

STAFF REPORT

Report #CAO2015-16

To: His Worship the Mayor and Members of Council
From: Jeff Carswell, Chief Administrative Officer
Subject: 2015 Budget – Report #3 – Operating Budget
Date: February 28, 2015

Background:

This is the third report of several related to development of the 2015 – 2019 Capital Forecast and 2015 Operating Budget. This report provides detailed information on the projected 2015 Operating Budget for all departments.

Discussion:

The following reports are attached.

- Operating Budget Department Summary – this report provides a high level summary of the Operating Budget for 2015 based on Departmental Submissions
- Detailed Operating Budget – this report provides a line by line view of the operating budget as submitted by the Departments.

As you will see, the overall levy increase from 2014 is 11% or \$456,878.

In addition to the attached reports, following are several summaries that illustrate where the levy increase is coming from.

	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Operating + Capital Levy Increase					
General - Non-Departmental	(1,568,122)	(1,486,475)	(1,269,625)	216,850	5.22%
Admin, Parks, Facilities	2,468,576	2,424,010	2,481,963	57,953	1.40%
Protective Services	863,764	889,275	954,175	64,900	1.56%
Public Works	<u>2,217,182</u>	<u>2,325,962</u>	<u>2,443,137</u>	<u>117,175</u>	<u>2.82%</u>
Total Levy Increase	3,981,400	4,152,772	4,609,650	456,878	11.00%

Note: PY = Prior Year

Impact by Select Items	\$ Change	% Change
Capital Budget	120,750	2.91%
OMPF Reduction	231,100	5.56%
Police	(84,000)	-2.02%
2015 Wage & Benefit Adjustments (FT Staff)	47,500	1.14%
Various Operational Increases	<u>141,528</u>	<u>3.41%</u>
	456,878	11.00%

As already reported to Council in earlier budget reports, 2015 will be a challenging year for the levy increase due to the continuing decrease in OMPF. As you can see, the OMPF decrease represents just over 50% of the first draft levy increase.

The operating budget put forward by the Departments maintains the services and programs generally at the same level they have been provided in the past. There are not any significant additions or improvements, nor are there any significant reductions proposed at this time. The operational increases would relate to items such as increased utility costs, general inflationary increases for goods and services, some increased maintenance activities that are required, etc. Some elements of the operational increase would relate to some additional contracted services (ie. IT assistance from the County, subscription based software, repair & maintenance requirements). If Council has any program or service changes that it would like to see implemented, now would be the time to identify them. If they are something that would have a budget impact, they should be considered in conjunction with the budget review.

Staff are working on a plan to fill the current administrative vacancy and utilize the funding in the Parks Administration area that was added in prior years. With changing priorities, requirements and mandated responsibilities, staff is determining the best **course of action to address the Township’s** needs now and into the future. Based on the priority setting exercise, it appears there are many items that will require investigation, research and possible implementation of new or different programs or activities. While some items may not have a significant financial cost, they will require staff time, which is currently stretched very thin. With the vast majority of staff time spent on day-to-day operational activities, there is limited time for new initiatives, especially for some employees that need to be involved in these projects. A more detailed report on this matter will be submitted at the March 18th meeting. The required level of funding was contained in the 2014 budget and was maintained in the 2015 draft budget, so the proposal will not result in any significant increase to the draft budget.

There may be the opportunity to further “refine” both the operating budget and capital budget for 2015 which may bring the levy increase down a bit, but based on the initial review there could be some impacts on service and programs. I would also be concerned that any significant reduction through the use of reserves will only push the current funding challenges to future years. In order to maintain service levels in light of the OMPF decrease over the last several years (\$668,200 over the last 4 years) there is little choice but to pass that loss through to the tax levy. While the OMPF program is nearing the goal of \$500 million for the Province, the Township still has a **very large component (\$522,800) identified as “Transitional Funding”** which could disappear from the Township’s allocation in future years.

While some would suggest making more use of User Fees, other than the TDRC, Halls and Building Department, user fees only make up a very small portion of revenue. When looking more closely at User Fees, the gross revenue that the Township has the ability to establish fees for is \$560,350. Of this amount, \$354,800 is the TDRC, \$79,500 is Hall Rentals and \$80,000 is Building. This leaves only \$45,000 in miscellaneous user fees.

Based on discussions with other rural Townships in the area in order to maintain services, 1st draft levy increases are in the range of 5 – 15%. The only local increase I am currently aware of is SWOX at 12.95%.

The next report will provide a 2nd Draft of the budget based on comments and feedback provided by Council as well as revisions and recommendations from the CAO. The report will also include additional information on the overall tax levy, including the County and Education Levy. It is anticipated the County and Education Levy may provide some buffer for the overall levy impact, although it is somewhat concerning that the Education Tax Rates have not yet been released by the Province.

Recommendation:

1. None at this time. For Council consideration and comment.

Report prepared
and submitted by:

A handwritten signature in black ink that reads "Jeff Carswell". The signature is written in a cursive style with a large, stylized initial "J".

Jeff Carswell, AMCT
Chief Administrative Officer

Summary - All Department Totals	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
General - Non-Departmental	(1,726,895)	(1,685,625)	(1,568,122)	(1,486,475)	(1,269,625)	216,850	-14.59%
Admin, Parks, Facilities							
Council	128,625	134,200	124,001	133,800	134,300	500	0.37%
Admin	419,972	426,250	465,622	419,750	481,000	61,250	14.59%
Hickson Office	19,074	19,200	20,127	19,700	21,400	1,700	8.63%
89 Loveys St	26,811	3,000	4,444	6,400	4,700	(1,700)	-26.56%
Former PUC Office	(1,402)	(1,150)	(1,047)	(1,100)	(900)	200	-18.18%
General Admin	148,695	147,350	165,644	179,100	183,850	4,750	2.65%
Hickson Park	15,751	17,500	18,513	18,100	19,850	1,750	9.67%
Innerkip Park	31,623	33,400	34,546	32,900	36,150	3,250	9.88%
Tavistock Park	35,948	29,800	31,269	31,420	38,650	7,230	23.01%
Stonegate Park (IEP)	1,375	3,000	1,820	2,500	4,000	1,500	60.00%
TMH	20,744	26,770	26,452	29,370	30,650	1,280	4.36%
Bender Subd. Park	1,297	2,000	1,395	1,995	1,925	(70)	-3.51%
Parks Admin	4,244	24,700	24,964	24,650	30,100	5,450	22.11%
TDRC - Rink	51,329	26,850	40,379	48,500	53,000	4,500	9.28%
TDRC - Concession	(8,154)	(10,300)	(6,963)	(9,300)	(9,100)	200	-2.15%
TDRC - Vending	(5,179)	(4,900)	(1,780)	(5,000)	(3,000)	2,000	-40.00%
TDRC - Pro Shop/Skate Sharpening	0	(50)	0	(50)	(50)	0	0.00%
TDRC - Licenced	0	0	0	0	0	0	
TDRC - Zamboni	(1,903)	(890)	9,890	(1,590)	(590)	1,000	-62.89%
ICC	11,156	12,700	18,212	14,550	19,250	4,700	32.30%
PSB	10,629	13,300	10,079	13,300	13,300	0	0.00%
Police	1,116,176	1,144,510	1,228,307	1,191,965	1,107,678	(84,287)	-7.07%
Planning	(3,519)	(550)	(5,901)	(1,000)	600	1,600	-160.00%
Ec Dev	25,000	25,000	25,000	25,000	28,000	3,000	12.00%
12th Line Baptist Cemetery	600	625	625	625	625	0	0.00%
Vandecar Cemetery	450	475	475	475	475	0	0.00%
17th Line Evangelical	475	500	500	500	500	0	0.00%

	2013	2013	2014	2014	2015	\$ Change	% Change
Summary - All Department Totals	Actual	Budget	Actual	Budget	V1 Department	from PY	from PY
Brickyard Cemetery	0	0	500	500	500	0	0.00%
Seniors Picnic	1,232	1,500	1,141	1,500	1,500	0	0.00%
Crossing Guards	28,148	28,400	28,531	29,200	29,850	650	2.23%
Canine Control	3,301	(5,050)	10,013	9,000	10,750	1,750	19.44%
Livestock Claims	0	0	(176)	1,000	1,000	0	0.00%
Admin, Parks, Facilities Total	2,082,498	2,098,140	2,276,582	2,217,760	2,239,963	22,203	1.00%
Protective Services							
Hickson Fire	178,908	170,600	169,996	175,150	187,250	12,100	6.91%
Innerkip Fire	112,869	134,200	123,990	135,950	142,300	6,350	4.67%
Tavistock Fire	151,461	153,975	169,764	162,075	174,700	12,625	7.79%
Township Fire	121,493	149,750	127,415	147,700	147,450	(250)	-0.17%
CEMC	21,686	32,550	21,020	18,550	17,625	(925)	-4.99%
By-law	20,032	20,225	19,336	21,850	21,850	0	0.00%
Protective Services Total	606,449	661,300	631,521	661,275	691,175	29,900	4.52%
Public Works							
Roads General	399,483	344,000	327,837	333,600	352,850	19,250	5.77%
Road Maintenance	538,997	674,900	590,548	692,025	718,700	26,675	3.85%
Winter Control	248,214	187,625	270,597	230,000	243,500	13,500	5.87%
PW Facilities	53,772	47,600	46,345	53,150	54,200	1,050	1.98%
Sidewalks	21,400	25,000	25,063	25,000	27,000	2,000	8.00%
Leaf & Yard Waste	0	0	79	0	0	0	
Streetlighting	55,955	42,500	52,786	45,500	45,500	0	0.00%
Municipal Drainage	20,821	16,975	29,462	19,175	24,275	5,100	26.60%
Tile Drainage Program	(74)	400	1	400	400	0	0.00%
Building	51,768	75,100	45,211	94,600	94,200	(400)	-0.42%
Public Works Total	1,390,336	1,414,100	1,387,929	1,493,450	1,560,625	67,175	4.50%
Total All Dept Operating	2,352,388	2,487,915	2,727,910	2,886,010	3,222,138	336,128	11.65%

Summary - All Department Totals	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Capital							
Admin, Parks, Facilities	170,303	208,750	191,994	206,250	242,000	35,750	17.33%
Fire	228,821	226,500	232,243	228,000	263,000	35,000	15.35%
PW	1,090,866	833,700	829,253	832,512	882,512	50,000	6.01%
Total	1,489,990	1,268,950	1,253,490	1,266,762	1,387,512	120,750	9.53%
Total Operating and Capital	3,842,378	3,756,865	3,981,400	4,152,772	4,609,650	456,878	11.00%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Operating Budget							
Taxation Levy							
Taxation:							
11-000-001-0120 Residential/Farm(RT)	(2,527,343)	(2,527,204)	(2,785,426)	(2,785,274)	0	2,785,274	-100.00%
11-000-001-0122 Residential Farmland Awaiting	0	(145)	0	(152)	0	152	-100.00%
11-000-001-0130 Multi-Residential (MT)	(73,330)	(73,330)	(112,134)	(112,134)	0	112,134	-100.00%
11-000-001-0140 Commercial(CT)	(319,615)	(322,348)	(332,976)	(335,002)	0	335,002	-100.00%
11-000-001-0141 Commercial - Vacant Units/E:	(2,876)	(2,876)	(3,057)	(3,057)	0	3,057	-100.00%
11-000-001-0142 Commercial - Vacant Land (C	(3,571)	(3,571)	(3,812)	(3,812)	0	3,812	-100.00%
11-000-001-0150 Industrial(IT)	(49,823)	(48,191)	(49,421)	(49,897)	0	49,897	-100.00%
11-000-001-0151 Industrial - Vacant Units/Exce	(830)	(830)	(890)	(890)	0	890	-100.00%
11-000-001-0152 Industrial - Vacant Land (IX)	(334)	(334)	(349)	(349)	0	349	-100.00%
11-000-001-0155 Large Industrial (LT)	(82,884)	(82,884)	(66,243)	(86,616)	0	86,616	-100.00%
11-000-001-0160 Farmland(FT)	(455,326)	(455,328)	(515,566)	(515,566)	0	515,566	-100.00%
11-000-001-0170 Managed Forest(TT)	(399)	(399)	(566)	(566)	0	566	-100.00%
11-000-001-0180 Pipe-line (PT)	(234,546)	(234,546)	(251,052)	(251,052)	0	251,052	-100.00%
11-000-001-0190 Commercial New Constructio	(1,573)	(1,573)	(1,651)	(4,950)	0	4,950	-100.00%
11-000-001-0193 Industrial New Construction ((3,306)	(3,306)	(3,455)	(3,455)	0	3,455	-100.00%
11-000-001-0210 Bill 79 Capped	0	0	0	0	0	0	
Total Taxation	(3,755,756)	(3,756,865)	(4,126,597)	(4,152,772)	0	4,152,772	-100.00%
Total Taxation	(3,755,756)	(3,756,865)	(4,126,597)	(4,152,772)	0	4,152,772	-100.00%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
General Government (Non-Departmental)						0	
Surplus/Deficit from Prior Year:						0	
11-000-000-0000 Surplus/Deficit from Prior Year	(114,525)	(110,000)	86,607	80,000	(50,000)	(130,000)	-162.50%
Total Surplus/Deficit from Prior Year	(114,525)	(110,000)	86,607	80,000	(50,000)	(130,000)	-162.50%
Supplementals/WO Taxation:						0	
11-000-002-0120 Residential/Farm (RT)	(31,989)	(25,000)	(43,737)	(25,000)	(25,000)	0	0.00%
11-000-002-0130 Multi-Residential (MT)	(38,526)	0	0	0		0	
11-000-002-0140 Commercial (CT)	(941)	0	(6,194)	0		0	
11-000-002-0155 Large Industrial (LT)	0	0	0	0		0	
11-000-002-0160 Farmland (FT)	(795)	0	(9,329)	0		0	
11-000-002-0180 Pipeline (PT)	(886)	0	0	0		0	
11-000-002-0190 Commercial New Constructio	(7,749)	0	0	0		0	
11-000-002-0193 Industrial New Construction (0	0	0	0		0	
11-000-002-0210 Bill 79 Capped	0	0	0	0		0	
11-000-003-0120 Residential/Farm (RT)	15,768	20,000	32,232	20,000	20,000	0	0.00%
11-000-003-0130 Multi-Residential (MT)	0	0	12,198	0		0	
11-000-003-0140 Commercial (CT)	5,841	0	6,962	0		0	
11-000-003-0141 Commercial - Vacant Units/E:	0	0	(1,513)	0		0	
11-000-003-0150 Industrial (IT)	1,659	0	2,914	0		0	
11-000-003-0151 Industrial - Vacant Units/Exce	0	0	0	0		0	
11-000-003-0155 Large Industrial (LT)	0	0	130,736	130,000		(130,000)	-100.00%
11-000-003-0160 Farmland (FT)	(2,349)	0	(6,060)	0		0	
11-000-003-0190 Commercial New Constructio	0	0	7,749	0		0	
11-000-003-0210 Bill 79 Capped	0	0	0	0		0	
Total Supplementals/WO Taxation	(59,967)	(5,000)	125,957	125,000	(5,000)	(130,000)	-104.00%
Payments in Lieu:						0	
11-000-005-0211 Canada Post	(3,809)	(3,800)	(3,841)	(3,800)	(3,800)	0	0.00%
11-000-005-0221 Railways	(5,378)	(5,200)	(5,586)	(5,400)	(5,500)	(100)	1.85%
11-000-005-0231 Tax Assistance Act	(10,595)	(9,400)	(12,039)	(11,000)	(12,000)	(1,000)	9.09%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-000-005-0242 Ontario Hydro	(123)	(125)	(124)	(125)	(125)	0	0.00%
11-000-005-0243 LCBO	(2,439)	(2,600)	(2,549)	(2,500)	(2,500)	0	0.00%
11-000-005-0261 Other Mun Enterprises(PUC/	(1,860)	(2,100)	(68,632)	(14,000)	(30,000)	(16,000)	114.29%
Total Payments in Lieu	(24,204)	(23,225)	(92,771)	(36,825)	(53,925)	(17,100)	46.44%
Ontario Grants:						0	
11-000-006-0330 Non-specific Ontario Grants	(1,373,500)	(1,373,500)	(1,167,500)	(1,167,500)	(936,400)	231,100	-19.79%
11-000-006-0331 Specific Grants & Revenue	(24,410)	(21,260)	(17,412)	0	(25,000)	(25,000)	
Total Ontario Grants	(1,397,910)	(1,394,760)	(1,184,912)	(1,167,500)	(961,400)	206,100	-17.65%
City of Woodstock - Bndry Adj:						0	
11-000-007-0330 City of Woodstock - Ongoing	(115,771)	(115,500)	(115,771)	(115,500)	(115,500)	0	0.00%
Total City of Woodstock - Bndry Adj	(115,771)	(115,500)	(115,771)	(115,500)	(115,500)	0	0.00%
Other Grants & Gas Tax:						0	
11-000-007-0331 Other Grants & Gas Tax	(228,667)	(225,461)	(207,303)	(197,000)	(197,000)	0	0.00%
Total Other Grants & Gas Tax	(228,667)	(225,461)	(207,303)	(197,000)	(197,000)	0	0.00%
General Revenue:						0	
11-000-021-0513 Misc Revenue	(4,784)	(7,500)	(8,543)	(5,000)	(5,000)	0	0.00%
11-000-021-0514 Penny In/Out Processing	0	0	0	0	0	0	
11-000-021-0911 Penalty & Interest - Taxes	(66,749)	(70,000)	(73,507)	(70,000)	(70,000)	0	0.00%
11-000-021-0921 Investment Income Drains	0	(2,500)	(6,050)	(2,500)	(2,500)	0	0.00%
11-000-021-0922 Investment Income - Bank Ac	(28,491)	(40,000)	(41,027)	(35,000)	(35,000)	0	0.00%
11-000-021-0924 Interest Income - ETPC	(55,100)	(55,100)	(55,100)	(55,100)	(55,100)	0	0.00%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-000-021-0925 Dividend Income - ETPC	0	0	(11,390)	0		0	
11-000-021-0949 Sale of Municipal Property & I	0	0	0	0		0	
11-000-021-0952 Contribution from Reserve	0	0	(210,000)	(210,000)		210,000	-100.00%
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Total General Revenue	(155,125)	(175,100)	(405,617)	(377,600)	(167,600)	210,000	-55.61%
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General Expenditures:						0	
11-000-121-2910 Misc Expense	1,486	1,500	16,676	1,250	2,000	750	60.00%
11-000-121-3310 Professional Services	1,926	0	1,891	0	2,000	2,000	
11-000-121-4110 Bank Charges	2,717	2,600	2,759	2,700	2,800	100	3.70%
11-000-121-4510 Tax Writeoffs - Township	(3)	0	(9)	0		0	
11-000-121-4511 Bill 79 Related Tax Adjustmei	0	0	0	0		0	
11-000-121-4560 Tax Writeoffs - Penalty & Inte	0	0	0	0		0	
11-000-121-5391 Appropriaton to Reserve	361,247	356,721	203,963	197,000	272,000	75,000	38.07%
11-000-121-6110 Grants	500	2,000	407	500	500	0	0.00%
11-000-121-6120 Donations	1,400	600	0	1,500	1,500	0	0.00%
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Total General Expenditures	369,272	363,421	225,687	202,950	280,800	77,850	38.36%
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Total General Government	(1,726,897)	(1,685,625)	(1,568,123)	(1,486,475)	(1,269,625)	216,850	-14.59%
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						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Corporate Services						0	
General Administration						0	
Council:						0	
11-111-111-1120 Council Wages - Taxable	70,871	72,000	69,963	72,000	72,000	0	0.00%
11-111-111-1121 Council Wages - Tax Exempt	35,436	36,000	34,982	36,000	36,000	0	0.00%
11-111-111-1210 Other Payroll Costs	3,361	3,400	3,269	3,500	3,500	0	0.00%
11-111-111-3110 Travel/Meals/Conference/Ser	14,868	18,000	11,351	18,000	18,000	0	0.00%
11-111-111-3120 Training & Staff Development	0	0	0	0	0	0	
11-111-111-3260 Telecommunications	550	750	775	500	750	250	50.00%
11-111-111-3290 Print, Advertising & Promotior	479	750	721	500	750	250	50.00%
11-111-111-3450 Office Equipment Maint/Leas	0	0	0	0	0	0	
11-111-111-3455 Christmas Gift Certificate Pro	3,060	3,300	2,940	3,300	3,300	0	0.00%
11-111-430-0952 Contribution from Reserve	0	0	0	0	0	0	
11-111-430-5110 Equipment	0	0	0	0	0	0	
11-111-430-5390 Appropriation to Reserve	0	0	0	0	0	0	
Total Council	128,625	134,200	124,002	133,800	134,300	500	0.37%
Administration Staff:						0	
11-123-121-1110 Distributed Salaries & Wages	265,491	285,000	300,523	280,000	310,000	30,000	10.71%
11-123-121-1130 Part-time Salaries & Wages	81	0	0	0	0	0	
11-123-121-1150 Vacation, Sick, Stats, Holiday	50,146	46,000	55,360	46,000	55,000	9,000	19.57%
11-123-121-1210 Overhead	93,523	85,000	100,015	83,000	105,000	22,000	26.51%
11-123-121-3110 Travel/Meals/Conference/Ser	7,607	7,000	7,762	7,500	7,500	0	0.00%
11-123-121-3120 Training & Staff Development	1,361	1,500	0	1,500	1,500	0	0.00%
11-123-121-3170 Memberships & Publications	1,763	1,750	1,962	1,750	2,000	250	14.29%
Total Administration Staff	419,972	426,250	465,622	419,750	481,000	61,250	14.59%
Township Office - Hickson:						0	
11-181-121-3420 Building Maintenance	8,027	9,000	9,337	9,000	9,500	500	5.56%
11-181-121-3430 Grounds Maintenance	2,575	2,500	1,369	2,500	2,500	0	0.00%
11-181-121-3610 Electrical Power	6,700	6,000	7,575	6,500	7,500	1,000	15.38%
11-181-121-3630 Natural Gas	1,055	1,000	1,079	1,000	1,100	100	10.00%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-181-121-3810 Insurance & Licences	717	700	767	700	800	100	14.29%
11-181-430-0952 Contribution from Reserve	0	0	0	0		0	
11-181-430-5110 Equipment	0	0	0	0		0	
11-181-430-5170 Construction	0	0	0	0		0	
11-181-430-5390 Appropriation to Reserve	0	0	0	0		0	
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Total Township Office - Hickson	19,074	19,200	20,127	19,700	21,400	1,700	8.63%
<hr/>							
89 Loveys Street:						0	
11-182-021-0574 Facility Rental	(1,200)	(1,500)	0	0		0	
11-182-121-1110 Distributed Salaries & Wages	9,941	0	0	0		0	
11-182-121-1210 Overhead	3,093	0	0	0		0	
11-182-121-3420 Building Maintenance	418	1,500	0	1,000		(1,000)	-100.00%
11-182-121-3430 Grounds Maintenance	236	1,500	1,608	1,000	2,000	1,000	100.00%
11-182-121-3510 Equipment Rentals - Owned	9,870	0	0	0	0	0	
11-182-121-3610 Electrical Power	1,541	1,000	1,665	1,500	1,500	0	0.00%
11-182-121-3810 Insurance & Licences	2,912	500	1,171	2,900	1,200	(1,700)	-58.62%
11-182-430-1110 Distributed Salaries & Wages	0	0	0	0		0	
11-182-430-1210 Overhead	0	0	0	0		0	
11-182-430-3505 Equipment Rentals - Hired	0	0	0	0		0	
11-182-430-3510 Equipment Rentals - Owned	0	0	0	0		0	
11-182-430-5110 Equipment	0	0	0	0		0	
11-182-430-5170 Construction	0	0	0	0		0	
11-182-430-5390 Appropriation to Reserve	0	0	0	0		0	
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Total 89 Loveys Street	26,811	3,000	4,444	6,400	4,700	(1,700)	-26.56%
<hr/>							
Former PUC Office - Tav:						0	
11-183-021-0574 Facility Rentals	(6,530)	(6,600)	(6,763)	(6,800)	(7,000)	(200)	2.94%
11-183-121-3420 Building Maintenance	1,531	1,500	1,754	1,500	1,750	250	16.67%
11-183-121-3430 Grounds Maintenance	515	500	582	500	600	100	20.00%
11-183-121-3610 Electrical Power	1,241	1,750	1,375	1,750	1,750	0	0.00%
11-183-121-3620 Water	573	500	589	600	625	25	4.17%
11-183-121-3625 Sewer	481	350	496	500	525	25	5.00%
11-183-121-3630 Natural Gas	704	750	828	750	750	0	0.00%
11-183-121-3810 Insurance	83	100	92	100	100	0	0.00%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-183-430-0952 Contribution from Reserve	0	0	0	0		0	
11-183-430-5110 Equipment	0	0	0	0		0	
11-183-430-5170 Construction	0	0	0	0		0	
11-183-430-5390 Contribution to Reserve	0	0	0	0		0	
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Total Former PUC Office - Tav	(1,403)	(1,150)	(1,047)	(1,100)	(900)	200	-18.18%
<hr/>							
General Administration:						0	
11-191-021-0511 Tax Certificates	(7,825)	(7,500)	(9,700)	(7,500)	(7,500)	0	0.00%
11-191-021-0513 Misc. Revenue	(1,311)	(4,000)	(359)	(4,000)	(2,000)	2,000	-50.00%
11-191-021-0514 Waste Management Services	(3,462)	(3,500)	(3,526)	(3,500)	(3,500)	0	0.00%
11-191-021-0575 Criminal Record Check Fees	(2,050)	(2,000)	(2,175)	(2,000)	(2,000)	0	0.00%
11-191-021-0722 Lottery Licences	(264)	(250)	(388)	(250)	(250)	0	0.00%
11-191-021-0763 Sale of Maps, Copies, Fax, et	(115)	(500)	(150)	(150)	(150)	0	0.00%
11-191-021-0952 Contribution from Reserve	0	0	0	0	0	0	
11-191-121-2380 Departmental Equipment	1,106	1,000	358	1,000	1,000	0	0.00%
11-191-121-2610 Office Supplies	4,595	8,000	5,557	8,000	8,000	0	0.00%
11-191-121-3170 Memberships & Publications	115	350	0	250	250	0	0.00%
11-191-121-3210 Postage & Courier	7,758	7,000	7,094	8,500	8,500	0	0.00%
11-191-121-3260 Telecommunications	2,613	2,750	2,981	2,750	3,000	250	9.09%
11-191-121-3290 Print, Advertising & Promotior	7,348	6,000	7,021	7,000	7,500	500	7.14%
11-191-121-3310 Professional Services	53,930	60,000	67,927	80,000	80,000	0	0.00%
11-191-121-3450 Office Equipment Maintenanc	11,597	10,000	12,678	12,000	14,000	2,000	16.67%
11-191-121-3810 Insurance & Licences	68,516	65,000	71,181	70,000	72,000	2,000	2.86%
11-191-126-0952 Contribution from Reserves	0	0	(8,000)	(15,000)	0	15,000	-100.00%
11-191-126-1130 Part-time Salaries & Wages	143	0	1,670	3,000	0	(3,000)	-100.00%
11-191-126-2610 Office Supplies	1,001	0	5,889	8,000	0	(8,000)	-100.00%
11-191-126-3210 Postage & Courier	0	0	5,620	5,000	0	(5,000)	-100.00%
11-191-126-3290 Print, Advertising & Promotior	0	0	1,966	6,000	0	(6,000)	-100.00%
11-191-126-5390 Appropriation to Reserve	5,000	5,000	0	0	5,000	5,000	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-191-430-0513 Contribution from Others	0	0	0	0		0	
11-191-430-0952 Contribution from Reserve	0	0	0	0		0	
11-191-430-3310 Professional Services	0	0	0	0		0	
11-191-430-5110 Equipment	0	0	0	0		0	
11-191-430-5390 Appropriation to Reserve	0	0	0	0		0	
Total General Administration	148,695	147,350	165,644	179,100	183,850	4,750	2.65%
Total General Administration	741,774	728,850	778,792	757,650	824,350	66,700	8.80%
Parks & Facilities						0	
						0	
						0	
Hickson Park:						0	
11-751-021-0513 Misc. Revenue	(1,555)	0	(1,935)	0	0	0	
11-751-021-0852 Contribution from LRC & Ser	(2,330)	0	0	0	0	0	
11-751-121-2872 Grass Cutting	1,840	2,000	2,000	2,000	2,000	0	0.00%
11-751-121-2875 Booth/Pavilion R & M	1,481	2,000	3,133	2,000	2,500	500	25.00%
11-751-121-2876 Playground R & M	0	500	0	500	500	0	0.00%
11-751-121-2877 Fencing R & M	1,300	500	615	500	500	0	0.00%
11-751-121-2878 Floodlight R & M	0	500	0	500	500	0	0.00%
11-751-121-2879 Grounds/Diamond R & M	1,495	2,000	2,818	2,000	2,500	500	25.00%
11-751-121-2910 Misc. Expense	2,348	250	68	250	250	0	0.00%
11-751-121-3260 Telecommunications	926	900	1,005	900	1,000	100	11.11%
11-751-121-3436 Facility Maintenance Services	1,000	2,000	1,000	2,000	2,000	0	0.00%
11-751-121-3530 Garbage Container Rental & I	582	750	834	750	900	150	20.00%
11-751-121-3610 Electrical Power	3,843	3,200	3,975	3,500	4,000	500	14.29%
11-751-121-3810 Insurance & Licences	3,266	2,900	3,065	3,200	3,200	0	0.00%
11-751-121-5390 Appropriation to Reserve	1,555	0	1,935	0		0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-751-430-0513 Contribution from Others	0	0	0	0		0	
11-751-430-0852 Contribution from LRC	0	0	0	0		0	
11-751-430-0952 Contribution from Reserve	0	0	0	0		0	
11-751-430-5110 Equipment	0	0	0	0		0	
11-751-430-5170 Construction	0	0	0	0		0	
11-751-430-5390 Appropriation to Reserve	0	0	0	0		0	
Total Hickson Park	15,752	17,500	18,514	18,100	19,850	1,750	9.67%
						0	
Innerkip Park:						0	
11-752-021-0513 Misc. Revenue	0	0	0	0	0	0	
11-752-021-0574 Facility Rentals	(250)	0	0	0	0	0	
11-752-121-2872 Grass Cutting	3,900	5,000	3,450	5,000	5,000	0	0.00%
11-752-121-2875 Booth/Pavilion R & M	2,508	1,500	1,228	1,500	1,500	0	0.00%
11-752-121-2876 Playground R & M	451	750	0	750	750	0	0.00%
11-752-121-2877 Fencing R & M	29	500	1,039	500	750	250	50.00%
11-752-121-2878 Floodlight R & M	974	750	1,423	750	750	0	0.00%
11-752-121-2879 Grounds/Diamond R & M	7,081	6,500	5,965	6,500	6,500	0	0.00%
11-752-121-2910 Misc. Expense	1,140	750	106	750	750	0	0.00%
11-752-121-3260 Telecommunications	874	950	878	950	950	0	0.00%
11-752-121-3436 Facility Maintenance Services	1,000	2,000	1,000	2,000	2,000	0	0.00%
11-752-121-3530 Garbage Container Rental & I	752	1,500	1,088	1,200	1,200	0	0.00%
11-752-121-3610 Electrical Power	5,411	4,800	6,595	5,000	7,000	2,000	40.00%
11-752-121-3620 Water	2,275	3,000	3,464	2,500	3,000	500	20.00%
11-752-121-3625 Sewer	2,461	2,800	5,426	2,500	3,000	500	20.00%
11-752-121-3810 Insurance & Licences	3,017	2,600	2,884	3,000	3,000	0	0.00%
11-752-430-0513 Contribution from others	0	0	0	0		0	
11-752-430-0952 Contribution from Reserve	0	0	0	0		0	
11-752-430-5110 Equipment	0	0	0	0		0	
11-752-430-5170 Construction	0	0	0	0		0	
11-752-430-5390 Appropriation to Reserve	0	0	0	0		0	
11-752-430-9751 Unfunded Liability	0	0	0	0		0	
11-752-851-2370 Repairs - Parts & Labour	0	0	0	0		0	
Total Innerkip Park	31,624	33,400	34,545	32,900	36,150	3,250	9.88%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Tavistock Park:						0	
11-753-021-0574 Facility Rentals	(5,745)	(4,400)	(8,777)	(6,000)	(9,500)	(3,500)	58.33%
11-753-121-2620 Cleaning Materials	1,201	0	602	600	600	0	0.00%
11-753-121-2872 Grass Cutting	2,214	3,200	2,304	3,000	3,000	0	0.00%
11-753-121-2875 Booth/Pavilion R & M	4,884	3,000	2,104	2,000	3,000	1,000	50.00%
11-753-121-2876 Playground R & M	0	700	655	800	700	(100)	-12.50%
11-753-121-2877 Fencing R & M	0	1,000	0	400	300	(100)	-25.00%
11-753-121-2878 Floodlight R & M	0	150	0	200	200	0	0.00%
11-753-121-2879 Grounds/Diamond R & M	8,325	6,200	6,390	5,500	9,000	3,500	63.64%
11-753-121-2910 Misc. Expense	44	0	0	0	0	0	
11-753-121-3410 Contracted Management Ser	11,049	10,000	17,593	13,000	19,800	6,800	52.31%
11-753-121-3436 Facility Maintenance Services	3,131	1,000	0	0		0	
11-753-121-3530 Garbage Container Rental & l	0	100	0	100	100	0	0.00%
11-753-121-3610 Electrical Power	1,494	4,000	1,737	2,500	2,300	(200)	-8.00%
11-753-121-3620 Water	1,500	0	592	720	600	(120)	-16.67%
11-753-121-3630 Natural Gas	647	0	460	900	550	(350)	-38.89%
11-753-121-3650 Floodlight Electrical Power	1,501	1,250	1,356	1,700	1,500	(200)	-11.76%
11-753-121-3810 Insurance & Licences	5,703	3,600	6,253	6,000	6,500	500	8.33%
11-753-430-0513 Contribution from others	0	0	0	0		0	
11-753-430-0576 Donations	0	0	0	0		0	
11-753-430-0952 Contribution from Reserve	0	0	0	0		0	
11-753-430-4210 Principle Payments on Debt	0	0	0	0		0	
11-753-430-4220 Interest Payments on Debt	0	0	0	0		0	
11-753-430-5110 Equipment	0	0	0	0		0	
11-753-430-5170 Construction	0	0	0	0		0	
11-753-430-5390 Appropriation to Reserve	0	0	0	0		0	
Total Tavistock Park	35,946	29,800	31,268	31,420	38,650	7,230	23.01%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Innerkip Estates Park:						0	
11-754-121-2872 Grass Cutting	1,375	2,500	1,265	2,000	1,500	(500)	-25.00%
11-754-121-2910 Misc. Expense	0	500	555	500	2,500	2,000	400.00%
11-754-430-0513 Contribution from Others	0	0	0	0		0	
11-754-430-0952 Contribution from Reserve	0	0	0	0		0	
11-754-430-5170 Construction	0	0	0	0		0	
Total Innerkip Estates Park	1,375	3,000	1,820	2,500	4,000	1,500	60.00%
Tavistock Memorial Hall:						0	
11-755-021-0513 Misc. Revenue	0	0	0	0		0	
11-755-021-0574 Facility Rentals	(23,188)	(24,500)	(23,775)	(23,000)	(24,500)	(1,500)	6.52%
11-755-121-2380 Departmental Equipment	60	200	1,500	250	650	400	160.00%
11-755-121-2620 Cleaning Materials	801	1,000	1,018	1,000	1,000	0	0.00%
11-755-121-2910 Miscellaneous Expense	229	350	0	350	350	0	0.00%
11-755-121-3260 Telephone	610	620	618	660	650	(10)	-1.52%
11-755-121-3290 Print, Advertising and Promot	319	400	354	400	400	0	0.00%
11-755-121-3410 Contracted Management Ser	22,224	25,000	23,626	24,000	24,500	500	2.08%
11-755-121-3420 Building Maintenance	1,201	5,200	2,434	5,500	5,500	0	0.00%
11-755-121-3430 Grounds Maintenance	2,789	3,000	2,888	3,400	3,400	0	0.00%
11-755-121-3530 Garbage Container Rental & I	2,171	2,100	2,499	2,350	2,700	350	14.89%
11-755-121-3610 Electrical Power	5,987	5,300	6,531	6,300	6,800	500	7.94%
11-755-121-3620 Water	640	625	684	650	750	100	15.38%
11-755-121-3625 Sewer	563	575	610	610	650	40	6.56%
11-755-121-3630 Natural Gas	2,328	2,600	3,343	2,600	3,500	900	34.62%
11-755-121-3810 Insurance & Licences	4,010	4,300	4,122	4,300	4,300	0	0.00%
11-755-430-0513 Contribution from Others	0	0	0	0		0	
11-755-430-0952 Contribution from Reserve	0	0	0	0		0	
11-755-430-5110 Equipment	0	0	0	0		0	
11-755-430-5120 Capital - Building	0	0	0	0		0	
11-755-430-5170 Construction	0	0	0	0		0	
11-755-430-5390 Appropriation to Reserve	0	0	0	0		0	
Total Tavistock Memorial Hall	20,744	26,770	26,451	29,370	30,650	1,280	4.36%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Bender Subdivision Park:						0	
11-756-121-2872 Grass Cutting	621	1,000	702	900	900	0	0.00%
11-756-121-2910 Misc. Expense	87	400	92	400	300	(100)	-25.00%
11-756-121-3410 Contracted Management Ser	589	600	601	600	630	30	5.00%
11-756-121-3810 Insurance & Licences	0	0	0	95	95	0	0.00%
Total Bender Subdivision Park	1,297	2,000	1,395	1,995	1,925	(70)	-3.51%
Parks Administration:						0	
11-758-021-0513 Misc. Revenue	0	0	(45,050)	0	0	0	
11-758-021-0952 Contribution from Reserve	0	0	0	0	0	0	
11-758-121-1110 Distributed Salaries & Wages	0	20,000	0	20,000	25,000	5,000	25.00%
11-758-121-2872 Grass Cutting - Optimist Park	3,044	3,200	3,434	3,200	3,500	300	9.38%
11-758-121-2910 Misc. Expense	0	250	200	150	250	100	66.67%
11-758-121-3170 Memberships & Publications	600	550	630	600	650	50	8.33%
11-758-121-5390 Appropriation to Reserves	0	0	65,050	0	0	0	
11-758-121-6110 Grants	600	700	700	700	700	0	0.00%
11-758-430-5390 Appropriation to Reserve	0	0	0	0	0	0	
Total Parks Administration	4,244	24,700	24,964	24,650	30,100	5,450	22.11%
Tavistock & District Recreation Centre:						0	
11-781-021-0513 Misc. Revenue	(279)	(3,000)	(22)	(1,300)	(100)	1,200	-92.31%
11-781-021-0573 Arena Gate Receipts	(3,984)	(4,700)	(4,288)	(4,200)	(4,300)	(100)	2.38%
11-781-021-0781 Arena Rink Rentals	(310,457)	(321,000)	(304,765)	(315,000)	(310,000)	5,000	-1.59%
11-781-021-0782 Upper Hall Rentals	(7,316)	(8,100)	(6,972)	(7,800)	(7,500)	300	-3.85%
11-781-021-0783 Curling Club Agreement	(25,730)	(25,700)	(27,859)	(26,500)	(28,500)	(2,000)	7.55%
11-781-021-0784 Arena Advertising	(11,476)	(11,700)	(12,122)	(11,600)	(12,500)	(900)	7.76%
11-781-021-0787 Board Room Rentals	(248)	(250)	(124)	(250)	(150)	100	-40.00%
11-781-021-0840 Late Payment Charges	0	0	0	0	0	0	
11-781-121-2310 Office Equipment	438	1,000	582	1,000	1,000	0	0.00%
11-781-121-2380 Workshop Equipment and To	448	400	649	450	450	0	0.00%
11-781-121-2580 Consumable Paper Products	1,422	1,800	1,260	1,800	1,400	(400)	-22.22%
11-781-121-2610 Office Supplies	916	900	646	1,000	1,000	0	0.00%
11-781-121-2620 Cleaning Materials	1,632	1,500	943	1,600	1,300	(300)	-18.75%
11-781-121-2625 Cleaning Equipment	0	700	663	900	900	0	0.00%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-781-121-2910 Misc. Expense	172	200	89	200	200	0	0.00%
11-781-121-3110 Travel/Meals/Conference/Ser	1,250	1,300	0	300	200	(100)	-33.33%
11-781-121-3210 Postage & Courier	44	100	26	100	100	0	0.00%
11-781-121-3260 Telecommunications	1,825	2,200	1,655	2,000	2,000	0	0.00%
11-781-121-3261 Pay Telephone	0	0	0	0	0	0	
11-781-121-3290 Print, Advertising & Promotior	479	1,000	556	1,000	1,000	0	0.00%
11-781-121-3410 Contracted Management Ser	215,363	218,000	213,048	218,500	218,500	0	0.00%
11-781-121-3415 Refrigeration System R & M	17,554	8,000	10,238	9,500	12,000	2,500	26.32%
11-781-121-3420 Building R & M	13,915	12,000	9,819	12,000	12,000	0	0.00%
11-781-121-3430 Grounds R & M	2,775	3,000	6,937	4,500	4,500	0	0.00%
11-781-121-3530 Garbage Container Rental & I	2,141	2,100	2,494	2,300	2,500	200	8.70%
11-781-121-3610 Electrical Power	95,820	93,000	87,750	100,000	95,000	(5,000)	-5.00%
11-781-121-3620 Water	5,142	5,600	5,426	5,600	5,600	0	0.00%
11-781-121-3625 Sewer	6,957	7,300	7,162	7,300	7,300	0	0.00%
11-781-121-3630 Natural Gas	13,982	12,500	17,463	15,500	18,500	3,000	19.35%
11-781-121-3810 Insurance & Licences	22,733	23,000	23,350	23,300	24,300	1,000	4.29%
11-781-121-3830 Ice Making Supplies & Servic	5,706	5,300	5,426	5,900	5,900	0	0.00%
11-781-121-3840 Ice Making Equipment	0	200	49	200	200	0	0.00%
11-781-121-3850 Ice Making Equipment - R & I	105	200	300	200	200	0	0.00%
11-782-021-0571 Concession Sales	(43,519)	(47,000)	(34,905)	(47,000)	(36,500)	10,500	-22.34%
11-782-121-2874 Concession - R & M	43	200	409	200	200	0	0.00%
11-782-121-3280 Supplies for Resale	26,124	25,500	19,161	27,000	19,000	(8,000)	-29.63%
11-782-121-3285 Concession - Operating Agree	9,198	11,000	8,372	10,500	8,200	(2,300)	-21.90%
11-783-021-0569 Vending Machine Revenue	(8,081)	(9,000)	(4,434)	(8,500)	(5,000)	3,500	-41.18%
11-783-121-3280 Supplies for Resale	2,902	4,100	2,654	3,500	2,000	(1,500)	-42.86%
11-784-021-0785 Pro Shop/Skate Sharpening F	0	(50)	0	(50)	(50)	0	0.00%
11-784-121-2910 Misc. Expense	0	0	0	0	0	0	
11-786-021-0784 Zamboni Advertising	(3,699)	(3,650)	(3,650)	(3,650)	(3,650)	0	0.00%
11-786-121-2370 Repairs - Parts & Labour	1,740	2,000	10,792	2,000	2,000	0	0.00%
11-786-121-3630 Natural Gas	0	700	2,691	0	1,000	1,000	
11-786-121-3810 Insurance & Licences	56	60	57	60	60	0	0.00%
Total Tavistock & District Recreation Centre	36,094	10,710	41,526	32,560	40,260	7,700	23.65%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Innerkip Community Centre:						0	
11-761-021-0513 Misc. Revenue	0	0	0	0		0	
11-761-021-0571 Concession Sales (Bar)	0	0	0	0		0	
11-761-021-0574 Facility Rentals	(24,079)	(22,000)	(20,478)	(24,000)	(22,000)	2,000	-8.33%
11-761-121-2380 Departmental Equipment	0	100	0	100	100	0	0.00%
11-761-121-2610 Office Supplies	33	100	12	100	100	0	0.00%
11-761-121-2620 Cleaning Supplies	1,025	700	616	850	850	0	0.00%
11-761-121-2910 Misc. Expense	107	500	957	500	500	0	0.00%
11-761-121-3210 Postage & Courier	6	50	9	0	0	0	
11-761-121-3260 Telecommunications	1,060	1,000	1,115	1,000	1,200	200	20.00%
11-761-121-3290 Print, Advertising and Promot	394	500	452	500	500	0	0.00%
11-761-121-3410 Contracted Management Ser	8,901	8,500	8,561	9,000	9,000	0	0.00%
11-761-121-3420 Building Maintenance Service	2,241	5,000	3,207	5,000	4,000	(1,000)	-20.00%
11-761-121-3430 Grounds Maintenance Servic	2,534	1,750	2,824	2,500	2,800	300	12.00%
11-761-121-3530 Garbage Container Rental & I	1,036	700	1,206	1,000	1,200	200	20.00%
11-761-121-3610 Electrical Power	11,787	11,000	13,552	12,000	14,000	2,000	16.67%
11-761-121-3620 Water	1,132	0	1,166	1,000	2,000	1,000	100.00%
11-761-121-3810 Insurance & Licences	4,979	4,800	5,013	5,000	5,000	0	0.00%
11-761-430-0513 Contribution from Others	0	0	0	0		0	
11-761-430-0952 Contribution from Reserve	0	0	0	0		0	
11-761-430-5110 Equipment	0	0	0	0		0	
11-761-430-5170 Construction	0	0	0	0		0	
11-761-430-5390 Appropriation to Reserve	0	0	0	0		0	
Total Innerkip Community Centre	11,157	12,700	18,211	14,550	19,250	4,700	32.30%
Total Parks & Facilities	158,233	160,580	182,152	188,045	220,835	32,790	17.44%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Police						0	
						0	
Police Services Board:						0	
11-252-121-1120 PSB Wages - Taxable	4,589	5,000	3,905	5,000	5,000	0	0.00%
11-252-121-1121 PSB Wages - Tax Exempt	2,295	2,500	1,953	2,500	2,500	0	0.00%
11-252-121-1210 Other Payroll Costs	111	150	110	150	150	0	0.00%
11-252-121-3110 Travel/Meals/Conference/Ser	2,747	4,500	3,287	4,500	4,500	0	0.00%
11-252-121-3170 Memberships & Publications	579	750	623	750	750	0	0.00%
11-252-121-3290 Print, Advertising & Promotior	107	200	0	200	200	0	0.00%
11-252-121-3810 Insurance & Licences	201	200	201	200	200	0	0.00%
Total Police Services Board	10,628	13,300	10,079	13,300	13,300	0	0.00%
						0	
Police Costs:						0	
						0	
11-253-006-0331 Police Specific Grant	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	0	0.00%
11-253-006-0332 RIDE Grant	0	(5,000)	(10,057)	(5,000)	(5,000)	0	0.00%
11-253-021-0575 Criminal Record Check Fees	0	0	0	0	0	0	
11-253-021-0952 Transfer from Reserve	0	0	0	(45,000)	0	45,000	-100.00%
11-253-121-2910 Misc Expense	0	0	0	0	0	0	
11-253-121-3410 Contracted Services (OPP)	1,123,836	1,167,510	1,246,812	1,259,965	1,124,178	(135,787)	-10.78%
11-253-121-3411 RIDE Program	7,200	0	7,685	0	5,000	5,000	
11-253-121-3420 Building Maintenance	3,771	4,000	4,668	4,000	4,500	500	12.50%
11-253-121-3425 Facility Rental Expense	11,369	8,000	9,199	8,000	9,000	1,000	12.50%
11-253-121-5390 Appropriation to Reserve	0	0	0	0	0	0	
Total Police Costs	1,116,176	1,144,510	1,228,308	1,191,965	1,107,678	(84,287)	-7.07%
Total Police	1,126,804	1,157,810	1,238,387	1,205,265	1,120,978	(84,287)	-6.99%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Miscellaneous						0	
						0	
Planning and Zoning:						0	
11-811-021-0581 Minor Variance & Zone Chan	(5,815)	(5,000)	(7,845)	(5,500)	(5,000)	500	-9.09%
11-811-121-2610 Office Supplies	0	100	53	100	100	0	0.00%
11-811-121-3260 Telecommunications	395	350	445	400	500	100	25.00%
11-811-121-3290 Print, Advertising & Promotior	1,901	2,000	1,446	2,000	2,000	0	0.00%
11-811-121-3310 Professional Services	0	2,000	0	2,000	3,000	1,000	50.00%
Total Planning and Zoning	(3,519)	(550)	(5,901)	(1,000)	600	1,600	-160.00%
Economic Development:						0	
						0	
11-812-121-3310 Professional Services	0	25,000	20,000	25,000	28,000	3,000	12.00%
11-812-121-5390 Transfer to Reserve	25,000	0	5,000	0	0	0	
Total Economic Development	25,000	25,000	25,000	25,000	28,000	3,000	12.00%
12th Line Baptist Cemetery:						0	
						0	
11-581-121-2910 Misc. Expense	600	625	625	625	625	0	0.00%
Total 12th Line Baptist Cemetery	600	625	625	625	625	0	0.00%
Vandecar Cemetery:						0	
						0	
11-582-121-2910 Misc. Expense	450	475	475	475	475	0	0.00%
Total Vandecar Cemetery	450	475	475	475	475	0	0.00%
17th Line Evangelical:						0	
						0	
11-583-121-2910 Misc. Expense	475	500	500	500	500	0	0.00%
Total 17th Line Evangelical	475	500	500	500	500	0	0.00%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Brickyard Cemetery:						0	
11-584-121-2910 Misc Expense	0	0	500	500	500	0	0.00%
Total Brickyard Cemetery	0	0	500	500	500	0	0.00%
Seniors Picnic:						0	
11-631-121-2910 Misc. Expense	1,232	1,500	1,141	1,500	1,500	0	0.00%
Total Seniors Picnic	1,232	1,500	1,141	1,500	1,500	0	0.00%
Crossing Guards:						0	
11-381-121-1130 Part-time Salaries & Wages	24,115	24,500	24,658	25,000	25,500	500	2.00%
11-381-121-1150 Vacation, Sick, Stats	2,076	1,900	1,951	2,100	2,150	50	2.38%
11-381-121-1210 Overhead	1,957	1,900	1,911	2,000	2,100	100	5.00%
11-381-121-2910 Misc. Expense	0	100	11	100	100	0	0.00%
Total Crossing Guards	28,149	28,400	28,530	29,200	29,850	650	2.23%
Animal Control:						0	
11-281-021-0724 Dog Licences	(6,718)	(19,000)	(240)	0	(250)	(250)	
11-281-121-1131 Dog Licencing - Salaries & W	0	1,000	0	0	0	0	
11-281-121-1132 Livestock Evaluations - Salari	100	500	0	0	0	0	
11-281-121-1133 Fence Viewers - Salaries & V	0	200	0	0	0	0	
11-281-121-2610 Office Supplies	0	750	0	0	0	0	
11-281-121-2910 Misc. Expense	103	2,000	0	0	0	0	
11-281-121-3210 Postage & Courier	0	0	0	0	0	0	
11-281-121-3360 Animal Collection & Pound Se	9,566	8,500	10,253	9,000	11,000	2,000	22.22%
11-281-121-3910 Livestock Claims	250	1,000	0	0	0	0	
Total Animal Control	3,301	(5,050)	10,013	9,000	10,750	1,750	19.44%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Livestock Claims:						0	
11-282-021-0724 OWDCP Revenue-Livestock	0	0	(280)	(500)	(500)	0	0.00%
11-282-121-1132 Livestock Evaluations - Salari	0	0	104	500	500	0	0.00%
11-282-121-3910 Livestock Claims-Livestock C	0	0	0	1,000	1,000	0	0.00%
Total Livestock Claims	0	0	(176)	1,000	1,000	0	0.00%
Total Miscellaneous	55,688	50,900	60,707	66,800	73,800	7,000	10.48%
Total Corporate Services	2,082,499	2,098,140	2,260,038	2,217,760	2,239,963	22,203	1.00%
						0	
						0	
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Fire & Protective Services						0	
Fire Department						0	
Hickson FD:						0	
11-211-021-0513 Miscellaneous Revenue	0	(5,000)	(945)	(2,500)	(2,500)	0	0.00%
11-211-021-0576 Donations	(12,010)	0	(2,650)	0	0	0	
11-211-121-1110 Distributed Salaries & Wages	0	0	0	0	0	0	
11-211-121-1130 Officer and Admin Wages	13,218	15,000	15,959	14,000	15,000	1,000	7.14%
11-211-121-1135 Salaries & Wages - Training	0	0	212	0	0	0	
11-211-121-1210 Other Payroll Costs	5,630	5,500	5,567	5,500	5,500	0	0.00%
11-211-121-2330 Communications Equipment	1,184	2,500	1,967	2,500	3,000	500	20.00%
11-211-121-2380 Departmental Equipment	11,184	7,500	6,954	8,000	9,000	1,000	12.50%
11-211-121-2510 Uniforms	178	100	0	100	500	400	400.00%
11-211-121-2610 Office Supplies	130	200	151	200	200	0	0.00%
11-211-121-3110 Travel/Meals/Conference/Ser	196	500	506	500	500	0	0.00%
11-211-121-3120 Training & Staff Development	398	0	110	0	0	0	
11-211-121-3170 Memberships & Publications	454	150	120	200	200	0	0.00%
11-211-121-3210 Postage & Courier	214	100	0	100	100	0	0.00%
11-211-121-3260 Telecommunications	2,279	1,800	1,826	2,000	2,000	0	0.00%
11-211-121-3270 Alarm/Dispatch	5,293	5,800	5,689	5,800	5,800	0	0.00%
11-211-121-3420 Building Maintenance	5,991	2,500	5,103	5,000	5,000	0	0.00%
11-211-121-3430 Grounds Maintenance	2,277	1,750	2,324	1,750	3,000	1,250	71.43%
11-211-121-3610 Electrical Power	2,430	2,300	3,432	2,300	3,000	700	30.43%
11-211-121-3630 Natural Gas	1,281	1,200	1,254	1,200	1,300	100	8.33%
11-211-121-3810 Insurance & Licences	4,790	4,200	4,870	4,500	5,000	500	11.11%
11-211-121-5390 Appropriation to Reserve	12,010	0	2,650	0	5,000	5,000	
Total Hickson FD	57,127	46,100	55,099	51,150	61,600	10,450	20.43%
Incident Response:						0	
11-211-123-1130 Incident Response Wages	61,990	65,000	59,351	65,000	65,000	0	0.00%
11-211-123-1210 Other Payroll Costs	0	0	1,157	0	0	0	
11-211-123-2910 Misc Incident Expenses	26	0	102	0	100	100	
Total Incident Response	62,017	65,000	60,610	65,000	65,100	100	0.15%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
						0	
Training & Practices:						0	
11-211-124-1130 Practice Wages	22,352	22,000	22,185	22,000	22,000	0	0.00%
11-211-124-1134 Mutual Aid Wages	311	750	988	750	750	0	0.00%
11-211-124-1135 Training Wages	5,501	10,000	7,449	10,000	10,000	0	0.00%
11-211-124-1210 Other Payroll Costs	0	0	578	0	0	0	
11-211-124-3110 Training Travel, Meals, Accor	1,639	2,000	1,094	2,000	2,500	500	25.00%
11-211-124-3120 Training Courses, Instructors	3,644	5,000	2,977	5,000	5,000	0	0.00%
Total Training & Practices	33,448	39,750	35,270	39,750	40,250	500	1.26%
Fire Prevention:						0	
11-211-131-0513 Misc. Revenue (Smoke Dete	(15)	0	0	0	0	0	
11-211-131-1130 Part-time Salaries & Wages	1,000	1,000	1,562	1,000	1,000	0	0.00%
11-211-131-1210 Other Payroll Costs	0	0	30	0	0	0	
11-211-131-2380 Departmental Equipment	437	500	487	500	500	0	0.00%
11-211-131-2610 Office Supplies	0	100	0	100	100	0	0.00%
11-211-131-2910 Miscellaneous Expenses	132	100	0	100	100	0	0.00%
Total Fire Prevention	1,554	1,700	2,080	1,700	1,700	0	0.00%
Fire Public Education:						0	
11-211-132-1130 Part-time Salaries & Wages	1,000	1,000	0	1,000	1,000	0	0.00%
11-211-132-2380 Departmental Equipment	0	1,200	224	1,200	1,000	(200)	-16.67%
11-211-132-2610 Office Supplies	0	50	0	50	50	0	0.00%
11-211-132-2910 Miscellaneous Expenses	132	200	0	200	150	(50)	-25.00%
Total Fire Public Education	1,132	2,450	224	2,450	2,200	(250)	-10.20%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
2001 Ford Sterling Pumper:						0	
11-211-801-2210 Fuels/Lubricants	892	1,000	1,063	1,000	1,000	0	0.00%
11-211-801-2370 Repairs - Parts & Labour	15,124	3,500	2,106	3,500	3,500	0	0.00%
11-211-801-3810 Insurance & Licences	1,182	1,400	1,055	1,400	1,200	(200)	-14.29%
Total 2001 Ford Sterling Pumper	17,198	5,900	4,224	5,900	5,700	(200)	-3.39%
2007 Freightliner Tanker:						0	
11-211-802-2210 Fuels/Lubricants	593	1,200	1,020	1,200	1,200	0	0.00%
11-211-802-2370 Repairs - Parts & Labour	1,436	4,000	5,349	3,000	4,000	1,000	33.33%
11-211-802-3810 Insurance & Licences	1,182	1,300	959	1,300	1,200	(100)	-7.69%
Total 2007 Freightliner Tanker	3,211	6,500	7,327	5,500	6,400	900	16.36%
2006 Ford Rescue Van:						0	
11-211-803-2210 Fuels/Lubricants	937	800	874	800	900	100	12.50%
11-211-803-2370 Repairs - Parts & Labour	1,155	1,200	2,899	1,700	2,000	300	17.65%
11-211-803-3810 Insurance & Licences	1,131	1,200	1,388	1,200	1,400	200	16.67%
Total 2006 Ford Rescue Van	3,223	3,200	5,160	3,700	4,300	600	16.22%
Total Hickson Fire	178,910	170,600	169,994	175,150	187,250	12,100	6.91%
Innerkip FD:						0	
11-222-021-0513 Miscellaneous Revenue	(326)	(2,000)	(945)	(2,000)	(1,000)	1,000	-50.00%
11-222-021-0521 Fees & Service Charges - BB	(22,550)	(25,000)	(28,085)	(25,000)	(25,000)	0	0.00%
11-222-021-0576 Donations	0	0	0	0	0	0	
11-222-121-1130 Officer and Admin Wages	13,317	15,000	15,040	14,000	15,000	1,000	7.14%
11-222-121-1135 Salaries & Wages - Training	0	0	4,500	0	0	0	
11-222-121-1210 Other Payroll Costs	4,910	5,500	5,631	5,500	5,500	0	0.00%
11-222-121-2330 Communications Equipment	3,202	3,500	3,050	3,500	3,500	0	0.00%
11-222-121-2380 Departmental Equipment	7,975	7,500	12,715	8,000	9,000	1,000	12.50%
11-222-121-2510 Uniforms	0	100	18	100	500	400	400.00%
11-222-121-2610 Office Supplies	30	100	159	100	200	100	100.00%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-222-121-3110 Travel/Meals/Conference/Ser	10	500	55	500	500	0	0.00%
11-222-121-3120 Training & Staff Development	471	0	257	0	0	0	
11-222-121-3170 Memberships & Publications	454	150	120	200	200	0	0.00%
11-222-121-3210 Postage & Courier	182	100	35	100	100	0	0.00%
11-222-121-3260 Telecommunications	2,283	1,800	1,875	2,000	2,000	0	0.00%
11-222-121-3270 Alarm/Dispatch	5,293	5,800	5,308	5,800	5,800	0	0.00%
11-222-121-3420 Building Maintenance	1,656	5,000	1,200	5,000	5,000	0	0.00%
11-222-121-3430 Grounds Maintenance	3,546	3,500	3,826	3,500	4,000	500	14.29%
11-222-121-3610 Electrical Power	1,631	2,000	1,631	2,000	2,000	0	0.00%
11-222-121-3620 Water	573	500	589	600	600	0	0.00%
11-222-121-3625 Sewer	670	500	642	700	700	0	0.00%
11-222-121-3630 Natural Gas	1,942	2,000	2,342	2,000	2,500	500	25.00%
11-222-121-3810 Insurance & Licences	4,932	4,500	5,001	5,000	5,500	500	10.00%
Total Innerkip FD	30,200	31,050	34,963	31,600	36,600	5,000	15.82%
						0	
Incident Response:						0	
11-222-123-1130 Incident Response Wages	30,349	45,000	33,709	42,500	45,000	2,500	5.88%
11-222-123-1210 Other Payroll Costs	0	0	614	0	0	0	
11-222-123-2910 Misc Incident Response					100	100	
Total Incident Response	30,349	45,000	34,323	42,500	45,100	2,600	6.12%
						0	
Training & Practices:						0	
11-222-124-1130 Practice Wages	20,275	22,000	21,023	22,000	22,000	0	0.00%
11-222-124-1134 Mutual Aid Wages	381	750	671	750	750	0	0.00%
11-222-124-1135 Training Wages	8,695	10,000	424	10,000	10,000	0	0.00%
11-222-124-1210 Other Payroll Costs	0	0	392	0	0	0	
11-222-124-3110 Training Travel, Meals, Accor	2,481	2,000	1,748	2,500	2,500	0	0.00%
11-222-124-3120 Training Courses, Instructors	2,963	5,000	6,115	5,000	5,000	0	0.00%
Total Training & Practices	34,794	39,750	30,372	40,250	40,250	0	0.00%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Fire Prevention:						0	
11-222-131-1130 Part-time Salaries & Wages	1,000	1,000	1,562	1,000	1,000	0	0.00%
11-222-131-1210 Other Payroll Costs	0	0	30	0	0	0	
11-222-131-2380 Departmental Equipment	437	500	487	500	500	0	0.00%
11-222-131-2610 Office Supplies	0	100	0	100	100	0	0.00%
11-222-131-2910 Miscellaneous Expenses	242	100	0	100	100	0	0.00%
Total Fire Prevention	1,679	1,700	2,080	1,700	1,700	0	0.00%
Fire Public Education:						0	
11-222-132-1130 Part-time Salaries & Wages	1,000	1,000	0	1,000	1,000	0	0.00%
11-222-132-2380 Departmental Equipment	0	1,000	224	1,000	1,000	0	0.00%
11-222-132-2610 Office Supplies	0	50	0	50	50	0	0.00%
11-222-132-2910 Miscellaneous Expenses	242	200	0	200	150	(50)	-25.00%
Total Fire Public Education	1,242	2,250	224	2,250	2,200	(50)	-2.22%
2005 Freightliner Pumper:						0	
11-222-804-2210 Fuels/Lubricants	912	900	840	900	900	0	0.00%
11-222-804-2370 Repairs - Parts & Labour	4,992	2,000	5,694	3,000	4,000	1,000	33.33%
11-222-804-3810 Insurance & Licences	1,182	1,300	1,055	1,300	1,200	(100)	-7.69%
Total 2005 Freightliner Pumper	7,086	4,200	7,590	5,200	6,100	900	17.31%
1994 International:						0	
11-222-805-2210 Fuels/Lubricants	632	800	478	800	700	(100)	-12.50%
11-222-805-2370 Repairs - Parts & Labour	2,566	5,000	9,937	7,000	5,000	(2,000)	-28.57%
11-222-805-3810 Insurance & Licences	1,112	1,200	959	1,200	1,200	0	0.00%
Total 1994 International	4,310	7,000	11,374	9,000	6,900	(2,100)	-23.33%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
1999 Ford Rescue Van:						0	
11-222-806-2210 Fuels/Lubricants	462	750	608	750	750	0	0.00%
11-222-806-2370 Repairs - Parts & Labour	1,657	1,500	1,497	1,500	1,500	0	0.00%
11-222-806-3810 Insurance & Licences	1,088	1,000	959	1,200	1,200	0	0.00%
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Total 1999 Ford Rescue Van	3,207	3,250	3,063	3,450	3,450	0	0.00%
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Total Innerkip Fire	112,867	134,200	123,989	135,950	142,300	6,350	4.67%
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Tavistock FD:						0	
11-233-021-0513 Miscellaneous Revenue	0	(5,000)	(946)	(2,500)	(2,500)	0	0.00%
11-233-021-0574 Facility Rental (Police)	(11,369)	(8,000)	(9,199)	(9,000)	(10,000)	(1,000)	11.11%
11-233-021-0576 Donations	(7,500)	0	0	0	2,500	2,500	
11-233-121-1130 Officer and Admin Wages	13,655	15,000	19,541	14,000	15,000	1,000	7.14%
11-233-121-1135 Salaries & Wages - Training	0	0	0	0	0	0	
11-233-121-1210 Other Payroll Costs	5,407	5,600	5,779	5,500	5,500	0	0.00%
11-233-121-2330 Communications Equipment	4,600	2,500	6,001	2,500	3,500	1,000	40.00%
11-233-121-2380 Departmental Equipment	8,623	7,500	9,016	8,000	9,000	1,000	12.50%
11-233-121-2510 Uniforms	102	100	0	100	500	400	400.00%
11-233-121-2610 Office Supplies	112	175	41	175	200	25	14.29%
11-233-121-3110 Travel/Meals/Conference/Ser	318	500	264	500	500	0	0.00%
11-233-121-3120 Training & Staff Development	837	0	110	0	500	500	
11-233-121-3170 Memberships & Publications	454	150	120	200	200	0	0.00%
11-233-121-3210 Postage & Courier	0	100	36	100	100	0	0.00%
11-233-121-3260 Telecommunications	2,092	1,800	1,646	2,000	2,000	0	0.00%
11-233-121-3270 Alarm/Dispatch	5,293	5,800	5,308	5,800	5,800	0	0.00%
11-233-121-3420 Building Maintenance	6,022	3,000	5,967	8,000	10,000	2,000	25.00%
11-233-121-3430 Grounds Maintenance	5,969	4,000	5,324	4,000	4,500	500	12.50%
11-233-121-3610 Electrical Power	3,918	4,000	3,873	4,000	4,000	0	0.00%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-233-121-3620 Water	442	1,000	415	750	500	(250)	-33.33%
11-233-121-3625 Sewer	454	200	388	500	500	0	0.00%
11-233-121-3630 Natural Gas	1,512	1,750	2,133	1,750	1,750	0	0.00%
11-233-121-3810 Insurance & Licences	4,680	4,200	4,841	4,500	4,800	300	6.67%
11-233-121-5390 Appropriation to Reserve	7,500	0	0	0		0	
Total Tavistock FD	53,119	44,375	60,656	50,875	58,850	7,975	15.68%
Incident Response:						0	
11-233-123-1130 Incident Response Wages	46,640	55,000	62,386	55,000	60,000	5,000	9.09%
11-233-123-1210 Other Payroll Costs	0	0	1,084	0	0	0	
11-233-123-2910 Misc Incident Expenses	0	0	471	0	0	0	
Total Incident Response	46,640	55,000	63,941	55,000	60,000	5,000	9.09%
Training & Practices:						0	
11-233-124-1130 Practice Wages	21,423	22,000	19,733	22,000	22,000	0	0.00%
11-233-124-1134 Mutual Aid Wages	658	750	194	750	750	0	0.00%
11-233-124-1135 Training Wages	11,174	10,000	7,220	10,000	10,000	0	0.00%
11-233-124-1210 Other Payroll Costs	0	0	434	0	0	0	
11-233-124-3110 Training Travel, Meals, Accor	2,513	2,000	338	2,500	2,500	0	0.00%
11-233-124-3120 Training Courses, Instructors	3,705	5,000	4,121	5,000	5,000	0	0.00%
Total Training & Practices	39,473	39,750	32,040	40,250	40,250	0	0.00%
Fire Prevention:						0	
11-233-131-1130 Part-time Salaries & Wages	1,000	1,000	737	1,000	1,000	0	0.00%
11-233-131-1210 Other Payroll Costs	0	0	30	0	0	0	
11-233-131-2380 Departmental Equipment	437	500	487	500	500	0	0.00%
11-233-131-2610 Office Supplies	0	100	0	100	100	0	0.00%
11-233-131-2910 Miscellaneous Expenses	132	100	0	100	100	0	0.00%
Total Fire Prevention	1,569	1,700	1,255	1,700	1,700	0	0.00%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Fire Public Education:						0	
11-233-132-1130 Part-time Salaries & Wages	1,000	1,000	825	1,000	1,000	0	0.00%
11-233-132-1210 Other Payroll Costs	0	100	0	100	100	0	0.00%
11-233-132-2380 Departmental Equipment	0	1,000	224	1,000	1,000	0	0.00%
11-233-132-2610 Office Supplies	0	50	0	50	50	0	0.00%
11-233-132-2910 Miscellaneous Expenses	154	200	0	200	150	(50)	-25.00%
Total Fire Public Education	1,154	2,350	1,049	2,350	2,300	(50)	-2.13%
1998 International Pumper:						0	
11-233-807-2210 Fuels/Lubricants	384	500	440	500	500	0	0.00%
11-233-807-2370 Repairs - Parts & Labour	2,039	2,000	3,518	2,000	2,500	500	25.00%
11-233-807-3810 Insurance & Licences	1,182	1,300	1,055	1,300	1,200	(100)	-7.69%
Total 1998 International Pumper	3,605	3,800	5,012	3,800	4,200	400	10.53%
1987 Ford Tanker/Pumper:						0	
11-233-808-2210 Fuels/Lubricants	641	900	690	900	900	0	0.00%
11-233-808-2370 Repairs - Parts & Labour	541	2,000	1,294	2,000	2,000	0	0.00%
11-233-808-3810 Insurance & Licences	1,066	1,200	1,055	1,200	1,200	0	0.00%
Total 1987 Ford Tanker/Pumper	2,248	4,100	3,039	4,100	4,100	0	0.00%
2005 Rescue Van:						0	
11-233-809-2210 Fuels/Lubricants	452	500	478	600	600	0	0.00%
11-233-809-2370 Repairs - Parts & Labour	1,208	1,000	1,237	2,000	1,500	(500)	-25.00%
11-233-809-3810 Insurance & Licences	1,991	1,400	1,055	1,400	1,200	(200)	-14.29%
Total 2005 Rescue Van	3,651	2,900	2,770	4,000	3,300	(700)	-17.50%
Total Tavistock Fire	151,459	153,975	169,762	162,075	174,700	12,625	7.79%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Township Fire Department:						0	
11-244-021-0513 Misc. Revenue	(3,035)	(1,500)	(2,518)	(1,500)	(1,500)	0	0.00%
11-244-021-0521 Fees & Service Charges - BB	0	0	0	0	0	0	
11-244-021-0531 Fire Department Revenue	(350)	0	(250)	0	0	0	
11-244-121-1110 Distributed Salaries & Wages	74,855	94,000	72,043	87,000	87,000	0	0.00%
11-244-121-1130 Part-time Salaries & Wages	0	0	0	0	0	0	
11-244-121-1150 Vacation, Stats, Sick & Holiday	7,045	9,500	14,000	15,000	15,000	0	0.00%
11-244-121-1210 Overhead	19,854	28,000	22,766	27,000	27,000	0	0.00%
11-244-121-2330 Communications Equipment	472	500	2,429	500	500	0	0.00%
11-244-121-2380 Departmental Equipment	2,049	1,000	3,047	2,000	2,000	0	0.00%
11-244-121-2510 Uniforms	1,066	500	346	500	500	0	0.00%
11-244-121-2610 Office Supplies	396	300	118	300	300	0	0.00%
11-244-121-2910 Miscellaneous Expense	3,697	1,500	1,909	1,500	1,500	0	0.00%
11-244-121-3110 Travel/Meals/Conference/Services	1,514	2,000	1,950	2,000	2,000	0	0.00%
11-244-121-3120 Training & Staff Development	1,130	1,500	972	1,500	1,500	0	0.00%
11-244-121-3170 Membership & Publications	601	500	516	500	500	0	0.00%
11-244-121-3210 Postage & Courier	70	50	49	50	50	0	0.00%
11-244-121-3260 Telecommunications	1,323	1,500	1,652	1,500	1,500	0	0.00%
11-244-121-3290 Print, Advertising & Promotion	133	500	441	350	350	0	0.00%
11-244-121-3810 Insurance & Licenses	87	150	70	100	100	0	0.00%
Total Township Fire Department	110,907	140,000	119,541	138,300	138,300	0	0.00%
Fire Prevention:						0	
11-244-131-1110 Distributed Salaries & Wages	1,230	0	973	0	0	0	
11-244-131-1130 Part-time Salaries & Wages	1,576	2,500	0	1,700	1,700	0	0.00%
11-244-131-1210 Other Payroll Costs	456	50	184	500	500	0	0.00%
11-244-131-2380 Departmental Equipment	0	500	487	500	500	0	0.00%
11-244-131-2610 Office Supplies	0	50	0	50	50	0	0.00%
11-244-131-2910 Miscellaneous Expenses	1,330	1,250	1,199	1,250	1,250	0	0.00%
Total Fire Prevention	4,593	4,350	2,844	4,000	4,000	0	0.00%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Fire Public Education:						0	
11-244-132-1110 Distributed Salaries & Wages	1,527	250	714	250	250	0	0.00%
11-244-132-1210 Other Payroll Costs	445	0	197	0	0	0	
11-244-132-2380 Departmental Equipment	0	500	0	250	250	0	0.00%
11-244-132-2610 Office Supplies	0	150	49	100	100	0	0.00%
11-244-132-2910 Miscellaneous Expenses	147	100	32	100	100	0	0.00%
Total Fire Public Education	2,119	1,000	992	700	700	0	0.00%
2007 GMC Sierra:						0	
11-244-834-2210 Fuels/Lubricants	2,848	2,500	2,623	2,700	2,700	0	0.00%
11-244-834-2370 Repairs - Parts & Labour	61	1,000	504	1,000	750	(250)	-25.00%
11-244-834-3810 Insurance & Licences	966	900	913	1,000	1,000	0	0.00%
Total 2007 GMC Sierra	3,876	4,400	4,040	4,700	4,450	(250)	-5.32%
	121,495	149,750	127,417	147,700	147,450	(250)	-0.17%
CEMC:						0	
11-246-021-0576 Donations	0	0	0	0	0	0	
11-246-121-1110 Distributed Salaries & Wages	11,522	13,000	11,774	8,000	8,000	0	0.00%
11-246-121-1130 Part-time Salaries & Wages	188	0	0	0	0	0	
11-246-121-1150 Vacation, Sick, Stats, Holiday	2,856	7,500	0	0	0	0	
11-246-121-1210 Overhead	3,398	4,100	3,939	2,750	2,750	0	0.00%
11-246-121-2380 Departmental Equipment	410	100	536	200	100	(100)	-50.00%
11-246-121-2610 Office Supplies	22	100	0	100	100	0	0.00%
11-246-121-2910 Misc Expense	0	300	7	300	300	0	0.00%
11-246-121-3110 Travel/Meals/Conference/Ser	862	2,500	483	2,000	2,000	0	0.00%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-246-121-3120 Training and Staff Developme	8	1,000	850	1,000	1,000	0	0.00%
11-246-121-3125 Public Education Events	0	750	526	1,000	750	(250)	-25.00%
11-246-121-3170 Membership & Publications	0	0	125	0	125	125	
11-246-121-3210 Postage & Courier	0	0	0	0	0	0	
11-246-121-3260 Telecommunications	1,388	1,200	1,248	1,200	1,000	(200)	-16.67%
11-246-121-3290 Print, Advertising & Promotior	1,032	2,000	1,532	2,000	1,500	(500)	-25.00%
Total CEMC	21,685	32,550	21,020	18,550	17,625	(925)	-4.99%
						0	
By-law Enforcement:						0	
11-261-021-0811 Fines	(500)	(500)	(550)	(500)	(500)	0	0.00%
11-261-121-1110 Distributed Salaries & Wages	16,188	13,100	16,700	16,000	16,000	0	0.00%
11-261-121-1150 Vacation, Stats, Sick & Holidai	228	0	735	1,000	1,000	0	0.00%
11-261-121-1210 Overhead	3,667	4,100	2,272	1,800	1,800	0	0.00%
11-261-121-2610 Office Supplies	314	150	0	150	150	0	0.00%
11-261-121-3110 Travel/Meals/Conference/Ser	0	750	0	750	750	0	0.00%
11-261-121-3120 Training & Staff Development	0	500	0	500	500	0	0.00%
11-261-121-3170 Memberships & Publications	110	125	179	150	150	0	0.00%
11-261-121-3310 Professional Services	25	2,000	0	2,000	2,000	0	0.00%
Total By-law Enforcement	20,031	20,225	19,336	21,850	21,850	0	0.00%
Total Fire & Protective Services	606,447	661,300	631,518	661,275	691,175	29,900	4.52%
						0	
						0	
						0	
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Public Works and Development						0	
Roads & Public Works						0	
Administration & Overhead:						0	
11-311-021-0513 Misc. Revenue	(10,304)	(15,000)	(18,308)	(15,000)	(15,000)	0	0.00%
11-311-021-0952 Contribution from Reserve	0	0	(992)	0	0	0	
11-311-121-1110 Distributed Salaries & Wages	159,213	145,000	149,435	140,000	150,000	10,000	7.14%
11-311-121-1140 Overtime, Shift, Recall	0	3,000	0	3,000	1,500	(1,500)	-50.00%
11-311-121-1150 Vacation, Stats, Sick & Holidæ	54,483	58,000	47,050	50,000	50,000	0	0.00%
11-311-121-1210 Overhead	50,094	45,000	50,051	43,100	50,000	6,900	16.01%
11-311-121-2510 Uniforms	2,570	3,000	2,608	3,000	3,500	500	16.67%
11-311-121-2610 Office Supplies	550	500	1,527	500	1,000	500	100.00%
11-311-121-3110 Travel/Meals/Conference/Ser	2,842	4,000	3,388	4,000	4,000	0	0.00%
11-311-121-3120 Training & Staff Development	5,899	5,000	5,323	6,000	6,000	0	0.00%
11-311-121-3170 Memberships & Publications	1,232	1,200	1,281	1,200	1,350	150	12.50%
11-311-121-3210 Postage & Courier	0	0	0	0	0	0	
11-311-121-3260 Telecommunications	5,581	7,000	5,926	6,500	6,500	0	0.00%
11-311-121-3290 Print, Advertising & Promotior	2,493	1,300	1,986	1,300	2,000	700	53.85%
11-311-121-3310 Professional Services	1,842	4,000	1,329	4,000	4,000	0	0.00%
11-311-121-3510 Equipment Rentals - Owned	4,031	2,000	4,025	2,000	3,000	1,000	50.00%
11-311-121-3810 Insurance & Licences	81,135	80,000	85,184	84,000	85,000	1,000	1.19%
11-311-121-5390 Appropriation to Reserve from	110,000	110,000	120,000	120,000	120,000	0	0.00%
Total Administration & Overhead	471,659	454,000	459,812	453,600	472,850	19,250	4.24%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Equipment						0	
						0	
1999 Champion 740A:						0	
11-311-821-0761 Equipment Rental - Owned E	(33,447)	(50,000)	(44,936)	(50,000)	(50,000)	0	0.00%
11-311-821-1110 Distributed Salaries & Wages	2,340	2,000	2,374	2,000	2,200	200	10.00%
11-311-821-1210 Overhead	464	500	644	500	600	100	20.00%
11-311-821-2210 Fuels/Lubricants	10,888	14,000	17,440	14,000	14,000	0	0.00%
11-311-821-2370 Repairs - Parts & Labour	3,246	4,000	5,130	4,000	4,500	500	12.50%
11-311-821-3810 Insurance & Licences	717	1,000	731	800	800	0	0.00%
Total 1999 Champion 740A	(15,792)	(28,500)	(18,618)	(28,700)	(27,900)	800	-2.79%
						0	
2004 Volvo 730B:						0	
11-311-823-0761 Equipment Rental - Owned E	(40,935)	(56,000)	(46,637)	(56,000)	(56,000)	0	0.00%
11-311-823-1110 Distributed Salaries & Wages	2,039	2,000	1,832	2,000	2,000	0	0.00%
11-311-823-1210 Overhead	557	500	396	500	500	0	0.00%
11-311-823-2210 Fuels/Lubricants	14,185	15,000	16,562	15,000	15,000	0	0.00%
11-311-823-2370 Repairs - Parts & Labour	9,917	5,000	2,642	5,000	5,000	0	0.00%
11-311-823-3810 Insurance & Licences	538	700	549	600	600	0	0.00%
Total 2004 Volvo 730B	(13,699)	(32,800)	(24,656)	(32,900)	(32,900)	0	0.00%
						0	
2005 John Deere Tractor:						0	
11-311-824-0761 Equipment Rental - Owned E	(17,514)	(24,400)	(20,370)	(22,000)	(21,000)	1,000	-4.55%
11-311-824-1110 Distributed Salaries & Wages	558	1,500	1,193	1,500	1,500	0	0.00%
11-311-824-1210 Overhead	114	250	236	250	250	0	0.00%
11-311-824-2210 Fuels/Lubricants	4,666	3,000	4,227	3,000	3,500	500	16.67%
11-311-824-2370 Repairs - Parts & Labour	4,084	4,000	2,078	4,000	3,500	(500)	-12.50%
11-311-824-3510 Equipment Rentals-Owned	0	0	0	0	0	0	
11-311-824-3810 Insurance & Licences	150	300	153	300	300	0	0.00%
Total 2005 John Deere Tractor	(7,942)	(15,350)	(12,483)	(12,950)	(11,950)	1,000	-7.72%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
2011 CAT Loader:						0	
11-311-825-0761 Equipment Rental - Owned E	(19,776)	(17,500)	(22,490)	(19,775)	(22,000)	(2,225)	11.25%
11-311-825-1110 Distributed Salaries & Wages	602	1,000	929	1,000	1,000	0	0.00%
11-311-825-1210 Overhead	150	250	214	250	250	0	0.00%
11-311-825-2210 Fuels/Lubricants	0	2,500	693	2,500	1,500	(1,000)	-40.00%
11-311-825-2370 Repairs - Parts & Labour	1,174	2,000	571	2,000	1,500	(500)	-25.00%
11-311-825-3810 Insurance & Licences	448	525	457	525	525	0	0.00%
Total 2011 CAT Loader	(17,402)	(11,225)	(19,626)	(13,500)	(17,225)	(3,725)	27.59%
John Deere 444E Loader:						0	
11-311-826-0761 Equipment Rental - Owned	(2,898)	(6,000)	(7,152)	0	0	0	
11-311-826-1110 Distributed Salaries & Wages	365	1,000	303	0	0	0	
11-311-826-1210 Overhead	104	250	61	0	0	0	
11-311-826-2210 Fuels/Lubricants	2,599	2,000	1,185	0	0	0	
11-311-826-2370 Repairs - Parts & Labour	6,397	9,000	580	0	0	0	
11-311-826-3810 Insurance & Licences	333	500	218	0	0	0	
Total John Deere 444E Loader	6,900	6,750	(4,805)	0	0	0	
Chainsaws & other small eqp:						0	
11-311-827-0761 Equipment Rental - Owned E	0	0	(1,606)	0	(500)	(500)	
11-311-827-1110 Distributed Salaries & Wages	1,289	2,500	1,402	2,500	2,500	0	0.00%
11-311-827-1210 Overhead	425	500	441	500	500	0	0.00%
11-311-827-2210 Fuels/Lubricants	660	2,500	2,061	1,500	2,000	500	33.33%
11-311-827-2370 Repairs - Parts & Labour	4,992	3,500	1,958	5,000	5,000	0	0.00%
Total Chainsaws & other small eqp	7,366	9,000	4,256	9,500	9,500	0	0.00%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Snowplows, Wings, etc.:						0	
11-311-828-1110 Distributed Salaries & Wages	4,555	7,500	5,930	7,500	7,500	0	0.00%
11-311-828-1210 Overhead	1,138	2,000	1,373	2,000	2,000	0	0.00%
11-311-828-2370 Repairs - Parts & Labour	16,145	10,000	13,502	10,000	11,000	1,000	10.00%
11-311-828-3810 Insurance & Licences	19	25	19	25	25	0	0.00%
Total Snowplows, Wings, etc.	21,857	19,525	20,825	19,525	20,525	1,000	5.12%
2006 Vermeere BC-1000-XL Chipper:						0	
11-311-829-0761 Equipment Rental-Owned Eq	(2,805)	(3,000)	(403)	(5,000)	(5,000)	0	0.00%
11-311-829-1110 Distributed Salaries & Wages	266	500	179	500	500	0	0.00%
11-311-829-1210 Overhead	74	100	62	100	100	0	0.00%
11-311-829-2210 Fuels/Lubricants	0	100	0	100	100	0	0.00%
11-311-829-2370 Repairs-Parts & Labour	184	0	16	0	0	0	0.00%
11-311-829-3810 Insurance & Licences	103	100	105	100	100	0	0.00%
Total 2006 Vermeere BC-1000-XL Chipper	(2,178)	(2,200)	(41)	(4,200)	(4,200)	0	0.00%
2008 Sterling Dump Truck:						0	
11-311-830-0761 Equipment Rental - Owned E	(56,640)	(56,000)	(72,088)	(60,000)	(62,000)	(2,000)	3.33%
11-311-830-1110 Distributed Salaries & Wages	1,769	3,500	2,506	3,500	3,500	0	0.00%
11-311-830-1210 Overhead	545	1,000	794	1,000	1,000	0	0.00%
11-311-830-2210 Fuels/Lubricants	17,190	16,000	20,066	16,000	18,000	2,000	12.50%
11-311-830-2370 Repairs - Parts & Labour	4,633	6,000	10,744	8,000	8,000	0	0.00%
11-311-830-3810 Insurance & Licences	2,719	2,800	2,575	2,800	2,800	0	0.00%
Total 2008 Sterling Dump Truck	(29,785)	(26,700)	(35,403)	(28,700)	(28,700)	0	0.00%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
2006 Volvo Dump Truck:						0	
11-311-831-0761 Equipment Rental - Owned E	(48,898)	(55,000)	(55,828)	(60,000)	(60,000)	0	0.00%
11-311-831-1110 Distributed Salaries & Wages	1,872	2,000	2,245	2,000	2,300	300	15.00%
11-311-831-1210 Overhead	499	500	539	500	500	0	0.00%
11-311-831-2210 Fuels/Lubricants	15,478	15,000	17,558	15,000	16,000	1,000	6.67%
11-311-831-2370 Repairs - Parts & Labour	15,045	5,500	5,127	8,500	9,500	1,000	11.76%
11-311-831-3810 Insurance & Licences	2,551	2,150	2,450	2,150	2,250	100	4.65%
Total 2006 Volvo Dump Truck	(13,453)	(29,850)	(27,910)	(31,850)	(29,450)	2,400	-7.54%
2006 Sterling 1375:						0	
11-311-832-0761 Equipment Rental - Owned E	(29,579)	(25,000)	(27,459)	(30,000)	(30,000)	0	0.00%
11-311-832-1110 Distributed Salaries & Wages	1,178	2,500	1,962	2,500	2,500	0	0.00%
11-311-832-1210 Overhead	258	625	439	625	625	0	0.00%
11-311-832-2210 Fuels/Lubricants	7,648	6,000	7,081	8,000	8,000	0	0.00%
11-311-832-2370 Repairs - Parts & Labour	3,396	4,500	10,750	5,500	6,500	1,000	18.18%
11-311-832-3810 Insurance & Licences	1,999	2,000	1,858	2,000	2,000	0	0.00%
Total 2006 Sterling 1375	(15,101)	(9,375)	(5,370)	(11,375)	(10,375)	1,000	-8.79%
2012 TerraStar:						0	
11-311-833-0761 Equipment Rental - Owned E	(14,502)	(14,525)	(26,350)	(15,000)	(17,000)	(2,000)	13.33%
11-311-833-1110 Distributed Salaries & Wages	361	750	300	750	750	0	0.00%
11-311-833-1210 Overhead	78	200	66	200	200	0	0.00%
11-311-833-2210 Fuels/Lubricants	1,349	4,000	2,402	4,000	4,000	0	0.00%
11-311-833-2370 Repairs - Parts & Labour	383	2,000	644	2,000	2,000	0	0.00%
11-311-833-3810 Insurance & Licences	1,438	700	1,353	700	800	100	14.29%
Total 2012 TerraStar	(10,893)	(6,875)	(21,584)	(7,350)	(9,250)	(1,900)	25.85%
2004 Ford F-150(PW Foreman):						0	
11-311-835-0761 Equipment Rental - Owned E	(10,533)	(5,550)	(10,378)	(7,000)	(8,000)	(1,000)	14.29%
11-311-835-1110 Distributed Salaries & Wages	824	500	499	1,000	1,000	0	0.00%
11-311-835-1210 Overhead	249	150	126	200	200	0	0.00%
11-311-835-2210 Fuels/Lubricants	9,111	8,000	7,488	10,000	10,000	0	0.00%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-311-835-2370 Repairs - Parts & Labour	3,771	3,000	995	3,000	3,000	0	0.00%
11-311-835-3510 Equipment Rental - Owned	124	0	0	0	0	0	
11-311-835-3810 Insurance & Licences	1,083	600	934	1,100	1,100	0	0.00%
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Total 2004 Ford F-150(PW Foreman)	4,630	6,700	(336)	8,300	7,300	(1,000)	-12.05%
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2009 GMC Sierra Pickup(PW Manager):						0	
11-311-836-0761 Equipment Rental - Owned E	0	0	(26)	0	0	0	
11-311-836-1110 Distributed Salaries & Wages	131	250	155	250	250	0	0.00%
11-311-836-1210 Overhead	27	100	34	100	100	0	0.00%
11-311-836-2210 Fuels/Lubricants	5,735	5,500	6,097	6,000	6,000	0	0.00%
11-311-836-2370 Repairs - Parts & Labour	2,115	3,000	2,284	3,000	3,000	0	0.00%
11-311-836-3810 Insurance & Licences	1,083	700	934	1,100	1,100	0	0.00%
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Total 2009 GMC Sierra Pickup(PW Manager)	9,091	9,550	9,478	10,450	10,450	0	0.00%
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2007 GMC PW Department:						0	
11-311-837-0761 Equipment Rental - Owned E	(80)	(500)	0	(500)	(500)	0	0.00%
11-311-837-1110 Distributed Salaries & Wages	58	100	71	100	100	0	0.00%
11-311-837-1210 Overhead	20	50	15	50	50	0	0.00%
11-311-837-2210 Fuels/Lubricants	2,704	1,000	2,196	2,500	2,525	25	1.00%
11-311-837-2370 Repairs - Parts & Labour	437	500	1,080	500	1,000	500	100.00%
11-311-837-3810 Insurance & Licences	1,083	200	934	1,100	1,000	(100)	-9.09%
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Total 2007 GMC PW Department	4,222	1,350	4,296	3,750	4,175	425	11.33%
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Total Equipment	(72,179)	(110,000)	(131,977)	(120,000)	(120,000)	0	0.00%
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Road Maintenance						0	
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Misc Revenue:						0	
11-313-021-0513 Misc. Revenue	(13,416)	(7,500)	(5,597)	(10,000)	0	10,000	-100.00%
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Total Misc Revenue	(13,416)	(7,500)	(5,597)	(10,000)	0	10,000	-100.00%
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Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
						0	
HM-Patching/Base Repair:						0	
11-313-315-1110 Distributed Salaries & Wages	3,144	5,000	3,537	4,000	4,000	0	0.00%
11-313-315-1210 Overhead	953	1,500	919	1,000	1,000	0	0.00%
11-313-315-2110 Granulars & Asphalt	8,711	6,000	5,513	6,000	7,000	1,000	16.67%
11-313-315-3505 Equipment Rentals - Hired	1,492	20,000	19,876	20,000	20,000	0	0.00%
11-313-315-3510 Equipment Rentals - Owned	2,650	10,000	5,523	5,000	5,000	0	0.00%
Total HM-Patching/Base Repair	16,950	42,500	35,367	36,000	37,000	1,000	2.78%
						0	
HM-Sweeping:						0	
11-313-317-1110 Distributed Salaries & Wages	331	250	48	250	250	0	0.00%
11-313-317-1210 Overhead	66	50	6	50	50	0	0.00%
11-313-317-3505 Equipment Rentals - Hired	5,632	8,000	5,617	8,000	8,000	0	0.00%
11-313-317-3510 Equipment Rentals - Owned	390	1,500	105	1,500	1,225	(275)	-18.33%
Total HM-Sweeping	6,419	9,800	5,776	9,800	9,525	(275)	-2.81%
						0	
HM-Shoulder Maintenance:						0	
11-313-318-1110 Distributed Salaries & Wages	4,581	3,750	3,989	5,000	5,000	0	0.00%
11-313-318-1210 Overhead	1,190	1,000	933	1,250	1,250	0	0.00%
11-313-318-2110 Granulars & Asphalt	9,919	10,000	0	10,000	10,000	0	0.00%
11-313-318-3505 Equipment Rentals - Hired	0	5,000	0	5,000	5,000	0	0.00%
11-313-318-3510 Equipment Rentals - Owned	3,990	8,000	5,313	8,000	8,000	0	0.00%
Total HM-Shoulder Maintenance	19,680	27,750	10,235	29,250	29,250	0	0.00%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
HM-Other Maintenance:						0	
11-313-319-1110 Distributed Salaries & Wages	0	500	0	500	500	0	0.00%
11-313-319-1210 Overhead	0	100	0	100	100	0	0.00%
11-313-319-2180 Building Materials	0	500	0	500	500	0	0.00%
11-313-319-3310 Professional Services	10,556	5,000	7,978	5,000	6,500	1,500	30.00%
11-313-319-3505 Equipment Rentals - Hired	0	1,500	178	1,500	1,000	(500)	-33.33%
11-313-319-3510 Equipment Rentals - Owned	0	3,000	0	3,000	3,000	0	0.00%
Total HM-Other Maintenance	10,556	10,600	8,156	10,600	11,600	1,000	9.43%
						0	
LM - Patch Gravel Surface:						0	
11-313-331-1110 Distributed Salaries & Wages	233	2,000	2,957	1,000	2,000	1,000	100.00%
11-313-331-1210 Overhead	76	600	672	500	500	0	0.00%
11-313-331-2110 Granulars & Asphalt	3,535	6,500	4,879	6,500	6,500	0	0.00%
11-313-331-3510 Equipment Rentals - Owned	600	5,000	6,783	5,000	5,000	0	0.00%
Total LM - Patch Gravel Surface	4,444	14,100	15,290	13,000	14,000	1,000	7.69%
						0	
LM-Grading:						0	
11-313-334-1110 Distributed Salaries & Wages	12,852	13,250	13,914	14,000	15,000	1,000	7.14%
11-313-334-1210 Overhead	3,486	3,000	3,371	3,500	3,500	0	0.00%
11-313-334-3510 Equipment Rentals - Owned	31,020	41,500	36,985	37,000	38,000	1,000	2.70%
Total LM-Grading	47,358	57,750	54,270	54,500	56,500	2,000	3.67%
						0	
LM-Dust Control:						0	
11-313-335-1110 Distributed Salaries & Wages	4,329	5,500	4,484	5,000	5,000	0	0.00%
11-313-335-1210 Overhead	890	1,500	1,415	1,250	1,450	200	16.00%
11-313-335-2420 Calcium - Bagged	0	0	0	0	0	0	
11-313-335-3510 Equipment Rentals - Owned	8,220	12,000	7,598	13,000	13,000	0	0.00%
11-313-335-3555 Roads Contracted Services	92,166	95,000	88,161	95,000	95,000	0	0.00%
Total LM-Dust Control	105,605	114,000	101,657	114,250	114,450	200	0.18%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
LM-Gravel Resurfacing:						0	
11-313-337-1110 Distributed Salaries & Wages	2,564	5,500	2,112	4,000	4,000	0	0.00%
11-313-337-1210 Overhead	649	1,500	423	1,000	1,000	0	0.00%
11-313-337-3510 Equipment Rentals - Owned	6,380	15,000	5,185	10,000	10,000	0	0.00%
11-313-337-3555 Roads Contracted Services	128,912	130,000	145,927	145,000	145,000	0	0.00%
Total LM-Gravel Resurfacing	138,504	152,000	153,647	160,000	160,000	0	0.00%
RM-Grass Cutting/Seed/Sod:						0	
11-313-341-1110 Distributed Salaries & Wages	7,718	6,500	4,774	8,000	8,000	0	0.00%
11-313-341-1210 Overhead	1,146	1,250	972	2,000	2,000	0	0.00%
11-313-341-2120 Seed/Sod/Soils	1,081	2,000	1,425	2,000	2,000	0	0.00%
11-313-341-3505 Equipment Rentals - Hired	6,142	0	4,235	0	0	0	
11-313-341-3510 Equipment Rentals - Owned	11,450	12,000	9,050	12,000	12,000	0	0.00%
Total RM-Grass Cutting/Seed/Sod	27,537	21,750	20,455	24,000	24,000	0	0.00%
RM-Tree Planting & Removal:						0	
11-313-342-1110 Distributed Salaries & Wages	17,594	24,000	15,982	30,000	30,000	0	0.00%
11-313-342-1210 Overhead	5,192	4,500	4,556	7,500	7,500	0	0.00%
11-313-342-2150 Trees & Fertilizer	3,376	3,000	4,990	3,000	3,000	0	0.00%
11-313-342-3505 Equipment Rentals - Hired	35,452	35,000	52,037	50,000	60,000	10,000	20.00%
11-313-342-3510 Equipment Rentals - Owned	22,850	30,000	26,700	30,000	30,000	0	0.00%
Total RM-Tree Planting & Removal	84,464	96,500	104,265	120,500	130,500	10,000	8.30%
RM-Debris Pickup:						0	
11-313-345-1110 Distributed Salaries & Wages	1,983	3,000	1,736	3,000	3,000	0	0.00%
11-313-345-1210 Overhead	537	750	450	750	750	0	0.00%
11-313-345-2910 Misc. Expense	1,333	3,000	1,367	3,000	3,000	0	0.00%
11-313-345-3510 Equipment Rentals - Owned	1,330	2,000	2,923	2,000	2,000	0	0.00%
Total RM-Debris Pickup	5,184	8,750	6,476	8,750	8,750	0	0.00%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
						0	
RM-Ditching:						0	
11-313-346-1110 Distributed Salaries & Wages	3,148	8,000	2,588	4,000	4,000	0	0.00%
11-313-346-1210 Overhead	930	2,250	800	1,000	1,000	0	0.00%
11-313-346-2110 Granulars & Asphalt	505	100	193	100	200	100	100.00%
11-313-346-2140 Culverts	0	1,600	0	1,600	1,500	(100)	-6.25%
11-313-346-2180 Building Materials	1,297	500	0	500	500	0	0.00%
11-313-346-3505 Equipment Rentals - Hired	7,970	13,000	4,598	13,000	13,000	0	0.00%
11-313-346-3510 Equipment Rentals - Owned	5,720	15,000	4,943	13,000	13,000	0	0.00%
Total RM-Ditching	19,570	40,450	13,121	33,200	33,200	0	0.00%
						0	
RM-Other Roadside Maintenance:						0	
11-313-347-1110 Distributed Salaries & Wages	1,801	2,500	715	3,000	3,000	0	0.00%
11-313-347-1210 Overhead	539	600	163	750	750	0	0.00%
11-313-347-2110 Granulars & Asphalt	0	200	0	200	200	0	0.00%
11-313-347-2120 Seed/Sod/Soils	0	0	0	0	0	0	0.00%
11-313-347-3505 Equipment Rentals - Hired	492	500	0	500	500	0	0.00%
11-313-347-3510 Equipment Rentals - Owned	1,515	2,000	610	2,000	2,000	0	0.00%
Total RM-Other Roadside Maintenance	4,347	5,800	1,488	6,450	6,450	0	0.00%
						0	
RM-Sewers & Drains:						0	
11-313-348-1110 Distributed Salaries & Wages	1,201	2,000	252	2,000	2,000	0	0.00%
11-313-348-1210 Overhead	486	500	95	500	500	0	0.00%
11-313-348-2110 Granulars & Asphalt	312	200	0	200	200	0	0.00%
11-313-348-2140 Culverts	229	300	0	300	300	0	0.00%
11-313-348-2180 Building Materials	194	1,500	0	1,500	1,500	0	0.00%
11-313-348-3505 Equipment Rentals - Hired	3,710	3,000	1,694	3,000	3,000	0	0.00%
11-313-348-3510 Equipment Rentals - Owned	1,670	1,500	550	1,500	1,500	0	0.00%
Total RM-Sewers & Drains	7,801	9,000	2,592	9,000	9,000	0	0.00%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
RM-Catchbasin Repairs/Cleaning:						0	
11-313-349-1110 Distributed Salaries & Wages	2,728	2,500	3,821	3,000	3,000	0	0.00%
11-313-349-1210 Overhead	836	700	1,103	750	1,000	250	33.33%
11-313-349-2180 Building Materials	2,831	2,000	2,249	3,000	3,000	0	0.00%
11-313-349-3505 Equipment Rentals - Hired	87	1,000	2,071	1,000	1,000	0	0.00%
11-313-349-3510 Equipment Rentals - Owned	925	3,000	6,350	3,000	3,000	0	0.00%
Total RM-Catchbasin Repairs/Cleaning	7,407	9,200	15,593	10,750	11,000	250	2.33%
Bridge Maintenance:						0	
11-313-361-1110 Distributed Salaries & Wages	1,704	2,500	2,502	3,500	3,500	0	0.00%
11-313-361-1210 Overhead	542	500	1,076	750	750	0	0.00%
11-313-361-2110 Granulars & Asphalt	2,697	250	0	250	250	0	0.00%
11-313-361-2180 Building Materials	0	200	0	200	200	0	0.00%
11-313-361-3505 Equipment Rentals - Hired	0	0	3,892	0	0	0	0.00%
11-313-361-3510 Equipment Rentals - Owned	2,450	3,500	3,248	3,500	3,500	0	0.00%
Total Bridge Maintenance	7,392	6,950	10,718	8,200	8,200	0	0.00%
Culvert Installation & Repair:						0	
11-313-364-1110 Distributed Salaries & Wages	4,020	4,500	6,084	4,000	4,500	500	12.50%
11-313-364-1210 Overhead	1,035	1,000	1,667	1,000	1,500	500	50.00%
11-313-364-2110 Granulars & Asphalt	4,048	3,500	604	3,500	3,000	(500)	-14.29%
11-313-364-2140 Culverts	4,297	10,000	0	10,000	10,000	0	0.00%
11-313-364-3505 Equipment Rentals - Hired	5,802	6,500	4,938	6,500	6,500	0	0.00%
11-313-364-3510 Equipment Rentals - Owned	4,830	7,500	8,519	8,275	8,275	0	0.00%
Total Culvert Installation & Repair	24,032	33,000	21,812	33,275	33,775	500	1.50%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Signs/Barricades/Guard Rails:						0	
11-313-371-1110 Distributed Salaries & Wages	5,486	7,500	5,553	6,000	6,000	0	0.00%
11-313-371-1210 Overhead	1,438	2,000	1,233	1,500	2,000	500	33.33%
11-313-371-2160 Signs/Posts/Guide Rails/Barri	5,547	9,000	2,041	9,000	9,000	0	0.00%
11-313-371-3510 Equipment Rentals - Owned	2,690	4,000	6,395	4,000	4,500	500	12.50%
Total Signs/Barricades/Guard Rails	15,161	22,500	15,222	20,500	21,500	1,000	4.88%
Total Road Maintenance	538,995	674,900	590,543	692,025	718,700	26,675	3.85%
Winter Control						0	
Misc. Revenue:						0	
11-314-021-0513 Misc. Revenue	(6,690)	(3,000)	(5,835)	(5,000)	(5,500)	(500)	10.00%
Total Misc. Revenue	(6,690)	(3,000)	(5,835)	(5,000)	(5,500)	(500)	10.00%
Truck-Plowing/Salting/Sanding:						0	
11-314-411-1110 Distributed Salaries & Wages	40,550	25,000	38,334	30,000	35,000	5,000	16.67%
11-314-411-1210 Overhead	10,054	6,250	8,699	7,500	7,500	0	0.00%
11-314-411-2430 Sand & Salt	54,166	25,000	36,113	35,000	36,500	1,500	4.29%
11-314-411-3505 Equipment Rentals - Hired	204	0	763	0	0	0	
11-314-411-3510 Equipment Rentals - Owned	75,270	50,000	88,734	70,000	73,000	3,000	4.29%
Total Truck-Plowing/Salting/Sanding	180,244	106,250	172,643	142,500	152,000	9,500	6.67%
Grader-Plowing/Iceblading:						0	
11-314-412-1110 Distributed Salaries & Wages	11,973	8,000	14,723	13,000	13,000	0	0.00%
11-314-412-1210 Overhead	2,859	2,000	2,911	3,250	3,250	0	0.00%
11-314-412-3505 Equipment Rental - Hired	0	0	153	0	0	0	
11-314-412-3510 Equipment Rentals - Owned	27,805	24,000	36,070	30,000	33,000	3,000	10.00%
Total Grader-Plowing/Iceblading	42,638	34,000	53,856	46,250	49,250	3,000	6.49%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
						0	
Snowfence Erection & Removal:						0	
11-314-414-1110 Distributed Salaries & Wages	3,713	5,000	4,074	5,000	5,000	0	0.00%
11-314-414-1210 Overhead	1,139	1,000	1,007	1,000	1,000	0	0.00%
11-314-414-2741 Snowfence	1,248	2,500	407	2,500	2,500	0	0.00%
11-314-414-3510 Equipment Rentals - Owned	2,876	5,000	2,674	5,000	5,000	0	0.00%
Total Snowfence Erection & Removal	8,976	13,500	8,162	13,500	13,500	0	0.00%
Other Winter Activities:						0	
11-314-415-1110 Distributed Salaries & Wages	1,106	1,500	4,715	1,500	2,000	500	33.33%
11-314-415-1210 Overhead	264	400	1,012	400	400	0	0.00%
11-314-415-3505 Equipment Rentals - Hired	0	0	814	0	0	0	
11-314-415-3510 Equipment Rentals - Owned	678	6,475	8,650	2,000	2,000	0	0.00%
Total Other Winter Activities	2,048	8,375	15,192	3,900	4,400	500	12.82%
Snow Removal from Streets:						0	
11-314-416-1110 Distributed Salaries & Wages	384	2,000	989	3,000	3,000	0	0.00%
11-314-416-1210 Overhead	72	400	186	750	750	0	0.00%
11-314-416-3505 Equipment Rentals - Hired	5,219	3,000	10,710	5,000	6,000	1,000	20.00%
11-314-416-3510 Equipment Rentals - Owned	510	5,000	2,820	5,000	5,000	0	0.00%
Total Snow Removal from Streets	6,185	10,400	14,705	13,750	14,750	1,000	7.27%
Snow Removal Parking Lots:						0	
11-314-417-1110 Distributed Salaries & Wages	0	500	0	500	500	0	0.00%
11-314-417-1210 Other Payroll Costs	0	100	0	100	100	0	0.00%
11-314-417-3505 Equipment Rentals - Hired	679	2,000	384	1,000	1,000	0	0.00%
11-314-417-3510 Equipment Rentals - Owned	0	3,000	0	1,000	1,000	0	0.00%
Total Snow Removal Parking Lots	679	5,600	384	2,600	2,600	0	0.00%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Snow Removal Sidewalks:						0	
11-314-418-3505 Equipment Rentals - Hired	14,135	12,500	11,490	12,500	12,500	0	0.00%
Total Snow Removal Sidewalks	14,135	12,500	11,490	12,500	12,500	0	0.00%
Total Snow Removal	248,215	187,625	270,597	230,000	243,500	13,500	5.87%
Other Activities						0	
Road Facilities:						0	
11-312-121-1110 Distributed Salaries & Wages	13,556	8,000	6,050	8,000	8,000	0	0.00%
11-312-121-1210 Overhead	3,508	2,000	1,318	2,000	2,000	0	0.00%
11-312-121-2330 Communications Equipment	2,592	2,500	2,743	3,000	2,700	(300)	-10.00%
11-312-121-2380 Departmental Equipment	5,658	10,000	5,840	10,000	10,000	0	0.00%
11-312-121-3420 Building Maintenance	4,393	8,000	10,324	8,000	10,000	2,000	25.00%
11-312-121-3430 Grounds Maintenance	3,108	2,000	2,729	2,000	2,500	500	25.00%
11-312-121-3505 Equipment Rentals - Hired	0	500	0	500	500	0	0.00%
11-312-121-3510 Equipment Rentals - Owned	6,523	2,500	2,671	4,000	3,500	(500)	-12.50%
11-312-121-3610 Electrical Power	4,962	5,000	4,464	5,500	5,000	(500)	-9.09%
11-312-121-3620 Water	1,639	500	893	2,000	1,000	(1,000)	-50.00%
11-312-121-3625 Sewer	538	250	484	750	500	(250)	-33.33%
11-312-121-3630 Natural Gas	4,959	4,000	5,780	5,000	6,000	1,000	20.00%
11-312-121-3810 Insurance & Licences	2,336	2,350	3,049	2,400	2,500	100	4.17%
11-312-430-0513 Contribution from Others	0	0	0	0	0	0	
11-312-430-0952 Contribution from Reserve	0	0	0	0	0	0	
11-312-430-1110 Distributed Salaries & Wages	0	0	0	0	0	0	
11-312-430-1210 Overhead	0	0	0	0	0	0	
11-312-430-3310 Engineering/Professional Ser	0	0	0	0	0	0	
11-312-430-3510 Equipment Rentals - Owned	0	0	0	0	0	0	
11-312-430-5110 Equipment	0	0	0	0	0	0	
11-312-430-5120 Building Improvements	0	0	0	0	0	0	
11-312-430-5170 Construction	0	0	0	0	0	0	
11-312-430-5390 Appropriation to Reserve	0	0	0	0	0	0	
Total Road Facilities	53,772	47,600	46,344	53,150	54,200	1,050	1.98%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Sidewalks:						0	
11-322-430-0952 Contribution from Reserves	0	0	0	0	0	0	
11-322-430-5170 Capital Construction	0	0	0	0	0	0	
11-322-531-1110 Distributed Salaries & Wages	3,542	3,500	5,926	3,500	4,500	1,000	28.57%
11-322-531-1210 Overhead	1,005	1,000	1,528	1,000	1,500	500	50.00%
11-322-531-2110 Granulars & Asphalt	0	0	16	0	0	0	
11-322-531-2180 Building Materials	6,067	10,000	1,477	10,000	10,000	0	0.00%
11-322-531-3505 Equipment Rentals - Hired	7,456	8,000	2,193	8,000	8,000	0	0.00%
11-322-531-3510 Equipment Rentals - Owned	3,330	2,500	5,923	2,500	3,000	500	20.00%
11-322-531-5390 Appropriation to Reserves	0	0	8,000	0	0	0	
Total Sidewalks	21,400	25,000	25,063	25,000	27,000	2,000	8.00%
Leaf & Yard Waste Program:						0	
11-351-021-0514 Revenue from County	(43,302)	(51,300)	(49,488)	(51,600)	(51,600)	0	0.00%
11-351-121-1110 Distributed Salaries & Wages	9,665	13,000	12,648	12,000	12,000	0	0.00%
11-351-121-1210 Overhead	2,764	4,300	3,104	3,600	3,600	0	0.00%
11-351-121-2910 Misc. Expense	0	2,500	919	2,500	2,500	0	0.00%
11-351-121-3505 Equipment Rental - Hired	9,673	7,500	3,796	8,500	8,000	(500)	-5.88%
11-351-121-3510 Equipment Rental - Owned	21,200	24,000	29,100	25,000	25,500	500	2.00%
Total Leaf & Yard Waste Program	0	0	78	0	0	0	
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Streetlighting:						0	
11-371-021-0513 Misc. Revenue	0	0	0	0	0	0	
11-371-121-2710 Electrical Materials	303	2,500	2,151	2,500	2,500	0	0.00%
11-371-121-3505 Equipment Rentals - Hired	15,481	5,000	9,691	5,000	5,000	0	0.00%
11-371-121-3610 Electrical Power	40,171	35,000	40,944	38,000	38,000	0	0.00%
11-371-430-0513 Contribution from Others	0	0	0	0	0	0	
11-371-430-0952 Contribution from Reserves	0	0	0	0	0	0	
11-371-430-4210 Principle Payment on Debt	0	0	0	0	0	0	
11-371-430-4220 Interest Payment on Debt	0	0	0	0	0	0	
11-371-430-5110 Capital Equipment	0	0	0	0	0	0	
11-371-430-5390 Appropriation to Reserve	0	0	0	0	0	0	
Total Streetlighting	55,955	42,500	52,786	45,500	45,500	0	0.00%
Municipal Drainage:						0	
11-871-021-0053 Municipal Drain Debenture R	(106,405)	(80,000)	(66,463)	(80,000)	(80,000)	0	0.00%
11-871-021-0331 Specific Government Grants	(11,528)	(9,000)	(15,525)	(9,000)	(9,000)	0	0.00%
11-871-121-1110 Distributed Salaries & Wages	13,040	8,500	18,672	8,500	10,000	1,500	17.65%
11-871-121-1210 Overhead	3,891	2,400	5,598	2,400	5,000	2,600	108.33%
11-871-121-2610 Office Supplies	0	0	0	0	0	0	
11-871-121-2910 Misc. Expense	0	0	1,280	0	0	0	
11-871-121-3110 Travel/Meals/Conference/Ser	102	1,250	1,161	1,250	1,250	0	0.00%
11-871-121-3170 Memberships & Publications	175	175	175	175	175	0	0.00%
11-871-121-3210 Postage & Courier	0	150	0	150	150	0	0.00%
11-871-121-3260 Telecommunications	395	350	445	350	350	0	0.00%
11-871-121-4210 Payments on Principle of Deb	95,962	65,000	59,941	65,000	65,000	0	0.00%
11-871-121-4220 Payments on Debt Interest	10,485	15,000	6,522	15,000	15,000	0	0.00%
11-871-121-4230 W/O's & Charge Outs - Munic	7	500	220	500	500	0	0.00%
11-871-121-6110 Grants	350	350	350	350	350	0	0.00%
11-871-122-1110 Distributed Salaries & Wages	11,036	9,000	13,031	11,000	12,000	1,000	9.09%
11-871-122-1210 Overhead	3,311	3,300	4,055	3,500	3,500	0	0.00%
Total Municipal Drainage	20,821	16,975	29,462	19,175	24,275	5,100	26.60%
						0	

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
Tile Drainage Program:							
11-881-021-0052 TDL Debenture Revenue	(40,013)	(50,000)	(41,630)	(50,000)	(50,000)	0	0.00%
11-881-021-0532 TDL Inspection Fees	(75)	(250)	0	(250)	(250)	0	0.00%
11-881-021-0585 TDL Paid Prior to Expiration	(30,899)	0	(56,491)	0	0	0	
11-881-121-1110 Distributed Salaries & Wages	0	500	0	500	500	0	0.00%
11-881-121-1210 Overhead	0	150	0	150	150	0	0.00%
11-881-121-4210 Payments on Principle of Deb	57,829	40,000	84,920	40,000	40,000	0	0.00%
11-881-121-4220 Payments on Debt Interest	13,084	10,000	13,202	10,000	10,000	0	0.00%
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Total Tile Drainage Program	(75)	400	0	400	400	0	0.00%
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Building:							
11-271-021-0513 Misc Revenue	(100)	0	(100)	0	0	0	
11-271-021-0721 Building Permits	(93,086)	(70,000)	(105,873)	(80,000)	(80,000)	0	0.00%
11-271-121-1110 Distributed Salaries & Wages	86,427	85,000	81,712	100,000	97,000	(3,000)	-3.00%
11-271-121-1150 Vacation, Stats, Sick & Holid	14,474	10,000	16,734	13,000	15,000	2,000	15.38%
11-271-121-1210 Overhead	24,423	26,000	26,402	30,000	30,000	0	0.00%
11-271-121-2380 Departmental Equipment	29	100	16	100	100	0	0.00%
11-271-121-2510 Uniforms	417	500	217	500	500	0	0.00%
11-271-121-2610 Office Supplies	796	600	2,092	750	750	0	0.00%
11-271-121-2910 Miscellaneous Expense	0	500	37	500	500	0	0.00%
11-271-121-3110 Travel/Meals/Conference/Ser	1,217	3,000	1,833	3,500	3,500	0	0.00%
11-271-121-3120 Training & Staff Development	1,033	2,000	826	3,000	3,000	0	0.00%
11-271-121-3170 Memberships & Publications	1,108	1,000	301	1,250	1,250	0	0.00%
11-271-121-3210 Postage & Courier	0	0	0	0	0	0	
11-271-121-3260 Telecommunications	1,805	1,900	2,132	1,900	2,000	100	5.26%

Operating Budget - Details	2013 Actual	2013 Budget	2014 Actual	2014 Budget	2015 V1 Department	\$ Change from PY	% Change from PY
11-271-121-3810 Insurance & Licences	9,385	9,500	9,611	10,000	10,000	0	0.00%
11-271-121-5390 Appropriation to Reserve	0	0	5,000	5,000	5,000	0	0.00%
11-271-430-5110 Equipment	0	0	0	0	0	0	
11-271-430-5170 Construction	0	0	0	0	0	0	
11-271-430-5390 Appropriation to Reserve	0	0	0	0	0	0	
11-271-812-1110 Distributed Salaries & Wages	0	0	0	0	0	0	
11-271-812-1210 Overhead	0	0	0	0	0	0	
11-271-812-2210 Fuels/Lubricants	2,267	2,500	1,997	2,500	2,500	0	0.00%
11-271-812-2370 Repairs - Parts & Labour	490	1,500	1,340	1,500	2,000	500	33.33%
11-271-812-3810 Insurance & Licences	1,083	1,000	934	1,100	1,100	0	0.00%
Total Building	51,767	75,100	45,210	94,600	94,200	(400)	-0.42%
Total Other Activities	203,640	207,575	198,943	237,825	245,575	7,750	3.26%
Total PW Operating	1,390,330	1,414,100	1,387,918	1,493,450	1,560,625	67,175	4.50%
Total - All Dept	2,352,379	2,487,915	2,711,351	2,886,010	3,222,138	336,128	11.65%