

**THE CORPORATION OF THE
TOWNSHIP OF EAST ZORRA-TAVISTOCK
COUNTY OF OXFORD**

By-law #2017 – 022

Being a By-law to adopt the 2017 Estimate of Revenues and Expenditures and to provide for adoption of tax rates and to further provide for penalty and interest in default of payment thereof for 2017 and to provide for other matters related to taxation and to adopt user fees.

WHEREAS Section 290 of The Municipal Act, 2001 S.O. 2001, c. 25, as amended, requires that a local municipality shall in each year prepare and adopt a budget;

AND WHEREAS a municipality shall give public notice of its intention to adopt or amend the budget at a council meeting specified in the notice;

AND WHEREAS the Council of the Township of East Zorra-Tavistock has provided such notice and provided an opportunity for public input at the March 1, 2017 Council meeting;

AND WHEREAS Section 340 of the Municipal Act S.O. 2001, c.25, as amended, provides that the Treasurer of a local municipality shall prepare a tax roll for each year based on the last returned assessment roll for the year and that the Tax Collector shall collect the taxes once the tax roll has been prepared;

AND WHEREAS certain regulations require reductions in certain tax rates for certain classes or subclasses of property, and;

AND WHEREAS County and Education tax rates and/or levies have been provided;

NOW THEREFORE the Council of the Corporation of the Township of East Zorra- Tavistock hereby ENACTS AS FOLLOWS:

1. That the 2017 levy for all purposes shall be \$12,150,779 comprised as follows:

Township	<u>\$5,284,005</u>
County	<u>\$4,249,738</u>
Education	<u>\$2,617,036</u>
Total	<u>\$12,150,779</u>

2. That the 2017 Estimate of Revenues and Expenditures for the Township of East Zorra-Tavistock as set out in Schedule "A" attached hereto and forming part of this by-law is hereby adopted.
3. That the 2017 Tax Rates required to levy the amounts as set out in Section 1, not including local improvement rates or other special rates collected as taxes, shall be as set out in Schedule "B" attached hereto and forming part of this by-law.

4. That Municipal Drainage levies and debentures, and Tile Loan debentures due in 2017 shall be collected on the roll.
5. That the Treasurer pay over to the various School Boards and to the County of Oxford, on or before the due dates, the amounts due.
6. That every owner shall be taxed according to the tax rates in this by-law.
7. Taxes for all Property Classes shall become due and payable in two (2) instalments as follows:

First Instalment	August 31, 2017
Second Instalment	October 31, 2017
8. That notice of such taxes due shall be sent by first class mail by the Treasurer to those persons liable for the payment of taxes.
9. That a charge as a penalty of 1¼ per cent on the amount of any outstanding taxes levied in 2017, shall be made on the first day of default and on the first day of each calendar month thereafter in which default continues until December 31, 2017, and any such additional amount shall be levied and collected in the same manner as if it had been originally imposed with and formed part of the taxes levied under this by-law.
10. That interest of 1¼ per cent on the amount of any taxes due and unpaid after December 31, 2017, shall be charged on the first day of each calendar month thereafter in which the default continues.
11. That the Five Year Capital Forecast as set out in Schedule “C” attached hereto, be approved in principle, subject to review and amendment during future year budget approvals.
12. That the User Fees effective January 1, 2018, as set out in Schedule “D” attached hereto be adopted, subject to review and amendment as required.
13. That the Grants to Organizations as set out in Schedule “E” attached hereto be adopted.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 7th DAY OF June, 2017.

seal



Don McKay, Mayor



Will Jaques, Clerk

2017 Schedule "A"

		<u>2017 Budget</u>
	Operating	
	Non-Departmental Activities	
	Taxation Levy	
11-000-001	Taxation	<u>(\$5,284,005)</u>
		<u>(5,284,005)</u>
	General Government	
11-000-000	Surplus/Deficit	0
11-000-002	Supplementary Taxation	(70,000)
11-000-003	Tax Rebates & Write-offs	40,000
11-000-005	Payments in Lieu of Taxes	(60,600)
11-000-006	Ontario Grants	(704,500)
11-000-007	Canada Grants	(323,607)
11-000-021	Departmental Revenue	(231,600)
11-000-121	Departmental Expenditures	<u>241,536</u>
	Total General	<u>(1,108,771)</u>

		<u>2017 Budget</u>
	Corporate Services	
	Council	
11-111-111	Council	113,500
11-111-112	Conferences & Seminars	13,000
	Total Council	<u>126,500</u>
	Administration Staff	
11-123-121	Departmental Expenditures	580,000
	Total Administration	<u>580,000</u>
	Township Office Hickson	
11-181-021	Departmental Revenue	0
11-181-121	Departmental Expenditures	25,400
	Total Township Office Hickson	<u>25,400</u>
	89 Loveys St - Hickson	
11-182-021	Departmental Revenue	0
11-182-121	Departmental Expenditures	3,500
	Total Township Office Tavistock	<u>3,500</u>
	Former PUC Office	
11-183-021	Departmental Revenue	(3,500)
11-183-121	Departmental Expenditures	6,700
	Total Department 183 - Former PUC Office	<u>3,200</u>
	General Administration	
11-191-021	Departmental Revenue	(10,600)
11-191-121	Departmental Expenditure	202,500
11-191-126	Municipal Election	5,000
	Total General Administration	<u>196,900</u>
	Parks and Recreation	
	Parks & Recreation Admin	
11-758-021	Departmental Revenue	0

		2017 Budget
11-758-121	Departmental Expenditures	36,150
	Total Parks & Recreation Admin	<u>36,150</u>
	Hickson Area	
	Hickson Park	
11-751-021	Departmental Revenue	0
11-751-121	Departmental Expenditures	21,850
	Total Hickson Park	<u>21,850</u>
	Innerkip Area	
	Innerkip Park	
11-752-021	Departmental Revenue	0
11-752-121 + 11-752-851	Departmental Expenditures	41,550
	Total Innerkip Park	<u>41,550</u>
	Stonegate Park	
11-754-021	Departmental Revenue	0
11-754-121	Departmental Expenditures	3,500
	Total Innerkip Estates Park	<u>3,500</u>
	Innerkip Community Centre	
11-761-021	Departmental Revenue	(20,000)
11-761-121	Departmental Expenditures	36,900
	Total Innerkip Community Centre	<u>16,900</u>
	Recreation Programs (HRC, IRC, Hickson Trail)	
	Hickson Trail	
11-766-021	Revenue	0
11-766-121 + 11-766-945	Expenses/Equity	0
	Total Hickson Trail	<u>0</u>
	Hickson Recreation Committee	
11-762-000	Surplus/Deficit	0
11-762-711	Administration	0

		2017 Budget
11-762-712	Concession	0
11-762-713	Minor Ball Program	0
11-762-716	Park Tractors	0
11-762-720	Tournaments	0
11-762-721	Fireworks	0
11-762-731	Banquet	0
11-762-734	Fundraising - Non Licensed	0
11-762-945	Equity	0
	Total Hickson Recreation Committee	<u>0</u>
	Innerkip Recreation Committee	
11-763-000	Surplus/Deficit	0
11-763-121	Departmental Expenditures	0
11-763-711	Administration	0
11-763-712	Concession	0
11-763-713	Minor Ball Program	0
11-763-714	Other Ball Programs	0
11-763-715	Grounds	0
11-763-716	Park Tractors	0
11-763-717	Diamond Maintenance/Setup	0
11-763-720	Tournaments	0
11-763-721	Fireworks	0
11-763-731	Banquet	0
11-763-734	Fundraising - Non Licensed	0
11-763-735	Activity 735	0
11-763-430	Capital	0
11-763-945	Equity	0
	Total Innerkip Recreation Committee	<u>0</u>
	Police	
	Police Services Board	
11-252-112	Conferences & Seminars	6,200
11-252-121	Departmental Expenses	7,225
	Total Police Services Board	<u>13,425</u>
	Township Policing	
11-253-006	Ontario Grants	(35,000)

		2017 Budget
11-253-021	Departmental Revenue	0
11-253-121	Departmental Expenitures	964,601
	Total Township Policing	<u>929,601</u>
	Total All Policing	<u>943,026</u>
	Miscellaneous	
	By-Law Enforcement	
11-261-021	Departmental Revenue	(1,500)
11-261-121	Departmental Expenditures	26,900
	Total By-Law Enforcement	<u>25,400</u>
	Animal Control	
11-281-021	Departmental Revenue	0
11-281-121	Departmental Expenditures	12,000
	Total Animal Control	<u>12,000</u>
	Livestock Claims	
11-282-021	Departmental Revenue	(500)
11-282-121	Departmental Expenditures	1,500
	Total Livestock Claims	<u>1,000</u>
	Fence Viewers	
11-283-121	Departmental Expenditures	0
	Total Fence Viewers	<u>0</u>
	Crossing Guards	
11-381-121	Departmental Expenditures	30,450
	Total Crossing Guards	<u>30,450</u>
	Cemeteries	
11-581-121	12th Line Baptist Cemetery	650
11-582-121	Vandecar Cemetery	500
11-583-121	17th Line Evangelical Cemetery	525

		2017 Budget
11-584-121	Brickyard Cemetery	500
	Total Cemeteries	<u>2,175</u>
	Seniors Picnic	
11-631-121	Departmental Expenditures	1,500
	Total Seniors Picnic	<u>1,500</u>
	Planning & Zoning Admin	
11-811-021	Departmental Revenue	(5,500)
11-811-121	Departmental Expenditures	3,600
	Total Planning & Zoning Admin	<u>(1,900)</u>
	Economic Development	
11-812-121	Departmental Expenditures	30,000
	Total Economic Development	<u>30,000</u>
	Total Corporate Services	<u>2,099,101</u>

**2017
Budget**

Tavistock Area

Tavistock Park

11-753-021	Departmental Revenue	(9,300)
11-753-121	Departmental Expenditures	61,100
	Total Tavistock Park	<u>51,800</u>

Bender Subdivision Parkette

11-756-021	Departmental Revenue	0
11-756-121	Departmental Expenditures	1,700
	Total Bender Subd Passive Park	<u>1,700</u>

Tavistock Memorial Hall

11-755-021	Departmental Revenue	(23,000)
11-755-121	Departmental Expenditures	55,650
	Total Tavistock Memorial Hall	<u>32,650</u>

TDRC - Arena

11-781-021	Departmental Revenue	(373,250)
11-781-121	Departmental Expenditures	440,700
	Total TDRC - Arena	<u>67,450</u>

TDRC - Concession Booth

11-782-021	Departmental Revenue	(34,000)
11-782-121	Departmental Expenditures	27,300
	Total TDRC - Concession Booth	<u>(6,700)</u>

TDRC - Vending Machines

11-783-021	Departmental Revenue	(3,600)
11-783-121	Departmental Expenditures	1,600
	Total TDRC - Vending Machines	<u>(2,000)</u>

TDRC Pro Shop/Skate Sharpening

11-784-021	Departmental Revenue	(50)
11-784-121	Departmental Expenditures	0
	Total TDRC Pro Shop/Skate Sharpening	<u>(50)</u>

		<u>2017 Budget</u>
	TDRC - Liquor	
11-785-021	Departmental Revenue	0
11-785-121	Departmental Expenditures	<u>0</u>
	Total TDRC - Liquor	<u>0</u>
	TDRC - Ice Resurfacer	
11-786-021	Departmental Revenue	(3,300)
11-786-121	Departmental Expenditures	<u>2,560</u>
	Total TDRC - Ice Resurfacer	<u>(740)</u>
	Total TDRC Operating	<u>57,960</u>
	Total Tavistock Area	<u>144,110</u>

**2017
Budget**

Building, Locates & Drainage

Building and Structural Inspection

11-271-021	Departmental Revenue	(113,500)
11-271-121 + 11-271-140	Departmental Expenditures	190,260
11-271-812	2006 GMC Canyon	4,100
	Total Building and Structural Inspection	<u>80,860</u>

Locates

11-313-372	Departmental Expenditures	8,150
	Total Locates	<u>8,150</u>

Agriculture & Reforestation

11-871-021	Departmental Revenue	(93,500)
11-871-121	Departmental Expenditures	127,325
11-871-122	Wages Not Grant Eligible	0
11-871-128	Drain Repair Charge-Outs	1,500
	Total Agriculture & Reforestation	<u>35,325</u>

Tile Drainage

11-881-021	Departmental Revenue	(50,000)
11-881-121	Departmental Expenditures	50,650
	Total Tile Drainage	<u>650</u>

Building, Locates & Drainage

	Total Revenue	(257,000)
	Total Expenditures	381,985
	Total Building, Locates & Drainage	<u>124,985</u>

**2017
Budget**

Emergency Services

Hickson Fire Department

11-211-021	Departmental Revenue	(2,500)
11-211-121	Departmental Expenditures	67,750
11-211-123	FD Incident Response	77,500
11-211-124	FD Training & Practice	41,750
11-211-131	Fire Prevention	1,700
11-211-132	Fire Public Education	2,200
11-211-801	2001 Ford Sterling Pump	5,700
11-211-802	2007 Freightliner Tanker	6,400
11-211-803	2006 Rescue Van	4,300
	Total Hickson Fire Department	<u>204,800</u>

Innerkip Fire Department

11-222-021	Departmental Revenue	(26,000)
11-222-121	Department Expenditures	66,750
11-222-123	FD Incident Response	40,100
11-222-124	FD Training & Practice	38,250
11-222-131	Fire Prevention	1,700
11-222-132	Fire Public Education	2,200
11-222-804	2005 F/Liner Pumper	7,600
11-222-805	1994 International	6,900
11-222-806	1999 Ford Rescue Van	4,450
	Total Innerkip Fire Department	<u>141,950</u>

Tavistock Fire Department

11-233-021	Departmental Revenue	(10,000)
11-233-121	Departmental Expenditures	70,800
11-233-123	FD Incident Response	65,000
11-233-124	FD Training & Practice	40,250
11-233-131	Fire Prevention	1,700
11-233-132	Fire Public Education	2,300
11-233-807	1998 Pumper	4,200
11-233-808	2013 Freightliner Pumper/Tanker	4,100
11-233-809	2005 Rescue Van	3,300
	Total Tavistock Fire Department	<u>181,650</u>

		2017 Budget
	Township Fire Department	
11-244-021	Departmental Revenue	(1,500)
11-244-121	Departmental Expenditures	120,000
11-244-131	Fire Prevention	7,600
11-244-132	Fire Public Education	4,700
11-244-834	2014 Dodge RAM	4,250
	Total Township Fire Department	<u>135,050</u>
	Community Emergency Management	
11-246-021	Departmental Revenue	0
11-246-121	Departmental Expenditures	28,775
	Total Community Emergency Management	<u>28,775</u>
	Emergency Services	
	Total Revenue	(40,000)
	Total Expenditures	652,225
	Total Emergency Services	<u>692,225</u>

		<u>2017 Budget</u>
	Public Works	
	Roads & PW - Overhead	
11-311-021	Departmental Revenue	(10,000)
11-311-121	Departmental Expenditures	514,000
		<u>504,000</u>
	Equipment	
11-311-821	1999 Champion Grader 740A	(29,340)
11-311-823	2004 Volvo 730B Grader	(23,340)
11-311-824	2005 John Deere Tractor	(12,725)
11-311-825	2010 Caterpillar Loader	(19,175)
11-311-826	2014 Case Backhoe	(10,600)
11-311-827	Chainsaws and other small eqp.	7,500
11-311-828	Snowplows, Wings, etc	24,655
11-311-829	2006 Vermeer Brush Chipper	(4,200)
11-311-830	2008 Sterling Dump Truck	(31,635)
11-311-831	2006 Volvo Dump Truck	(29,390)
11-311-832	2006 Sterling 1375	(10,300)
11-311-833	2012 TerraStar Flatbed (Roads)	(10,730)
11-311-834	2007 GMC Sierra X-Cab (Scott)	0
11-311-835	2010 Silverado LT (PW Foreman)	9,620
11-311-836	2009 GMC Sierra (Dennis)	10,470
11-311-837	2007 GMC Pickup (Roads)	4,190
11-311-838	Public Works Water Tanker	0
	Total Equipment	<u>(125,000)</u>
	Roads & PW Facilities	
11-312-121	Departmental Expenditures	53,750
	Total Roads & PW Facilities	<u>53,750</u>
	Roads & PW - Road Maintenance	
11-313-021	Departmental Revenue	(10,000)
11-313-315	HM-Patching/Base Repair	37,080
11-313-317	HM-Sweeping	9,540
11-313-318	HM-Shoulder Maintenance	32,590
11-313-319	HM-Other Maintenance	16,615
11-313-331	LM-Patch Gravel Service	15,060
11-313-334	LM-Grading	61,850

		2017 Budget
11-313-335	LM-Dust Control	124,575
11-313-337	LM-Gravel Resurfacing	160,075
11-313-341	RM-Grass Cutting/Seed/Sod	25,250
11-313-342	RM-Tree Planting & Removal	153,100
11-313-343	RM-Tree Trimming/Brush Removal	0
11-313-344	RM-Spraying	0
11-313-345	RM-Debris Pick up	8,810
11-313-346	RM-Ditching Grader	36,075
11-313-347	RM-Other Roadside Maintenance	6,810
11-313-348	RM-Sewers & Drains	9,560
11-313-349	RM-Catchbasin Repairs/Cleaning	24,570
11-313-361	Bridge Maintenance	7,860
11-313-364	Culvert Installation & Repair	30,925
11-313-371	Signs/Barricades/Guide Rails	18,650
11-313-381	Hydrant Repair & Replacement	0
	Total Roads & PW - Road Maintenance	<u>768,995</u>
	Roads & PW - Winter Maintenance	
11-314-021	Departmental Revenue	(5,000)
11-314-411	Truck-Plowing/Salting/Sanding	158,200
11-314-412	Grader-Plowing/Iceblading	51,500
11-314-413	Hauling Sand & Salt	0
11-314-414	Snowfence Erection & Removal	12,650
11-314-415	Other Winter Activities	4,460
11-314-416	Snow Removal from Streets	18,810
11-314-417	Snow Removal- Parking Lots, etc	2,615
11-314-418	Snow Removal- Sidewalks	10,000
	Total Roads & PW - Winter Maintenance	<u>253,235</u>
	Roads & PW - Sidewalks	
11-322-531	Sidewalk Repair & Maintenance	27,500
	Total Roads & PW - Sidewalks	<u>27,500</u>
	Leaf & Yard Waste Program	
11-351-021	Departmental Revenue	(50,100)
11-351-121	Departmental Expenditures	50,100
	Total Leaf & Yard Waste Program	<u>0</u>

		<u>2017 Budget</u>
	Streetlighting	
11-371-021	Departmental Revenue	0
11-371-121	Departmental Expenditures	<u>62,000</u>
	Total Streetlighting	<u>62,000</u>
	 Total Public Works	 <u>1,544,480</u>
	 Total Operating - All Departments	 <u>(1,787,875)</u>

2017
Budget

Capital

Corporate Services

11-000-430	General Government	0
11-111-430	Council	1,000
11-181-430	Hickson Office	100,000
11-182-430	89 Loveys Street	0
11-183-430	Former PUC Office	0
11-191-430	General Admin	25,000
11-758-430	Parks Administration	0
11-751-430	Hickson Park	20,000
11-752-430	Innerkip Park	25,000
11-754-430	Stonegate Park	0
11-761-430	Innerkip Community Centre	15,000
	Total Corporate Services Total	186,000

Tavistock Recreation

11-753-430	Tavistock Park	25,000
11-756-430	Bender Subdivision Park	0
11-755-430	Tavistock Memorial Hall	20,000
11-787-430	TDRC - Capital	35,000
11-788-430	TDRC - Reserves	0
	Total Tavistock Recreation	80,000

Emergency Services

11-211-430	Hickson	11,000
11-222-430	Innerkip	11,000
11-233-430	Tavistock	11,000
11-244-430	Township	242,000
11-246-430	CEMC	0
	Total Emergency Services	275,000

Roads & PW

11-312-430	Facilities	65,000
11-315-430	Departmental Capital	0
11-315-431	Municipal Drains	60,000
11-315-434 + 11-315-021-0949	Equipment and Vehicles	0

		2017 Budget
11-315-435	Debenture Payments	0
11-315-440	Fibermat 14&15 MWSR to CoRd24	200,000
11-315-441	Homewood/Victoria Recon	0
11-315-442	Guiderrails (Centennial Dr2013)	0
11-315-443	Bridges	75,000
11-315-444	Fibermat 15th Line	50,000
11-315-445	Innerkip Streets Debenture	132,000
11-315-446	13th Line North End Pulverize	0
11-315-447	Tavistock NW SWMF	0
11-315-448	Adam St Pave & Shave	0
11-315-449	Jacob St East, Tavistock	150,000
11-315-450	17th Line Padding and Fibremat	0
11-315-451	ATSA Paving Scott, Raglan, Queen	0
11-315-452	Top Coat Jacob/William	50,000
11-315-453	Top Coat Main & George	0
11-315-454	Asphalt Top Coat Reserve	0
11-315-455	Asset Management Reserve	369,363
11-371-430	Streetlights	70,512
11-322-430	Sidewalks	25,000
	Total Roads & PW	<u>1,246,875</u>
	Total - Capital	<u>1,787,875</u>
	Total - Operating and Capital	<u><u>0</u></u>

	<u>2017 Budget</u>
Total Summary	
Taxation	(5,284,005)
General Gov't / Non-Governmental	(1,108,771)
Corporate Services - Operating	2,099,101
Corporate Services - Capital	186,000
Total Corporate Services	<u>2,285,101</u>
Tavistock Recreation Facilities - Operating	144,110
Tavistock Recreation Facilities - Capital	80,000
Total Tavistock Recreation Facilities	<u>224,110</u>
Building & Drainage - Operating	124,985
Fire & Protective Services - Operating	692,225
Fire & Protective Services - Capital	275,000
Total Fire & Protective Services	<u>967,225</u>
PW &Development - Operating	1,544,480
PW &Development - Capital	1,246,875
	<u>2,791,355</u>
Total	<u><u>0</u></u>

Schedule "B" Tax Rates

Assessment Class		Township	County	Education	Total
Commercial Taxable: Full No Support	CT	0.00989545	0.00793891	0.01390000	0.03173436
Commercial Taxable: Excess Land No Support	CU	0.00692681	0.00555724	0.00973000	0.02221406
Commercial Taxable: Vacant Land No Support	CX	0.00692681	0.00555724	0.00973000	0.02221406
Commercial Taxable: New Construction	XT	0.00989545	0.00793891	0.01140000	0.02923436
Commercial Taxable: NC Vacant Land	XU	0.00692681	0.00555724	0.00798000	0.02046406
Commercial Taxable: NC Excess Land	XX	0.00692681	0.00555724	0.00798000	0.02046406
Farmlands Taxable: Full English Public	FT	0.00130080	0.00104361	0.00044750	0.00279191
Industrial Taxable: Full No Support	IT	0.01368442	0.01097872	0.01390000	0.03856314
Industrial Taxable: Excess Land No Support	IU	0.00889487	0.00713617	0.00903500	0.02506605
Industrial Taxable: Vacant Land No Support	IX	0.00889487	0.00713617	0.00903500	0.02506605
Industrial Taxable: New Construction	JT	0.01368442	0.01097872	0.01140000	0.03606314
Industrial Taxable: NC Vacant Land	JU	0.00889487	0.00713617	0.00741000	0.02344105
Industrial Taxable: NC Excess Land	JX	0.00889487	0.00713617	0.00741000	0.02344105
Large Industrial Taxable: Full	LT	0.01368442	0.01097872	0.01390000	0.03856314
Multi-Residential Taxable: Full English Public	MT	0.01165632	0.01045079	0.00179000	0.02553497
New Multi-Residential Property Class	NT	0.00520320	0.00417442	0.00179000	0.01116762
Pipeline Taxable: Full No Support	PT	0.00655239	0.00525685	0.01040000	0.02220924
Res/Farm Taxable: Full English Public	RT	0.00520320	0.00417442	0.00179000	0.01116762
Residential: Farmland 1	R1	0.00234144	0.00187849	0.00080550	0.00502543
Managed Forest Taxable: Full English Public	TT	0.00130080	0.00104361	0.00044750	0.00279191

Schedule "C" - Capital Budget

Capital Summary - All Departments

*TGGR - Taxes, Grants, General Revenue

Summary	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
2004	1,733,000	520,000	528,000	685,000	
2005	1,782,000	605,000	433,000	759,000	85,000
2006	2,660,623	898,000	1,586,055	191,568	293,000
2007	2,633,366	984,500	669,163	997,203	86,500
2008	3,140,581	1,126,000	1,390,712	623,869	141,500
2009	3,308,913	1,160,500	1,233,413	915,000	34,500
2010	7,185,163	1,167,092	2,294,329	3,723,742	6,592
2011	2,893,663	1,218,000	1,553,663	122,000	50,908
2012	5,797,461	1,244,500	2,188,466	2,364,495	26,500
2013	5,076,263	1,268,950	1,177,615	2,629,698	24,450
2014	2,029,138	1,266,762	625,376	137,000	-2,188
2015	3,466,688	1,175,012	1,411,176	880,500	-91,750
2016	3,656,929	1,277,512	1,989,917	389,500	102,500
2017	4,037,793	1,787,876	1,615,917	634,000	510,364
2018	4,218,417	1,504,000	1,830,417	884,000	-283,876
2019	2,482,237	1,609,000	739,237	134,000	105,000
2020	2,352,417	1,709,000	508,417	135,000	100,000
2021	2,937,617	1,879,000	918,617	140,000	170,000
2022	2,934,417	1,959,000	840,417	135,000	80,000
2023	2,765,417	2,028,000	602,417	135,000	69,000
2024	3,253,917	1,966,000	1,152,917	135,000	-62,000
2025	4,019,417	2,128,000	1,526,417	365,000	162,000
2026	3,420,417	2,108,000	1,177,417	135,000	-20,000

2016 Total By Department	Total Cost	From TGR	From Reserves	From Others	PY TGR Change
Administration	60,000	19,000	37,000	4,000	7,500
Office	535,000	40,000	335,000	160,000	28,000
Building	0	0	0	0	0
Fire	726,000	246,000	480,000	0	8,000
PW	1,910,512	832,512	948,000	130,000	45,000
ICC	95,000	15,000	80,000	0	0
HP	50,000	20,000	12,500	17,500	0
IP	140,000	25,000	77,000	38,000	0
TP	71,417	25,000	6,417	40,000	0
TMH	24,000	20,000	4,000	0	5,000
TDRC	45,000	35,000	10,000	0	4,000
Total	3,656,929	1,277,512	1,989,917	389,500	102,500

2017 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	97,000	26,000	67,000	4,000	7,000
Office	725,000	100,000	625,000	0	60,000
Building	0	0	0	0	0
Fire	370,000	275,000	95,000	0	29,000
PW	2,072,512	877,512	565,000	630,000	45,000
ICC	35,000	15,000	20,000	0	0
HP	30,000	20,000	10,000	0	0
IP	40,000	25,000	15,000	0	0
TP	29,417	25,000	4,417	0	0
TMH	59,500	20,000	39,500	0	0
TDRC	210,000	35,000	175,000	0	0
Total	3,668,429	1,418,512	1,615,917	634,000	141,000

2018 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	62,000	26,000	32,000	4,000	0
Office	175,000	100,000	75,000	0	0
Building	0	0	0	0	0
Fire	1,043,500	345,000	698,500	0	70,000
PW	2,653,000	888,000	885,000	880,000	10,488
ICC	30,000	15,000	15,000	0	0
HP	20,000	20,000	0	0	0
IP	90,000	25,000	65,000	0	0
TP	41,417	25,000	16,417	0	0
TMH	35,000	20,000	15,000	0	0
TDRC	68,500	40,000	28,500	0	5,000
Total	4,218,417	1,504,000	1,830,417	884,000	85,488

2019 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	67,000	26,000	37,000	4,000	0
Office	100,000	100,000	0	0	0
Building	0	0	0	0	0
Fire	447,820	275,000	172,820	0	-70,000
PW	1,568,000	1,058,000	380,000	130,000	170,000
ICC	15,000	15,000	0	0	0
HP	20,000	20,000	0	0	0
IP	25,000	25,000	0	0	0
TP	29,417	25,000	4,417	0	0
TMH	35,000	20,000	15,000	0	0
TDRC	175,000	45,000	130,000	0	5,000
Total	2,482,237	1,609,000	739,237	134,000	105,000

2020 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	58,000	26,000	27,000	5,000	0
Office	200,000	100,000	100,000	0	0
Building	0	0	0	0	0
Fire	482,000	270,000	212,000	0	-5,000
PW	1,383,000	1,158,000	95,000	130,000	100,000
ICC	15,000	15,000	0	0	0
HP	20,000	20,000	0	0	0
IP	35,000	25,000	10,000	0	0
TP	29,417	25,000	4,417	0	0
TMH	55,000	20,000	35,000	0	0
TDRC	75,000	50,000	25,000	0	5,000
Total	2,352,417	1,709,000	508,417	135,000	100,000

2021 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	63,000	26,000	27,000	10,000	0
Office	100,000	100,000	0	0	0
Building	0	0	0	0	0
Fire	630,000	270,000	360,000	0	0
PW	1,808,000	1,328,000	350,000	130,000	170,000
ICC	15,000	15,000	0	0	0
HP	20,000	20,000	0	0	0
IP	25,000	25,000	0	0	0
TP	29,417	25,000	4,417	0	0
TMH	72,200	20,000	52,200	0	0
TDRC	175,000	50,000	125,000	0	0
Tavistock Drainage					
Total	2,937,617	1,879,000	918,617	140,000	170,000

Administration - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	30,000	20,000	10,000	0
2006	140,198	26,000	114,198	0
2007	58,000	30,000	28,000	0
2008	67,000	30,000	32,000	5,000
2009	44,000	30,000	9,000	5,000
2010	65,000	30,000	30,000	5,000
2011	56,500	25,000	26,500	5,000
2012	45,000	27,500	12,500	5,000
2013	87,500	47,500	19,000	21,000
2014	69,000	30,000	32,000	7,000
2015	38,500	11,500	23,000	4,000
2016	60,000	19,000	37,000	4,000
2017	97,000	26,000	67,000	4,000
2018	62,000	26,000	32,000	4,000
2019	67,000	26,000	37,000	4,000
2020	58,000	26,000	27,000	5,000
2021	63,000	26,000	27,000	10,000
2022	63,000	26,000	32,000	5,000
2023	58,000	26,000	27,000	5,000
2024	83,000	26,000	52,000	5,000
2025	43,000	26,000	12,000	5,000
2026	73,000	26,000	42,000	5,000

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2016	Hardware/Software Upgrades	0	0	0	0			
2016	Appropriation to Reserve	0	0		0			
2016	Appropriation to Election Reserve	4,000	0	0	4,000			*From Election Operating
2016	Council Computers	3,000	1,000	2,000				
2016	GP Version Upgrade	15,000	10,000	5,000				
2016	Pay Equity Study / Market Check	15,000	0	15,000				delayed from 2015, Recommended every 5 yrs, last one 2003
2016	Desktop Replacements	20,000	5,000	15,000				delayed from 2015 - all desktops, plus latest MS Office
2016	Server - Networked UPS	1,500	1,500					delayed from 2015
2016	Server Relocation Wiring	500	500					delayed from 2015
2016	Main Network Switch	1,000	1,000					borrowed used one from County in 2015
2017	Appropriation to Reserve	25,000	25,000		0			
2017	Appropriation to Election Reserve	4,000	0	0	4,000			*From Election Operating
2017	Hardware/Software Upgrades	10,000		10,000		10,000		
2017	Council Computers	3,000	1,000	2,000		3,000		

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2017	Desktop Replacements	20,000		20,000		20,000		
2017	RAC FMW Software	20,000		20,000			20,000	
2017	GP Version Upgrade	15,000		15,000		15,000		
2018	Appropriation to Reserve	25,000	25,000		0			
2018	Appropriation to Election Reserve	4,000	0	0	4,000			*From Election Operating
2018	Hardware/Software Upgrades	10,000		10,000		10,000		
2018	RAC FMW Software	20,000		20,000			20,000	
2018	Council Computers	3,000	1,000	2,000		3,000		
2019	Appropriation to Reserve	25,000	25,000		0			
2019	Appropriation to Election Reserve	4,000	0	0	4,000			*From Election Operating
2019	Hardware/Software Upgrades	10,000		10,000		10,000		
2019	Council Computers	3,000	1,000	2,000		3,000		
2019	Server Replacement	10,000		10,000		10,000		
2019	DC Study	15,000		15,000				DC Gen Admin Reserve
2020	Appropriation to Reserve	25,000	25,000		0			
2020	Appropriation to Election Reserve	5,000	0	0	5,000			*From Election Operating
2020	Hardware/Software Upgrades	10,000		10,000		10,000		
2020	Council Computers	3,000	1,000	2,000		3,000		
2020	GP Version Upgrade	15,000		15,000		15,000		
2021	Appropriation to Reserve	25,000	25,000		0			
2021	Appropriation to Election Reserve	5,000	0	0	5,000			
2021	Hardware/Software Upgrades	10,000		10,000		10,000		
2021	Appropriation to Election Reserve	5,000	0	0	5,000			
2021	Council Computers	3,000	1,000	2,000		3,000		
2021	Pay Equity Study	15,000		15,000				

Offices/Facilities - Capital & Projects

	Summary	Total Cost	From TGGR	From Reserves	From Others
2005		\$10,000	\$5,000	\$5,000	\$0
2006		\$15,000	\$12,500	\$2,500	\$0
2007		\$12,500	\$12,500	\$0	\$0
2008		\$20,500	\$12,500	\$8,000	\$0
2009		\$122,500	\$17,500	\$5,000	\$100,000
2010		\$16,000	\$16,000	\$0	\$0
2011		\$17,500	\$15,000	\$2,500	\$0
2012		\$62,500	\$20,000	\$42,500	\$0
2013		\$45,000	\$45,000	\$0	\$0
2014		\$75,000	\$60,000	\$15,000	\$0
2015		\$27,000	\$12,000	\$15,000	\$0
2016		\$535,000	\$40,000	\$335,000	\$160,000
2017		\$725,000	\$100,000	\$625,000	\$0
2018		\$175,000	\$100,000	\$75,000	\$0
2019		\$100,000	\$100,000	\$0	\$0
2020		\$200,000	\$100,000	\$100,000	\$0
2021		\$100,000	\$100,000	\$0	\$0
2022		\$100,000	\$100,000	\$0	\$0
2023		\$115,000	\$100,000	\$15,000	\$0
2024		\$100,000	\$100,000	\$0	\$0
2025		\$100,000	\$100,000	\$0	\$0
2026		\$100,000	\$100,000	\$0	\$0

AMP

Office	Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
	2016	Office Improvements / Reno	\$150,000	\$0	\$100,000	\$50,000			direction on office requirements/Hickson Land/Fac? TSR
	2016	Office Furniture	\$10,000		\$10,000				Office Reserve
	2016	Generator	\$25,000		\$25,000				TSR
	2016	Water Well	\$25,000	\$0	\$25,000				TSR
	2016	Septic System	\$25,000	\$15,000		\$10,000			Grants?
	2016	Major Maintenance - Internal - all areas	\$25,000	\$25,000					carpet, painting, lighting impr, several windows,
	2016	Hickson Community Room??	\$250,000		\$150,000	\$100,000			Hickson Facility Review, DC 50 TSR 100, land sales, Others 50?
	2016	89 Loveys Street - Parking, landscape, buffers	\$25,000		\$25,000				DC
	2017	Appropriation to Reserve	\$100,000	\$100,000					
	2017	Office Improvements / Reno	\$500,000	\$0	\$500,000		\$500,000		Order of Magnitude Only - details to be determined
	2017	Office Furniture	\$25,000		\$25,000		\$25,000		
	2017	Generator	\$25,000		\$25,000		\$25,000		
	2017	Water Well	\$25,000	\$0	\$25,000		\$25,000		
	2017	Septic System	\$25,000		\$25,000		\$25,000		
	2017	Hickson Community Room??	\$0		\$0			\$0	
	2017	89 Loveys Street - Parking, landscape, buffers	\$25,000		\$25,000				
	2018	Appropriation to Reserve	\$100,000	\$100,000					
	2018	Re-Pave Parking Lot	\$75,000		\$75,000		\$75,000		

Office								
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2019	Appropriation to Reserve	\$100,000	\$100,000					
2020	Appropriation to Reserve	\$100,000	\$100,000					
2020	HVAC Major Maintenance??	\$100,000		\$100,000		\$100,000		Depends on 2017 Reno??
2021	Appropriation to Reserve	\$100,000	\$100,000					
2022	Appropriation to Reserve	\$100,000	\$100,000					
2023	Appropriation to Reserve	\$100,000	\$100,000					
2023	Roof Reshingle	\$15,000		\$15,000		\$15,000		
2024	Appropriation to Reserve	\$100,000	\$100,000					
2025	Appropriation to Reserve	\$100,000	\$100,000					
2026	Appropriation to Reserve	\$100,000	\$100,000					
Total Capital 2017-2026		\$1,815,000	\$1,000,000	\$815,000	\$0	\$790,000	\$0	

Fire & Protective Services Department - Capital & Projects

	Summary	Total Cost	From TGGR	From Reserves	From Others
2005		980,000	166,000	170,000	644,000
2006		577,263	237,500	336,763	3,000
2007		421,163	230,000	188,163	3,000
2008		207,163	180,000	9,163	18,000
2009		276,663	187,000	89,663	0
2010		242,163	183,000	59,163	0
2011		255,663	181,500	74,163	0
2012		414,163	185,000	229,163	0
2013		422,663	226,500	196,163	0
2014		396,663	228,000	168,663	0
2015		682,163	238,000	444,163	0
2016		726,000	246,000	480,000	0
	2017	370,000	275,000	95,000	0
	2018	1,043,500	345,000	698,500	0
	2019	447,820	275,000	172,820	0
	2020	482,000	270,000	212,000	0
	2021	630,000	270,000	360,000	0
	2022	370,000	270,000	100,000	0
	2023	300,000	270,000	30,000	0
	2024	305,000	225,000	80,000	0
	2025	900,000	370,000	530,000	0
	2026	920,000	370,000	550,000	0

AMP

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2016	Appropriation to Vehicle Replacement Reserve	75,000	75,000	0	0			
2016	Innerkip Tanker Replacement	320,000	0	320,000		320,000		
2016	Station IT Improvements/Computers/Tablets, etc	15,000	15,000					Deferred from 2015, incr. incl. support provision
2016	Hickson Station - Interior Major Maint	10,000	10,000					From 2015
2016	Tavistock Station - Interior Major Maint	10,000	10,000					From 2015
2016	Tavistock Station - Downspout Redirection	5,000	5,000					From 2015
2016	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000					FD Req. Eqp. Reserve
2016	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0			\$10,000 to each dept, \$6,000 for 244
2016	Fit Test Machine, Accountability System, Badges	10,000	10,000					
2016	Hickson Firehall Expansion/Addition Reserve	30,000	30,000	0				Facility Reserve
2016	Communications System - Res or Deb Pymt	150,000	25,000	125,000				(4)
2016	BB Agreement Termination - Assets	25,000	0	25,000				From BB operating revenue (4), TSR
2016	Secure Compound/Training Area - 89 Loveys	10,000	0	10,000				Subject to Hickson Property Review? DC
2017	Appropriation to Vehicle Replacement Reserve	80,000	80,000	0	0			
2017	Appropriation to Facility Reserve	80,000	80,000					
2017	Appropriation to Equipment Reserve	40,000	40,000					
2017	Station IT Improvements/Computers/Tablets, etc	15,000		15,000				
2017	Hickson Station - Interior Major Maint	10,000		10,000				

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2017	Tavistock Station - Interior Major Maint	10,000		10,000				
2017	Tavistock Station - Downspout Redirection	5,000		5,000				
2017	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000		30,000		30,000		FD Req. Eqp. Reserve
2017	Hose, air packs, radios, dept. equipment	40,000	40,000	0	0	25,000	15,000	\$11,000 to each dept, \$7,000 for 244
2017	Facility Improvement - Fencing 89 Loveys	10,000	10,000	0	0		10,000	
2017	Communications System - Res or Deb Pymt	25,000	25,000				25,000	(5)
2017	BB Agreement Termination - Assets	25,000	0	25,000				From BB operating revenue (5), TSR
2018	Appropriation to Vehicle Replacement Reserve	85,000	85,000	0	0			
2018	Appropriation to Facility Reserve	80,000	80,000					
2018	Appropriation to Equipment Reserve	40,000	40,000					
2018	Hickson Firehall - Eng/Planning/Expansion/Addition	300,000	75,000	225,000				Facility Res \$115, DC Res \$90
2018	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	36,000		36,000		36,000		FD Req. Eqp. Reserve
2018	Hose, air packs, radios, dept. equipment	40,000	40,000	0	0	25,000	15,000	\$11,000 to each dept, \$7,000 for 244
2018	Communications System - Res or Deb Pymt	25,000	25,000				25,000	(6)
2018	Tavistock Pumper	400,000	0	400,000	0	400,000		
2018	Innerkip Standby Generator	12,500		12,500				
2018	BB Agreement Termination - Assets	25,000	0	25,000				From BB operating revenue, TSR
2019	Appropriation to Vehicle Replacement Reserve	160,000	90,000	0	0			
2019	Appropriation to Facility Reserve	10,000	80,000					may be needed for Hickson from 2018
2019	Appropriation to Equipment Reserve	40,000	40,000					
2019	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	38,000		38,000		38,000		FD Req. Eqp. Reserve
2019	Hose, air packs, radios, dept. equipment	40,000	40,000	0	0	25,000	15,000	\$11,000 to each dept, \$7,000 for 244
2019	Communications System - Res or Deb Pymt	25,000	25,000					(7)
2019	BB Agreement Termination - Assets	9,820	0	9,820				From BB operating revenue, TSR
2019	Innerkip Rescue	125,000		125,000		125,000		
2020	Appropriation to Vehicle Replacement Reserve	170,000	170,000	0	0			
2020	Appropriation to Facility Reserve	10,000	10,000					may be needed for Hickson from 2018
2020	Appropriation to Equipment Reserve	45,000	45,000					
2020	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	52,000		52,000		52,000		FD Req. Eqp. Reserve
2020	Hose, air packs, radios, dept. equipment	45,000	45,000	0	0	30,000	15,000	\$12,000 to each dept, \$9,000 for 244
2020	Fire Chief Truck	35,000	0	35,000	0	35,000		
2020	Innerkip Rescue	125,000		125,000		125,000		

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2021	Appropriation to Vehicle Replacement Reserve	170,000	170,000					
2021	Appropriation to Facility Reserve	10,000	10,000					
2021	Appropriation to Equipment Reserve	45,000	45,000					
2021	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000		30,000		30,000		
2021	Hose, air packs, radios, dept. equipment	45,000	45,000			35,000	15,000	
2021	Hickson Pumper	330,000		330,000		330,000		

Public Works & Development - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
2005		622,000	347,000	190,000	85,000
2006		1,772,162	554,000	1,057,594	160,568
2007		1,210,599	515,000	40,000	655,599
2008		2,199,709	595,000	1,135,000	469,709
2009		2,315,000	715,000	1,005,000	595,000
2010		5,910,000	749,092	1,970,334	3,190,574
2011		2,317,000	810,000	1,407,000	100,000
2012		3,752,000	827,000	1,415,000	1,510,000
2013		2,548,700	833,700	435,000	1,280,000
2014		1,279,512	832,512	322,000	125,000
2015		2,487,512	787,512	860,000	840,000
2016		1,910,512	832,512	948,000	130,000
2017		2,441,876	1,246,876	565,000	630,000
2018		2,653,000	888,000	885,000	880,000
2019		1,568,000	1,058,000	380,000	130,000
2020		1,383,000	1,158,000	95,000	130,000
2021		1,808,000	1,328,000	350,000	130,000
2022		1,938,000	1,408,000	400,000	130,000
2023		1,867,000	1,477,000	260,000	130,000
2024		2,469,000	1,457,000	882,000	130,000
2025		2,322,000	1,477,000	715,000	130,000
2026		1,847,000	1,457,000	260,000	130,000

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2016								
Debentures								
2016	Innerkip Debenture (2012 - 2027)	132,000	132,000					5th Payment
2016	LED Streetlight Payment	55,512	55,512					4th Payment
Drains								
2016	Drains - Annual	50,000	50,000					
2016	Timms Creek Drain	100,000	15,000	85,000				
2016	Walker Drain	35,000	35,000	0				2016/17?
Equipment								
2016	Equipment Reserve	130,000			130,000			From Operating, \$5,000 from Bldg
2016	Pickup Truck - CBO	25,000		25,000				
2016	Replace 2008 Tandem	226,000		226,000				delayed from 2015
2016	Replace 2006 Tandem	250,000		250,000				
2016	Building Dept Office Eqp	2,000		2,000				Bldg Eqp Reserve
2016	Tractor Replacement	100,000		100,000				

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
Bridges								
2016	Bridge Reserve	70,000	70,000					
2016	Bridge Improvements	50,000		50,000				TBD based on Bridge Study
Facilities								
2016	PW Facilities Reserve / 89 Loveys	50,000	50,000					
2016	Facility Improvements	10,000	10,000					
Road Projects								
2016	Streetlights	20,000	15,000	5,000				
2016	Sidewalks	30,000	25,000	5,000				
2016	17th Line - Padding & Fibremat	150,000	0	150,000				Road Reserve, OCIF
2016	Jacob St East - Start Engineering / Investigatic	50,000	50,000					
2016	Top Coat Asphalt - Victoria / Homewood + adc	125,000	125,000	0				
2016	Maplewood Sideroad 16th - 5 Prep for Hardtop	250,000	200,000	50,000				3 year project - 2016, 2017, 2018, DC
2017								
Debentures								
2017	Innerkip Debenture (2012 - 2027)	132,000	132,000			132,000		6th Payment
2017	LED Streetlight Payment	55,512	55,512			55,512		5th Payment
Drains								
2017	Drains - Annual	60,000	60,000					
2017	Milson Drain	30,000		30,000		30,000		
2017	Walker Drain	35,000		35,000		35,000		
Vehicle/Equipment								
2017	Appropriation to Vehicle Reserve	75,000			75,000			From Operating, \$5,000 from Bldg
2017	Appropriation to Equipment Reserve	55,000			55,000	55,000		From Operating, \$5,000 from Bldg
2017	Bldg/Drainage Pickup Truck	30,000		30,000		30,000		
Bridges								
2017	Bridge Reserve	75,000	75,000	0	0			
2017	Bridge Study - required every 2 years	15,000		15,000		15,000		Bridge Reserve
2017	Bridge Improvements	50,000		50,000		50,000		TBD based on Bridge Study
Facilities								
2017	Appropriation to Facility Reserve	65,000	65,000					

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2017	Hickson Sand and Salt Shed	100,000		100,000		100,000		
Road Projects								
2017	Streetlights	20,000	15,000	5,000			20,000	
2017	Sidewalks	30,000	25,000	5,000		30,000		
2017	Fibrebat 13th southend	125,000	50,000	75,000		125,000		Road Reserve, OCIF
2017	Gravel to Hardtop/Asset Management	369,364	369,364	0		369,364		Gravel to Hard Top and Asset Mgmt
2017	Top Coat James St	50,000	50,000			50,000		
2017	Maplewood Sideroad 16th - 5 Prep for Hardtop	250,000	200,000	50,000		250,000		3 year project - 2016, 2017, 2018, DC
2017	Fibrebat 11th	120,000	0	120,000		120,000		Gas Tax
2017	Jacob St. E Reconstruction	700,000	150,000	50,000	500,000	700,000		OCIF Appl**, Roads Reserve
2018								
Debentures								
2018	Innerkip Debenture (2012 - 2027)	132,000	132,000			132,000		7th Payment
2018	LED Streetlight Payment	51,000	51,000			51,000		6th Payment
Drains								
2018	Drains - Annual	75,000	75,000					
2018	Drain- Improvement	50,000	50,000			50,000		
Vehicle/Equipment								
2018	Appropriation to Vehicle Reserve	75,000			75,000			From Operating, \$5,000 from Bldg
2018	Appropriation to Equipment Reserve	55,000			55,000			From Operating, \$5,000 from Bldg
2018	Replace 1999 Grader (821)	350,000	200,000	150,000		350,000		
Bridges								
2018	Bridge Reserve	75,000	75,000	0	0			
2018	Bridge Improvements	50,000		50,000		50,000		TBD based on Bridge Study
Facilities								
2018	Appropriation to Facility Reserve	65,000	65,000					
Road Projects								
2018	Streetlights	20,000	15,000	5,000		20,000		
2018	Sidewalks	30,000	25,000	5,000		30,000		
2018	Maplewood Sideroad 16th - 5 Pave	250,000	200,000	50,000		250,000		3 year project - 2016, 2017, 2018, DC
2018	16th Line Resurface	300,000	0	300,000		300,000		Gas Tax
2018	Braemar Resurface	75,000		75,000		75,000		
2018	Jane Street Reconstruction	250,000	0	250,000		250,000		Gas Tax
2018	Woodstock St S - Streetscape Improvement	750,000			750,000	750,000		Financing

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2019								
Debentures								
2019	Innerkip Debenture (2012 - 2027)	132,000	132,000			132,000		8th Payment
2019	LED Streetlight Payment	51,000	51,000			51,000		7th Payment
2019	Woodstock St S - Streetscape Improvement	65,000	65,000			65,000		1st Payment- 15 year amortization
Drains								
2019	Drains - Annual	75,000	75,000					
Vehicle/Equipment								
2019	Appropriation to Vehicle Reserve	75,000			75,000			From Operating, \$5,000 from Bldg
2019	Appropriation to Equipment Reserve	55,000			55,000			From Operating, \$5,000 from Bldg
2019	2006 Sterling Truck L-8513	200,000		200,000		200,000		
Bridges								
2019	Bridge Reserve	75,000	75,000	0	0			
2019	Bridge Study	20,000		20,000		20,000		
2019	Bridge Improvements	50,000		50,000		50,000		TBD based on Bridge Study
Facilities								
2019	Appropriation to Facility Reserve	70,000	70,000					
Road Projects								
2019	Streetlights	20,000	15,000	5,000		20,000		
2019	Sidewalks	30,000	25,000	5,000		30,000		
2019	Maplewood Sideroad 16th - 5 Pave	250,000	250,000			250,000		
2019	16th Line Resurface	400,000	300,000	100,000		400,000		Gas Tax- Existing Contract Ends
2020								
Debentures								
2020	Innerkip Debenture (2012 - 2027)	132,000	132,000			132,000		9th Payment
2020	LED Streetlight Payment	51,000	51,000			51,000		8th Payment
2020	Woodstock St S - Streetscape Improvement	65,000	65,000			65,000		2nd Payment- 15 year amortization
Drains								
2020	Drains - Annual	75,000	75,000					
Vehicle/Equipment								
2020	Appropriation to Vehicle Reserve	75,000			75,000			From Operating, \$5,000 from Bldg
2020	Appropriation to Equipment Reserve	55,000			55,000			From Operating, \$5,000 from Bldg
2020	PW Manager Pickup Truck	35,000		35,000		35,000		
Bridges								
2020	Bridge Reserve	75,000	75,000	0	0			

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2020	Bridge Improvements	50,000		50,000		50,000		TBD based on Bridge Study
2020 Facilities								
2020	Appropriation to Facility Reserve	70,000	70,000					
2020 Road Projects								
2020	Streetlights	20,000	15,000	5,000		20,000		
2020	Sidewalks	30,000	25,000	5,000		30,000		
2020	Gravel to Hardtop	200,000	200,000					200,000 13th Line??
2020	16th Line Resurface	450,000	450,000			450,000		
2021								
Debentures								
2021	Innerkip Debenture (2012 - 2027)	132,000	132,000			132,000		10th Payment
2021	LED Streetlight Payment	51,000	51,000			51,000		9th Payment
2021	Woodstock St S - Streetscape Improvement	65,000	65,000			65,000		3rd Payment- 15 year amortization
Drains								
2021	Drains - Annual	75,000	75,000					
Vehicle/Equipment								
2021	Appropriation to Vehicle Reserve	75,000			75,000			
2021	Appropriation to Equipment Reserve	55,000			55,000			
2021	2015 RAM	40,000		40,000		40,000		
Bridges								
2021	Bridge Reserve	75,000	75,000	0	0			
2021	Bridge Study	20,000	20,000			20,000		
2021	Bridge Improvements	650,000	350,000	300,000		650,000		TBD based on Bridge Study
Facilities								
2021	Appropriation to Facility Reserve	70,000	70,000					
2021 Road Projects								
2021	Streetlights	20,000	15,000	5,000		20,000		
2021	Sidewalks	30,000	25,000	5,000		30,000		
2021	16th Line Resurface	450,000	450,000			450,000		

Innerkip Community Centre - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	\$20,000	\$11,000	\$9,000	\$0
2006	\$5,000	\$5,000	\$0	\$0
2007	\$7,500	\$7,500	\$0	\$0
2008	\$7,500	\$7,500	\$0	\$0
2009	\$10,000	\$10,000	\$0	\$0
2010	\$10,000	\$10,000	\$0	\$0
2011	\$7,500	\$7,500	\$0	\$0
2012	\$40,000	\$7,500	\$2,500	\$30,000
2013	\$15,900	\$8,750	\$6,250	\$900
2014	\$8,750	\$8,750	\$0	\$0
2015	\$12,500	\$10,000	\$2,500	\$0
2016	\$95,000	\$15,000	\$80,000	\$0
2017	\$35,000	\$15,000	\$20,000	\$0
2018	\$30,000	\$15,000	\$15,000	\$0
2019	\$15,000	\$15,000	\$0	\$0
2020	\$15,000	\$15,000	\$0	\$0
2021	\$15,000	\$15,000	\$0	\$0
2022	\$15,000	\$15,000	\$0	\$0
2023	\$15,000	\$15,000	\$0	\$0
2024	\$15,000	\$15,000	\$0	\$0
2025	\$15,000	\$15,000	\$0	\$0
2026	\$115,000	\$15,000	\$100,000	\$0

Innerkip Community Centre

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2016	HVAC Replacement / NG	\$80,000	\$10,000	\$70,000	\$0			ICC Reserve 25, TSR 45
2016	NG Generator?	\$15,000	\$5,000	\$10,000				CEMC Reserve
2017	Appropriation to Reserve	\$15,000	\$15,000		\$0			
2017	Gas Stove	\$5,000		\$5,000		\$5,000		
2017	Exterior Brickwork / Paint	\$15,000		\$15,000		\$15,000		
2018	Appropriation to Reserve	\$15,000	\$15,000		\$0			
2018	Interior Painting - All Areas	\$15,000		\$15,000				

Innerkip Community Centre

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2019	Appropriation to Reserve	\$15,000	\$15,000					
2020	Appropriation to Reserve	\$15,000	\$15,000					
2021	Appropriation to Reserve	\$15,000	\$15,000					

Hickson Park - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	\$30,000	\$10,000	\$10,000	\$10,000
2006	\$15,000	\$15,000	\$0	\$0
2007	\$15,000	\$15,000	\$0	\$0
2008	\$17,500	\$17,500	\$0	\$0
2009	\$153,000	\$20,000	\$33,000	\$100,000
2010	\$240,000	\$20,000	\$53,332	\$166,668
2011	\$20,000	\$20,000	\$0	\$0
2012	\$20,000	\$20,000	\$0	\$0
2013	\$22,000	\$20,000	\$0	\$2,000
2014	\$20,000	\$20,000	\$0	\$0
2015	\$20,000	\$20,000	\$0	\$0
2016	\$50,000	\$20,000	\$12,500	\$17,500
2017	\$30,000	\$20,000	\$10,000	\$0
2018	\$20,000	\$20,000	\$0	\$0
2019	\$20,000	\$20,000	\$0	\$0
2020	\$20,000	\$20,000	\$0	\$0
2021	\$20,000	\$20,000	\$0	\$0
2022	\$20,000	\$20,000	\$0	\$0
2023	\$20,000	\$20,000	\$0	\$0
2024	\$20,000	\$20,000	\$0	\$0
2025	\$70,000	\$20,000	\$50,000	\$0
2026	\$120,000	\$20,000	\$100,000	\$0

Hickson Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2016	Park Improvements as per CIP150	\$50,000	\$20,000	\$12,500	\$17,500			CIP150
	pavilion mesh fence							
	fence - batting cage							
	mesh - backstop							
	playground							
2017	Appropriation to Reserve	\$20,000	\$20,000					
2017	Food Booth Roof	\$10,000		\$10,000		\$10,000		
2018	Appropriation to Reserve	\$20,000	\$20,000					
2019	Appropriation to Reserve	\$20,000	\$20,000					

Hickson Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2020	Appropriation to Reserve	\$20,000	\$20,000					
2021	Appropriation to Reserve	\$20,000	\$20,000					

Innerkip Parks - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2005		\$15,000		
2006		\$15,000		
2007		\$17,500		
2008	\$25,000	\$17,500	\$0	\$7,500
2009	\$119,000	\$20,000	\$33,000	\$66,000
2010	\$451,000	\$20,000	\$81,500	\$349,500
2011	\$20,000	\$20,000	\$0	\$0
2012	\$35,000	\$22,500	\$12,500	\$0
2013	\$50,000	\$25,000	\$25,000	\$0
2014	\$65,000	\$25,000	\$40,000	\$0
2015	\$78,000	\$25,000	\$16,500	\$36,500
2016	\$140,000	\$25,000	\$77,000	\$38,000
2017	\$40,000	\$25,000	\$15,000	\$0
2018	\$90,000	\$25,000	\$65,000	\$0
2019	\$25,000	\$25,000	\$0	\$0
2020	\$35,000	\$25,000	\$10,000	\$0
AMP 2021	\$25,000	\$25,000	\$0	\$0
2022	\$40,000	\$25,000	\$15,000	\$0
2023	\$175,000	\$25,000	\$150,000	\$0
2024	\$25,000	\$25,000	\$0	\$0
2025	\$25,000	\$25,000	\$0	\$0
2026	\$25,000	\$25,000	\$0	\$0

Innerkip Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
Innerkip Park								
2016	Park Improvements as per CIP150	125,000	25,000	62,000	38,000			CIP150 Grant, IP Reserve 25, DC 37
	Excavating an infield							Reserve Balance \$59,000
	Roughing in plumbing to accommodate an irrigation system and a future restroom							
	Installing sand/clay							
	Installing a pitcher's mound and home plate							
	Erecting fencing							
	Purchasing and installing netting on all existing diamonds							
	Purchasing bleachers							

Innerkip Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
Stonegate Park								
2016	Lights	15,000		15,000				DC Reserve
2017	Appropriation to Reserve	\$25,000	\$25,000	\$0	\$0			Reserve Balance \$34,000
2017	Bleachers	\$15,000		\$15,000		\$15,000		
2018	Appropriation to Reserve	\$25,000	\$25,000		\$0			
2018	Tractor	\$15,000		\$15,000		\$15,000		
2018	Storage Shed	\$50,000		\$50,000		\$50,000		
2019	Appropriation to Reserve	\$25,000	\$25,000	\$0	\$0			
2020	Appropriation to Reserve	\$25,000	\$25,000	\$0	\$0			
2020	Booth Improvement/Equipment	\$10,000		\$10,000		\$10,000		
2021	Appropriation to Reserve	\$25,000	\$25,000	\$0	\$0			

Tavistock Parks - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	17,000	3,000	0
2006	15,000	15,000	0	0
2007	167,500	22,500	67,500	77,500
2008	199,000	19,000	85,140	94,860
2009	67,250	20,000	22,250	25,000
2010	22,000	22,000	0	0
2011	47,500	22,000	25,500	0
2012	1,030,000	25,000	189,000	816,000
2013	1,403,000	25,000	334,000	1,044,000
2014	48,013	25,000	18,013	5,000
2015	47,013	25,000	22,013	0
2016	71,417	25,000	6,417	40,000
2017	29,417	25,000	4,417	0
2018	41,417	25,000	16,417	0
2019	29,417	25,000	4,417	0
2020	29,417	25,000	4,417	0
2021	29,417	25,000	4,417	0
2022	104,417	25,000	79,417	0
2023	77,417	25,000	52,417	0
2024	119,417	25,000	94,417	0
2025	194,417	25,000	169,417	0
2026	59,417	25,000	34,417	0

Tavistock Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2016 Appropriation to Reserve								
2016	Tavistock Park Stone Gates???	???			???			Fundraising???
2016	Debenture Payment	22,417	18,000	4,417				3rd Payment
2016	Lines Painted on Rec Hall Floor	2,000	2,000					Not happening in 2016
2016	Donor Wall	5,000	3,000	2,000				TP Reserve
2016	Funding for upgrades re: U21 Tournament	2,000	2,000	0				
2016	Tavistock Optimist Park Contribution	40,000			40,000			DC, CIL, Surplus Property Disposal?
2017 Appropriation to Reserve								
2017	Debenture Payment	22,417	18,000	4,417			22,417	4th Payment (DC Reserve)
2018 Appropriation to Reserve								
2018	Debenture Payment	22,417	18,000	4,417				5th Payment
2018	Foul Ball neting on diamond back stop	12,000		12,000			12,000	

Tavistock Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2019	Appropriation to Reserve	7,000	7,000					
2019	Debenture Payment	22,417	18,000	4,417				6th Payment
2020	Appropriation to Reserve	7,000	7,000					
2020	Debenture Payment	22,417	18,000	4,417				7th Payment
2021	Appropriation to Reserve	7,000	7,000					
2021	Debenture Payment	22,417	18,000	4,417				8th Payment

Tavistock Memorial Hall - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	16,000	11,000	5,000	0
2006	15,000	15,000	0	0
2007	18,000	10,500	7,500	0
2008	6,000	6,000	0	0
2009	10,000	10,000	0	0
2010	10,000	10,000	0	0
2011	22,000	10,000	7,000	5,000
2012	10,000	10,000	0	0
2013	12,500	12,500	0	0
2014	21,500	12,500	9,000	0
2015	33,000	15,000	18,000	0
2016	24,000	20,000	4,000	0
2017	59,500	20,000	39,500	0
2018	35,000	20,000	15,000	0
2019	35,000	20,000	15,000	0
2020	55,000	20,000	35,000	0
2021	72,200	20,000	52,200	0
2022	94,000	20,000	74,000	0
2023	55,000	20,000	35,000	0
2024	34,500	20,000	14,500	0
2025	35,000	20,000	15,000	0
2026	36,000	20,000	16,000	0

Tavistock Memorial Hall

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2016	Appropriation to Reserve	0	0					
2016	Facility lighting upgrades	10,000	10,000	0				
2016	Replacement of Roof Top Units 2 x \$7000ea	14,000	10,000	4,000				
2017	Appropriation to Reserve	20,000	20,000					
2017	Lighting upgrades to LED	18,000		18,000		18,000		Ceiling light -interior
2017	Exterior Lighting Upgrades	2,500		2,500		2,500		Exterior lights
2017	South West Roof Top Unit HVAC	7,500		7,500		7,500		
2017	South East Roof Top Unit HVAC	7,500		7,500		7,500		
2017	Replace cooler bar south end	4,000		4,000		4,000		
2018	Appropriation to Reserve	20,000	20,000					
2018	Replacement of Stage Furnace & Entrance Furna	15,000		15,000		15,000		

Tavistock Memorial Hall

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth	Notes
2019	Appropriation to Reserve	20,000	20,000					
2019	Interior Painting	10,000		10,000		10,000		
2019	Sound System	5,000		5,000		5,000		
2020	Appropriation to Reserve	20,000	20,000					
2020	Hall Chairs replaced x 320	12,000		12,000		12,000		
2020	Hall Tables replaced x 80	7,000		7,000		7,000		
2020	Hall "T" Bar ceiling	16,000		16,000		16,000		
2021	Appropriation to Reserve	20,000	20,000					
2021	Ground Level floor replacement	52,200		52,200		52,200		

Tavistock & District Recreation Centre - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	0	0	20,000
2006	63,000	0	35,000	28,000
2007	105,104	0	74,000	31,104
2008	100,209	0	71,409	28,800
2009	60,500	0	36,500	24,000
2010	12,000	0	0	12,000
2011	23,000	0	11,000	12,000
2012	46,000	0	42,505	3,495
2013	34,000	25,000	9,000	0
2014	45,700	25,000	20,700	0
2015	41,000	31,000	10,000	0
2016	45,000	35,000	10,000	0
2017	210,000	35,000	175,000	0
2018	68,500	40,000	28,500	0
2019	175,000	45,000	130,000	0
2020	75,000	50,000	25,000	0
2021	175,000	50,000	125,000	0
2022	190,000	50,000	140,000	0
2023	83,000	50,000	33,000	0
2024	65,000	50,000	15,000	0
2025	59,000	50,000	9,000	0
2026	125,000	50,000	75,000	0

TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth
2016	Appropriation to Reserve	10,000	10,000				
2016	Retrofit Arena ice surface lighting	25,000	25,000	0			
2016	South Dehumidifier Replacement 10 to 15 years						
2016	Facility lighting upgrades Lobby D-Rooms etc	10,000		10,000			
2016	130 chairs for the Upper Arena Hall x \$50						
2016	Curling Club Dehumidifier Replacement						
2017	Appropriation to Reserve	35,000	35,000				

TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Renewal	Growth
2017	North Dehumidifier Replacement 10 to 15 years	25,000		25,000		25,000	
2017	South Dehumidifier Replacement 10 to 15 years	25,000		25,000		25,000	
2017	Curling Club Dehumidifier Replacement	4,000		4,000		4,000	
2017	130 chairs for the Upper Arena Hall x \$50	6,000		6,000		6,000	
2017	Arena Front door Renovations & Upgrades	115,000		115,000		57,500	57,500
2018	Appropriation to Reserve	40,000	40,000				
2018	Natural Gas Compressor	12,000		12,000		12,000	
2018	Eng Air Dressing room heat	10,000		10,000		10,000	
2018	5 Water Heaters	6,500		6,500		6,500	
2019	Appropriation to Reserve	45,000	45,000				
2019	Repaint Dressing Rooms & Dressing Room Hall	12,000		12,000		12,000	
2019	Zamboni ice resurfacer replacement	110,000		110,000		110,000	
2019	Spectator Seating Heater	8,000		8,000		8,000	
2020	Appropriation to Reserve	50,000	50,000				
2020	Accessibility renovations	10,000		10,000		10,000	
2020	Sound System	10,000		10,000		10,000	
2020	Painting of the Upper Areana Hall	5,000		5,000		5,000	
2021	Appropriation to Reserve	50,000	50,000				
2021	BAC condenser	45,000		45,000		45,000	
2021	Chiller	50,000		50,000		50,000	
2021	Replacement of Compressor #2	30,000		30,000		30,000	

Schedule "D" - User Fees

User Fees			2017	2018	
Department	Category	Fee Description	Effective January 1, 2017	Effective January 1, 2018	2018 Notes
Administration	Copying	General Copying & Printing	25¢/side	25¢/side	
Administration	Copying	Church & Charitable Groups	15¢/side	15¢/side	
Administration	Copying	Supply own paper	10¢/side	10¢/side	
Administration	Printing	Laser Printing	25¢/side	25¢/side	
Administration	Printing	Colour Laser Printing	50¢/side	50¢/side	
Administration	Laminating	Laminating Business Card	50¢	50¢	
Administration	Laminating	Laminating Badge with Clip	75¢	75¢	
Administration	Laminating	Laminating 8 1/2 X 11	\$1.00	\$1.00	
Administration	Faxes	Incoming faxes	50¢/page	50¢/page	
Administration	Faxes	Outgoing faxes	50¢/page	50¢/page	
Administration	Certificates	Burial Certificates	\$10.00	\$10.00	
Administration	Certificates	Tax Certificate	\$45.00	\$45.00	
Administration	Certificates	Zoning Certificate	\$45.00	\$45.00	
Administration	Certificates	Local Charges Information	\$45.00	\$45.00	
Administration	Certificates	Building Work Orders	\$45.00	\$45.00	
Administration	Certificates	Tax Confirmation-requested by Bank or Trust Company	\$20/property	\$15/property	Combine for One Letter
Administration	Certificates	Tax Confirmation Letters	\$10.00	\$15/property	Combine for One Letter
Administration	Finance Charge	NSF Fee or Return Cheque/PAP		\$25.00	Recover Time and Cost
Administration	Finance Charge	Payment Redistribution Fee		\$10/Roll Number	Recover Time and Cost
Administration	Finance Charge	Tax Bill Re-Print		\$5.00/Bill	Recover Time and Cost
Administration	Finance Charge	Drain Admin Fee - Add cost to taxes		1%	Add after invoice time has lapsed
Administration	Maps	Township Maps	n/c	n/c	
Administration	Maps	County Map	n/c	n/c	
Administration	Misc	Township Lapel Pins	n/c	n/c	
Administration	Misc	Township Crest-Plastic	\$5.00	\$5.00	
Administration	Misc	Township Crest-Cloth	\$20.00	\$20.00	
Administration	Cost Recovery Jobs	All Departments	Actual Job Cost + 15% overhead (\$500 max. for overhead)	Actual Job Cost + 15% overhead (\$500 max. for overhead)	
Administration	Tax Sales	Title Searching	\$110.00	\$110.00	
Administration	Tax Sales	Survey	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Preparation & Registration of Tax Arrears Certificate	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	First Notice - preparation & mailing	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Final Notice - preparation & mailing	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Preparation of Extension Agreement	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Legal Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Preparation & Registration of Cancellation Certificate	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Costs of Sale by Tender or Auction Process:			
Administration	Tax Sales	Legal Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Advertising Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Expenses of Tender Opening or Auction	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Professional Services	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Mailing of Notices	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Registration of Documents	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Distribution of Proceeds of Sale	\$60.00/hr	\$60.00/hr	
Administration	Lotteries	Lottery Licences	2% of the prize value	2% of the prize value	

Department	Category	Fee Description	Effective January 1, 2017	Effective January 1, 2018	2018 Notes
Waste Management	Recycling	Blue Boxes	As set by County of Oxford	As set by County of Oxford	
Waste Management	Recycling	Composters	As set by County of Oxford	As set by County of Oxford	
Waste Management	Bag Tags	Bag Tags	As set by County of Oxford	As set by County of Oxford	
Bylaw Enforcement	Canine Control	Dog Tags	n/a	n/a	
Bylaw Enforcement	Canine Control	Kennel Licence	\$60/licence	\$60/licence	
Fire & Safety	Signs	9-1-1 Post & Cap Only	\$20	\$20	
Fire & Safety	Signs	9-1-1 Blade & Hardware Only	\$20	\$20	
Fire & Safety	Signs	9-1-1 Blade & Hardware (post, blade, bolts)	\$40	\$40	
Fire & Safety	Signs	9-1-1 Sign - New Install by Township, incl. hardware	\$100	\$100	
Fire & Safety	Signs	Fire Route-Sign, Post, & Hardware	\$55	\$55	
Fire & Safety	Signs	Fire Route-Sign Installed by Township	cost recovery job	cost recovery job	
Fire & Safety	Fire Department	Work Orders	\$50	\$50	
Fire & Safety	Fire Department	Inspections Requested	\$200	\$250	Increase to offset Cost
Fire & Safety	Fire Department	Incident Reports Requested	\$150	\$150	
Fire & Safety	Fire Department	Non Resident Motor Vehicle Accidents	Current MTO Rates + 15% overhead (\$500 max. for overhead)	Current MTO Rates + 15% overhead (\$500 max. for overhead)	
Fire & Safety	Fire Department	False Fire Alarm - 3rd+ Calls	\$500	\$500	
Fire & Safety	Fire Department	Propane Facility Fire Safety Plan Review	\$250 + Actual External Professional Costs + 15% Overhead (\$500 max, on external costs only)	\$250 + Actual External Professional Costs + 15% Overhead (\$500 max, on external costs only)	
PW	Culverts	9 m width, 300 - 400 mm (30' width, 15")	\$1,500.00	\$1,500.00	
PW	Culverts	12 m width, 300 - 400 mm (40' width, 15")	\$2,000.00	\$2,000.00	
PW	Culverts	Extensions per metre (3')(15")	\$150.00	\$150.00	
PW	Culverts	9 m width,450 mm(30' width, 18")	\$1,600.00	\$1,600.00	
PW	Culverts	12 m width, 450mm (40' width, 18")	\$2,100.00	\$2,100.00	
PW	Culverts	Extensions per metre (3')(18")	\$200.00	\$200.00	
PW	Culverts	9 m width, over 450 mm(30' width, 18")	priced individually	priced individually	
PW	Culverts	12 m width,over 450mm (40' width, 18")	priced individually	priced individually	
PW	Culverts	Extensions per metre (3') over 450 mm)	priced individually	priced individually	
PW	Culverts	Waterbreak-9 m	\$400	\$400	
PW	Culverts	Waterbreak- 12 m	\$500	\$500	
PW	Culverts	Waterbreak-extensions per metre	\$60	\$60	
PW	General	Curb Cut or relocation of existing curb(7.5m min cut)	\$50/m	\$60/m	Review of cost required increase
PW	General	Private Drain Connection	\$25 permit+ cost recovery job	\$25 permit+ cost recovery job	
PW	General	Mailbox Posts	\$75.00	\$75.00	

Department	Category	Fee Description	Effective January 1, 2017	Effective January 1, 2018	2018 Notes
Planning	Applications	Zoning Change	\$550	\$550	
Planning	Applications	Minor Variance	\$325	\$325	
Planning	Refunds	Application Submitted-no work started	80%	80%	
Planning	Refunds	Application Submitted-surrounding property owner list created	60%	60%	
Planning	Refunds	Application Submitted-surrounding property owner list created,application circulated for agency comment	40%	40%	
Planning	Refunds	Any point after agency comment circulation	0%	0%	
Planning	Applications	Site Plan Control Agreement Application	\$350	\$350	
Planning	Deposit	Site Plan Control Agreement Deposit	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	
Planning	Deposit	Severance Agreement Deposit	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	
Planning	Grant-in-Lieu of Parkland	GIL of Parkland on Severances that create a new residential lot	\$1,500	\$1,500	
Planning	REA	Renewal Energy Projects - Municipal Consultation Costs	Actual Staff Costs + 15% Overhead (\$500 max for OH)	Actual Staff Costs + 15% Overhead (\$500 max for OH)	
Planning	REA	Renewable Energy Projects - Municipal Agreement Deposit	\$25,000 Deposit to Initiate Municipal Agreement + Additional Deposits as per the Agreement	\$25,000 Deposit to Initiate Municipal Agreement + Additional Deposits as per the Agreement	
Planning	REA	Renewable Energy Projects - Municipal Agreement Cost Recovery (Legal, Engineering, etc.)	Actual External Professional Costs + Actual Staff Costs + 15% Overhead (\$500 max for OH)	Actual External Professional Costs + Actual Staff Costs + 15% Overhead (\$500 max for OH)	
Planning	REA	Municipal Council Support Resolution Application	\$200	\$200	
Innerkip Community Centre - contact Barb Kelso at 519-539-1340					
ICC	Hall	Hall Rental-Sun-Thurs/Fri, Sat Afternoon	\$195+HST	\$225+HST	Approved by ICCBOM
ICC	Hall	Hall Rental-Fri, Sat Evening	\$420+HST	\$450+HST	April 10, 2017
ICC	Hall	Hall Rental-40 Person Meeting	\$95+HST	\$110+HST	
ICC	Hall	Kitchen Use (all time slots)	\$95+HST	\$110+HST	
ICC	Hall	40 Person Meeting - Light Use	\$30+HST	\$50+HST	
ICC	Hall	"Walkaway"	\$125.00 + HST	\$125.00 + HST	
ICC	Hall	Bar Association Fees	\$13/person/hr	\$13/person/hr	

TAVISTOCK AND DISTRICT RECREATION CENTRE - ARENA

2017 & 2018 RATE SCHEDULE

Ice rates effective
July 2017

ARENA	Detail	2017 Rates	2018 Rates
Prime Time Ice Rental (Hourly)	5 pm to 10:30 pm Mon. to Fri. 8 am to 10:30 pm Sat. and Sun.,	* \$181	* \$183
Non Prime Time Ice Rental (Hourly)	All Other Times (hrly)	* \$117	* \$119
Minor Sports (Hockey & Figure Skating)	Prime Time Non Prime Time	* \$138 * \$112	* \$140 * \$114
Any Time Ice Rate (Spr / Sum)	Any day of the week any time of day (May, July, Aug)	* \$140	* \$142
\$10 Gap Ice Time	\$10/ person/ hrs (Only available for certain hr of day, Call for details)	* \$10	* \$10
Arena Floor (Hourly)	Non Ice Season, All Times (50% of Prime Ice Rate)	\$80.00	\$80.00
Arena Floor & Stands (no ice Full day)	Friday and Saturday (daily 6:00 am to 3:00 am) Sunday to Thursday (daily 6:00 am to 3:00 am)	\$700.00 \$350.00	\$700.00 \$350.00
Complete Facility (no ice Full day)	Friday and Saturday (daily 6:00 am to 3:00 am) Sunday to Thursday (daily 6:00 am to 3:00 am)	\$860.00 \$440.00	\$860.00 \$440.00
Dressing Rooms (outside use)	Daily Rental Rate	\$26.00	\$26.00
Setup & Removal Fees (daily)	If facility is not rented and you wish to reserve the hall for setup or removal. This rate cannot be confirmed until 2 weeks prior to rental.	\$170.00	\$170.00
Storage (yearly)	Paid annually (Beginning of ice season)	\$1.75	\$1.75
Public Skating	Pre School Public School Students & Adults Family Pass Public Skating flat rate in conjunction with Non Prime Upper Hall	* Free * \$2.00 * \$3.00 * \$9.00 * \$25.00	* Free * \$2.00 * \$3.00 * \$9.00 * \$25.00
ARENA UP STAIRS			
Upper Hall (Includes \$20 for Bar & Kitchen) (2016 Prime time includes free public skating when available)	**Friday to Sunday (Prime time) (daily 6:00 am to 3:00 am) (New Years eve is Prime time) Monday to Thursday (Non Prime) (daily 6:00 am to 3:00 am) (Boxing day is Non prime)	\$120.00 \$80.00	\$120.00 \$80.00
Hourly Upper Hall Bar & Kitchen (daily)	Hourly Rate (Hall only, excluding Bar & Kitchen, any day) All days (In addition to Hrly Hall Rentals)	\$30.00 \$20.00	\$30.00 \$20.00
Shuffle Board	Equipment Rental (per set per rental)	\$8.00	\$8.00
Clean up charge	At the discretion of staff on duty	\$65.00	\$65.00
Board Room (daily)	All days (6:00 am to 3:00 am)	\$35.00	\$35.00
CURLING CLUB			
Floor Area (no ice Full day)	Friday & Saturday (daily 6:00 am to 3:00 am) Sunday to Thursday (daily 6:00 am to 3:00 am)	\$85.00 \$85.00	\$85.00 \$85.00

-- * Rates take effect in July of previous year up to the end of the ice season in the spring of the year shown at top.

-- ** Starting in 2016 Prime Time Arena Hall rentals, include Free Public Skating when available.

-- Upstairs hourly rentals are calculated from arrival time to end time, including cleanup time.

-- Regular user groups receive one free Board Room use per month; Minor Sports groups get 15 per year

-- All rates include H.S.T.

TAVISTOCK AND DISTRICT MEMORIAL HALL & PARKS

2017 & 2018 RATE SCHEDULE

MEMORIAL HALL	Detail	2017 Rates	2018 Rates
Main Hall	Friday & Saturday (<i>Prime time</i>) (daily 6:00 am to 3:00 am) (New Years eve is Prime time)	\$535.00	\$535.00
	Sunday to Thursday (<i>Non Prime</i>) (daily 6:00 am to 3:00 am) (Boxing day is Non prime)	\$210.00	\$210.00
	Hourly Rate (<i>Hall only, excluding Bar & Kitchen, any day</i>)		
Upper Memorial Hall	Friday & Saturday (<i>Prime time</i>) (daily 6:00 am to 3:00 am) (New Years eve is Prime time)	\$90.00	\$90.00
	Sunday to Thursday (<i>Non Prime</i>) (daily 6:00 am to 3:00 am) (Boxing day is Non prime)	\$50.00	\$50.00
Setup & Removal Fees (daily rate)	If facility is not rented and you wish to reserve the hall for setup or removal. This rate cannot be confirmed until 2 weeks prior to rental.	\$80.00	\$80.00
Auction Sales (daily rate)	Weekday Auction Sales (setup and removal fees extra)	\$330.00	\$330.00
	Auction Sales of commercial nature (All Days)	\$1,250.00	\$1,250.00
Cleanup Charges (Hrly Rates) (Minimum charge of \$65 applies for all cleanup charges)	Minimum Cleanup charge rate, if required	\$75.00	\$75.00
	Additional cleanup charges, over the Minimum	\$32.00	\$32.00
	No confetti allowed or cleanup charge will apply	\$32.00	\$32.00
	No tape on wall or extra charge will apply	\$32.00	\$32.00
PARKS	Detail	2017 Rates	2018 Rates
Recreation Hall Area (daily)	100 x 60 East side Rec Hall area (No sale SOP allowed -see *)	\$ 65.00	\$ 65.00
Picnic shelter (daily)	West side picnic area, (including hydro and Picnic tables)	\$ 65.00	\$ 65.00
Kitchen Area (daily)	Kitchen access (in addition to other rentals)	\$ 20.00	\$ 20.00
Recreation Hall Area (hourly)	When booking hourly use of the Recreation Hall area	\$ 25.00	\$ 25.00
Green / Open space (daily)	Green / Open space (camping or sporting activities)	\$ 80.00	\$ 80.00
Pavilion Complete facility (daily)	Pavilion (Complete facility, when have a SALE SOP)	\$ 210.00	\$ 210.00
Entire Park (daily)	Entire park (exclusive use of park no SOP)	\$ 210.00	\$ 210.00
Agricultural Pavilion (daily)	Agricultural Pavilion, (hydro included on request)	\$ 40.00	\$ 40.00
Pavilion push button lights	Available for daily public use	N/C	N/C
Pavilion lights	Key for lighting controls panel (only available with daily rental)	On Request	On Request
Hydro Pavilion outlets	To have additional hydro outlets turned on	On Request	On Request
Dumping Station (seasonal)	Key holder for individual seasonal use of dumping station	\$ 25.00	\$ 25.00
Ball Diamond	Bookings and Playing surface maintenance done by Minor Ball	Minor Ball	Minor Ball

-- Hall New Years eve rate is designated as Prime time, Boxing Day rate is Non prime.

-- All rates include H.S.T.

-- SOP = Specil Occasions Permit, (Liqour Licence)

-- * Rentals with No Sale Special Occasions Permit, are required to rent entire pavilion at applicable rates.

Schedule "E"

Grants to Organizations - Details

	Account	2017 Budget
Tavistock Optimist Club - Grass Cutting*	11-758-121-2872	\$3,500
Tavistock Horticultural Society	11-758-121-6110	\$100
Tavistock Agricultural Society	11-871-121-6110	\$250
Innerkip Drop-in Centre	11-758-121-6110	\$500
Innerkip Lawn Bowling	11-758-121-6110	\$100
Misc Grants and Donations****	11-000-121-6110/20	\$1,500
Total		\$5,950

* Grass cutting is actual amount