ 42,258

Rate-Based PIL Calculations:

PROPERTY CLASS	TAX CODE	2023 ASSESSMENT	2024 ASSESSMENT	2023 TAX RATIOS	2024 TAX RATIOS	2023 Weighted Assessment	2024 Weighted Assessment	2023 FINAL TAX RATES	2023 FINAL TAX RATES @ 2023 RATIOS	2023 TAXES	2024 TAXES	Tax Levy Changes 2024 vs 2023
Commercial-PIL-Full	CFN	2,004,900	2,004,900	1.9018	1.9018	3,812,919	3,812,919	0.98364900	0.98364900	\$ 19,721	\$ 19,721	\$ -
Commercial-PIL-General	CGN	3,889,000	3,889,000	1.9018	1.9018	7,396,100	7,396,100	0.98364900	0.98364900	\$ 27,097	\$ 38,254	\$ 11,157
Industrial-PIL-Full Shared	IHN	60,000	60,000	2.6300	2.6300	157,800	157,800	1.36028860	1.36028860	\$ 816	\$ 816	\$ (0)
Total PIL		5,953,900	5,953,900			11,366,819	11,366,819			\$ 47,634	\$ 58,791	\$ 11,157
Total Assessments		2,234,097,300	2,290,202,000			1,431,905,691	1,463,380,156			\$ 7,243,196	\$ 7,296,611	\$ 53,415