

STAFF REPORT

Report #CAO2010-18

To: His Worship the Mayor and Members of Council
From: Jeff Carswell, Chief Administrative Officer
Re: 2010 Draft Budget
Date: April 1, 2010

Background:

At the March 17, 2010 Council meeting, information on the 2010 Draft Budget (Operating and Capital) was presented to Council. Staff indicated that refinement to the budget was still taking place based on costs being updated and finalized. Council also directed that staff examine options to keep the levy increase below 3%.

Discussion:

There is very little substantive change from the budget presented on March 17th. Accordingly the observations and comments in the March 17th, 2010 Report would continue to apply.

The main changes to lower the levy increase involved decreasing the contribution to the Police Reserve by \$10,000. In addition to this change there were other minor changes that have come in from the TDRFB and other departments.

Since Capital Projects can cause a great deal of fluctuation in the overall expenditure levels, staff have reviewed the overall operating revenue and expenses in the budget. Operating Costs are up by \$130,828 from 2009 (\$4,950,047 to \$5,080,875 or 2.64%). Operating Revenues are also projected to increase by \$61,460 (\$2,984,350 to \$3,045,810 or 2.06%).

Impacts

- Township Tax Levy Requirement - \$3,224,807 (1st Draft - \$3,234,217) (2009 - \$3,136,606)
- Levy Increase from 2009 - \$88,201 (1st Draft - \$97,611)
- Levy % Increase from 2009 – 2.81% (1st Draft - 3.11%)

- \$32 increase for the average residential property (1st Draft - \$35)
- \$1 increase for the average farm

With phasing in assessment increases over 4 years, there is much more variability year-to-year with a property owners tax bill. Basically, as an assessment is phased in, that property pays proportionately more of the overall tax burden while others with stable assessments will pay slightly less. This is further complicated by shifts between property classes and the general trend that the Residential Class is picking up more of the tax burden.

In very basic terms, the Township's component of residential taxation can be summarized as follows:

Assessment increased 1.65% = 0 Change to Township Taxation
Assessment increase was > 1.65% = Increase in Township Taxation
Assessment increases was < 1.65% = Decrease in Township Taxation

No Assessment Change from 2009 = 1.63% Decrease in Township Taxation

Assessment increase was < 4.71% = 3% or less increase in Township Taxation

It should be noted the above analysis is based on the Township taxation only. The County has approved its budget and draft tax rates have been provided. The Province has not yet released the Education Tax Rates for Residential and Farm, so an analysis of the complete taxation impact on a property cannot be determined.

While an increase is never desired, the costs to do the Township's business have risen over the last year. While the economy has slowed, the inputs for Township services have remained constant or increased. As well, the Township's other major source of revenue being the OMPF grant only increased 0.78% and there are further complications with respect to the OMPF that will not be resolved for sometime. In addition, other revenue sources such as User Fees, Bank Interest and other revenue have remained constant or decreased.

To date, there has not been a significant interest or questions on the budget from the public. There is a letter in this agenda urging restraint and responsibility with respect to the budget. During the public meeting on the budget, anyone present would be given the opportunity to comment to Council.

Subject to comments received at the meeting and any amendments made

by Council, staff would recommend that the budget be approved. Many projects need to move forward in a timely manner and having clear direction on the budget will assist staff.

Recommendation:

1. Council approve the 2010 Budget with a requirement from taxation of \$3,224,807.

Report prepared
and submitted by:



Jeff Carswell, AMCT
Chief Administrative Officer

Township Of East Zorra-Tavistock
2010 Draft Budget
For the Twelve Months Ending December 31, 2010

| Account | YTD 2009 | Budget 2009 | Budget 2010 | Budget Variance |
|--|--------------------|--------------------|--------------------|--------------------|
| Operating Budget | | | | |
| General Government (Non-Departmental) | | | | |
| Surplus/Deficit from Prior Year | (41,799) | (41,799) | 22,650 | 64,449 |
| Payments in Lieu | (22,341) | (21,400) | (22,300) | (900) |
| Ontario Grants - OMPF | (1,548,500) | (1,548,500) | (1,560,600) | (12,100) |
| Specific Grants and Revenue | (302,871) | (662,542) | 0 | 662,542 |
| City of Woodstock - Ongoing Bndry Adj | (123,180) | (110,000) | (110,000) | 0 |
| Other Grants & Gas Tax | (238,793) | (235,185) | (225,000) | 10,185 |
| General Revenues | (163,459) | (192,500) | (185,150) | 7,350 |
| General Expenditures | 589,234 | 960,026 | 232,250 | (727,776) |
| Total General Government | (1,851,710) | (1,851,900) | (1,848,150) | 3,750 |
| General Administration | | | | |
| Council | 120,633 | 126,850 | 125,500 | (1,350) |
| Administration Staff | 369,825 | 364,500 | 387,300 | 22,800 |
| Township Office - Hickson | 20,565 | 20,950 | 21,300 | 350 |
| Tavistock Police Office | 0 | 0 | 0 | 0 |
| Former PUC Office | (2,580) | (1,250) | (1,400) | (150) |
| General Administration | 140,256 | 117,500 | 134,050 | 16,550 |
| Total General Administration | 648,699 | 628,550 | 666,750 | 38,200 |
| Fire Department | | | | |
| Hickson Fire Department | 128,938 | 108,025 | 132,825 | 24,800 |
| Innerkip Fire Department | 75,200 | 84,325 | 92,325 | 8,000 |
| Tavistock Fire Department | 126,080 | 113,025 | 126,525 | 13,500 |
| Township Fire Department | 82,710 | 64,610 | 75,050 | 10,440 |
| Total Fire Department | 412,927 | 369,985 | 426,725 | 56,740 |
| Police | | | | |
| EZT Police Services Board | 923 | 0 | 13,450 | 13,450 |
| OPP Contract | 299,676 | 0 | 1,091,000 | 1,091,000 |

| Account | YTD 2009 | Budget 2009 | Budget 2010 | Budget Variance |
|-------------------------------------|---------------------|------------------------|------------------------|----------------------------|
| Other Police Costs | 287,496 | 0 | 220,000 | 220,000 |
| Oxford Community Police Service | 768,594 | 1,356,992 | 0 | (1,356,992) |
| Police Total | 1,356,688 | 1,356,992 | 1,324,450 | (32,542) |
| Protective Services | | | | |
| CEMC | 36,348 | 47,250 | 49,300 | 2,050 |
| By-law Enforcement | 15,747 | 22,450 | 19,950 | (2,500) |
| Animal Control Services | (5,099) | (4,150) | (2,650) | 1,500 |
| Total Protective Services | 46,996 | 65,550 | 66,600 | 1,050 |
| Building Department | | | | |
| Building and Structural Inspections | 64,345 | 82,150 | 77,600 | (4,550) |
| Roads & Public Works | | | | |
| Administration & Overhead | 387,965 | 389,800 | 412,800 | 23,000 |
| Equipment | | | | |
| 1999 Champion 740A | (23,308) | (22,450) | (22,450) | 0 |
| 2004 Volvo 730B | (25,037) | (30,550) | (30,550) | 0 |
| 2005 John Deere Tractor | (10,081) | (13,950) | (15,950) | (2,000) |
| John Deere 444E Loader | (6,828) | (7,150) | (7,150) | 0 |
| Chainsaws & other small eqp | 7,972 | 9,000 | 9,000 | 0 |
| Snowplows, Wings, etc. | 16,825 | 16,900 | 16,900 | 0 |
| 2006 Vermeere BC-1000-XL Chipper | (1,358) | (2,000) | (2,000) | 0 |
| 2008 Sterling Dump Truck | (29,965) | (21,550) | (24,550) | (3,000) |
| 2006 Volvo Dump Truck | (29,453) | (25,650) | (25,650) | 0 |
| 2006 Sterling 1375 | (8,954) | (9,875) | (9,875) | 0 |
| 2007 Sierra (Roads) | (5,264) | (6,675) | (6,675) | 0 |
| 2004 Ford F-150(PW Foreman) | 4,344 | 8,050 | 8,050 | 0 |
| 2009 GMC Sierra Pickup(PW Manager) | 8,318 | 10,900 | 10,900 | 0 |
| Total Equipment | (102,789) | (95,000) | (100,000) | (5,000) |
| Facilities | | | | |
| Facilities | 43,070 | 42,000 | 42,000 | 0 |
| Road Maintenance | | | | |
| Misc Revenue | (6,064) | (5,000) | (5,000) | 0 |
| HM-Patching/Base Repair | 4,602 | 33,500 | 33,500 | 0 |
| HM-Sweeping | 4,414 | 5,900 | 6,900 | 1,000 |
| HM-Shoulder Maintenance | 4,701 | 26,000 | 28,000 | 2,000 |
| HM-Other Maintenance | 5,505 | 5,050 | 5,050 | 0 |
| LM - Patch Gravel Surface | 19,373 | 13,000 | 13,000 | 0 |

| Account | YTD 2009 | Budget 2009 | Budget 2010 | Budget Variance |
|--------------------------------|---------------------|------------------------|------------------------|----------------------------|
| LM-Grading | 50,876 | 64,500 | 64,500 | 0 |
| LM-Dust Control | 93,790 | 102,750 | 102,750 | 0 |
| LM-Gravel Resurfacing | 143,893 | 153,000 | 163,000 | 10,000 |
| RM-Grass Cutting/Seed/Sod | 14,500 | 16,000 | 16,000 | 0 |
| RM-Tree Planting & Removal | 61,047 | 56,250 | 56,250 | 0 |
| RM-Spraying | 0 | 0 | 0 | 0 |
| RM-Debris Pickup | 5,099 | 4,800 | 4,800 | 0 |
| RM-Ditching | 46,549 | 33,450 | 33,450 | 0 |
| RM-Other Roadside Maintenance | 5,045 | 6,700 | 6,700 | 0 |
| RM-Sewers & Drains | 1,304 | 7,150 | 7,150 | 0 |
| RM-Catchbasin Repairs/Cleaning | 4,044 | 10,200 | 10,200 | 0 |
| Bridge Maintenance | 2,540 | 5,750 | 5,750 | 0 |
| Culvert Installation & Repair | 18,744 | 24,500 | 24,500 | 0 |
| Signs/Barricades/Guard Rails | 14,261 | 14,500 | 14,500 | 0 |
| Total Road Maintenance | 494,223 | 578,000 | 591,000 | 13,000 |
| Winter Control | | | | |
| Misc. Revenue | (2,177) | (2,000) | (2,000) | 0 |
| Truck-Plowing/Salting/Sanding | 68,044 | 101,250 | 98,750 | (2,500) |
| Grader-Plowing/Iceblading | 14,713 | 37,500 | 37,500 | 0 |
| Hauling Sand & Salt | 0 | 0 | 0 | 0 |
| Snowfence Erection & Removal | 8,805 | 10,500 | 10,500 | 0 |
| Other Winter Activities | 1,255 | 6,400 | 6,400 | 0 |
| Snow Removal from Streets | 12,265 | 9,400 | 9,400 | 0 |
| Snow Removal Parking Lots | 2,289 | 5,600 | 5,600 | 0 |
| Snow Removal Sidewalks | 2,175 | 0 | 15,000 | 15,000 |
| Total Snow Removal | 107,369 | 168,650 | 181,150 | 12,500 |
| Other Activities | | | | |
| Sidewalks | 14,339 | 46,500 | 20,000 | (26,500) |
| Leaf & Yard Waste Program | (0) | 0 | 0 | 0 |
| Streetlighting | 55,434 | 41,400 | 53,500 | 12,100 |
| Total Other Activities | 69,773 | 87,900 | 73,500 | (14,400) |
| Total Roads & PW | 999,611 | 1,171,350 | 1,200,450 | 29,100 |
| Parks & Facilities | | | | |
| Hickson Park | 14,432 | 15,800 | 15,875 | 75 |
| Innerkip Park | 23,924 | 22,800 | 23,500 | 700 |

| Account | YTD 2009 | Budget 2009 | Budget 2010 | Budget Variance |
|--|---------------------|------------------------|------------------------|----------------------------|
| Tavistock Park | 18,856 | 17,750 | 20,100 | 2,350 |
| Innerkip Estates Park | 2,724 | 3,000 | 2,500 | (500) |
| Tavistock Memorial Hall | 16,478 | 26,615 | 26,760 | 145 |
| Bender Subdivision Park | 2,114 | 2,080 | 2,055 | (25) |
| Parks Administration | 6,226 | 5,850 | 5,850 | 0 |
| Tavistock & District Recreation Centre | 75 | 0 | 0 | 0 |
| Innerkip Community Centre | 5,182 | 10,150 | 8,150 | (2,000) |
| Total Parks & Facilities | 90,011 | 104,045 | 104,790 | 745 |
| Planning & Zoning | | | | |
| Planning & Zoning | (818) | 325 | 550 | 225 |
| Drainage | | | | |
| Municipal Drainage | 5,581 | 10,275 | 9,050 | (1,225) |
| Tile Drainage Program | (225) | 125 | 50 | (75) |
| Total Drainage | 5,356 | 10,400 | 9,100 | (1,300) |
| Miscellaneous | | | | |
| 12th Line Baptist Cemetery | 550 | 575 | 575 | 0 |
| Vandecar Cemetery | 395 | 425 | 425 | 0 |
| 17th Line Evangelical | 420 | 450 | 450 | 0 |
| Seniors Picnic | 1,236 | 1,500 | 1,500 | 0 |
| Pheasant Program | 0 | 0 | 0 | 0 |
| Crossing Guards | 25,091 | 25,300 | 25,900 | 600 |
| Total Miscellaneous | 27,693 | 28,250 | 28,850 | 600 |
| Total - Township Operating | 1,799,797 | 1,965,697 | 2,057,715 | 92,018 |
| Capital | | | | |
| General Capital | 20,252 | 0 | 0 | 0 |
| Council | 5,000 | 5,000 | 5,000 | 0 |
| Offices/Facilities | 17,934 | 17,500 | 16,000 | (1,500) |
| General Administration | 14,953 | 25,000 | 25,000 | 0 |
| Hickson Fire | 9,735 | 10,000 | 0 | (10,000) |
| Innerkip Fire | (1,451) | 10,000 | 0 | (10,000) |
| Tavistock Fire | 48,717 | 47,000 | 0 | (47,000) |
| Township Fire | 115,535 | 115,000 | 183,000 | 68,000 |
| CEMC | 4,314 | 5,000 | 0 | (5,000) |

| Account | YTD 2009 | Budget 2009 | Budget 2010 | Budget Variance |
|-----------------------------------|---------------------|------------------------|------------------------|----------------------------|
| Building | 4,000 | 6,000 | 7,000 | 1,000 |
| PW Capital | | | | |
| Facility Improvements | 43,854 | 40,000 | 0 | (40,000) |
| Land Purchase/Reserve | 150,000 | 150,000 | 0 | (150,000) |
| Drains | 19,887 | 20,000 | 0 | (20,000) |
| Equipment and Housing | 249 | 0 | 0 | 0 |
| 10th Line Base Improvement | 0 | 0 | 0 | 0 |
| Maplewood SR 14th to 16th | 9,958 | 0 | 0 | 0 |
| WWW13thMWSR Paving | 0 | 55,000 | 0 | (55,000) |
| Bridges | 50,000 | 50,000 | 0 | (50,000) |
| 16th Line Paving | 294,116 | 100,000 | 0 | (100,000) |
| Innerkip Street Reconstruction | 18,957 | 0 | 0 | 0 |
| 14th & 15th Line Hardtopping | 9,280 | 300,000 | 749,092 | 449,092 |
| PW Capital | 300,000 | 0 | 0 | 0 |
| Total Public Works Capital | 896,302 | 715,000 | 749,092 | 34,092 |
| Tavistock Drainage | 120,345 | 125,000 | 100,000 | (25,000) |
| Hickson Park | 20,299 | 20,000 | 20,000 | 0 |
| Innerkip Park | 20,000 | 20,000 | 20,000 | 0 |
| Tavistock Park | 19,592 | 20,000 | 22,000 | 2,000 |
| Innerkip Estates Park | 0 | 0 | 0 | 0 |
| Tavistock Memorial Hall | 18,088 | 10,000 | 10,000 | 0 |
| Bender Subdivision Park | 0 | 0 | 0 | 0 |
| Innerkip Community Centre | 10,000 | 10,000 | 10,000 | 0 |
| Total Capital | 1,343,614 | 1,160,500 | 1,167,092 | 6,592 |
| Taxation | (3,120,767) | (3,126,197) | 0 | 3,126,197 |
| Total | 22,644 | 0 | 3,224,807 | 3,224,807 |

Township Of East Zorra-Tavistock
2010 Draft Budget - Detailed
For the Twelve Months Ending December 31, 2010

| Account | YTD 2009 | Budget 2009 | Budget 2010 | Budget Variance |
|--|-------------|----------------|----------------|------------------------------------|
| Operating Budget | | | | |
| General Government (Non-Departmental) | | | | |
| Surplus/Deficit from Prior Year: | | | | |
| 11-000-000-0000 Surplus/Deficit from Prior Year | (41,799) | (41,799) | 22,650 | 64,449 |
| Total Surplus/Deficit from Prior Year | (41,799) | (41,799) | 22,650 | 64,449 |
| Payments in Lieu: | | | | |
| 11-000-005-0211 Canada Post | (3,376) | (3,000) | (3,400) | (400) |
| 11-000-005-0221 Railways | (4,558) | (4,500) | (4,500) | 0 |
| 11-000-005-0231 Tax Assistance Act | (9,381) | (9,000) | (9,400) | (400) |
| 11-000-005-0242 Ontario Hydro | (120) | (100) | (100) | 0 |
| 11-000-005-0243 LCBO | (2,664) | (2,500) | (2,600) | (100) |
| 11-000-005-0261 Other Mun Enterprises(PUC/ Sewers) | (2,241) | (2,300) | (2,300) | 0 |
| Total Payments in Lieu | (22,341) | (21,400) | (22,300) | (900) |
| Ontario Grants - OMPF: | | | | |
| 11-000-006-0330 Non-specific Ontario Grants | (1,548,500) | (1,548,500) | (1,560,600) | (12,100) |
| Total Ontario Grants - OMPF | (1,548,500) | (1,548,500) | (1,560,600) | (12,100) |
| Specific Grants and Revenue: | | | | |
| 11-000-006-0331 Specific Grants & Revenue | (302,871) | (662,542) | 0 | 662,542 included with Capital item |
| Total Specific Grants and Revenue | (302,871) | (662,542) | 0 | 662,542 |
| City of Woodstock - Ongoing Bndry Adj: | | | | |
| 11-000-007-0330 City of Woodstock - Ongoing Boundary Adj | (123,180) | (110,000) | (110,000) | 0 |
| Total City of Woodstock - Ongoing Bndry Adj | (123,180) | (110,000) | (110,000) | 0 |
| Other Grants & Gas Tax: | | | | |
| 11-000-007-0331 Other Grants & Gas Tax | (238,793) | (235,185) | (225,000) | 10,185 |

| | | | | |
|--|--------------------|--------------------|--------------------|-----------------------|
| Total Other Grants & Gas Tax | (238,793) | (235,185) | (225,000) | 10,185 |
| General Revenues: | | | | |
| 11-000-021-0513 Misc Revenue | (5,884) | (5,000) | (5,000) | 0 |
| 11-000-021-0911 Penalty & Interest - Taxes | (68,633) | (60,000) | (65,000) | (5,000) |
| 11-000-021-0921 Investment Income Drains | 0 | (2,500) | (2,500) | 0 |
| 11-000-021-0922 Investment Income - Bank Account | (33,842) | (70,000) | (35,000) | 35,000 |
| 11-000-021-0924 Interest Income - ETPC | (55,100) | (55,000) | (55,000) | 0 |
| 11-000-021-0925 Dividend Income - ETPC | 0 | 0 | 0 | 0 |
| 11-000-021-0952 Contribution from Reserve | 0 | 0 | (22,650) | (22,650) 2009 Deficit |
| Total General Revenues | (163,459) | (192,500) | (185,150) | 7,350 |
| General Expenditures: | | | | |
| 11-000-121-2910 Misc Expense | 40 | 1,000 | 3,000 | 2,000 |
| 11-000-121-3310 Professional Services | 1,337 | 15,500 | 0 | (15,500) |
| 11-000-121-4110 Bank Charges | 2,750 | 2,500 | 2,750 | 250 |
| 11-000-121-4510 Tax Writeoffs - Township | (3) | 0 | 0 | 0 |
| 11-000-121-4511 Bill 79 Related Tax Adjustments | 0 | 0 | 0 | 0 |
| 11-000-121-5391 Appropriation to Reserve | 579,856 | 939,526 | 225,000 | (714,526) |
| 11-000-121-6110 Grants | 500 | 1,000 | 1,000 | 0 |
| 11-000-121-6120 Donations | 4,756 | 500 | 500 | 0 |
| Total General Expenditures | 589,234 | 960,026 | 232,250 | (727,776) |
| Total General Government | (1,851,710) | (1,851,900) | (1,848,150) | 3,750 |
| General Administration | | | | |
| Council: | | | | |
| 11-111-111-1120 Council Wages - Taxable | 63,813 | 66,000 | 66,000 | 0 |
| 11-111-111-1121 Council Wages - Tax Exempt | 31,907 | 33,000 | 33,000 | 0 |
| 11-111-111-1210 Other Payroll Costs | 2,871 | 3,000 | 3,000 | 0 |
| 11-111-111-3110 Travel/Meals/Conference/Seminars | 16,830 | 19,000 | 18,000 | (1,000) |
| 11-111-111-3120 Training & Staff Development | 110 | 500 | 500 | 0 |
| 11-111-111-3260 Telecommunications | 1,176 | 1,000 | 1,000 | 0 |
| 11-111-111-3290 Print, Advertising & Promotion | 543 | 750 | 500 | (250) |
| 11-111-111-3450 Office Equipment Maint/Lease Contracts | 684 | 500 | 500 | 0 |
| 11-111-111-3455 Christmas Gift Certificate Program | 2,700 | 3,100 | 3,000 | (100) |
| 11-111-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| Total Council | 120,633 | 126,850 | 125,500 | (1,350) |
| Administration Staff: | | | | |
| 11-123-121-1110 Distributed Salaries & Wages | 246,601 | 248,000 | 269,000 | 21,000 |
| 11-123-121-1130 Part-time Salaries & Wages | 7,411 | 0 | 0 | 0 |

| | | | | |
|--|----------------|----------------|----------------|---------------|
| 11-123-121-1150 Vacation, Sick, Stats, Holidays | 39,853 | 37,000 | 39,000 | 2,000 |
| 11-123-121-1190 Other Payroll Costs | 443 | 0 | 0 | 0 |
| 11-123-121-1210 Overhead | 69,156 | 70,000 | 70,000 | 0 |
| 11-123-121-3110 Travel/Meals/Conference/Seminars | 4,095 | 6,500 | 6,000 | (500) |
| 11-123-121-3120 Training & Staff Development | 1,200 | 2,000 | 2,000 | 0 |
| 11-123-121-3170 Memberships & Publications | 1,066 | 1,000 | 1,300 | 300 |
| Total Administration Staff | 369,825 | 364,500 | 387,300 | 22,800 |

Township Office - Hickson:

| | | | | |
|---|---------------|---------------|---------------|------------|
| 11-181-121-3420 Building Maintenance | 8,883 | 10,000 | 10,000 | 0 |
| 11-181-121-3430 Grounds Maintenance | 3,786 | 3,000 | 3,500 | 500 |
| 11-181-121-3610 Electrical Power | 6,223 | 5,500 | 6,000 | 500 |
| 11-181-121-3630 Natural Gas | 902 | 1,700 | 1,000 | (700) |
| 11-181-121-3810 Insurance & Licences | 771 | 750 | 800 | 50 |
| 11-181-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-181-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-181-430-5170 Construction | 0 | 0 | 0 | 0 |
| 11-181-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| Total Township Office - Hickson | 20,565 | 20,950 | 21,300 | 350 |

Former PUC Office:

| | | | | |
|---|----------------|----------------|----------------|--------------|
| 11-183-021-0574 Facility Rentals | (5,953) | (6,000) | (6,000) | 0 |
| 11-183-121-3420 Building Maintenance | 637 | 1,500 | 1,500 | 0 |
| 11-183-121-3430 Grounds Maintenance | 399 | 500 | 500 | 0 |
| 11-183-121-3610 Electrical Power | 801 | 1,000 | 1,000 | 0 |
| 11-183-121-3630 Natural Gas | 1,065 | 1,300 | 1,100 | (200) |
| 11-183-121-3810 Insurance | 471 | 450 | 500 | 50 |
| 11-183-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-183-430-5170 Construction | 0 | 0 | 0 | 0 |
| Total Former PUC Office | (2,580) | (1,250) | (1,400) | (150) |

General Administration:

| | | | | |
|---|---------|---------|---------|--------|
| 11-191-021-0511 Tax Certificates | (7,555) | (7,000) | (7,500) | (500) |
| 11-191-021-0513 Misc. Revenue | (4,632) | (6,000) | (5,000) | 1,000 |
| 11-191-021-0514 Waste Management Services | (3,257) | (2,750) | (3,000) | (250) |
| 11-191-021-0722 Lottery Licences | (555) | (1,500) | (750) | 750 |
| 11-191-021-0763 Sale of Maps, Copies, Fax, etc. | (288) | (500) | (300) | 200 |
| 11-191-121-2380 Departmental Equipment | 227 | 0 | 250 | 250 |
| 11-191-121-2610 Office Supplies | 7,289 | 6,000 | 7,000 | 1,000 |
| 11-191-121-3170 Memberships & Publications | 358 | 250 | 350 | 100 |
| 11-191-121-3210 Postage & Courier | 5,751 | 7,000 | 6,500 | (500) |
| 11-191-121-3260 Telecommunications | 3,466 | 3,500 | 3,500 | 0 |
| 11-191-121-3290 Print, Advertising & Promotion | 3,787 | 5,000 | 6,000 | 1,000 |
| 11-191-121-3310 Professional Services | 63,463 | 40,000 | 50,000 | 10,000 |

| | | | | | |
|--|--------|--------|----------|----------|---------------|
| 11-191-121-3450 Office Equipment Maintenance/Lease Contr | 8,477 | 10,000 | 10,000 | 0 | |
| 11-191-121-3810 Insurance & Licences | 58,724 | 58,500 | 62,000 | 3,500 | |
| 11-191-126-0952 Contribution from Reserves | 0 | 0 | (15,000) | (15,000) | 2010 Election |
| 11-191-126-5390 Appropriation to Reserve | 5,000 | 5,000 | 20,000 | 15,000 | |
| 11-191-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 | |
| 11-191-430-3310 Professional Services | 0 | 0 | 0 | 0 | |
| 11-191-430-5110 Equipment | 0 | 0 | 0 | 0 | |

| | | | | | |
|------------------------------|---------|---------|---------|--------|--|
| Total General Administration | 140,256 | 117,500 | 134,050 | 16,550 | |
|------------------------------|---------|---------|---------|--------|--|

| | | | | | |
|-------------------------------------|----------------|----------------|----------------|---------------|--|
| Total General Administration | 648,699 | 628,550 | 666,750 | 38,200 | |
|-------------------------------------|----------------|----------------|----------------|---------------|--|

Fire Department

Hickson Fire Department:

| | | | | | |
|--|---------|---------|---------|--------|---------------------|
| 11-211-021-0513 Miscellaneous Revenue | (9,383) | (5,000) | (5,000) | 0 | |
| 11-211-021-0576 Donations | (980) | 0 | 0 | 0 | |
| 11-211-121-1110 Distributed Salaries & Wages | 0 | 0 | 0 | 0 | |
| 11-211-121-1130 Part-time Salaries & Wages | 93,720 | 70,000 | 85,000 | 15,000 | |
| 11-211-121-1210 Other Payroll Costs | 4,672 | 4,000 | 5,000 | 1,000 | |
| 11-211-121-2330 Communications Equipment | 2,623 | 2,000 | 2,500 | 500 | |
| 11-211-121-2380 Departmental Equipment | 4,580 | 5,000 | 6,000 | 1,000 | |
| 11-211-121-2510 Uniforms | 0 | 100 | 100 | 0 | |
| 11-211-121-2610 Office Supplies | 50 | 75 | 75 | 0 | |
| 11-211-121-3110 Travel/Meals/Conference/Seminars | 1,202 | 750 | 1,000 | 250 | |
| 11-211-121-3120 Training & Staff Development | 3,349 | 3,500 | 4,500 | 1,000 | |
| 11-211-121-3170 Memberships & Publications | 180 | 150 | 150 | 0 | |
| 11-211-121-3210 Postage & Courier | 26 | 50 | 50 | 0 | |
| 11-211-121-3260 Telecommunications | 1,126 | 1,200 | 1,800 | 600 | Internet Access |
| 11-211-121-3270 Alarm/Dispatch | 0 | 0 | 5,200 | 5,200 | New - Dispatch Fees |
| 11-211-121-3420 Building Maintenance | 1,206 | 2,500 | 2,500 | 0 | |
| 11-211-121-3430 Grounds Maintenance | 1,844 | 1,500 | 1,500 | 0 | |
| 11-211-121-3610 Electrical Power | 2,297 | 2,400 | 2,400 | 0 | |
| 11-211-121-3630 Natural Gas | 1,763 | 2,000 | 2,000 | 0 | |
| 11-211-121-3810 Insurance & Licences | 2,831 | 2,800 | 3,000 | 200 | |
| 11-211-131-0513 Misc. Revenue (Smoke Detector) | 0 | (50) | 0 | 50 | |
| 11-211-131-1130 Part-time Salaries & Wages | 1,000 | 1,000 | 1,000 | 0 | |
| 11-211-131-2380 Departmental Equipment | 225 | 500 | 500 | 0 | |
| 11-211-131-2610 Office Supplies | 0 | 100 | 100 | 0 | |
| 11-211-131-2910 Miscellaneous Expenses | 0 | 100 | 100 | 0 | |
| 11-211-132-1130 Part-time Salaries & Wages | 1,000 | 1,000 | 1,000 | 0 | |
| 11-211-132-2380 Departmental Equipment | 971 | 1,200 | 1,200 | 0 | |
| 11-211-132-2610 Office Supplies | 0 | 50 | 50 | 0 | |
| 11-211-132-2910 Miscellaneous Expenses | 0 | 200 | 200 | 0 | |
| 11-211-430-0513 Contribution from others | 0 | 0 | 0 | 0 | |
| 11-211-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 | |
| 11-211-430-5110 Equipment | 0 | 0 | 0 | 0 | |
| 11-211-801-2210 Fuels/Lubricants | 669 | 900 | 900 | 0 | |
| 11-211-801-2370 Repairs - Parts & Labour | 1,910 | 2,000 | 2,000 | 0 | |
| 11-211-801-3810 Insurance & Licences | 1,251 | 1,300 | 1,300 | 0 | |

| | | | | |
|--|----------------|----------------|----------------|---------------|
| 11-211-802-2210 Fuels/Lubricants | 877 | 900 | 900 | 0 |
| 11-211-802-2370 Repairs - Parts & Labour | 6,239 | 1,500 | 1,500 | 0 |
| 11-211-802-3810 Insurance & Licences | 1,211 | 1,200 | 1,200 | 0 |
| 11-211-803-2210 Fuels/Lubricants | 464 | 800 | 800 | 0 |
| 11-211-803-2370 Repairs - Parts & Labour | 971 | 1,200 | 1,200 | 0 |
| 11-211-803-3810 Insurance & Licences | 1,043 | 1,100 | 1,100 | 0 |
| Total Hickson Fire Department | 128,938 | 108,025 | 132,825 | 24,800 |

Innerkip Fire Department:

| | | | | |
|--|----------|----------|----------|---------------------------|
| 11-222-021-0513 Miscellaneous Revenue | (1,050) | (2,000) | (2,000) | 0 |
| 11-222-021-0521 Fees & Service Charges - BB | (48,802) | (30,000) | (35,000) | (5,000) |
| 11-222-121-1110 Distributed Salaries & Wages | 0 | 0 | 0 | 0 |
| 11-222-121-1130 Part-time Salaries & Wages | 81,145 | 70,000 | 75,000 | 5,000 |
| 11-222-121-1210 Other Payroll Costs | 4,426 | 3,500 | 3,500 | 0 |
| 11-222-121-2330 Communications Equipment | 3,535 | 2,000 | 2,000 | 0 |
| 11-222-121-2380 Departmental Equipment | 5,733 | 5,000 | 6,000 | 1,000 |
| 11-222-121-2510 Uniforms | 0 | 100 | 100 | 0 |
| 11-222-121-2610 Office Supplies | 216 | 75 | 75 | 0 |
| 11-222-121-3110 Travel/Meals/Conference/Seminars | 404 | 750 | 750 | 0 |
| 11-222-121-3120 Training & Staff Development | 6,987 | 3,500 | 4,500 | 1,000 |
| 11-222-121-3170 Memberships & Publications | 150 | 150 | 150 | 0 |
| 11-222-121-3210 Postage & Courier | 61 | 50 | 50 | 0 |
| 11-222-121-3260 Telecommunications | 1,120 | 1,200 | 1,800 | 600 Internet Access |
| 11-222-121-3270 Alarm/Dispatch | 0 | 0 | 5,200 | 5,200 New - Dispatch Fees |
| 11-222-121-3420 Building Maintenance | 1,005 | 5,000 | 5,000 | 0 |
| 11-222-121-3430 Grounds Maintenance | 1,919 | 3,000 | 3,000 | 0 |
| 11-222-121-3610 Electrical Power | 1,675 | 1,800 | 1,800 | 0 |
| 11-222-121-3630 Natural Gas | 2,364 | 2,500 | 2,500 | 0 |
| 11-222-121-3810 Insurance & Licences | 3,280 | 3,200 | 3,400 | 200 |
| 11-222-131-1130 Part-time Salaries & Wages | 1,000 | 1,000 | 1,000 | 0 |
| 11-222-131-2380 Departmental Equipment | 0 | 500 | 500 | 0 |
| 11-222-131-2610 Office Supplies | 0 | 100 | 100 | 0 |
| 11-222-131-2910 Miscellaneous Expenses | 0 | 100 | 100 | 0 |
| 11-222-132-1130 Part-time Salaries & Wages | 1,000 | 1,000 | 1,000 | 0 |
| 11-222-132-2380 Departmental Equipment | 463 | 1,000 | 1,000 | 0 |
| 11-222-132-2610 Office Supplies | 0 | 50 | 50 | 0 |
| 11-222-132-2910 Miscellaneous Expenses | 0 | 200 | 200 | 0 |
| 11-222-430-0513 Contribution from others | 0 | 0 | 0 | 0 |
| 11-222-430-0522 Contribution from BB | 0 | 0 | 0 | 0 |
| 11-222-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-222-804-2210 Fuels/Lubricants | 566 | 750 | 750 | 0 |
| 11-222-804-2370 Repairs - Parts & Labour | 732 | 1,500 | 1,500 | 0 |
| 11-222-804-3810 Insurance & Licences | 1,251 | 1,500 | 1,500 | 0 |
| 11-222-805-2210 Fuels/Lubricants | 596 | 750 | 750 | 0 |
| 11-222-805-2370 Repairs - Parts & Labour | 2,211 | 2,500 | 2,500 | 0 |
| 11-222-805-3810 Insurance & Licences | 1,008 | 1,100 | 1,100 | 0 |
| 11-222-806-2210 Fuels/Lubricants | 450 | 350 | 350 | 0 |
| 11-222-806-2370 Repairs - Parts & Labour | 888 | 1,100 | 1,100 | 0 |
| 11-222-806-3810 Insurance & Licences | 865 | 1,000 | 1,000 | 0 |

| | | | | |
|--------------------------------|--------|--------|--------|-------|
| Total Innerkip Fire Department | 75,200 | 84,325 | 92,325 | 8,000 |
|--------------------------------|--------|--------|--------|-------|

Tavistock Fire Department:

| | | | | |
|--|---------|---------|---------|---------------------------|
| 11-233-021-0513 Miscellaneous Revenue | (7,609) | (5,000) | (5,000) | 0 |
| 11-233-121-1130 Part-time Salaries & Wages | 88,877 | 70,000 | 75,000 | 5,000 |
| 11-233-121-1210 Other Payroll Costs | 4,549 | 3,500 | 4,000 | 500 |
| 11-233-121-2330 Communications Equipment | 2,568 | 2,500 | 2,500 | 0 |
| 11-233-121-2380 Departmental Equipment | 4,982 | 5,000 | 6,000 | 1,000 |
| 11-233-121-2510 Uniforms | 0 | 100 | 100 | 0 |
| 11-233-121-2610 Office Supplies | 358 | 75 | 75 | 0 |
| 11-233-121-3110 Travel/Meals/Conference/Seminars | 595 | 600 | 600 | 0 |
| 11-233-121-3120 Training & Staff Development | 3,219 | 3,500 | 4,500 | 1,000 |
| 11-233-121-3170 Memberships & Publications | 150 | 200 | 200 | 0 |
| 11-233-121-3210 Postage & Courier | 187 | 50 | 50 | 0 |
| 11-233-121-3260 Telecommunications | 1,120 | 900 | 1,800 | 900 Internet Access |
| 11-233-121-3270 Alarm/Dispatch | 0 | 0 | 5,200 | 5,200 New - Dispatch Fees |
| 11-233-121-3420 Building Maintenance | 3,673 | 2,500 | 2,500 | 0 |
| 11-233-121-3430 Grounds Maintenance | 2,405 | 3,000 | 3,000 | 0 |
| 11-233-121-3610 Electrical Power | 3,518 | 5,000 | 4,500 | (500) |
| 11-233-121-3620 Water | 1,441 | 950 | 1,000 | 50 |
| 11-233-121-3630 Natural Gas | 2,179 | 2,500 | 2,500 | 0 |
| 11-233-121-3810 Insurance & Licences | 3,405 | 3,250 | 3,600 | 350 |
| 11-233-131-1130 Part-time Salaries & Wages | 1,000 | 1,000 | 1,000 | 0 |
| 11-233-131-2380 Departmental Equipment | 0 | 500 | 500 | 0 |
| 11-233-131-2610 Office Supplies | 0 | 100 | 100 | 0 |
| 11-233-131-2910 Miscellaneous Expenses | 0 | 100 | 100 | 0 |
| 11-233-132-1130 Part-time Salaries & Wages | 1,000 | 1,000 | 1,000 | 0 |
| 11-233-132-1210 Other Payroll Costs | 0 | 100 | 100 | 0 |
| 11-233-132-2380 Departmental Equipment | 463 | 1,000 | 1,000 | 0 |
| 11-233-132-2610 Office Supplies | 0 | 50 | 50 | 0 |
| 11-233-132-2910 Miscellaneous Expenses | 0 | 200 | 200 | 0 |
| 11-233-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-233-430-4210 Principle Payments on Debt | 0 | 0 | 0 | 0 |
| 11-233-430-4220 Interest Payments on Debt | 0 | 0 | 0 | 0 |
| 11-233-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-233-807-2210 Fuels/Lubricants | 328 | 500 | 500 | 0 |
| 11-233-807-2370 Repairs - Parts & Labour | 1,113 | 2,000 | 2,000 | 0 |
| 11-233-807-3810 Insurance & Licences | 1,211 | 1,200 | 1,200 | 0 |
| 11-233-808-2210 Fuels/Lubricants | 578 | 900 | 900 | 0 |
| 11-233-808-2370 Repairs - Parts & Labour | 1,300 | 2,000 | 2,000 | 0 |
| 11-233-808-3810 Insurance & Licences | 1,048 | 1,200 | 1,200 | 0 |
| 11-233-809-2210 Fuels/Lubricants | 181 | 350 | 350 | 0 |
| 11-233-809-2370 Repairs - Parts & Labour | 988 | 1,000 | 1,000 | 0 |
| 11-233-809-3810 Insurance & Licences | 1,251 | 1,200 | 1,200 | 0 |
| Total Tavistock Fire Department | 126,080 | 113,025 | 126,525 | 13,500 |

Township Fire Department:

| | | | | |
|--|----------------|----------------|----------------|---------------|
| 11-244-021-0513 Misc. Revenue | (41) | (1,000) | (500) | 500 |
| 11-244-021-0521 Fees & Service Charges - BB | (9,975) | (10,000) | (10,000) | 0 |
| 11-244-021-0531 Fire Department Revenue | (295) | 0 | 0 | 0 |
| 11-244-121-1110 Distributed Salaries & Wages | 57,653 | 44,000 | 50,000 | 6,000 |
| 11-244-121-1150 Vacation, Stats, Sick & Holiday | 6,605 | 5,300 | 6,500 | 1,200 |
| 11-244-121-1210 Overhead | 14,762 | 12,000 | 13,000 | 1,000 |
| 11-244-121-2330 Communications Equipment | 0 | 400 | 400 | 0 |
| 11-244-121-2380 Departmental Equipment | 211 | 500 | 500 | 0 |
| 11-244-121-2510 Uniforms | 125 | 500 | 500 | 0 |
| 11-244-121-2610 Office Supplies | 229 | 250 | 250 | 0 |
| 11-244-121-2910 Miscellaneous Expense | 150 | 250 | 250 | 0 |
| 11-244-121-3110 Travel/Meals/Conference/Seminars | 1,085 | 1,750 | 1,750 | 0 |
| 11-244-121-3120 Training & Staff Development | 1,036 | 1,000 | 1,000 | 0 |
| 11-244-121-3170 Membership & Publications | 666 | 750 | 750 | 0 |
| 11-244-121-3210 Postage & Courier | 106 | 150 | 150 | 0 |
| 11-244-121-3260 Telecommunications | 1,629 | 1,700 | 1,700 | 0 |
| 11-244-121-3290 Print, Advertising & Promotion | 131 | 1,000 | 500 | (500) |
| 11-244-121-3810 Insurance & Licences | 54 | 50 | 50 | 0 |
| 11-244-131-1110 Distributed Salaries & Wages | 224 | 0 | 0 | 0 |
| 11-244-131-1130 Part-time Salaries & Wages | 2,884 | 0 | 2,500 | 2,500 |
| 11-244-131-1210 Other Payroll Costs | 54 | 0 | 0 | 0 |
| 11-244-131-2380 Departmental Equipment | 463 | 500 | 500 | 0 |
| 11-244-131-2610 Office Supplies | 0 | 50 | 50 | 0 |
| 11-244-131-2910 Miscellaneous Expenses | 1,396 | 500 | 500 | 0 |
| 11-244-132-1110 Distributed Salaries & Wages | 368 | 0 | 0 | 0 |
| 11-244-132-1210 Other Payroll Costs | 95 | 0 | 0 | 0 |
| 11-244-132-2380 Departmental Equipment | 463 | 500 | 500 | 0 |
| 11-244-132-2610 Office Supplies | 0 | 150 | 150 | 0 |
| 11-244-132-2910 Miscellaneous Expenses | 0 | 300 | 300 | 0 |
| 11-244-430-0522 Capital Contribution from Others | 0 | 0 | 0 | 0 |
| 11-244-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-244-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-244-430-5170 Construction | 0 | 0 | 0 | 0 |
| 11-244-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| 11-244-834-1110 Distributed Salaries & Wages | 0 | 50 | 0 | (50) |
| 11-244-834-1210 Overhead | 0 | 10 | 0 | (10) |
| 11-244-834-2210 Fuels/Lubricants | 1,849 | 2,200 | 2,000 | (200) |
| 11-244-834-2370 Repairs - Parts & Labour | 102 | 1,000 | 1,000 | 0 |
| 11-244-834-3810 Insurance & Licences | 682 | 750 | 750 | 0 |
| <hr/> | | | | |
| Total Township Fire Department | 82,710 | 64,610 | 75,050 | 10,440 |
| <hr/> | | | | |
| Total Fire Department | 412,927 | 369,985 | 426,725 | 56,740 |
| <hr/> | | | | |

Police

EZT Police Services Board:

| | | | | | |
|--|-----|---|-------|-------|----------------------|
| 11-252-121-1120 PSB Wages - Taxable | 159 | 0 | 5,133 | 5,133 | New Section for 2010 |
| 11-252-121-1121 PSB Wages - Tax Exempt | 79 | 0 | 2,567 | 2,567 | |
| 11-252-121-1210 Other Payroll Costs | 3 | 0 | 250 | 250 | |

| | | | | |
|--|-----|---|--------|--------|
| 11-252-121-3110 Travel/Meals/Conference/Seminars | 0 | 0 | 4,000 | 4,000 |
| 11-252-121-3170 Memberships & Publications | 0 | 0 | 1,000 | 1,000 |
| 11-252-121-3290 Print, Advertising & Promotion | 681 | 0 | 500 | 500 |
| <hr/> | | | | |
| Total EZT Police Services Board | 923 | 0 | 13,450 | 13,450 |
| <hr/> | | | | |

OPP Contract:

| | | | | |
|---|---------|---|-----------|-----------|
| 11-253-121-3410 Contracted Services (OPP) | 299,676 | 0 | 1,091,000 | 1,091,000 |
| <hr/> | | | | |
| Total OPP Contract | 299,676 | 0 | 1,091,000 | 1,091,000 |
| <hr/> | | | | |

Other Police Costs:

| | | | | |
|--|----------|---|----------|--------------------|
| 11-253-006-0331 Police Specific Grant | 0 | 0 | (30,000) | (30,000) CPP Grant |
| 11-253-021-0575 Criminal Record Check Fees | (225) | 0 | 0 | 0 |
| 11-253-121-3410 Contracted Services (OPP) | 0 | 0 | 0 | 0 |
| 11-253-021-0952 Transfer from Reserve | (12,881) | 0 | 0 | 0 |
| 11-253-121-3420 Building Maintenance | 602 | 0 | 10,000 | 10,000 |
| 11-253-121-5390 Appropriation to Reserve | 300,000 | 0 | 240,000 | 240,000 |
| <hr/> | | | | |
| Total Other Police Costs | 287,496 | 0 | 220,000 | 220,000 |
| <hr/> | | | | |

Oxford Community Police Service:

| | | | | |
|---------------------------------------|---------|-----------|---|-------------|
| 11-254-121-3310 Professional Services | 768,594 | 1,356,992 | 0 | (1,356,992) |
| <hr/> | | | | |
| Total Oxford Community Police Service | 768,594 | 1,356,992 | 0 | (1,356,992) |
| <hr/> | | | | |

Police Total

| | | | |
|------------------|------------------|------------------|-----------------|
| 1,356,688 | 1,356,992 | 1,324,450 | (32,542) |
| <hr/> | | | |

Protective Services

CEMC:

| | | | | |
|--|---------|---------|--------|-------|
| 11-246-021-0513 Misc Revenue | (1,882) | (1,000) | 0 | 1,000 |
| 11-246-121-1110 Distributed Salaries & Wages | 20,223 | 25,000 | 25,000 | 0 |
| 11-246-121-1150 Vacation, Sick, Stats, Holidays | 7,064 | 6,700 | 8,000 | 1,300 |
| 11-246-121-1210 Overhead | 5,423 | 6,900 | 7,000 | 100 |
| 11-246-121-2380 Departmental Equipment | 220 | 0 | 100 | 100 |
| 11-246-121-2610 Office Supplies | 41 | 250 | 250 | 0 |
| 11-246-121-2910 Misc Expense | 0 | 250 | 250 | 0 |
| 11-246-121-3110 Travel/Meals/Conference/Seminars | 1,244 | 2,000 | 1,500 | (500) |
| 11-246-121-3120 Training and Staff Development | 125 | 1,000 | 1,000 | 0 |
| 11-246-121-3125 Public Education Events | 865 | 1,000 | 1,000 | 0 |
| 11-246-121-3170 Memberships & Publications | 0 | 200 | 200 | 0 |
| 11-246-121-3210 Postage & Courier | 0 | 500 | 500 | 0 |
| 11-246-121-3260 Telecommunications | 1,498 | 1,200 | 1,500 | 300 |
| 11-246-121-3290 Print, Advertising & Promotion | 1,528 | 3,000 | 3,000 | 0 |
| 11-246-121-3440 Equipment Maintenance | 0 | 250 | 0 | (250) |
| 11-246-121-5390 Appropriation to Reserve | 1,000 | 0 | 0 | 0 |

| | | | | |
|---|---------|---|---|---|
| 11-246-430-0952 Contribution From Reserve | 0 | 0 | 0 | 0 |
| 11-246-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-246-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| 11-246-021-0576 Donations | (1,000) | 0 | 0 | 0 |

| | | | | |
|------------|--------|--------|--------|-------|
| Total CEMC | 36,348 | 47,250 | 49,300 | 2,050 |
|------------|--------|--------|--------|-------|

By-law Enforcement:

| | | | | |
|--|--------|--------|--------|---------|
| 11-261-021-0811 Fines | (700) | (500) | (500) | 0 |
| 11-261-121-1110 Distributed Salaries & Wages | 12,882 | 13,000 | 13,000 | 0 |
| 11-261-121-1210 Overhead | 3,372 | 3,600 | 3,600 | 0 |
| 11-261-121-2610 Office Supplies | 0 | 250 | 250 | 0 |
| 11-261-121-3110 Travel/Meals/Conference/Seminars | 0 | 500 | 500 | 0 |
| 11-261-121-3120 Training & Staff Development | 0 | 500 | 500 | 0 |
| 11-261-121-3170 Memberships & Publications | 155 | 100 | 100 | 0 |
| 11-261-121-3290 Print, Advertising & Promotion | 37 | 0 | 0 | 0 |
| 11-261-121-3310 Professional Services | 0 | 5,000 | 2,500 | (2,500) |

| | | | | |
|--------------------------|--------|--------|--------|---------|
| Total By-law Enforcement | 15,747 | 22,450 | 19,950 | (2,500) |
|--------------------------|--------|--------|--------|---------|

Animal Control Services:

| | | | | |
|--|----------|----------|----------|-------|
| 11-281-021-0724 Dog Licences | (22,180) | (22,000) | (20,000) | 2,000 |
| 11-281-121-1131 Dog Licencing - Salaries & Wages | 7,482 | 7,500 | 7,000 | (500) |
| 11-281-121-1132 Livestock Evaluations - Salaries & Wages | 200 | 400 | 400 | 0 |
| 11-281-121-1133 Fence Viewers - Salaries & Wages | 477 | 200 | 200 | 0 |
| 11-281-121-2610 Office Supplies | 726 | 750 | 750 | 0 |
| 11-281-121-2910 Misc. Expense | 467 | 0 | 0 | 0 |
| 11-281-121-3360 Animal Collection & Pound Services | 7,329 | 8,000 | 8,000 | 0 |
| 11-281-121-3910 Livestock Claims | 400 | 1,000 | 1,000 | 0 |

| | | | | |
|-------------------------------|---------|---------|---------|-------|
| Total Animal Control Services | (5,099) | (4,150) | (2,650) | 1,500 |
|-------------------------------|---------|---------|---------|-------|

Total Protective Services

| | | | |
|---------------|---------------|---------------|--------------|
| 46,996 | 65,550 | 66,600 | 1,050 |
|---------------|---------------|---------------|--------------|

Building Department

Building and Structural Inspections:

| | | | | |
|--|--------|--------|--------|---------|
| 11-271-021-0513 Misc Revenue | (10) | 0 | 0 | 0 |
| 11-271-121-1110 Distributed Salaries & Wages | 64,265 | 75,000 | 73,000 | (2,000) |
| 11-271-121-1150 Vacation, Stats, Sick & Holidays | 13,401 | 12,000 | 12,000 | 0 |
| 11-271-121-1210 Overhead | 16,668 | 20,000 | 20,000 | 0 |
| 11-271-121-2380 Departmental Equipment | 22 | 150 | 100 | (50) |
| 11-271-121-2510 Uniforms | 125 | 250 | 250 | 0 |
| 11-271-121-2610 Office Supplies | 482 | 500 | 500 | 0 |
| 11-271-121-2910 Miscellaneous Expense | 69 | 0 | 0 | 0 |
| 11-271-121-3110 Travel/Meals/Conference/Seminars | 2,024 | 4,000 | 3,000 | (1,000) |
| 11-271-121-3120 Training & Staff Development | 600 | 4,000 | 2,500 | (1,500) |
| 11-271-121-3170 Memberships & Publications | 1,273 | 650 | 650 | 0 |

| | | | | |
|---|----------|----------|----------|---------|
| 11-271-121-3210 Postage & Courier | 0 | 100 | 100 | 0 |
| 11-271-121-3260 Telecommunications | 1,241 | 1,200 | 1,200 | 0 |
| 11-271-121-3810 Insurance & Licences | 8,553 | 9,000 | 9,000 | 0 |
| 11-271-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-271-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| 11-271-812-2210 Fuels/Lubricants | 1,791 | 3,000 | 3,000 | 0 |
| 11-271-812-2370 Repairs - Parts & Labour | 878 | 1,500 | 1,500 | 0 |
| 11-271-812-3810 Insurance & Licences | 629 | 800 | 800 | 0 |
| 11-271-021-0721 Building Permits | (47,667) | (50,000) | (50,000) | 0 |
| | <hr/> | | | |
| Total Building and Structural Inspections | 64,345 | 82,150 | 77,600 | (4,550) |
| | <hr/> | | | |

Roads & Public Works

Administration & Overhead:

| | | | | |
|---|----------|----------|---------|---------|
| 11-311-021-0513 Misc. Revenue | (20,117) | (15,000) | (5,000) | 10,000 |
| 11-311-021-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-311-121-1110 Distributed Salaries & Wages | 122,068 | 120,000 | 125,000 | 5,000 |
| 11-311-121-1130 Part Time Salaries & Wages | 152 | 0 | 0 | 0 |
| 11-311-121-1140 Overtime, Shift, Recall | 5,254 | 7,500 | 6,000 | (1,500) |
| 11-311-121-1150 Vacation, Stats, Sick & Holidays | 49,203 | 45,000 | 50,000 | 5,000 |
| 11-311-121-1210 Overhead | 33,018 | 30,000 | 35,000 | 5,000 |
| 11-311-121-2510 Uniforms | 2,521 | 2,000 | 2,500 | 500 |
| 11-311-121-2610 Office Supplies | 441 | 500 | 500 | 0 |
| 11-311-121-3110 Travel/Meals/Conference/Seminars | 2,326 | 6,500 | 5,500 | (1,000) |
| 11-311-121-3120 Training & Staff Development | 3,744 | 1,500 | 5,000 | 3,500 |
| 11-311-121-3170 Memberships & Publications | 1,040 | 1,200 | 1,200 | 0 |
| 11-311-121-3210 Postage & Courier | 17 | 100 | 100 | 0 |
| 11-311-121-3260 Telecommunications | 6,578 | 7,000 | 7,000 | 0 |
| 11-311-121-3290 Print, Advertising & Promotion | 830 | 1,500 | 1,000 | (500) |
| 11-311-121-3310 Professional Services | 3,360 | 5,000 | 5,000 | 0 |
| 11-311-121-3510 Equipment Rentals - Owned | 1,903 | 2,000 | 2,000 | 0 |
| 11-311-121-3810 Insurance & Licences | 68,628 | 68,000 | 72,000 | 4,000 |
| 11-311-121-5390 Appropriation to Reserve from Operating | 107,000 | 107,000 | 100,000 | (7,000) |
| | <hr/> | | | |
| Total Administration & Overhead | 387,965 | 389,800 | 412,800 | 23,000 |
| | <hr/> | | | |

Equipment

1999 Champion 740A:

| | | | | |
|--|----------|----------|----------|---|
| 11-311-821-0761 Equipment Rental - Owned Equipment | (35,825) | (45,000) | (45,000) | 0 |
| 11-311-821-1110 Distributed Salaries & Wages | 1,336 | 1,750 | 1,750 | 0 |
| 11-311-821-1210 Overhead | 324 | 500 | 500 | 0 |
| 11-311-821-2210 Fuels/Lubricants | 9,054 | 14,000 | 14,000 | 0 |
| 11-311-821-2370 Repairs - Parts & Labour | 1,071 | 5,000 | 5,000 | 0 |
| 11-311-821-3810 Insurance & Licences | 732 | 1,300 | 1,300 | 0 |
| | <hr/> | | | |
| Total 1999 Champion 740A | (23,308) | (22,450) | (22,450) | 0 |
| | <hr/> | | | |

2004 Volvo 730B:

| | | | | |
|--|----------|----------|----------|---|
| 11-311-823-0761 Equipment Rental - Owned Equipment | (45,120) | (52,000) | (52,000) | 0 |
| 11-311-823-1110 Distributed Salaries & Wages | 2,129 | 1,750 | 1,750 | 0 |
| 11-311-823-1210 Overhead | 567 | 500 | 500 | 0 |
| 11-311-823-2210 Fuels/Lubricants | 9,595 | 15,000 | 15,000 | 0 |
| 11-311-823-2370 Repairs - Parts & Labour | 7,241 | 3,500 | 3,500 | 0 |
| 11-311-823-3810 Insurance & Licences | 550 | 700 | 700 | 0 |
| Total 2004 Volvo 730B | (25,037) | (30,550) | (30,550) | 0 |

2005 John Deere Tractor:

| | | | | |
|--|----------|----------|----------|---------|
| 11-311-824-0761 Equipment Rental - Owned Equipment | (14,145) | (20,000) | (22,000) | (2,000) |
| 11-311-824-1110 Distributed Salaries & Wages | 982 | 1,000 | 1,000 | 0 |
| 11-311-824-1150 Vacation, Stats, Sick & Holidays | 0 | 0 | 0 | 0 |
| 11-311-824-1210 Overhead | 231 | 250 | 250 | 0 |
| 11-311-824-2210 Fuels/Lubricants | 2,354 | 3,000 | 3,000 | 0 |
| 11-311-824-2370 Repairs - Parts & Labour | 343 | 1,500 | 1,500 | 0 |
| 11-311-824-3810 Insurance & Licences | 153 | 300 | 300 | 0 |
| Total 2005 John Deere Tractor | (10,081) | (13,950) | (15,950) | (2,000) |

John Deere 444E Loader:

| | | | | |
|--|----------|----------|----------|---|
| 11-311-826-0761 Equipment Rental - Owned Equipment | (11,043) | (17,000) | (17,000) | 0 |
| 11-311-826-1110 Distributed Salaries & Wages | 903 | 1,500 | 1,500 | 0 |
| 11-311-826-1210 Overhead | 235 | 300 | 300 | 0 |
| 11-311-826-2210 Fuels/Lubricants | 2,345 | 3,000 | 3,000 | 0 |
| 11-311-826-2370 Repairs - Parts & Labour | 394 | 4,500 | 4,500 | 0 |
| 11-311-826-3810 Insurance & Licences | 339 | 550 | 550 | 0 |
| Total John Deere 444E Loader | (6,828) | (7,150) | (7,150) | 0 |

Chainsaws & other small eqp:

| | | | | |
|--|-------|-------|-------|---|
| 11-311-827-1110 Distributed Salaries & Wages | 1,840 | 2,500 | 2,500 | 0 |
| 11-311-827-1150 Vacation, Stats, Sick & Holidays | 0 | 0 | 0 | 0 |
| 11-311-827-1210 Overhead | 489 | 500 | 500 | 0 |
| 11-311-827-2210 Fuels/Lubricants | 1,736 | 2,500 | 2,500 | 0 |
| 11-311-827-2370 Repairs - Parts & Labour | 3,907 | 3,500 | 3,500 | 0 |
| Total Chainsaws & other small eqp | 7,972 | 9,000 | 9,000 | 0 |

Snowplows, Wings, etc.:

| | | | | |
|--|--------|--------|--------|---|
| 11-311-828-1110 Distributed Salaries & Wages | 3,682 | 5,500 | 5,500 | 0 |
| 11-311-828-1210 Overhead | 887 | 1,400 | 1,400 | 0 |
| 11-311-828-2370 Repairs - Parts & Labour | 12,236 | 10,000 | 10,000 | 0 |
| 11-311-828-3810 Insurance & Licences | 19 | 0 | 0 | 0 |
| Total Snowplows, Wings, etc. | 16,825 | 16,900 | 16,900 | 0 |

2006 Vermeere BC-1000-XL Chipper:

| | | | | |
|--|----------------|----------------|----------------|----------|
| 11-311-829-0761 Equipment Rental-Owned Equipment | (1,463) | (2,800) | (2,800) | 0 |
| 11-311-829-1110 Distributed Salaries & Wages | 0 | 500 | 500 | 0 |
| 11-311-829-1210 Overhead | 0 | 100 | 100 | 0 |
| 11-311-829-2210 Fuels/Lubricants | 0 | 100 | 100 | 0 |
| 11-311-829-2370 Repairs-Parts & Labour | 0 | 0 | 0 | 0 |
| 11-311-829-3810 Insurance & Licences | 105 | 100 | 100 | 0 |
| Total 2006 Vermeere BC-1000-XL Chipper | (1,358) | (2,000) | (2,000) | 0 |

2008 Sterling Dump Truck:

| | | | | |
|--|-----------------|-----------------|-----------------|----------------|
| 11-311-830-0761 Equipment Rental - Owned Equipment | (50,050) | (47,000) | (50,000) | (3,000) |
| 11-311-830-1110 Distributed Salaries & Wages | 2,182 | 3,000 | 3,000 | 0 |
| 11-311-830-1210 Overhead | 626 | 750 | 750 | 0 |
| 11-311-830-2210 Fuels/Lubricants | 11,844 | 14,000 | 14,000 | 0 |
| 11-311-830-2370 Repairs - Parts & Labour | 3,176 | 4,900 | 4,900 | 0 |
| 11-311-830-3810 Insurance & Licences | 2,257 | 2,800 | 2,800 | 0 |
| Total 2008 Sterling Dump Truck | (29,965) | (21,550) | (24,550) | (3,000) |

2006 Volvo Dump Truck:

| | | | | |
|--|-----------------|-----------------|-----------------|----------|
| 11-311-831-0761 Equipment Rental - Owned Equipment | (49,250) | (50,000) | (50,000) | 0 |
| 11-311-831-1110 Distributed Salaries & Wages | 1,722 | 2,000 | 2,000 | 0 |
| 11-311-831-1210 Overhead | 462 | 400 | 400 | 0 |
| 11-311-831-2210 Fuels/Lubricants | 10,263 | 15,000 | 15,000 | 0 |
| 11-311-831-2370 Repairs - Parts & Labour | 5,549 | 4,800 | 4,800 | 0 |
| 11-311-831-3810 Insurance & Licences | 1,802 | 2,150 | 2,150 | 0 |
| Total 2006 Volvo Dump Truck | (29,453) | (25,650) | (25,650) | 0 |

2006 Sterling 1375:

| | | | | |
|--|----------------|----------------|----------------|----------|
| 11-311-832-0761 Equipment Rental - Owned Equipment | (17,912) | (25,000) | (25,000) | 0 |
| 11-311-832-1110 Distributed Salaries & Wages | 1,184 | 2,500 | 2,500 | 0 |
| 11-311-832-1210 Overhead | 235 | 625 | 625 | 0 |
| 11-311-832-2210 Fuels/Lubricants | 3,845 | 5,500 | 5,500 | 0 |
| 11-311-832-2370 Repairs - Parts & Labour | 1,934 | 4,500 | 4,500 | 0 |
| 11-311-832-3810 Insurance & Licences | 1,760 | 2,000 | 2,000 | 0 |
| Total 2006 Sterling 1375 | (8,954) | (9,875) | (9,875) | 0 |

2007 Sierra (Roads):

| | | | | |
|--|---------|----------|----------|---|
| 11-311-833-0761 Equipment Rental - Owned Equipment | (9,701) | (15,000) | (15,000) | 0 |
| 11-311-833-1110 Distributed Salaries & Wages | 360 | 500 | 500 | 0 |
| 11-311-833-1210 Overhead | 103 | 125 | 125 | 0 |
| 11-311-833-2210 Fuels/Lubricants | 2,315 | 5,000 | 5,000 | 0 |

| | | | | |
|--|------------------|-----------------|------------------|----------------|
| 11-311-833-2370 Repairs - Parts & Labour | 1,060 | 2,000 | 2,000 | 0 |
| 11-311-833-3810 Insurance & Licences | 597 | 700 | 700 | 0 |
| Total 2007 Sierra (Roads) | (5,264) | (6,675) | (6,675) | 0 |
| 2004 Ford F-150(PW Foreman): | | | | |
| 11-311-835-0761 Equipment Rental - Owned Equipment | (3,489) | (4,000) | (4,000) | 0 |
| 11-311-835-1110 Distributed Salaries & Wages | 270 | 600 | 600 | 0 |
| 11-311-835-1210 Overhead | 72 | 150 | 150 | 0 |
| 11-311-835-2210 Fuels/Lubricants | 4,662 | 7,000 | 7,000 | 0 |
| 11-311-835-2370 Repairs - Parts & Labour | 2,200 | 3,500 | 3,500 | 0 |
| 11-311-835-3810 Insurance & Licences | 629 | 800 | 800 | 0 |
| Total 2004 Ford F-150(PW Foreman) | 4,344 | 8,050 | 8,050 | 0 |
| 2009 GMC Sierra Pickup(PW Manager): | | | | |
| 11-311-836-1110 Distributed Salaries & Wages | 486 | 500 | 500 | 0 |
| 11-311-836-1210 Overhead | 142 | 200 | 200 | 0 |
| 11-311-836-2210 Fuels/Lubricants | 5,171 | 6,000 | 6,000 | 0 |
| 11-311-836-2370 Repairs - Parts & Labour | 1,392 | 3,500 | 3,500 | 0 |
| 11-311-836-3810 Insurance & Licences | 1,126 | 700 | 700 | 0 |
| Total 2009 GMC Sierra Pickup(PW Manager) | 8,318 | 10,900 | 10,900 | 0 |
| Total Equipment | (102,789) | (95,000) | (100,000) | (5,000) |
| Facilities: | | | | |
| 11-312-121-1110 Distributed Salaries & Wages | 8,003 | 7,000 | 7,000 | 0 |
| 11-312-121-1150 Vacation, Stats, Sick, &Holidays | 0 | 0 | 0 | 0 |
| 11-312-121-1210 Overhead | 1,872 | 1,750 | 1,750 | 0 |
| 11-312-121-2330 Communications Equipment | 527 | 750 | 750 | 0 |
| 11-312-121-2380 Departmental Equipment | 7,905 | 11,000 | 11,000 | 0 |
| 11-312-121-3420 Building Maintenance | 11,260 | 5,500 | 5,500 | 0 |
| 11-312-121-3430 Grounds Maintenance | 462 | 1,000 | 1,000 | 0 |
| 11-312-121-3505 Equipment Rentals - Hired | 0 | 0 | 0 | 0 |
| 11-312-121-3510 Equipment Rentals - Owned | 1,700 | 2,500 | 2,500 | 0 |
| 11-312-121-3610 Electrical Power | 5,002 | 5,000 | 5,000 | 0 |
| 11-312-121-3630 Natural Gas | 4,310 | 5,500 | 5,500 | 0 |
| 11-312-121-3810 Insurance & Licences | 2,029 | 2,000 | 2,000 | 0 |
| 11-312-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-312-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-312-430-5120 Building Improvements | 0 | 0 | 0 | 0 |
| 11-312-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| Total Facilities | 43,070 | 42,000 | 42,000 | 0 |

Road Maintenance

| | | | | |
|--|----------------|----------------|----------------|--------------|
| Misc Revenue: | | | | |
| 11-313-021-0513 Misc. Revenue | (6,064) | (5,000) | (5,000) | 0 |
| Total Misc Revenue | (6,064) | (5,000) | (5,000) | 0 |
| HM-Patching/Base Repair: | | | | |
| 11-313-315-1110 Distributed Salaries & Wages | 2,124 | 4,500 | 4,500 | 0 |
| 11-313-315-1210 Overhead | 517 | 1,000 | 1,000 | 0 |
| 11-313-315-2110 Granulars & Asphalt | 410 | 4,000 | 4,000 | 0 |
| 11-313-315-3505 Equipment Rentals - Hired | 0 | 18,000 | 18,000 | 0 |
| 11-313-315-3510 Equipment Rentals - Owned | 1,550 | 6,000 | 6,000 | 0 |
| Total HM-Patching/Base Repair | 4,602 | 33,500 | 33,500 | 0 |
| HM-Sweeping: | | | | |
| 11-313-317-1110 Distributed Salaries & Wages | 342 | 250 | 250 | 0 |
| 11-313-317-1210 Overhead | 45 | 50 | 50 | 0 |
| 11-313-317-3505 Equipment Rentals - Hired | 3,706 | 4,000 | 5,000 | 1,000 |
| 11-313-317-3510 Equipment Rentals - Owned | 320 | 1,600 | 1,600 | 0 |
| Total HM-Sweeping | 4,414 | 5,900 | 6,900 | 1,000 |
| HM-Shoulder Maintenance: | | | | |
| 11-313-318-1110 Distributed Salaries & Wages | 1,915 | 4,000 | 4,000 | 0 |
| 11-313-318-1210 Overhead | 550 | 1,000 | 1,000 | 0 |
| 11-313-318-2110 Granulars & Asphalt | 152 | 10,000 | 10,000 | 0 |
| 11-313-318-3505 Equipment Rentals - Hired | 0 | 3,000 | 5,000 | 2,000 |
| 11-313-318-3510 Equipment Rentals - Owned | 2,085 | 8,000 | 8,000 | 0 |
| Total HM-Shoulder Maintenance | 4,701 | 26,000 | 28,000 | 2,000 |
| HM-Other Maintenance: | | | | |
| 11-313-319-1110 Distributed Salaries & Wages | 0 | 500 | 500 | 0 |
| 11-313-319-1210 Overhead | 0 | 100 | 100 | 0 |
| 11-313-319-2180 Building Materials | 0 | 500 | 500 | 0 |
| 11-313-319-3310 Professional Services | 0 | 450 | 450 | 0 |
| 11-313-319-3505 Equipment Rentals - Hired | 5,505 | 500 | 500 | 0 |
| 11-313-319-3510 Equipment Rentals - Owned | 0 | 3,000 | 3,000 | 0 |
| Total HM-Other Maintenance | 5,505 | 5,050 | 5,050 | 0 |
| LM - Patch Gravel Surface: | | | | |
| 11-313-331-1110 Distributed Salaries & Wages | 3,599 | 2,000 | 2,000 | 0 |
| 11-313-331-1210 Overhead | 732 | 400 | 400 | 0 |
| 11-313-331-2110 Granulars & Asphalt | 8,652 | 5,300 | 5,300 | 0 |

| | | | | |
|--|---------|---------|---------|--------|
| 11-313-331-3510 Equipment Rentals - Owned | 6,390 | 5,300 | 5,300 | 0 |
| Total LM - Patch Gravel Surface | 19,373 | 13,000 | 13,000 | 0 |
| LM-Grading: | | | | |
| 11-313-334-1110 Distributed Salaries & Wages | 14,553 | 18,000 | 18,000 | 0 |
| 11-313-334-1210 Overhead | 4,024 | 4,500 | 4,500 | 0 |
| 11-313-334-3510 Equipment Rentals - Owned | 32,300 | 42,000 | 42,000 | 0 |
| Total LM-Grading | 50,876 | 64,500 | 64,500 | 0 |
| LM-Dust Control: | | | | |
| 11-313-335-1110 Distributed Salaries & Wages | 5,905 | 5,000 | 5,000 | 0 |
| 11-313-335-1210 Overhead | 1,371 | 1,250 | 1,250 | 0 |
| 11-313-335-2420 Calcium - Bagged | 0 | 0 | 0 | 0 |
| 11-313-335-3510 Equipment Rentals - Owned | 11,458 | 11,500 | 11,500 | 0 |
| 11-313-335-3555 Roads Contracted Services | 75,057 | 85,000 | 85,000 | 0 |
| Total LM-Dust Control | 93,790 | 102,750 | 102,750 | 0 |
| LM-Gravel Resurfacing: | | | | |
| 11-313-337-1110 Distributed Salaries & Wages | 3,554 | 4,000 | 4,000 | 0 |
| 11-313-337-1210 Overhead | 597 | 1,000 | 1,000 | 0 |
| 11-313-337-3510 Equipment Rentals - Owned | 7,645 | 8,000 | 8,000 | 0 |
| 11-313-337-3555 Roads Contracted Services | 132,097 | 140,000 | 150,000 | 10,000 |
| Total LM-Gravel Resurfacing | 143,893 | 153,000 | 163,000 | 10,000 |
| RM-Grass Cutting/Seed/Sod: | | | | |
| 11-313-341-1110 Distributed Salaries & Wages | 4,383 | 4,000 | 4,000 | 0 |
| 11-313-341-1150 Vacation, Stats, Sick& Holiday | 0 | 0 | 0 | 0 |
| 11-313-341-1210 Overhead | 540 | 1,000 | 1,000 | 0 |
| 11-313-341-2120 Seed/Sod/Soils | 1,328 | 2,000 | 2,000 | 0 |
| 11-313-341-3505 Equipment Rentals - Hired | 1,121 | 0 | 0 | 0 |
| 11-313-341-3510 Equipment Rentals - Owned | 7,129 | 9,000 | 9,000 | 0 |
| Total RM-Grass Cutting/Seed/Sod | 14,500 | 16,000 | 16,000 | 0 |
| RM-Tree Planting & Removal: | | | | |
| 11-313-342-1110 Distributed Salaries & Wages | 14,909 | 13,000 | 13,000 | 0 |
| 11-313-342-1210 Overhead | 3,767 | 3,250 | 3,250 | 0 |
| 11-313-342-2150 Trees & Fertilizer | 2,549 | 3,000 | 3,000 | 0 |
| 11-313-342-3505 Equipment Rentals - Hired | 25,285 | 20,000 | 20,000 | 0 |
| 11-313-342-3510 Equipment Rentals - Owned | 14,537 | 17,000 | 17,000 | 0 |
| Total RM-Tree Planting & Removal | 61,047 | 56,250 | 56,250 | 0 |

RM-Debris Pickup:

| | | | | |
|--|--------------|--------------|--------------|----------|
| 11-313-345-1110 Distributed Salaries & Wages | 1,282 | 2,000 | 2,000 | 0 |
| 11-313-345-1150 Vacation, Stats, Sick & Holidays | 0 | 0 | 0 | 0 |
| 11-313-345-1210 Overhead | 308 | 500 | 500 | 0 |
| 11-313-345-2910 Misc. Expense | 2,463 | 300 | 300 | 0 |
| 11-313-345-3510 Equipment Rentals - Owned | 1,045 | 2,000 | 2,000 | 0 |
| Total RM-Debris Pickup | 5,099 | 4,800 | 4,800 | 0 |

RM-Ditching:

| | | | | |
|--|---------------|---------------|---------------|----------|
| 11-313-346-1110 Distributed Salaries & Wages | 11,701 | 8,000 | 8,000 | 0 |
| 11-313-346-1150 Vacation, Stats, Sick & Holidays | 0 | 0 | 0 | 0 |
| 11-313-346-1210 Overhead | 3,650 | 2,250 | 2,250 | 0 |
| 11-313-346-2110 Granulars & Asphalt | 2,260 | 100 | 100 | 0 |
| 11-313-346-2140 Culverts | 0 | 1,600 | 1,600 | 0 |
| 11-313-346-2180 Building Materials | 0 | 500 | 500 | 0 |
| 11-313-346-3505 Equipment Rentals - Hired | 7,693 | 9,000 | 9,000 | 0 |
| 11-313-346-3510 Equipment Rentals - Owned | 21,245 | 12,000 | 12,000 | 0 |
| Total RM-Ditching | 46,549 | 33,450 | 33,450 | 0 |

RM-Other Roadside Maintenance:

| | | | | |
|--|--------------|--------------|--------------|----------|
| 11-313-347-1110 Distributed Salaries & Wages | 1,087 | 2,500 | 2,500 | 0 |
| 11-313-347-1210 Overhead | 280 | 600 | 600 | 0 |
| 11-313-347-2110 Granulars & Asphalt | 0 | 200 | 200 | 0 |
| 11-313-347-3505 Equipment Rentals - Hired | 2,521 | 500 | 500 | 0 |
| 11-313-347-3510 Equipment Rentals - Owned | 1,158 | 2,900 | 2,900 | 0 |
| Total RM-Other Roadside Maintenance | 5,045 | 6,700 | 6,700 | 0 |

RM-Sewers & Drains:

| | | | | |
|--|--------------|--------------|--------------|----------|
| 11-313-348-1110 Distributed Salaries & Wages | 78 | 1,500 | 1,500 | 0 |
| 11-313-348-1210 Overhead | 12 | 400 | 400 | 0 |
| 11-313-348-2110 Granulars & Asphalt | 279 | 200 | 200 | 0 |
| 11-313-348-2140 Culverts | 0 | 300 | 300 | 0 |
| 11-313-348-2180 Building Materials | 0 | 250 | 250 | 0 |
| 11-313-348-3505 Equipment Rentals - Hired | 760 | 3,000 | 3,000 | 0 |
| 11-313-348-3510 Equipment Rentals - Owned | 175 | 1,500 | 1,500 | 0 |
| Total RM-Sewers & Drains | 1,304 | 7,150 | 7,150 | 0 |

RM-Catchbasin Repairs/Cleaning:

| | | | | |
|--|-------|-------|-------|---|
| 11-313-349-1110 Distributed Salaries & Wages | 1,612 | 2,500 | 2,500 | 0 |
| 11-313-349-1150 Vacation, Stats, Sick & Holidays | 0 | 0 | 0 | 0 |

| | | | | |
|---|-------|--------|--------|---|
| 11-313-349-1210 Overhead | 339 | 700 | 700 | 0 |
| 11-313-349-2180 Building Materials | 343 | 2,000 | 2,000 | 0 |
| 11-313-349-3505 Equipment Rentals - Hired | 640 | 1,000 | 1,000 | 0 |
| 11-313-349-3510 Equipment Rentals - Owned | 1,110 | 4,000 | 4,000 | 0 |
| | <hr/> | | | |
| Total RM-Catchbasin Repairs/Cleaning | 4,044 | 10,200 | 10,200 | 0 |
| | <hr/> | | | |

Bridge Maintenance:

| | | | | |
|--|-------|-------|-------|---|
| 11-313-361-1110 Distributed Salaries & Wages | 1,018 | 2,000 | 2,000 | 0 |
| 11-313-361-1150 Vacation, Stats, Sick & Holidays | 0 | 0 | 0 | 0 |
| 11-313-361-1210 Overhead | 258 | 300 | 300 | 0 |
| 11-313-361-2110 Granulars & Asphalt | 0 | 250 | 250 | 0 |
| 11-313-361-2180 Building Materials | 0 | 200 | 200 | 0 |
| 11-313-361-3510 Equipment Rentals - Owned | 1,265 | 3,000 | 3,000 | 0 |
| | <hr/> | | | |
| Total Bridge Maintenance | 2,540 | 5,750 | 5,750 | 0 |
| | <hr/> | | | |

Culvert Installation & Repair:

| | | | | |
|--|--------|--------|--------|---|
| 11-313-364-1110 Distributed Salaries & Wages | 4,236 | 3,000 | 3,000 | 0 |
| 11-313-364-1210 Overhead | 1,176 | 1,000 | 1,000 | 0 |
| 11-313-364-2110 Granulars & Asphalt | 1,461 | 2,000 | 2,000 | 0 |
| 11-313-364-2140 Culverts | 3,378 | 8,000 | 8,000 | 0 |
| 11-313-364-3505 Equipment Rentals - Hired | 3,496 | 5,500 | 5,500 | 0 |
| 11-313-364-3510 Equipment Rentals - Owned | 4,998 | 5,000 | 5,000 | 0 |
| | <hr/> | | | |
| Total Culvert Installation & Repair | 18,744 | 24,500 | 24,500 | 0 |
| | <hr/> | | | |

Signs/Barricades/Guard Rails:

| | | | | |
|---|--------|--------|--------|---|
| 11-313-371-1110 Distributed Salaries & Wages | 5,088 | 5,000 | 5,000 | 0 |
| 11-313-371-1150 Vacation, Stat, Sick & Holiday | 0 | 0 | 0 | 0 |
| 11-313-371-1210 Overhead | 1,482 | 1,500 | 1,500 | 0 |
| 11-313-371-2160 Signs/Posts/Guide Rails/Barricades/Hardwa | 5,785 | 6,000 | 6,000 | 0 |
| 11-313-371-3510 Equipment Rentals - Owned | 1,905 | 2,000 | 2,000 | 0 |
| | <hr/> | | | |
| Total Signs/Barricades/Guard Rails | 14,261 | 14,500 | 14,500 | 0 |
| | <hr/> | | | |

| | | | | |
|-------------------------------|----------------|----------------|----------------|---------------|
| Total Road Maintenance | 494,223 | 578,000 | 591,000 | 13,000 |
| | <hr/> | | | |

Winter Control

Misc. Revenue:

| | | | | |
|-------------------------------|---------|---------|---------|---|
| 11-314-021-0513 Misc. Revenue | (2,177) | (2,000) | (2,000) | 0 |
| | <hr/> | | | |
| Total Misc. Revenue | (2,177) | (2,000) | (2,000) | 0 |
| | <hr/> | | | |

Truck-Plowing/Salting/Sanding:

| | | | | |
|--|--------|--------|--------|---------|
| 11-314-411-1110 Distributed Salaries & Wages | 17,645 | 25,000 | 25,000 | 0 |
| 11-314-411-1210 Overhead | 3,438 | 6,250 | 6,250 | 0 |
| 11-314-411-2430 Sand & Salt | 18,191 | 25,000 | 25,000 | 0 |
| 11-314-411-3510 Equipment Rentals - Owned | 28,770 | 45,000 | 42,500 | (2,500) |

| | | | | |
|-------------------------------------|--------|---------|--------|---------|
| Total Truck-Plowing/Salting/Sanding | 68,044 | 101,250 | 98,750 | (2,500) |
|-------------------------------------|--------|---------|--------|---------|

Grader-Plowing/Iceblading:

| | | | | |
|--|-------|--------|--------|---|
| 11-314-412-1110 Distributed Salaries & Wages | 4,609 | 10,000 | 10,000 | 0 |
| 11-314-412-1210 Overhead | 909 | 2,500 | 2,500 | 0 |
| 11-314-412-3510 Equipment Rentals - Owned | 9,195 | 25,000 | 25,000 | 0 |

| | | | | |
|---------------------------------|--------|--------|--------|---|
| Total Grader-Plowing/Iceblading | 14,713 | 37,500 | 37,500 | 0 |
|---------------------------------|--------|--------|--------|---|

Snowfence Erection & Removal:

| | | | | |
|--|-------|-------|-------|---|
| 11-314-414-1110 Distributed Salaries & Wages | 4,348 | 3,500 | 3,500 | 0 |
| 11-314-414-1210 Overhead | 814 | 1,000 | 1,000 | 0 |
| 11-314-414-2741 Snowfence | 792 | 1,000 | 1,000 | 0 |
| 11-314-414-3510 Equipment Rentals - Owned | 2,850 | 5,000 | 5,000 | 0 |

| | | | | |
|------------------------------------|-------|--------|--------|---|
| Total Snowfence Erection & Removal | 8,805 | 10,500 | 10,500 | 0 |
|------------------------------------|-------|--------|--------|---|

Other Winter Activities:

| | | | | |
|--|-----|-------|-------|---|
| 11-314-415-1110 Distributed Salaries & Wages | 641 | 1,500 | 1,500 | 0 |
| 11-314-415-1210 Overhead | 100 | 400 | 400 | 0 |
| 11-314-415-3510 Equipment Rentals - Owned | 515 | 4,500 | 4,500 | 0 |

| | | | | |
|-------------------------------|-------|-------|-------|---|
| Total Other Winter Activities | 1,255 | 6,400 | 6,400 | 0 |
|-------------------------------|-------|-------|-------|---|

Snow Removal from Streets:

| | | | | |
|--|-------|-------|-------|---|
| 11-314-416-1110 Distributed Salaries & Wages | 2,698 | 2,000 | 2,000 | 0 |
| 11-314-416-1210 Overhead | 529 | 400 | 400 | 0 |
| 11-314-416-3505 Equipment Rentals - Hired | 3,138 | 3,000 | 3,000 | 0 |
| 11-314-416-3510 Equipment Rentals - Owned | 5,900 | 4,000 | 4,000 | 0 |

| | | | | |
|---------------------------------|--------|-------|-------|---|
| Total Snow Removal from Streets | 12,265 | 9,400 | 9,400 | 0 |
|---------------------------------|--------|-------|-------|---|

Snow Removal Parking Lots:

| | | | | |
|--|-------|-------|-------|---|
| 11-314-417-1110 Distributed Salaries & Wages | 0 | 500 | 500 | 0 |
| 11-314-417-1210 Other Payroll Costs | 0 | 100 | 100 | 0 |
| 11-314-417-3505 Equipment Rentals - Hired | 2,169 | 2,000 | 2,000 | 0 |
| 11-314-417-3510 Equipment Rentals - Owned | 120 | 3,000 | 3,000 | 0 |

| | | | | |
|---------------------------------|-------|-------|-------|---|
| Total Snow Removal Parking Lots | 2,289 | 5,600 | 5,600 | 0 |
|---------------------------------|-------|-------|-------|---|

Snow Removal Sidewalks:
 11-314-418-3505 Equipment Rentals - Hired 2,175 0 15,000 15,000 Was part of Sidewalks last year

Total Snow Removal Sidewalks 2,175 0 15,000 15,000

Total Snow Removal 107,369 168,650 181,150 12,500

Other Activities

Sidewalks:

11-322-531-1110 Distributed Salaries & Wages 1,155 5,000 2,500 (2,500)
 11-322-531-1210 Overhead 380 1,000 500 (500)
 11-322-531-2110 Granulars & Asphalt 0 500 0 (500)
 11-322-531-2180 Building Materials 4,972 8,000 7,500 (500)
 11-322-531-3505 Equipment Rentals - Hired 7,132 29,000 8,000 (21,000)
 11-322-531-3510 Equipment Rentals - Owned 700 3,000 1,500 (1,500)

Total Sidewalks 14,339 46,500 20,000 (26,500) see above

Leaf & Yard Waste Program:

11-351-021-0514 Revenue from County (50,750) (28,000) (45,000) (17,000)
 11-351-121-1110 Distributed Salaries & Wages 12,652 9,000 10,000 1,000
 11-351-121-1150 Vacation, Stat, Sick & Holiday 0 0 0 0
 11-351-121-1210 Overhead 3,429 2,500 3,000 500
 11-351-121-2910 Misc. Expense 186 500 500 0
 11-351-121-3505 Equipment Rental - Hired 8,504 1,000 7,500 6,500
 11-351-121-3510 Equipment Rental - Owned 25,980 15,000 24,000 9,000

Total Leaf & Yard Waste Program (0) 0 0 0

Streetlighting:

11-371-121-1110 Distributed Salaries & Wages 0 300 0 (300)
 11-371-121-1210 Overhead 0 100 0 (100)
 11-371-121-2710 Electrical Materials 2,514 2,000 2,500 500
 11-371-121-3505 Equipment Rentals - Hired 11,377 9,000 11,000 2,000
 11-371-121-3510 Equipment Rentals - Owned 0 0 0 0
 11-371-121-3610 Electrical Power 41,544 30,000 40,000 10,000

Total Streetlighting 55,434 41,400 53,500 12,100

Total Other Activities 69,773 87,900 73,500 (14,400)

Total Roads & PW 999,611 1,171,350 1,200,450 29,100

Parks & Facilities

Hickson Park:

| | | | | |
|---|---------------|---------------|---------------|-----------|
| 11-751-021-0513 Misc. Revenue | (990) | 0 | 0 | 0 |
| 11-751-021-0574 Facility Rentals | (245) | 0 | 0 | 0 |
| 11-751-021-0852 Contribution from LRC & Service Clubs | 0 | 0 | 0 | 0 |
| 11-751-121-2872 Grass Cutting | 2,300 | 2,500 | 2,000 | (500) |
| 11-751-121-2875 Booth/Pavilion R & M | 1,982 | 1,500 | 1,500 | 0 |
| 11-751-121-2876 Playground R & M | 0 | 500 | 500 | 0 |
| 11-751-121-2877 Fencing R & M | 0 | 500 | 500 | 0 |
| 11-751-121-2878 Floodlight R & M | 0 | 500 | 500 | 0 |
| 11-751-121-2879 Grounds/Diamond R & M | 2,127 | 2,000 | 2,000 | 0 |
| 11-751-121-2910 Misc. Expense | 95 | 500 | 250 | (250) |
| 11-751-121-3260 Telecommunications | 827 | 800 | 825 | 25 |
| 11-751-121-3436 Facility Maintenance Services | 1,000 | 1,000 | 1,000 | 0 |
| 11-751-121-3530 Garbage Container Rental & Disposal | 997 | 800 | 1,000 | 200 |
| 11-751-121-3610 Electrical Power | 2,489 | 2,500 | 3,000 | 500 |
| 11-751-121-3810 Insurance & Licences | 2,616 | 2,700 | 2,800 | 100 |
| 11-751-121-5390 Appropriation to Reserve | 1,235 | 0 | 0 | 0 |
| 11-751-430-0513 Contribution from Others | 0 | 0 | 0 | 0 |
| 11-751-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-751-430-5170 Construction | 0 | 0 | 0 | 0 |
| 11-751-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| Total Hickson Park | 14,432 | 15,800 | 15,875 | 75 |

Innerkip Park:

| | | | | |
|---|---------------|---------------|---------------|------------|
| 11-752-121-2872 Grass Cutting | 3,850 | 4,500 | 4,000 | (500) |
| 11-752-121-2875 Booth/Pavilion R & M | 829 | 1,500 | 1,500 | 0 |
| 11-752-121-2876 Playground R & M | 0 | 750 | 750 | 0 |
| 11-752-121-2877 Fencing R & M | 0 | 500 | 500 | 0 |
| 11-752-121-2878 Floodlight R & M | 0 | 750 | 750 | 0 |
| 11-752-121-2879 Grounds/Diamond R & M | 5,432 | 3,000 | 3,000 | 0 |
| 11-752-121-2910 Misc. Expense | 1,212 | 500 | 500 | 0 |
| 11-752-121-3260 Telecommunications | 884 | 900 | 900 | 0 |
| 11-752-121-3436 Facility Maintenance Services | 1,120 | 1,000 | 1,000 | 0 |
| 11-752-121-3530 Garbage Container Rental & Disposal | 2,879 | 2,400 | 2,500 | 100 |
| 11-752-121-3610 Electrical Power | 5,268 | 4,500 | 5,500 | 1,000 |
| 11-752-121-3810 Insurance & Licences | 2,451 | 2,500 | 2,600 | 100 |
| 11-752-430-0513 Contribution from others | 0 | 0 | 0 | 0 |
| 11-752-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-752-430-5170 Construction | 0 | 0 | 0 | 0 |
| 11-752-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| 11-752-430-9751 Unfunded Liability | 0 | 0 | 0 | 0 |
| 11-752-851-2370 Repairs - Parts & Labour | 0 | 0 | 0 | 0 |
| Total Innerkip Park | 23,924 | 22,800 | 23,500 | 700 |

Tavistock Park:

| | | | | |
|-------------------------------|---|---|---|---|
| 11-753-021-0513 Misc. Revenue | 0 | 0 | 0 | 0 |
|-------------------------------|---|---|---|---|

| | | | | |
|---|---------------|---------------|---------------|--------------|
| 11-753-021-0574 Facility Rentals | (2,816) | (2,700) | (2,300) | 400 |
| 11-753-121-2872 Grass Cutting | 3,662 | 4,500 | 3,500 | (1,000) |
| 11-753-121-2875 Booth/Pavilion R & M | 308 | 700 | 700 | 0 |
| 11-753-121-2876 Playground R & M | 151 | 400 | 400 | 0 |
| 11-753-121-2877 Fencing R & M | 0 | 200 | 200 | 0 |
| 11-753-121-2878 Floodlight R & M | 796 | 150 | 150 | 0 |
| 11-753-121-2879 Grounds/Diamond R & M | 5,792 | 4,300 | 5,500 | 1,200 |
| 11-753-121-2910 Misc. Expense | 756 | 0 | 750 | 750 |
| 11-753-121-3410 Contracted Management Services | 4,709 | 4,800 | 4,900 | 100 |
| 11-753-121-3436 Facility Maintenance Services | 0 | 200 | 200 | 0 |
| 11-753-121-3530 Garbage Container Rental & Disposal | 0 | 100 | 100 | 0 |
| 11-753-121-3610 Electrical Power | 2,022 | 2,000 | 2,300 | 300 |
| 11-753-121-3650 Floodlight Electrical Power | 814 | 500 | 900 | 400 |
| 11-753-121-3810 Insurance & Licences | 2,661 | 2,600 | 2,800 | 200 |
| 11-753-430-0513 Contribution from others | 0 | 0 | 0 | 0 |
| 11-753-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-753-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-753-430-5170 Construction | 0 | 0 | 0 | 0 |
| 11-753-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| Total Tavistock Park | 18,856 | 17,750 | 20,100 | 2,350 |
| Innerkip Estates Park: | | | | |
| 11-754-121-2872 Grass Cutting | 1,970 | 2,500 | 2,000 | (500) |
| 11-754-121-2910 Misc. Expense | 754 | 500 | 500 | 0 |
| Total Innerkip Estates Park | 2,724 | 3,000 | 2,500 | (500) |
| Tavistock Memorial Hall: | | | | |
| 11-755-021-0513 Misc. Revenue | (95) | 0 | 0 | 0 |
| 11-755-021-0574 Facility Rentals | (24,749) | (24,000) | (24,000) | 0 |
| 11-755-121-2380 Departmental Equipment | 0 | 250 | 250 | 0 |
| 11-755-121-2620 Cleaning Materials | 743 | 1,200 | 1,100 | (100) |
| 11-755-121-2910 Miscellaneous Expense | 100 | 250 | 250 | 0 |
| 11-755-121-3260 Telephone | 532 | 850 | 600 | (250) |
| 11-755-121-3290 Print, Advertising and Promotion | 257 | 325 | 300 | (25) |
| 11-755-121-3410 Contracted Management Services | 20,696 | 21,000 | 21,500 | 500 |
| 11-755-121-3420 Building Maintenance | 3,961 | 3,000 | 3,500 | 500 |
| 11-755-121-3430 Grounds Maintenance | 1,358 | 9,000 | 9,000 | 0 |
| 11-755-121-3530 Garbage Container Rental & Disposal | 1,264 | 1,300 | 1,400 | 100 |
| 11-755-121-3610 Electrical Power | 4,552 | 5,200 | 4,900 | (300) |
| 11-755-121-3620 Water | 537 | 540 | 580 | 40 |
| 11-755-121-3625 Sewer | 542 | 500 | 680 | 180 |
| 11-755-121-3630 Natural Gas | 3,490 | 4,000 | 3,200 | (800) |
| 11-755-121-3810 Insurance & Licences | 3,291 | 3,200 | 3,500 | 300 |
| 11-755-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-755-430-5120 Capital - Building | 0 | 0 | 0 | 0 |
| 11-755-430-5170 Construction | 0 | 0 | 0 | 0 |
| 11-755-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |

| | | | | |
|---|-----------|-----------|-----------|---------|
| Total Tavistock Memorial Hall | 16,478 | 26,615 | 26,760 | 145 |
| Bender Subdivision Park: | | | | |
| 11-756-121-2872 Grass Cutting | 1,008 | 1,200 | 1,100 | (100) |
| 11-756-121-2910 Misc. Expense | 625 | 400 | 425 | 25 |
| 11-756-121-3410 Contracted Management Services | 481 | 480 | 530 | 50 |
| Total Bender Subdivision Park | 2,114 | 2,080 | 2,055 | (25) |
| Parks Administration: | | | | |
| 11-758-121-2872 Grass Cutting - Optimist Park Tavistock | 4,830 | 4,500 | 4,500 | 0 |
| 11-758-121-2910 Misc. Expense | 171 | 250 | 250 | 0 |
| 11-758-121-3170 Memberships & Publications | 525 | 400 | 400 | 0 |
| 11-758-121-6110 Grants | 700 | 700 | 700 | 0 |
| Total Parks Administration | 6,226 | 5,850 | 5,850 | 0 |
| Tavistock & District Recreation Centre: | | | | |
| 11-781-021-0513 Misc. Revenue | (7,195) | (4,500) | (4,000) | 500 |
| 11-781-021-0573 Arena Gate Receipts | (3,709) | (4,500) | (5,000) | (500) |
| 11-781-021-0781 Arena Rink Rentals | (303,295) | (314,000) | (309,500) | 4,500 |
| 11-781-021-0782 Upper Hall Rentals | (7,254) | (7,500) | (8,000) | (500) |
| 11-781-021-0783 Curling Club Agreement | (24,017) | (27,500) | (24,000) | 3,500 |
| 11-781-021-0784 Arena Advertising | (8,629) | (9,300) | (10,000) | (700) |
| 11-781-021-0787 Board Room Rentals | (257) | (200) | (145) | 55 |
| 11-781-121-2310 Office Equipment | 3,541 | 4,000 | 950 | (3,050) |
| 11-781-121-2380 Workshop Equipment and Tools | 742 | 500 | 750 | 250 |
| 11-781-121-2580 Consumable Paper Products | 1,875 | 2,100 | 2,100 | 0 |
| 11-781-121-2610 Office Supplies | 760 | 600 | 700 | 100 |
| 11-781-121-2620 Cleaning Materials | 1,952 | 2,100 | 2,100 | 0 |
| 11-781-121-2625 Cleaning Equipment | 50 | 550 | 300 | (250) |
| 11-781-121-2910 Misc. Expense | 544 | 200 | 250 | 50 |
| 11-781-121-3110 Travel/Meals/Conference/Seminars | 498 | 1,300 | 3,000 | 1,700 |
| 11-781-121-3210 Postage & Courier | 54 | 100 | 100 | 0 |
| 11-781-121-3260 Telecommunications | 1,382 | 1,700 | 1,700 | 0 |
| 11-781-121-3290 Print, Advertising & Promotion | 362 | 1,200 | 1,000 | (200) |
| 11-781-121-3310 Professional Services | 0 | 0 | 0 | 0 |
| 11-781-121-3410 Contracted Management Services | 183,630 | 187,000 | 188,000 | 1,000 |
| 11-781-121-3415 Refrigeration System R & M | 12,125 | 11,000 | 9,000 | (2,000) |
| 11-781-121-3420 Building R & M | 9,930 | 17,000 | 18,355 | 1,355 |
| 11-781-121-3430 Grounds R & M | 2,614 | 7,000 | 6,000 | (1,000) |
| 11-781-121-3530 Garbage Container Rental & Disposal | 1,264 | 1,300 | 1,400 | 100 |
| 11-781-121-3610 Electrical Power | 79,520 | 79,000 | 81,000 | 2,000 |
| 11-781-121-3620 Water | 4,649 | 4,300 | 5,200 | 900 |
| 11-781-121-3625 Sewer | 664 | 500 | 900 | 400 |
| 11-781-121-3630 Natural Gas | 19,365 | 26,500 | 18,500 | (8,000) |
| 11-781-121-3810 Insurance & Licences | 17,644 | 17,000 | 18,500 | 1,500 |

No Taxation for Arena Operation

Planning & Zoning

Planning & Zoning:

| | | | | |
|--|---------|---------|---------|-------|
| 11-811-021-0581 Minor Variance & Zone Change Application | (3,550) | (4,500) | (4,000) | 500 |
| 11-811-121-2610 Office Supplies | 32 | 500 | 200 | (300) |
| 11-811-121-3260 Telecommunications | 349 | 325 | 350 | 25 |
| 11-811-121-3290 Print, Advertising & Promotion | 2,351 | 1,500 | 2,000 | 500 |
| 11-811-121-3310 Professional Services | 0 | 2,500 | 2,000 | (500) |
| | ----- | ----- | ----- | ----- |
| Total Planning & Zoning | (818) | 325 | 550 | 225 |
| | ----- | ----- | ----- | ----- |

Drainage

Municipal Drainage:

| | | | | |
|--|----------|----------|----------|----------|
| 11-871-021-0053 Municipal Drain Debenture Revenue | (87,405) | (50,000) | (80,000) | (30,000) |
| 11-871-021-0331 Specific Government Grants | (8,340) | (7,000) | (7,500) | (500) |
| 11-871-121-1110 Distributed Salaries & Wages | 10,044 | 12,000 | 12,000 | 0 |
| 11-871-121-1210 Overhead | 2,612 | 3,500 | 3,000 | (500) |
| 11-871-121-2610 Office Supplies | 0 | 50 | 50 | 0 |
| 11-871-121-2910 Misc. Expense | 0 | 50 | 50 | 0 |
| 11-871-121-3110 Travel/Meals/Conference/Seminars | 299 | 300 | 50 | (250) |
| 11-871-121-3170 Memberships & Publications | 140 | 150 | 150 | 0 |
| 11-871-121-3210 Postage & Courier | 0 | 50 | 50 | 0 |
| 11-871-121-3260 Telecommunications | 349 | 325 | 350 | 25 |
| 11-871-121-4210 Payments on Principle of Debt | 72,556 | 40,000 | 65,000 | 25,000 |
| 11-871-121-4220 Payments on Debt Interest | 14,834 | 10,000 | 15,000 | 5,000 |
| 11-871-121-4230 W/O's & Charge Outs - Municipal Drains | 142 | 500 | 500 | 0 |
| 11-871-121-6110 Grants | 350 | 350 | 350 | 0 |
| | ----- | ----- | ----- | ----- |
| Total Municipal Drainage | 5,581 | 10,275 | 9,050 | (1,225) |
| | ----- | ----- | ----- | ----- |

Tile Drainage Program:

| | | | | |
|---|----------|----------|----------|----------|
| 11-881-021-0052 TDL Debenture Revenue | (44,613) | (60,000) | (50,000) | 10,000 |
| 11-881-021-0532 TDL Inspection Fees | (225) | (250) | (250) | 0 |
| 11-881-021-0585 TDL Paid Prior to Expiration | 0 | 0 | 0 | 0 |
| 11-881-121-1110 Distributed Salaries & Wages | 0 | 300 | 250 | (50) |
| 11-881-121-1210 Overhead | 0 | 75 | 50 | (25) |
| 11-881-121-4210 Payments on Principle of Debt | 30,059 | 50,000 | 40,000 | (10,000) |
| 11-881-121-4220 Payments on Debt Interest | 14,554 | 10,000 | 10,000 | 0 |
| | ----- | ----- | ----- | ----- |
| Total Tile Drainage Program | (225) | 125 | 50 | (75) |
| | ----- | ----- | ----- | ----- |

Total Drainage

| | | | |
|--------------|---------------|--------------|----------------|
| 5,356 | 10,400 | 9,100 | (1,300) |
| ----- | ----- | ----- | ----- |

Miscellaneous

12th Line Baptist Cemetery:

| | | | | |
|--|------------------|------------------|------------------|---------------|
| 11-581-121-2910 Misc. Expense | 550 | 575 | 575 | 0 |
| Total 12th Line Baptist Cemetery | 550 | 575 | 575 | 0 |
| Vandecar Cemetery: | | | | |
| 11-582-121-2910 Misc. Expense | 395 | 425 | 425 | 0 |
| Total Vandecar Cemetery | 395 | 425 | 425 | 0 |
| 17th Line Evangelical: | | | | |
| 11-583-121-2910 Misc. Expense | 420 | 450 | 450 | 0 |
| Total 17th Line Evangelical | 420 | 450 | 450 | 0 |
| Seniors Picnic: | | | | |
| 11-631-121-2910 Misc. Expense | 1,236 | 1,500 | 1,500 | 0 |
| Total Seniors Picnic | 1,236 | 1,500 | 1,500 | 0 |
| Pheasant Program: | | | | |
| 11-891-021-0723 Pheasant Licences | (1,000) | (1,500) | (1,000) | 500 |
| 11-891-121-2910 Misc. Expense. | 1,138 | 1,500 | 1,000 | (500) |
| 11-891-121-9904 YE Surplus/Deficit | (138) | 0 | 0 | 0 |
| Total Pheasant Program | 0 | 0 | 0 | 0 |
| Crossing Guards: | | | | |
| 11-381-121-1130 Part-time Salaries & Wages | 21,874 | 22,000 | 22,500 | 500 |
| 11-381-121-1210 Overhead | 1,583 | 1,500 | 1,600 | 100 |
| 11-381-121-2910 Misc. Expense | 60 | 100 | 100 | 0 |
| 11-381-121-1150 Vacation, Sick, Stats | 1,574 | 1,700 | 1,700 | 0 |
| Total Crossing Guards | 25,091 | 25,300 | 25,900 | 600 |
| Total Miscellaneous | 27,693 | 28,250 | 28,850 | 600 |
| Total - Township Operating | 1,799,797 | 1,965,697 | 2,057,715 | 92,018 |

Capital

See Capital Forecast for details

General Capital:

| | | | | |
|--|--------|-----------|---|----------|
| 11-000-430-0949 Sale of Municipal Property & Equipment | 0 | (100,000) | 0 | 100,000 |
| 11-000-430-3310 Professional Services | 0 | 50,000 | 0 | (50,000) |
| 11-000-430-5130 Land Purchase | 20,252 | 50,000 | 0 | (50,000) |

| | | | | |
|--|----------|----------|--------|----------|
| Total General Capital | 20,252 | 0 | 0 | 0 |
| Council: | | | | |
| 11-111-430-5390 Appropriation to Reserve | 5,000 | 5,000 | 5,000 | 0 |
| Total Council | 5,000 | 5,000 | 5,000 | 0 |
| Offices/Facilities: | | | | |
| 11-181-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-181-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-181-430-5170 Construction | 0 | 7,500 | 16,000 | 8,500 |
| 11-181-430-5390 Appropriation to Reserve | 7,500 | 0 | 0 | 0 |
| 11-183-430-5170 Construction | 13,934 | 15,000 | 0 | (15,000) |
| 11-183-430-0952 Contribution from Reserve | (3,500) | (5,000) | 0 | 5,000 |
| Total Offices/Facilities | 17,934 | 17,500 | 16,000 | (1,500) |
| General Administration: | | | | |
| 11-191-430-0952 Contribution from Reserve | (1,400) | (9,000) | 0 | 9,000 |
| 11-191-430-5110 Equipment | 6,749 | 25,000 | 25,000 | 0 |
| 11-191-430-3310 Professional Services | 9,604 | 9,000 | 0 | (9,000) |
| Total General Administration | 14,953 | 25,000 | 25,000 | 0 |
| Hickson Fire: | | | | |
| 11-211-430-0513 Contribution from others | 0 | 0 | 0 | 0 |
| 11-211-430-0952 Contribution from Reserve | (14,000) | (64,000) | 0 | 64,000 |
| 11-211-430-5110 Equipment | 23,735 | 74,000 | 0 | (74,000) |
| Total Hickson Fire | 9,735 | 10,000 | 0 | (10,000) |
| Innerkip Fire: | | | | |
| 11-222-430-0513 Contribution from others | 0 | 0 | 0 | 0 |
| 11-222-430-0522 Contribution from BB | (5,132) | 0 | 0 | 0 |
| 11-222-430-5110 Equipment | 3,682 | 10,000 | 0 | (10,000) |
| Total Innerkip Fire | (1,451) | 10,000 | 0 | (10,000) |
| Tavistock Fire: | | | | |
| 11-233-430-0952 Contribution from Reserve | (10,414) | (9,163) | 0 | 9,163 |
| 11-233-430-4220 Interest Payments on Debt | 12,240 | 12,240 | 0 | (12,240) |
| 11-233-430-5110 Equipment | 12,968 | 10,000 | 0 | (10,000) |
| 11-233-430-4210 Principle Payments on Debt | 33,923 | 33,923 | 0 | (33,923) |

| | | | | |
|--|---------|----------|---------|-----------|
| Total Tavistock Fire | 48,717 | 47,000 | 0 | (47,000) |
| <hr/> | | | | |
| Township Fire: | | | | |
| 11-244-430-0522 Capital Contribution from Others | 0 | 0 | 0 | 0 |
| 11-244-430-0952 Contribution from Reserve | 0 | (6,500) | 0 | 6,500 |
| 11-244-430-5110 Equipment | 55,535 | 61,500 | 0 | (61,500) |
| 11-244-430-5170 Construction | 0 | 0 | 183,000 | 183,000 |
| 11-244-430-5390 Appropriation to Reserve | 60,000 | 60,000 | 0 | (60,000) |
| | <hr/> | | | |
| Total Township Fire | 115,535 | 115,000 | 183,000 | 68,000 |
| <hr/> | | | | |
| CEMC: | | | | |
| 11-246-430-0952 Contribution From Reserve | 0 | (10,000) | 0 | 10,000 |
| 11-246-430-5110 Equipment | 4,314 | 15,000 | 0 | (15,000) |
| 11-246-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| | <hr/> | | | |
| Total CEMC | 4,314 | 5,000 | 0 | (5,000) |
| <hr/> | | | | |
| Building: | | | | |
| 11-271-430-5110 Equipment | 0 | 2,000 | 0 | (2,000) |
| 11-271-430-5390 Appropriation to Reserve | 4,000 | 4,000 | 7,000 | 3,000 |
| | <hr/> | | | |
| Total Building | 4,000 | 6,000 | 7,000 | 1,000 |
| <hr/> | | | | |
| Sub total | 238,988 | 240,500 | 236,000 | (4,500) |
| PW Capital | | | | |
| Facility Improvements: | | | | |
| 11-312-430-0952 Contribution from Reserve | 0 | (30,000) | 0 | 30,000 |
| 11-312-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-312-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| 11-312-430-5120 Building Improvements | 43,854 | 70,000 | 0 | (70,000) |
| | <hr/> | | | |
| Total Facility Improvements | 43,854 | 40,000 | 0 | (40,000) |
| <hr/> | | | | |
| Land Purchase/Reserve: | | | | |
| 11-315-430-0522 Contributions for Others | 0 | 0 | 0 | 0 |
| 11-315-430-5390 Appropriation to Reserve | 150,000 | 150,000 | 0 | (150,000) |
| 11-315-430-0949 Sale of Land | 0 | 0 | 0 | 0 |
| | <hr/> | | | |
| Total Land Purchase/Reserve | 150,000 | 150,000 | 0 | (150,000) |
| <hr/> | | | | |
| Drains: | | | | |
| 11-315-431-5110 Capital - Drains | 2,387 | 20,000 | 0 | (20,000) |
| 11-315-431-5170 Construction Projects | 0 | 0 | 0 | 0 |
| 11-315-431-5390 Appropriation to Reserve | 17,500 | 0 | 0 | 0 |

| | | | | |
|--|-----------|-----------|---|-----------|
| Total Drains | 19,887 | 20,000 | 0 | (20,000) |
| Equipment and Housing: | | | | |
| 11-315-434-0949 Sale of Equipment and Vehicles | (2,001) | 0 | 0 | 0 |
| 11-315-434-5110 Capital - Equipment & Vehicles | 55,820 | 45,000 | 0 | (45,000) |
| 11-315-434-5120 Capital - Building | 1,430 | 0 | 0 | 0 |
| 11-315-434-0952 Contribution from Reserve | (55,000) | (45,000) | 0 | 45,000 |
| Total Equipment and Housing | 249 | 0 | 0 | 0 |
| 10th Line Base Improvement: | | | | |
| 11-315-440-1110 Distributed Salaries & Wages | 1,624 | 0 | 0 | 0 |
| 11-315-440-2110 Granulars & Asphalt | 413 | 0 | 0 | 0 |
| 11-315-440-2180 Building Materials | 5,300 | 0 | 0 | 0 |
| 11-315-440-3310 Professional Services | 529 | 0 | 0 | 0 |
| 11-315-440-3505 Equipment Rentals-Hired | 2,713 | 0 | 0 | 0 |
| 11-315-440-3510 Equipment Rentals-Owned | 2,510 | 0 | 0 | 0 |
| 11-315-440-5170 Capital-Construction Projects | 582 | 0 | 0 | 0 |
| 11-315-440-9751 Unfunded Liability | (14,257) | 0 | 0 | 0 |
| 11-315-440-1210 Overhead | 588 | 0 | 0 | 0 |
| Total 10th Line Base Improvement | 0 | 0 | 0 | 0 |
| Maplewood SR 14th to 16th: | | | | |
| 11-315-441-0513 Contribution from Others | (346,299) | 0 | 0 | 0 |
| 11-315-441-1110 Distributed Salaries & Wages | 22,065 | 20,000 | 0 | (20,000) |
| 11-315-441-1210 Overhead | 4,936 | 5,000 | 0 | (5,000) |
| 11-315-441-2110 Granulars & Asphalt | 220,573 | 0 | 0 | 0 |
| 11-315-441-2180 Building Materials | 11,119 | 0 | 0 | 0 |
| 11-315-441-3310 Professional Services | 35,912 | 0 | 0 | 0 |
| 11-315-441-3505 Equipment Rentals - Hired | 42,221 | 0 | 0 | 0 |
| 11-315-441-3510 Equipment Rentals - Owned | 33,535 | 25,000 | 0 | (25,000) |
| 11-315-441-5170 Capital - Construction Projects | 229,859 | 250,000 | 0 | (250,000) |
| 11-315-441-0952 Contribution from Reserve | (243,964) | (300,000) | 0 | 300,000 |
| Total Maplewood SR 14th to 16th | 9,958 | 0 | 0 | 0 |
| WWW13thMWSR Paving: | | | | |
| 11-315-442-0513 Misc Revenue | 0 | 0 | 0 | 0 |
| 11-315-442-0952 Contribution from Reserve | (85,745) | (130,000) | 0 | 130,000 |
| 11-315-442-1150 Vacation, Stats, Sick & Holidays | 0 | 0 | 0 | 0 |
| 11-315-442-1210 Overhead | 165 | 0 | 0 | 0 |
| 11-315-442-2110 Granulars & Asphalt | 761 | 0 | 0 | 0 |
| 11-315-442-2180 Building Materials | 0 | 0 | 0 | 0 |
| 11-315-442-3310 Professional Services | 5,761 | 0 | 0 | 0 |
| 11-315-442-3505 Equipment Rentals - Hired | 0 | 0 | 0 | 0 |

| | | | | |
|---|--------|---------|---|-----------|
| 11-315-442-3510 Equipment Rentals - Owned | 1,073 | 0 | 0 | 0 |
| 11-315-442-5170 Capital - Construction Projects | 77,145 | 185,000 | 0 | (185,000) |
| 11-315-442-1110 Distributed Salaries & Wages | 842 | 0 | 0 | 0 |
| | ----- | | | |
| Total WWW13thMWSR Paving | 0 | 55,000 | 0 | (55,000) |
| | ----- | | | |

Bridges:

| | | | | |
|---|--------|--------|---|----------|
| 11-315-443-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-315-443-3310 Professional Services | 0 | 0 | 0 | 0 |
| 11-315-443-5170 Capital - Construction Projects | 0 | 0 | 0 | 0 |
| 11-315-443-5390 Appropriation to Reserve | 50,000 | 50,000 | 0 | (50,000) |
| | ----- | | | |
| Total Bridges | 50,000 | 50,000 | 0 | (50,000) |
| | ----- | | | |

16th Line Paving:

| | | | | |
|---|-----------|---------|---|-----------|
| 11-315-444-0513 Contribution from Others | (584,630) | 0 | 0 | 0 |
| 11-315-444-1210 Overhead | 13 | 0 | 0 | 0 |
| 11-315-444-2110 Granulars & Asphalt | 0 | 0 | 0 | 0 |
| 11-315-444-2180 Building Materials | 712 | 0 | 0 | 0 |
| 11-315-444-3310 Professional Services | 19,353 | 0 | 0 | 0 |
| 11-315-444-3505 Equipment Rentals - Hired | 10,848 | 0 | 0 | 0 |
| 11-315-444-3510 Equipment Rentals - Owned | 100 | 0 | 0 | 0 |
| 11-315-444-5170 Capital - Construction Projects | 847,639 | 100,000 | 0 | (100,000) |
| 11-315-444-1110 Distributed Salaries & Wages | 81 | 0 | 0 | 0 |
| | ----- | | | |
| Total 16th Line Paving | 294,116 | 100,000 | 0 | (100,000) |
| | ----- | | | |

Innerkip Street Reconstruction:

| | | | | |
|--|-----------|-------------|---|-------------|
| 11-315-445-0513 Contribution from others | (467,743) | 0 | 0 | 0 |
| 11-315-445-1110 Distributed Salaries & Wages | 188 | 0 | 0 | 0 |
| 11-315-445-1210 Other Payroll Expenses | 146 | 0 | 0 | 0 |
| 11-315-445-3310 Engineering | 165,694 | 0 | 0 | 0 |
| 11-315-445-3505 Equipment Rentals - Hired | 20,010 | 0 | 0 | 0 |
| 11-315-445-3510 Equipment Rentals - Owned | 270 | 0 | 0 | 0 |
| 11-315-445-5170 Capital - Construction Project | 925,391 | 1,000,000 | 0 | (1,000,000) |
| 11-315-445-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| 11-315-445-9751 Unfunded Liability | (125,000) | 0 | 0 | 0 |
| 11-315-445-0952 Contribution from Reserve | (500,000) | (1,000,000) | 0 | 1,000,000 |
| | ----- | | | |
| Total Innerkip Street Reconstruction | 18,957 | 0 | 0 | 0 |
| | ----- | | | |

14th & 15th Line Hardtopping:

| | | | | | |
|--|-----------|---|-------|-------|------------------|
| 11-315-446-0952 Contribution from Reserve | (318,744) | 0 | 0 | 0 | All PW Capital |
| 11-315-446-1150 Vacation, Stat, Sick & Holiday | 0 | 0 | 0 | 0 | in this Activity |
| 11-315-446-1210 Other Payroll Expenses | 988 | 0 | 5,000 | 5,000 | |
| 11-315-446-2110 Granulars & Asphalt | 38,400 | 0 | 0 | 0 | |
| 11-315-446-2180 Building Materials | 0 | 0 | 0 | 0 | |

| | | | | |
|--|--------------|----------------|----------------|----------------|
| 11-315-446-3310 Engineering | 445 | 0 | 0 | 0 |
| 11-315-446-3505 Equipment Rentals - Hired | 11,064 | 0 | 0 | 0 |
| 11-315-446-3510 Equipment Rentals - Owned | 6,153 | 0 | 25,000 | 25,000 |
| 11-315-446-5170 Capital - Construction Project | 267,145 | 300,000 | 0 | (300,000) |
| 11-315-446-5390 Appropriation to Reserve | 0 | 0 | 699,092 | 699,092 |
| 11-315-446-1110 Distributed Salaries & Wages | 3,831 | 0 | 20,000 | 20,000 |
| Total 14th & 15th Line Hardtopping | 9,280 | 300,000 | 749,092 | 449,092 |

PW Capital:

| | | | | |
|--|----------------|----------|----------|----------|
| 11-315-449-5390 Appropriation to Reserve | 300,000 | 0 | 0 | 0 |
| Total PW Capital | 300,000 | 0 | 0 | 0 |

Total Public Works Capital

| | | | |
|----------------|----------------|----------------|---------------|
| 896,302 | 715,000 | 749,092 | 34,092 |
|----------------|----------------|----------------|---------------|

Tavistock Drainage:

| | | | | |
|---|----------------|----------------|----------------|-----------------|
| 11-315-447-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-315-447-2110 Granulars & Asphalt | 133 | 0 | 0 | 0 |
| 11-315-447-3290 Print, Advertising, & Promotion | 81 | 0 | 0 | 0 |
| 11-315-447-3310 Professional Services | 0 | 0 | 0 | 0 |
| 11-315-447-3315 TDDP-Disconnect Engineering | 4,504 | 15,000 | 0 | (15,000) |
| 11-315-447-3400 TDDP-Disconnect Grant | 2,416 | 10,000 | 0 | (10,000) |
| 11-315-447-3505 Equipment Rentals - Hired | 1,318 | 0 | 0 | 0 |
| 11-315-447-5170 Capital Construction | 1,600 | 100,000 | 100,000 | 0 |
| 11-315-447-5390 Appropriation to Reserve | 100,000 | 0 | 0 | 0 |
| 11-315-447-2910 Miscellaneous Expense | 10,293 | 0 | 0 | 0 |
| Total Tavistock Drainage | 120,345 | 125,000 | 100,000 | (25,000) |

Hickson Park:

| | | | | |
|---|---------------|---------------|---------------|-----------|
| 11-751-430-0513 Contribution from Others | (100,800) | (100,000) | 0 | 100,000 |
| 11-751-430-5170 Construction | 173,999 | 153,000 | 20,000 | (133,000) |
| 11-751-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| 11-751-430-0952 Contribution from Reserve | (52,900) | (33,000) | 0 | 33,000 |
| Total Hickson Park | 20,299 | 20,000 | 20,000 | 0 |

Innerkip Park:

| | | | | |
|--|---------------|---------------|---------------|----------|
| 11-752-430-0513 Contribution from others | (75,000) | 0 | 0 | 0 |
| 11-752-430-5110 Equipment | 0 | 0 | 0 | 0 |
| 11-752-430-5390 Appropriation to Reserve | 95,000 | 0 | 0 | 0 |
| 11-752-430-9751 Unfunded Liability | (136,881) | 0 | 0 | 0 |
| 11-752-430-5170 Construction | 136,881 | 20,000 | 20,000 | 0 |
| Total Innerkip Park | 20,000 | 20,000 | 20,000 | 0 |

Tavistock Park:

| | | | | |
|---|---------------|---------------|---------------|--------------|
| 11-753-430-0513 Contribution from others | 0 | 0 | 0 | 0 |
| 11-753-430-0952 Contribution from Reserve | 0 | (2,250) | 0 | 2,250 |
| 11-753-430-5170 Construction | 0 | 22,250 | 22,000 | (250) |
| 11-753-430-5390 Appropriation to Reserve | 10,000 | 0 | 0 | 0 |
| 11-753-430-5110 Equipment | 9,592 | 0 | 0 | 0 |
| Total Tavistock Park | 19,592 | 20,000 | 22,000 | 2,000 |

Tavistock Memorial Hall:

| | | | | |
|---|---------------|---------------|---------------|----------|
| 11-755-430-0952 Contribution from Reserve | 0 | 0 | 0 | 0 |
| 11-755-430-5120 Capital - Building | 17,919 | 10,000 | 10,000 | 0 |
| 11-755-430-5390 Appropriation to Reserve | 0 | 0 | 0 | 0 |
| 11-755-430-5170 Construction | 169 | 0 | 0 | 0 |
| Total Tavistock Memorial Hall | 18,088 | 10,000 | 10,000 | 0 |

Innerkip Community Centre:

| | | | | |
|--|---------------|---------------|---------------|----------|
| 11-761-430-5390 Appropriation to Reserve | 10,000 | 10,000 | 10,000 | 0 |
| Total Innerkip Community Centre | 10,000 | 10,000 | 10,000 | 0 |

Sub total

| | | | | |
|--|---------|---------|---------|----------|
| | 208,324 | 205,000 | 182,000 | (23,000) |
|--|---------|---------|---------|----------|

Total Capital

| | | | |
|------------------|------------------|------------------|--------------|
| 1,343,614 | 1,160,500 | 1,167,092 | 6,592 |
|------------------|------------------|------------------|--------------|

Total Operating & Capital

| | | | |
|------------------|------------------|------------------|---------------|
| 3,143,411 | 3,126,197 | 3,224,807 | 98,610 |
|------------------|------------------|------------------|---------------|

Taxation:

| | | | | |
|--|-------------|-------------|----------|-----------|
| 11-000-001-0120 Residential/Farm(RT) | (2,051,823) | (2,051,667) | 0 | 2,051,667 |
| 11-000-001-0140 Commercial(CT) | (303,081) | (303,781) | 0 | 303,781 |
| 11-000-001-0141 Commercial - Vacant Units/Excess Land (CI) | (2,247) | (2,247) | 0 | 2,247 |
| 11-000-001-0142 Commercial - Vacant Land (CX) | (1,858) | (1,858) | 0 | 1,858 |
| 11-000-001-0150 Industrial(IT) | (43,933) | (41,415) | 0 | 41,415 |
| 11-000-001-0151 Industrial - Vacant Units/Excess Land (IU) | (2,143) | (1,774) | 0 | 1,774 |
| 11-000-001-0152 Industrial - Vacant Land | (337) | (705) | 0 | 705 |
| 11-000-001-0155 Large Industrial (LT) | (65,322) | (65,322) | 0 | 65,322 |
| 11-000-001-0160 Farmland(FT) | (390,518) | (390,508) | 0 | 390,508 |
| 11-000-001-0170 Managed Forest(TT) | (268) | (268) | 0 | 268 |
| 11-000-001-0180 Pipe-line (PT) | (205,478) | (205,478) | 0 | 205,478 |
| 11-000-001-0210 Bill 79 Capped | 0 | 0 | 0 | 0 |
| 11-000-002-0120 Residential/Farm (RT) | (10,592) | (25,000) | (25,000) | 0 |
| 11-000-002-0140 Commercial (CT) | (198) | 0 | 0 | 0 |
| 11-000-002-0151 Industrial - Vacant Units/Excell Land (IU) | (367) | 0 | 0 | 0 |

| | | | | |
|---|---------------|-------------|------------------|------------------|
| 11-000-002-0160 Farmland (FT) | (1,812) | 0 | 0 | 0 |
| 11-000-002-0180 Pipeline (PT) | (469) | 0 | 0 | 0 |
| 11-000-003-0120 Residential/Farm (RT) | 19,920 | 25,000 | 25,000 | 0 |
| 11-000-003-0140 Commercial (CT) | 3,379 | 0 | 0 | 0 |
| 11-000-003-0142 Commercial - Vacant Land (CX) | 0 | 0 | 0 | 0 |
| 11-000-003-0150 Industrial (IT) | 107 | 0 | 0 | 0 |
| 11-000-003-0151 Industrial - Vacant Units/Excess Lands (IU) | 998 | 0 | 0 | 0 |
| 11-000-003-0160 Farmland (FT) | (4,033) | 0 | 0 | 0 |
| 11-000-003-0210 Bill 79 Capped | 0 | 0 | 0 | 0 |
| 11-000-001-0130 Multi-Residential (MT) | (60,691) | (61,174) | 0 | 61,174 |
| | ----- | ----- | ----- | ----- |
| Total Taxation | (3,120,767) | (3,126,197) | 0 | 3,126,197 |
| | ----- | ----- | ----- | ----- |
| Total | 22,644 | 0 | 3,224,807 | 3,224,807 |
| | ===== | ===== | ===== | ===== |

Capital Summary - All Departments

*TGR - Taxes, Grants, General Revenue

| Summary | Total Cost | From TGR | From Reserves | From Others |
|-------------|------------------|------------------|------------------|------------------|
| 2009 | 3,308,913 | 1,160,500 | 1,233,413 | 915,000 |
| 2010 | 7,185,163 | 1,167,092 | 2,294,329 | 3,723,742 |
| 2011 | 2,175,163 | 1,159,500 | 898,663 | 117,000 |
| 2012 | 1,611,163 | 1,225,000 | 269,163 | 117,000 |
| 2013 | 2,230,163 | 1,212,000 | 901,163 | 117,000 |
| 2014 | 1,306,163 | 1,156,000 | 30,163 | 120,000 |

| 2009 Total By Department | Total Cost | From TGGR | From Reserves | From Others |
|---------------------------------|-------------------|------------------|----------------------|--------------------|
| Administration | 44,000 | 30,000 | 9,000 | 5,000 |
| Office | 122,500 | 17,500 | 5,000 | 100,000 |
| Building | 6,000 | 6,000 | 0 | 0 |
| Fire | 276,663 | 187,000 | 89,663 | 0 |
| PW | 2,315,000 | 715,000 | 1,005,000 | 595,000 |
| ICC | 10,000 | 10,000 | 0 | 0 |
| HP | 153,000 | 20,000 | 33,000 | 100,000 |
| IP | 119,000 | 20,000 | 33,000 | 66,000 |
| TP | 67,250 | 20,000 | 22,250 | 25,000 |
| TMH | 10,000 | 10,000 | 0 | 0 |
| TDRC | 60,500 | 0 | 36,500 | 24,000 |
| Tavistock Drainage | 125,000 | 125,000 | 0 | 0 |
| Total | 3,308,913 | 1,160,500 | 1,233,413 | 915,000 |

| 2010 Total By Department | Total Cost | From TGGR | From Reserves | From Others |
|---------------------------------|-------------------|------------------|----------------------|--------------------|
| Administration | 65,000 | 30,000 | 30,000 | 5,000 |
| Office | 16,000 | 16,000 | 0 | 0 |
| Building | 7,000 | 7,000 | 0 | 0 |
| Fire | 242,163 | 183,000 | 59,163 | 0 |
| PW | 5,910,000 | 749,092 | 1,970,334 | 3,190,574 |
| ICC | 10,000 | 10,000 | 0 | 0 |
| HP | 240,000 | 20,000 | 53,332 | 166,668 |
| IP | 451,000 | 20,000 | 81,500 | 349,500 |
| TP | 22,000 | 22,000 | 0 | 0 |
| TMH | 10,000 | 10,000 | 0 | 0 |
| TDRC | 12,000 | 0 | 0 | 12,000 |
| Tavistock Drainage | 200,000 | 100,000 | 100,000 | 0 |
| Total | 7,185,163 | 1,167,092 | 2,294,329 | 3,723,742 |

| 2011 Total By Department | Total Cost | From TGGR | From Reserves | From Others |
|---------------------------------|-------------------|------------------|----------------------|--------------------|
| Administration | 45,000 | 40,000 | 0 | 5,000 |
| Office | 17,500 | 17,500 | 0 | 0 |
| Building | 7,000 | 7,000 | 0 | 0 |
| Fire | 205,663 | 178,000 | 27,663 | 0 |
| PW | 1,349,000 | 735,000 | 514,000 | 100,000 |
| ICC | 10,000 | 10,000 | 0 | 0 |
| HP | 20,000 | 20,000 | 0 | 0 |
| IP | 35,000 | 20,000 | 15,000 | 0 |
| TP | 350,000 | 22,000 | 328,000 | 0 |
| TMH | 13,000 | 10,000 | 3,000 | 0 |
| TDRC | 23,000 | 0 | 11,000 | 12,000 |
| Tavistock Drainage | 100,000 | 100,000 | 0 | 0 |
| Total | 2,175,163 | 1,159,500 | 898,663 | 117,000 |

| 2012 Total By Department | Total Cost | From TGGR | From Reserves | From Others |
|---------------------------------|-------------------|------------------|----------------------|--------------------|
| Administration | 43,000 | 35,000 | 3,000 | 5,000 |
| Office | 20,000 | 20,000 | 0 | 0 |
| Building | 32,000 | 7,000 | 25,000 | 0 |
| Fire | 327,163 | 193,000 | 134,163 | 0 |
| PW | 985,000 | 785,000 | 100,000 | 100,000 |
| ICC | 10,000 | 10,000 | 0 | 0 |
| HP | 20,000 | 20,000 | 0 | 0 |
| IP | 20,000 | 20,000 | 0 | 0 |
| TP | 20,000 | 20,000 | 0 | 0 |
| TMH | 22,000 | 15,000 | 7,000 | 0 |
| TDRC | 12,000 | 0 | 0 | 12,000 |
| Tavistock Drainage | 100,000 | 100,000 | 0 | 0 |
| Total | 1,611,163 | 1,225,000 | 269,163 | 117,000 |

| 2013 Total By Department | Total Cost | From TGGR | From Reserves | From Others |
|---------------------------------|-------------------|------------------|----------------------|--------------------|
| Administration | 43,000 | 35,000 | 3,000 | 5,000 |
| Office | 20,000 | 20,000 | 0 | 0 |
| Building | 7,000 | 7,000 | 0 | 0 |
| Fire | 312,163 | 178,000 | 134,163 | 0 |
| PW | 1,640,000 | 835,000 | 705,000 | 100,000 |
| ICC | 10,000 | 10,000 | 0 | 0 |
| HP | 20,000 | 20,000 | 0 | 0 |
| IP | 20,000 | 20,000 | 0 | 0 |
| TP | 75,000 | 22,000 | 53,000 | 0 |
| TMH | 21,000 | 15,000 | 6,000 | 0 |
| TDRC | 12,000 | 0 | 0 | 12,000 |
| Tavistock Drainage | 50,000 | 50,000 | 0 | 0 |
| Total | 2,230,163 | 1,212,000 | 901,163 | 117,000 |

| 2014 Total By Department | Total Cost | From TGGR | From Reserves | From Others |
|---------------------------------|-------------------|------------------|----------------------|--------------------|
| Administration | 55,000 | 35,000 | 15,000 | 5,000 |
| Office | 20,000 | 20,000 | 0 | 0 |
| Building | 7,000 | 7,000 | 0 | 0 |
| Fire | 184,163 | 172,000 | 9,163 | 3,000 |
| PW | 935,000 | 835,000 | 0 | 100,000 |
| ICC | 10,000 | 10,000 | 0 | 0 |
| HP | 20,000 | 20,000 | 0 | 0 |
| IP | 0 | 0 | 0 | 0 |
| TP | 22,000 | 22,000 | 0 | 0 |
| TMH | 20,000 | 15,000 | 5,000 | 0 |
| TDRC | 13,000 | 0 | 1,000 | 12,000 |
| Tavistock Drainage | 0 | 0 | 0 | 0 |
| Total | 1,286,163 | 1,136,000 | 30,163 | 120,000 |

Administration - Capital & Projects

| Summary | Total Cost | From TGGR | From Reserves | From Others |
|-------------|---------------|---------------|---------------|--------------|
| 2009 | 44,000 | 30,000 | 9,000 | 5,000 |
| 2010 | 65,000 | 30,000 | 30,000 | 5,000 |
| 2011 | 45,000 | 40,000 | 0 | 5,000 |
| 2012 | 43,000 | 35,000 | 3,000 | 5,000 |
| 2013 | 43,000 | 35,000 | 3,000 | 5,000 |
| 2014 | 55,000 | 35,000 | 15,000 | 5,000 |

Administration

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|--|------------|-----------|---------------|-------------|---|
| 2009 | Appropriation to Reserve - Council Computers | 5,000 | 5,000 | 0 | 0 | |
| 2009 | Hardware/Software Upgrades | 10,000 | 10,000 | 0 | 0 | |
| 2009 | Licensing Compliance/MS Office Updates | 7,500 | 7,500 | | | |
| 2009 | Appropriation to Election Reserve | 5,000 | 0 | 0 | 5,000 | *From Election Operating |
| 2009 | DC Reserve Study | 5,000 | | 5,000 | | DC Reserve |
| 2009 | Pay Equity 5 Yr Review | 4,000 | | 4,000 | | Not completed in 2009 |
| 2009 | Replace Main Server | 7,500 | 7,500 | 0 | | |
| 2009 | Hickson Office Copier/Printer Consolidation | 0 | 0 | 0 | | Consolidate printers, purchase rather than lease? will be reviewed during printer/copier RFP, to be funded from reserve if purchasing |
| 2010 | Hardware/Software Upgrades | 10,000 | 10,000 | 0 | 0 | |
| 2010 | Election | 20,000 | 0 | 15,000 | 5,000 | *From Election Operating, Election Reserve |
| 2010 | Council Computers | 20,000 | 5,000 | 15,000 | | |
| 2010 | Office Computers | 10,000 | 10,000 | | | |
| 2010 | Exchange Server Upgrade | 5,000 | 5,000 | | | |

Administration

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|--|------------|-----------|---------------|-------------|--------------------------|
| 2011 | Hardware/Software Upgrades | 15,000 | 15,000 | 0 | 0 | |
| 2011 | Appropriation to Reserve | 15,000 | 15,000 | | 0 | |
| 2011 | Appropriation to Election Reserve | 5,000 | 0 | 0 | 5,000 | *From Election Operating |
| 2011 | Appropriation to Reserve - Council Computers | 5,000 | 5,000 | | | |
| 2011 | Computer Replacements | 5,000 | 5,000 | 0 | 0 | |
| | | | | | | |
| 2012 | Hardware/Software Upgrades | 15,000 | 15,000 | 0 | 0 | |
| 2012 | Appropriation to Reserve | 15,000 | 15,000 | | 0 | |
| 2012 | Appropriation to Election Reserve | 5,000 | 0 | 0 | 5,000 | *From Election Operating |
| 2012 | Appropriation to Reserve - Council Computers | 5,000 | 5,000 | | | |
| 2012 | DC Study | 3000 | 0 | 3000 | 0 | DC Reserve |
| | | | | | | |
| 2013 | Hardware/Software Upgrades | 15,000 | 15,000 | 0 | 0 | |
| 2013 | Appropriation to Reserve | 15,000 | 15,000 | | 0 | |
| 2013 | Appropriation to Election Reserve | 5,000 | 0 | 0 | 5,000 | *From Election Operating |
| 2013 | Appropriation to Reserve - Council Computers | 5,000 | 5,000 | | 0 | |
| 2013 | DC Study | 3000 | 0 | 3000 | 0 | DC Reserve |
| | | | | | | |
| 2014 | Hardware/Software Upgrades | 15,000 | 15,000 | 0 | 0 | |
| 2014 | Appropriation to Reserve | 15,000 | 15,000 | | 0 | |
| 2014 | Appropriation to Election Reserve | 5,000 | 0 | 0 | 5,000 | *From Election Operating |
| 2014 | Council Computers | 20,000 | 5,000 | 15,000 | | |

Offices/Facilities - Capital

| | Summary | Total Cost | From TGGR | From Reserves | From Others |
|--|-------------|---------------|---------------|---------------|-------------|
| | 2009 | 122,500 | 17,500 | 5,000 | 100,000 |
| | 2010 | 16,000 | 16,000 | 0 | 0 |
| | 2011 | 17,500 | 17,500 | 0 | 0 |
| | 2012 | 20,000 | 20,000 | 0 | 0 |
| | 2013 | 20,000 | 20,000 | 0 | 0 |
| | 2014 | 20,000 | 20,000 | 0 | 0 |

Office

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|---|------------|-----------|---------------|-------------|---|
| 2009 | Office Improvements and/or Reserve | 5,000 | 5,000 | 0 | 0 | Server relocation/enclosure, window replacement |
| 2009 | PUC Office Roof/Exterior | 15,000 | 10,000 | 5,000 | 0 | Office Reserve |
| 2009 | Various Interior Painting - Hickson Office | 2,500 | 2,500 | 0 | 0 | |
| 2009 | Tavistock Library Land & Misc. Construction | 100,000 | | | 100,000 | Property sale proceeds (old Library), Fundraising, Arena Reserve to include Facility Manager costs and any costs associated with possible changes to arena facility |
| 2010 | Office Improvements and/or Reserve | 10,000 | 10,000 | | | |
| 2010 | Various Painting | 2,500 | 2,500 | | | |
| 2010 | Council Chamber Chairs | 3,500 | 3,500 | | | |
| 2011 | Office Improvements and/or Reserve | 15,000 | 15,000 | | | |
| 2011 | Various Painting | 2,500 | 2,500 | | | |
| 2012 | Office Improvements and/or Reserve | 20,000 | 20,000 | | | |
| 2013 | Office Improvements and/or Reserve | 20,000 | 20,000 | | | |
| 2014 | Office Improvements and/or Reserve | 20,000 | 20,000 | | | |
| | Future items that will need attention: | | | | | |
| | re-shingle roof | | | | | |
| | re-pave parking lot | | | | | |
| | replace carpet | | | | | |
| | furniture & chairs | | | | | |

Building Department - Capital

| Summary | Total Cost | From TGGR | From Reserves | From Others |
|-------------|--------------|--------------|---------------|-------------|
| 2009 | 6,000 | 6,000 | 0 | 0 |
| 2010 | 7,000 | 7,000 | 0 | 0 |
| 2011 | 7,000 | 7,000 | 0 | 0 |
| 2012 | 32,000 | 7,000 | 25,000 | 0 |
| 2013 | 7,000 | 7,000 | 0 | 0 |
| 2014 | 7,000 | 7,000 | 0 | 0 |

Building

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|----------------------------------|------------|-----------|---------------|-------------|-------|
| 2009 | Appropriation to Vehicle Reserve | 4,000 | 4,000 | 0 | 0 | |
| 2009 | Equipment | 2,000 | 2,000 | 0 | 0 | |
| 2010 | Appropriation to Vehicle Reserve | 5,000 | 5,000 | 0 | 0 | |
| 2010 | Equipment | 2,000 | 2,000 | 0 | 0 | |
| 2011 | Appropriation to Vehicle Reserve | 5,000 | 5,000 | 0 | 0 | |
| 2011 | Equipment | 2,000 | 2,000 | 0 | 0 | |
| 2012 | Replace Vehicle | 30,000 | 5,000 | 25,000 | 0 | |
| 2012 | Equipment | 2,000 | 2,000 | 0 | 0 | |
| 2013 | Appropriation to Vehicle Reserve | 5,000 | 5,000 | 0 | 0 | |
| 2013 | Equipment | 2,000 | 2,000 | 0 | 0 | |
| 2014 | Appropriation to Vehicle Reserve | 5,000 | 5,000 | 0 | 0 | |
| 2014 | Equipment | 2,000 | 2,000 | 0 | 0 | |

Fire Department - Capital

| Summary | Total Cost | From TGGR | From Reserves | From Others |
|-------------|----------------|----------------|---------------|-------------|
| 2009 | 276,663 | 187,000 | 89,663 | 0 |
| 2010 | 242,163 | 183,000 | 59,163 | 0 |
| 2011 | 205,663 | 178,000 | 27,663 | 0 |
| 2012 | 327,163 | 193,000 | 134,163 | 0 |
| 2013 | 312,163 | 178,000 | 134,163 | 0 |
| 2014 | 184,163 | 172,000 | 9,163 | 3,000 |

Fire, Emergency

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|--|------------|-----------|---------------|-------------|---|
| 2009 | Appropriation to Vehicle Replacement Reserve | 60,000 | 60,000 | 0 | 0 | |
| 2009 | Tavistock Firehall Debenture Payment | 46,163 | 37,000 | 9,163 | 0 | 4th Payment |
| 2009 | Hickson Roof/Repairs | 50,000 | 0 | 50,000 | | |
| 2009 | Innerkip Sign | 9,000 | 9,000 | | | |
| 2009 | Hickson SCBA from 2008 | 24,000 | 10,000 | 14,000 | | Hickson* |
| 2009 | SCBA Replacements | 14,000 | 14,000 | | | |
| 2009 | Bunker Gear Replacements | 7,500 | 1,000 | 6,500 | | |
| 2009 | Radios/Pagers | 7,000 | 7,000 | | | |
| 2009 | PPE | 17,000 | 17,000 | | | 0 |
| 2009 | Departmental Equipment | 20,000 | 20,000 | | | Innerkip & Tavistock* |
| 2009 | Fire Extinguisher Simulator | 6,000 | 6,000 | | | Township* |
| 2009 | Fire Pro Computer Program Upgrade | 1,000 | 1,000 | | | |
| 2009 | Mock Disaster Field Exercise | 15,000 | 5,000 | 10,000 | 0 | |
| 2010 | Appropriation to Vehicle Replacement Reserve | 60,000 | 60,000 | 0 | 0 | |
| 2010 | Facilities Reserve | 10,000 | 10,000 | | | |
| 2010 | Tavistock Firehall Debenture Payment | 46,163 | 37,000 | 9,163 | 0 | 5th Payment |
| 2010 | SCBA Replacements | 14,000 | 14,000 | | | |
| 2010 | Bunker Gear Replacements | 7,500 | 7,500 | | | |
| 2010 | Radios/Pagers | 7,000 | 7,000 | | | |
| 2010 | PPE | 3,000 | 3,000 | | | 0 |
| 2010 | Departmental Equipment | 36,000 | 36,000 | | | \$10,000 to each dept, \$6,000 for 244, \$3,000 from BB |
| 2010 | Equipment Reserve | 3,500 | 3,500 | | | |
| 2010 | Hickson Station Roof/Repairs | 50,000 | 0 | 50,000 | 0 | not completed in 2009 |
| 2010 | Fire Prevention Trailer | 5,000 | 5,000 | 0 | 0 | CEMC Reserve from 2009 |

Fire, Emergency

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|-------------|--|-------------------|------------------|----------------------|--------------------|---|
| 2011 | Appropriation to Vehicle Replacement Reserve | 60,000 | 60,000 | 0 | 0 | |
| 2011 | Facilities Reserve | 10,000 | 10,000 | | | needed due to 2010 Hickson Roof |
| 2011 | Tavistock Firehall Debenture Payment | 46,163 | 37,000 | 9,163 | 0 | 6th Payment |
| 2011 | SCBA Replacements | 16,000 | 14,000 | 2,000 | | |
| 2011 | Bunker Gear Replacements | 7,500 | 7,500 | | | |
| 2011 | Radios/Pagers | 7,000 | 7,000 | | | |
| 2011 | PPE | 3,000 | 3,000 | | 0 | |
| 2011 | Innerkip Jaws | 20,000 | 3,500 | 16,500 | | |
| 2011 | Departmental Equipment | 36,000 | 36,000 | | | \$10,000 to each dept, \$6,000 for 244, \$3,000 from BB |
| 2011 | Fire Communication System?? | | | | | May need to debenture |
| 2012 | Appropriation to Vehicle Replacement Reserve | 60,000 | 60,000 | 0 | 0 | |
| 2012 | Facilities Reserve | 10,000 | 10,000 | | | needed due to 2010 Hickson Roof |
| 2012 | Tavistock Firehall Debenture Payment | 46,163 | 37,000 | 9,163 | 0 | 7th Payment |
| 2012 | SCBA Replacements | 14,000 | 14,000 | | | |
| 2012 | Bunker Gear Replacements | 9,000 | 9,000 | | | |
| 2012 | Radios/Pagers | 7,000 | 7,000 | | | |
| 2012 | PPE | 3,000 | 3,000 | | 0 | |
| 2012 | Equipment Reserve | 2,000 | 2,000 | 0 | | |
| 2012 | Departmental Equipment | 36,000 | 36,000 | | | \$10,000 to each dept, \$6,000 for 244, \$3,000 from BB |
| 2012 | Tavistock Tanker | 125,000 | | 125,000 | | |
| 2012 | New Communication System?? | | | | | May need to debenture |
| 2012 | Sanitary Connection Fee - Innerkip Firehall | 15,000 | 15,000 | | | |

Fire, Emergency

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|--|------------|-----------|---------------|-------------|---|
| 2013 | Appropriation to Vehicle Replacement Reserve | 60,000 | 60,000 | 0 | 0 | |
| 2013 | Facilities Reserve | 10,000 | 10,000 | | | needed due to 2010 Hickson Roof |
| 2013 | Tavistock Firehall Debenture Payment | 46,163 | 37,000 | 9,163 | 0 | 8th Payment |
| 2013 | SCBA Replacements | 7,000 | 7,000 | | | |
| 2013 | Bunker Gear Replacements | 9,000 | 9,000 | | | |
| 2013 | Radios/Pagers | 7,000 | 7,000 | | | |
| 2013 | PPE | 3,000 | 3,000 | | 0 | |
| 2013 | Equipment Reserve | 9,000 | 9,000 | | | |
| 2013 | Departmental Equipment | 36,000 | 36,000 | | | \$10,000 to each dept, \$6,000 for 244, \$3,000 from BB |
| 2013 | Tavistock Tanker over 2yrs | 125,000 | | 125,000 | | Use DC if upsized |
| | | | | | | |
| 2014 | Appropriation to Vehicle Replacement Reserve | 65,000 | 65,000 | 0 | 0 | |
| 2014 | Facility Reserve | 10,000 | 10,000 | | | needed due to 2010 Hickson Roof |
| 2014 | Bunker Gear, SCBA & Pager Reserve | 27,000 | 27,000 | | | |
| 2014 | Hose, air packs, radios, dept. equipment | 36,000 | 33,000 | 0 | 3,000 | \$10,000 to each dept, \$6,000 for 244, \$3,000 from BB |
| 2014 | Tavistock Firehall Debenture Payment | 46,163 | 37,000 | 9,163 | 0 | 9th Payment |
| | | | | | | |
| | | | | | | |

Public Works - Capital

| | Summary | Total Cost | From TGGR | From Reserves | From Others |
|--|-------------|------------------|----------------|------------------|------------------|
| | 2009 | 2,315,000 | 715,000 | 1,005,000 | 595,000 |
| | 2010 | 5,910,000 | 749,092 | 1,970,334 | 3,190,574 |
| | 2011 | 1,349,000 | 735,000 | 514,000 | 100,000 |
| | 2012 | 985,000 | 785,000 | 100,000 | 100,000 |
| | 2013 | 1,640,000 | 835,000 | 705,000 | 100,000 |
| | 2014 | 935,000 | 835,000 | 0 | 100,000 |

Public Works

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|-------------|------------|-----------|---------------|-------------|-------|
|------|-------------|------------|-----------|---------------|-------------|-------|

Public Works

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|-------|--|------------|-----------|---------------|-------------|--|
| 2009 | Equipment Reserve | 95,000 | | | | 95,000 From Operating |
| 2009 | Bridge Reserve | 50,000 | 50,000 | | | |
| 2009 | Hardtop 15th, Lots 6 to 10 | 200,000 | 200,000 | 0 | | |
| 2009 | Hardtop Maplewood, 13th to 14th | 85,000 | 55,000 | 30,000 | | RIII Grant |
| 2009 | Final Asphalt Lift, Wilton, Wettlaufer, Willam | 100,000 | | 100,000 | | RIII Grant |
| 2009 | Hardtop 13th, Lots 8 to 10 | 100,000 | 100,000 | 0 | | |
| 2009 | Drains/Drain Reserve | 20,000 | 20,000 | 0 | 0 | |
| 2009 | Facility Improvements | 10,000 | 10,000 | 0 | 0 | |
| 2009 | Base Improvement Maplewood 14th to 16th | 300,000 | 0 | 300,000 | | Investing in Ontario Act |
| 2009 | Innerkip Street Reconstruction | 1,000,000 | | 500,000 | 500,000 | Gas Tax, BCF Funding |
| 2009 | Fibrepat 16th Line, Lots 21 to 25 | 100,000 | 100,000 | 0 | | |
| 2009 | Hickson Shop Roof Replacement | 60,000 | 30,000 | 30,000 | | 0 PW Facility Reserve |
| 2009 | Road Shop Land Acquisition/Reserve | 150,000 | 150,000 | | | |
| 2009 | PW Manager Pickup | 25,000 | | 25,000 | | Equipment Reserve |
| 2009 | Windrow Eliminator | 10,000 | | 10,000 | | Equipment Reserve |
| 2009 | Drain Camera | 10,000 | | 10,000 | | Equipment Reserve, Bldg Eq Reserve & Drainage |
| <hr/> | | | | | | |
| 2010 | Equipment Reserve | 100,000 | 0 | | 100,000 | From Operating |
| 2010 | Bridge Reserve | 50,000 | 50,000 | | | |
| 2010 | Loader Replacement | 150,000 | | 150,000 | | Equipment Reserve |
| 2010 | Pickup | 30,000 | | 30,000 | | Equipment Reserve |
| 2010 | Locator | 7,000 | | 7,000 | | Equipment Reserve |
| 2010 | Facility Improvements | 10,000 | 10,000 | 0 | 0 | |
| 2010 | Municipal Drains | 100,000 | 25,000 | 75,000 | | 0 Drain Reserve |
| 2010 | Innerkip Street Reconstruction | 2,400,000 | 451,000 | 900,000 | | 24,000 Innerkip Reserve, Balance of BCF |
| 2010 | Innerkip Financing | | | | | 1,025,000 Borrow? To be determined. |
| 2010 | Maplewood, 14th, 15th | 900,000 | | 300,000 | 600,000 | BCF (Max left 663,815) Gas Tax |
| 2010 | 16th Line - ISF | 1,000,000 | | 333,334 | 666,666 | ISF (max 792635) |
| 2010 | 10th Line - ISF | 525,000 | 0 | 175,000 | 350,000 | ISF (max 443,556) |
| 2010 | Rudy Subd - ISF | 638,000 | 213,092 | | 424,908 | ISF |
| <hr/> | | | | | | |
| 2011 | Drain Camera | 14,000 | | 14,000 | | |
| 2011 | Culvert Replacement 15th Line Lot 22 | 100,000 | | 100,000 | | |
| 2011 | Equipment Reserve | 100,000 | | | 100,000 | From Operating |
| 2011 | Bridge Reserve | 50,000 | 50,000 | 0 | 0 | |
| 2011 | Drains | 25,000 | 25,000 | 0 | 0 | |
| 2011 | Facility Improvements | 10,000 | 10,000 | 0 | 0 | |
| 2011 | Urban Reconstruction - Centennial | 250,000 | 0 | 250,000 | 0 | Gas Tax |
| 2011 | Mill & Pave Janelle, Decew & Maria | 250,000 | 250,000 | | | 0 |
| 2011 | Road Shop Land Acquisition / Development | 300,000 | 150,000 | 150,000 | | 0 |
| 2011 | Innerkip Debenture | 100,000 | 100,000 | | | 1st |
| 2011 | Gravel Road Improvements | 150,000 | 150,000 | | | Start on Cassell or other roads per Rating System? |

Public Works

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|-------------|---|-------------------|------------------|----------------------|--------------------|------------------------|
| 2012 | Equipment Reserve | 100,000 | | | 100,000 | From Operating |
| 2012 | Bridge Reserve | 50,000 | 50,000 | 0 | 0 | |
| 2012 | Bridge Rehab | 100,000 | | 100,000 | | |
| 2012 | Drains | 25,000 | 25,000 | 0 | 0 | |
| 2012 | Facility Improvements | 10,000 | 10,000 | 0 | 0 | |
| 2012 | Road Resurfacing Projects | 250,000 | 250,000 | | 0 | |
| 2012 | Gravel Road Improvements as per Rating System | 250,000 | 250,000 | 0 | 0 | |
| 2012 | Innerkip Shed Reserve | 100,000 | 100,000 | | | |
| 2012 | Innerkip Debenture | 100,000 | 100,000 | | | 2nd |
| | | | | | | |
| 2013 | Equipment Reserve | 100,000 | | | 100,000 | From Operating |
| 2013 | Bridge Reserve | 50,000 | 50,000 | 0 | 0 | |
| 2013 | Pickup | 30,000 | | 30,000 | | |
| 2013 | Drains | 25,000 | 25,000 | 0 | 0 | |
| 2013 | Facility Improvements | 10,000 | 10,000 | 0 | 0 | |
| 2013 | Road Resurfacing Projects | 250,000 | 250,000 | | 0 | |
| 2013 | Gravel Road Improvements as per Rating System | 250,000 | 250,000 | | 0 | |
| 2013 | Innerkip Shed | 200,000 | 100,000 | 100,000 | | Some DC |
| 2013 | Innerkip Tractor | 125,000 | 50,000 | 75,000 | | Some DC |
| 2013 | Road Reconstruction | 500,000 | | 500,000 | | Balance of Gas Tax, DC |
| 2013 | Innerkip Debenture | 100,000 | 100,000 | | | 3rd |
| | | | | | | |
| 2014 | Equipment Reserve | 100,000 | | | 100,000 | From Operating |
| 2014 | Bridge Reserve | 50,000 | 50,000 | 0 | 0 | |
| 2014 | Drains | 25,000 | 25,000 | 0 | 0 | |
| 2014 | Facility Improvements | 10,000 | 10,000 | 0 | 0 | |
| 2014 | Road Resurfacing Projects | 250,000 | 250,000 | | 0 | |
| 2014 | Gravel Road Improvements as per Rating System | 400,000 | 400,000 | 0 | 0 | |
| 2014 | Innerkip Debenture | 100,000 | 100,000 | | | 4th |

Innerkip Community Centre - Capital

| Summary | Total Cost | From TGGR | From Reserves | From Others |
|-------------|---------------|---------------|---------------|-------------|
| 2009 | 10,000 | 10,000 | 0 | 0 |
| 2010 | 10,000 | 10,000 | 0 | 0 |
| 2011 | 10,000 | 10,000 | 0 | 0 |
| 2012 | 10,000 | 10,000 | 0 | 0 |
| 2013 | 10,000 | 10,000 | 0 | 0 |
| 2014 | 10,000 | 10,000 | 0 | 0 |
| 2015 | 100,000 | 20,000 | 50,000 | 30,000 |

| Innerkip Community Centre | | | | | | |
|---|---------------------------------------|------------|-----------|---------------|-------------|--------------------|
| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
| 2009 | Major Repairs/Contribution to Reserve | 10,000 | 10,000 | 0 | 0 | |
| 2010 | Major Repairs/Contribution to Reserve | 10,000 | 10,000 | 0 | 0 | |
| 2011 | Major Repairs/Contribution to Reserve | 10,000 | 10,000 | 0 | 0 | |
| 2012 | Major Repairs/Contribution to Reserve | 10,000 | 10,000 | 0 | 0 | |
| 2013 | Major Repairs/Contribution to Reserve | 10,000 | 10,000 | 0 | 0 | |
| 2014 | Major Repairs/Contribution to Reserve | 10,000 | 10,000 | 0 | 0 | |
| 2015 | Storage Expansion | 100,000 | 20,000 | 50,000 | 30,000 | DC Reserves, Lions |
| Reserve to be applied to the following when required: | | | | | | |
| HVAC Replacement | | | | | | |
| Major Repairs and Maintenance | | | | | | |
| Parking Lot | | | | | | |
| Septic System - possible connection to Innerkip Sanitary System | | | | | | |

Innerkip Parks - Capital

| | Summary | Total Cost | From TGGR | From Reserves | From Others |
|--|-------------|----------------|---------------|---------------|----------------|
| | 2009 | 119,000 | 20,000 | 33,000 | 66,000 |
| | 2010 | 451,000 | 20,000 | 81,500 | 349,500 |
| | 2011 | 35,000 | 20,000 | 15,000 | 0 |
| | 2012 | 20,000 | 20,000 | 0 | 0 |
| | 2013 | 20,000 | 20,000 | 0 | 0 |
| | 2014 | 20,000 | 20,000 | 0 | 0 |

Innerkip Park

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|--|------------|-----------|---------------|-------------|-----------------------|
| 2009 | Park Improvements/Reserve | 10,000 | 10,000 | 0 | 0 | |
| 2009 | Fencing Improvements | 10,000 | 10,000 | | | |
| 2009 | Lighting (Park Revitalization Project) | 99,000 | | 33,000 | 66,000 | |
| 2010 | Park Revitalization/RInC | 314,119 | 20,000 | 56,500 | 238,333 | RInC |
| 2010 | 2009 Unfinanced Work | 136,881 | | | 75,000 | Trillium |
| 2010 | Park Revitalization Project | | | 25,000 | | GIL Parkland |
| 2010 | Financed or 2011 or DC of GIL?? | | | | 36,167 | To be determined |
| 2011 | Park Improvements | 20,000 | 20,000 | 0 | 0 | Used for 2010 Capital |
| 2011 | Sanitary System Connection | 15,000 | | 15,000 | 0 | Recreation DC? |
| 2012 | Park Improvements | 20,000 | 20,000 | 0 | 0 | Used for 2010 Capital |
| 2013 | Park Improvements | 20,000 | 20,000 | 0 | 0 | |
| 2014 | Park Improvements | 20,000 | 20,000 | 0 | 0 | |
| | | | | | | |
| | | | | | | |
| | | | | | | |

Tavistock Parks - Capital

| Summary | Total Cost | From TGGR | From Reserves | From Others |
|-------------|---------------|---------------|---------------|-------------|
| 2009 | 67,250 | 20,000 | 22,250 | 25,000 |
| 2010 | 22,000 | 22,000 | 0 | 0 |
| 2011 | 350,000 | 22,000 | 328,000 | 0 |
| 2012 | 20,000 | 20,000 | 0 | 0 |
| 2013 | 75,000 | 22,000 | 53,000 | 0 |
| 2014 | 22,000 | 22,000 | 0 | 0 |

Tavistock Park

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|---|------------|-----------|---------------|-------------|-------------------------------|
| 2009 | Front gate entrance sign | 3,000 | 3,000 | 0 | | |
| 2009 | Walking path to back of park and upgrade lighting | 10,000 | 10,000 | 0 | | |
| 2009 | 2 new benches at the playground | 2,000 | 2,000 | 0 | | |
| 2009 | 25 new Picnic tables Lumber \$60 ea +\$150 steel | 5,250 | 3,000 | 2,250 | | |
| 2009 | Upgrade new dugout roofs (additional bracing) | 2,000 | 2,000 | 0 | | |
| 2009 | Land for Tavistock Library | 45,000 | | 20,000 | 25,000 | CIL of Parkland, Park Reserve |
| 2009 | Site work for Tavistock Library moved to Office/Facilities | 0 | | 0 | | |
| 2010 | Walking Path to back of park and upg lighting | 11,000 | 11,000 | 0 | | |
| 2010 | Additional lighting in both pavilions | 2,000 | 2,000 | | | |
| 2010 | Addition of lighting at playground | 3,000 | 3,000 | | | |
| 2010 | Catch basin n/w corner of ag pav | 2,000 | 2,000 | | | |
| 2010 | Repairs to Stone Gate post entering Queens Park | 2,100 | 2,100 | | | |
| 2010 | Transfer to Reserve | 1,900 | 1,900 | | | |
| 2011 | Pavilion Replacement | 350,000 | 22,000 | 328,000 | 0 | Trillium, Fundraising, ???? |
| 2012 | Contribution to Capital Conservation Reserve | 20,000 | 20,000 | | | |
| 2013 | Playground Equipment Replacement | 75,000 | 22,000 | 53,000 | | |
| 2014 | Appropriation to Reserve | 22,000 | 22,000 | | | |

Tavistock Memorial Hall - Capital

| Summary | Total Cost | From TGGR | From Reserves | From Others |
|-------------|---------------|---------------|---------------|-------------|
| 2009 | 10,000 | 10,000 | 0 | 0 |
| 2010 | 10,000 | 10,000 | 0 | 0 |
| 2011 | 13,000 | 10,000 | 3,000 | 0 |
| 2012 | 22,000 | 15,000 | 7,000 | 0 |
| 2013 | 21,000 | 15,000 | 6,000 | 0 |
| 2014 | 20,000 | 15,000 | 5,000 | 0 |

Tavistock Memorial Hall

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|--|------------|-----------|---------------|-------------|-------|
| 2009 | Upper Hall Roof | 10,000 | 10,000 | | | |
| 2010 | Contribution to Capital Conservation Reserve | 3,500 | 3,500 | | | |
| 2010 | New cooler for bar | 4,000 | 4,000 | | | |
| 2010 | Cenotaph repairs in front of Hall | 2,500 | 2,500 | | | |
| 2011 | Mew walk behind floor scrubber | 5,000 | 5,000 | | | |
| 2011 | New Kitchen Stove | 8,000 | 5,000 | 3,000 | | |
| 2012 | Contribution to Capital Conservation Reserve | 0 | 0 | | | |
| 2012 | Replacement of Roof Top Units (4@\$5500) | 22,000 | 15,000 | 7,000 | | |
| 2013 | Front Entrance Upgrades | 15,000 | 9,000 | 6,000 | | |
| 2013 | Painting | 6,000 | 6,000 | | | |
| 2014 | New Kitchen Cupboards | 20,000 | 15,000 | 5,000 | | |

Tavistock & District Recreation Centre - Capital

| | Summary | Total Cost | From TGGR | From Reserves | From Others |
|--|-------------|---------------|-----------|---------------|---------------|
| | 2009 | 60,500 | 0 | 36,500 | 24,000 |
| | 2010 | 12,000 | 0 | 0 | 12,000 |
| | 2011 | 23,000 | 0 | 11,000 | 12,000 |
| | 2012 | 12,000 | 0 | 0 | 12,000 |
| | 2013 | 12,000 | 0 | 0 | 12,000 |
| | 2014 | 13,000 | 0 | 1,000 | 12,000 |

TDRC

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|--|------------|-----------|---------------|-------------|--|
| 2009 | Contribution to Capital Conservation Reserve | 12,000 | | | 12,000 | from Operating Revenues |
| 2009 | Arena Ceiling repairs and ventilation fans | 5,000 | | 1,500 | 3,500 | from Operating Revenues |
| 2009 | Taller Glass along seating side | 8,500 | | | 8,500 | from Operating Revenues |
| 2009 | Replace Old CP refrigeration compressor | 35,000 | | 35,000 | | Development Charges Reserve - Not new when built |
| 2009 | Renovation work adjoining to new library | | | | | ??? |
| | Moved to Office/Facilities Budget | | | | | |
| 2010 | Contribution to Capital Conservation Reserve | 3,500 | | | 3,500 | from Operating Revenues |
| 2010 | Hand Railings in seating area | 3,500 | | | 3,500 | from Operating Revenues |
| 2010 | Board Room Furniture | 5,000 | | | 5,000 | from Operating Revenues |
| 2011 | Contribution to Capital Conservation Reserve | | | | | |
| 2011 | Dressing rooms 2&3 rubber floor | 12,000 | | | 12,000 | from Operating Revenues |
| 2011 | Replace rubber floor in both walkways to ice | 6,000 | | 6,000 | | from Reserve |
| 2011 | Replace radiant tube seat heaters | 5,000 | | 5,000 | | from Reserve |
| 2012 | Contribution to Capital Conservation Reserve | | | | | |
| 2012 | Dressing Room 4&5 rubber floors | 12,000 | | | 12,000 | from Operating Revenues |
| 2013 | Contribution to Capital Conservation Reserve | 12,000 | | | 12,000 | from Operating Revenues |
| 2014 | Dressing Rooms 1 & 6 rubber floors | 13,000 | | 1,000 | 12,000 | from Operating Revenues |

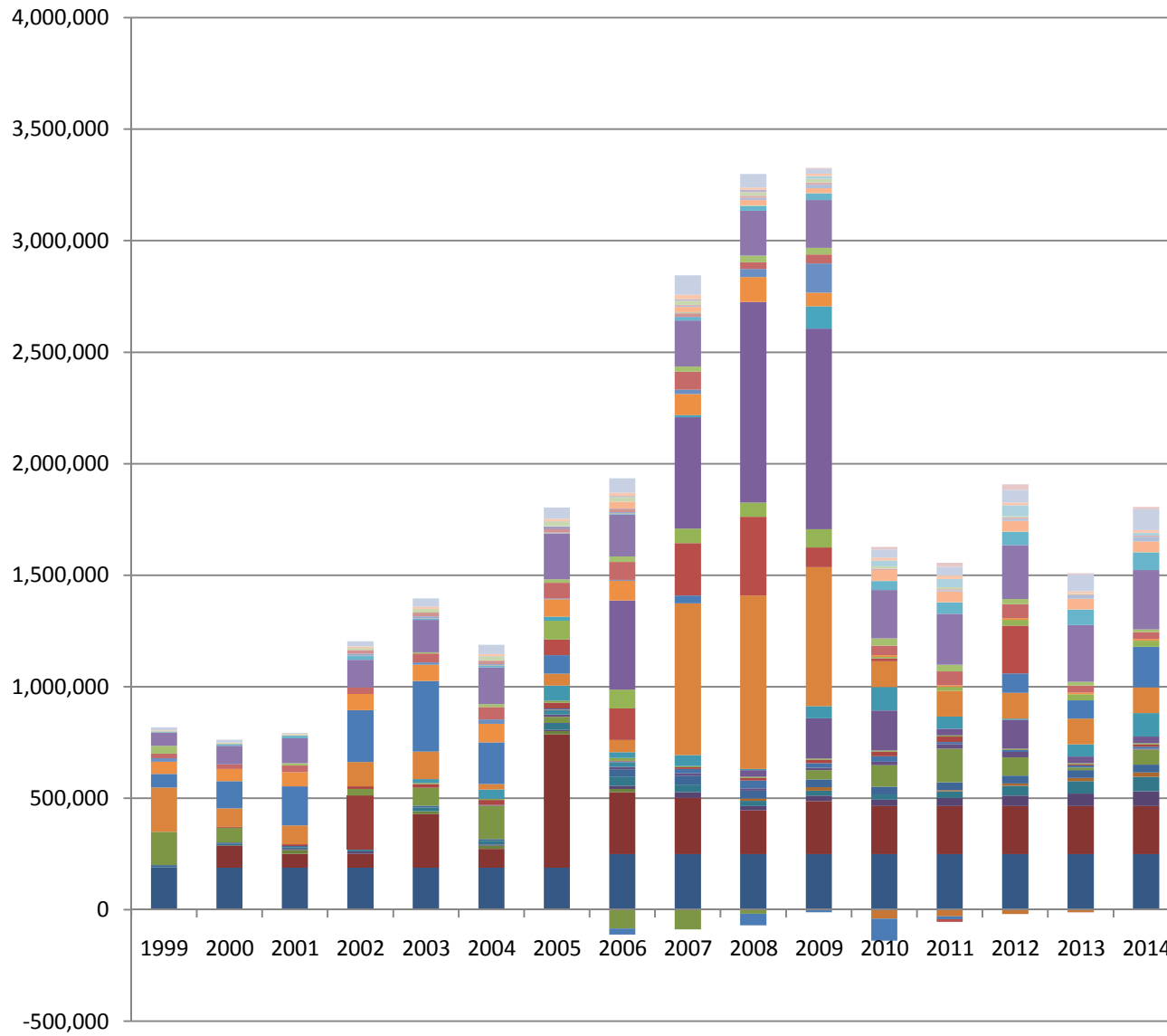
Tavistock Drainage and related Projects - Capital

| | Summary | Total Cost | From TGGR | From Reserves | From Others |
|--|-------------|----------------|----------------|----------------|-------------|
| | 2009 | 125,000 | 125,000 | 0 | 0 |
| | 2010 | 200,000 | 100,000 | 100,000 | 0 |
| | 2011 | 100,000 | 100,000 | 0 | 0 |
| | 2012 | 100,000 | 100,000 | 0 | 0 |
| | 2013 | 50,000 | 50,000 | 0 | 0 |
| | 2014 | 0 | 0 | 0 | 0 |

Tavistock Drainage

| Year | Description | Total Cost | From TGGR | From Reserves | From Others | Notes |
|------|--|------------|-----------|---------------|-------------|---|
| 2009 | West of Janelle SWMP and Westwood Swale - Incorporation into Mun Dr. | 100,000 | 100,000 | | | Commence with some work and/or reserve for 2009 Use revenue from surplus property sale to accelerate work |
| 2009 | Tavistock Drainage Disconnect Program | 25,000 | 25,000 | | | |
| 2010 | West of Janelle SWMP, Westwood Swale Engineering underway | 200,000 | 100,000 | 100,000 | | West of Janelle SWMP and/or storm sewer improvements in conjunction with County sanitary sewer collection improvements Utilize reserves if necessary |
| 2011 | Additional Drainage Works from Master Plan | 100,000 | 100,000 | | | Use to fund prior year work if necessary |
| 2012 | Additional Drainage Works from Master Plan | 100,000 | 100,000 | | | Use to fund prior year work if necessary |
| 2013 | Additional Drainage Works from Master Plan | 50,000 | 50,000 | | | |
| 2014 | Additional Work? | | | | | |

| Reserves | 2009 | | | 2010 | | | 2011 | | | 2012 | | | 2013 | | | 2014 | | |
|--|------------------|------------------|------------------|----------------|------------------|------------------|----------------|------------------|------------------|----------------|----------------|------------------|----------------|----------------|------------------|----------------|---------------|------------------|
| | TO | FROM | 2009 | TO | FROM | 2010 | TO | FROM | 2011 | TO | FROM | 2012 | TO | FROM | 2013 | TO | FROM | 2014 |
| Working Fund | | | 250,000 | | | 250,000 | 0 | | 250,000 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | 0 | 0 | 250,000 |
| Tax Stabilization | 41,799 | | 237,258 | | 22,650 | 214,608 | | | 214,608 | 0 | 0 | 214,608 | 0 | 0 | 214,608 | 0 | 0 | 214,608 |
| Funds from ETPC | 0 | | 0 | 0 | | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Hickson Office | 7,500 | 3,500 | 24,000 | 5,000 | | 29,000 | 7,500 | | 36,500 | 10,000 | 0 | 46,500 | 10,000 | 0 | 56,500 | 10,000 | 0 | 66,500 |
| General Admin - Office Equipment | 0 | 0 | 23,019 | | 0 | 23,019 | 15,000 | 8,000 | 30,019 | 15,000 | 0 | 45,019 | 10,000 | 0 | 55,019 | 10,000 | 0 | 65,019 |
| Council Computers | 5,000 | | 15,000 | | 15,000 | 0 | 5,000 | | 5,000 | 5,000 | | 10,000 | 5,000 | 0 | 15,000 | 5,000 | 0 | 20,000 |
| Self Insurance | | | 35,061 | | | 35,061 | | | 35,061 | 0 | 0 | 35,061 | 0 | 0 | 35,061 | 0 | 0 | 35,061 |
| Not Currently Used | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Fire Department Vehicles | 60,000 | 0 | 41,300 | 55,000 | 0 | 96,300 | 55,000 | 0 | 151,300 | 55,000 | 125,000 | 81,300 | 55,000 | 125,000 | 11,300 | 55,000 | | 66,300 |
| Fire Chief Vehicle | 0 | 0 | 10,000 | 5,000 | | 15,000 | 5,000 | | 20,000 | 5,000 | 0 | 25,000 | 5,000 | 30,000 | 0 | 5,000 | | 5,000 |
| Not Currently Used | 0 | 0 | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Fire Department Facilities | 0 | 0 | 0 | 10,000 | 50,000 | -40,000 | 10,000 | | -30,000 | 10,000 | | -20,000 | 10,000 | | -10,000 | 10,000 | | 0 |
| Fire Department Required Equipment | 0 | 14,000 | 22,000 | 3,500 | 0 | 25,500 | 0 | 16,500 | 9,000 | 0 | 0 | 9,000 | 0 | 0 | 9,000 | 0 | | 9,000 |
| Bldg Inspection Vehicles | 4,000 | | 15,500 | 5,000 | | 20,500 | 5,000 | | 25,500 | 0 | 25,000 | 500 | 5,000 | 0 | 5,500 | 5,000 | | 10,500 |
| Bldg Dept Equipment | | 0 | 5,000 | 0 | | 5,000 | 0 | | 5,000 | 0 | 0 | 5,000 | 0 | 0 | 5,000 | 0 | | 5,000 |
| Public Works Facilities(Land) | 150,000 | 0 | 180,000 | | 0 | 180,000 | | 150,000 | 30,000 | 100,000 | 0 | 130,000 | 0 | 100,000 | 30,000 | 0 | | 30,000 |
| Bridges | 50,000 | | 54,700 | 50,000 | 0 | 104,700 | 50,000 | 100,000 | 54,700 | 50,000 | 100,000 | 4,700 | 50,000 | | 54,700 | 50,000 | | 104,700 |
| Roads - General | 614,871 | 769,256 | 623,772 | | 508,334 | 115,438 | | 0 | 115,438 | 0 | 0 | 115,438 | 0 | 0 | 115,438 | 0 | | 115,438 |
| Roads - Equipment | 95,000 | 55,000 | -11,771 | 100,000 | 187,000 | -98,771 | 100,000 | 14,000 | -12,771 | 100,000 | 0 | 87,229 | 100,000 | 105,000 | 82,229 | 100,000 | | 182,229 |
| Gas Tax Reserve | 235,184 | 500,000 | 87,993 | 225,461 | 300,000 | 13,454 | 225,461 | 250,000 | -11,085 | 225,461 | | 214,376 | 225,461 | 440,000 | -163 | | | -163 |
| Road Drainage Reserve | 17,500 | | 81,500 | | 75,000 | 6,500 | 10,000 | | 16,500 | 10,000 | 0 | 26,500 | 0 | 0 | 26,500 | 0 | | 26,500 |
| Coleman Street | | 0 | 900,000 | | 900,000 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 |
| Tavistock Drainage (2009) | 100,000 | | 100,000 | 0 | 100,000 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 |
| Hickson Park | | 50,000 | 61,000 | | 53,332 | 7,668 | | 7,668 | 0 | 0 | 7,668 | 0 | 0 | 7,668 | 0 | | | 7,668 |
| Innerkip Park | 95,000 | 0 | 131,500 | | 131,500 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 |
| Tavistock Park | 10,000 | 0 | 40,000 | 1,900 | | 41,900 | 20,000 | | 61,900 | 0 | 0 | 61,900 | 0 | 30,000 | 31,900 | 0 | | 31,900 |
| Tavistock Memorial Hall | 0 | 0 | 29,500 | 3,500 | | 33,000 | 0 | 3,000 | 30,000 | 0 | 7,000 | 23,000 | 0 | 6,000 | 17,000 | 0 | 5,000 | 12,000 |
| Tavistock & District Recreation Centre | 11,805 | 0 | 213,809 | 3,500 | | 217,309 | 12,000 | 0 | 229,309 | 12,000 | 0 | 241,309 | 12,000 | 0 | 253,309 | 12,000 | 0 | 265,309 |
| Innerkip Community Centre | 10,000 | | 30,000 | 10,000 | | 40,000 | 10,000 | | 50,000 | 10,000 | 0 | 60,000 | 10,000 | 0 | 70,000 | 10,000 | 0 | 80,000 |
| Innerkip Estates Park | | | 0 | | | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Former TRC - Facility | | | 0 | | | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Former TRC - Program | | | 0 | | | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Hickson Park (Lions Club Fund) | 1,235 | 2,900 | 1,251 | 0 | | 1,251 | 0 | | 1,251 | 0 | 0 | 1,251 | 0 | 0 | 1,251 | 0 | 0 | 1,251 |
| Hickson Fire Dept (Assoc) | 0 | | 0 | 0 | | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Tavistock Fire Dept (Assoc) | 0 | 1,251 | 0 | 0 | | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cash-in-Lieu of Parkland | 0 | | 22,900 | 50,000 | | 25,000 | 47,900 | | 47,900 | 0 | 0 | 47,900 | 0 | 0 | 47,900 | 0 | 0 | 47,900 |
| Election Reserve | 5,000 | | 15,000 | | 15,000 | 0 | 5,000 | 0 | 5,000 | 5,000 | 0 | 10,000 | 5,000 | 0 | 15,000 | 5,000 | 0 | 20,000 |
| Emergency Field Exercise | 1,000 | 0 | 11,000 | | 5,000 | 6,000 | | 6,000 | 6,000 | 0 | 0 | 6,000 | 0 | 0 | 6,000 | 0 | 0 | 6,000 |
| Police Reserve | 300,000 | | 300,000 | 250,000 | | 550,000 | 550,000 | | 0 | | | 0 | | | 0 | | | 0 |
| | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| | 1,814,894 | 1,395,907 | 3,550,292 | 777,861 | 2,387,816 | 1,940,337 | 534,961 | 1,091,500 | 1,383,798 | 612,461 | 257,000 | 1,739,259 | 502,461 | 836,000 | 1,405,720 | 277,000 | 5,000 | 1,677,720 |
| DC - Fire | 7,718 | 9,163 | 14,491 | 6,000 | 9,163 | 11,328 | 6,000 | 9,163 | 8,165 | 6,000 | 9,163 | 5,002 | 6,000 | 9,163 | 1,839 | 6,000 | 9,163 | -1,324 |
| DC - Police | 1,728 | 12,881 | 0 | 0 | | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| DC - Roads and Related | 13,236 | 0 | 13,236 | 12,000 | | 25,236 | 12,000 | | 37,236 | 12,000 | | 49,236 | 12,000 | 60,000 | 1,236 | 12,000 | | 13,236 |
| DC - Administration | 2,656 | 1,400 | 10,713 | 2,000 | | 12,713 | 2,000 | | 14,713 | 2,000 | 5,000 | 11,713 | 2,000 | 5,000 | 8,713 | 2,000 | | 10,713 |
| DC - Recreation | 19,022 | 60,000 | 20,345 | 18,000 | 2,000 | 36,345 | 18,000 | 15,000 | 39,345 | 18,000 | | 57,345 | 18,000 | | 75,345 | 18,000 | | 93,345 |
| DC - PW Building & Fleet | 6,052 | 0 | 6,052 | 6,052 | | 12,104 | 6,052 | | 18,156 | 6,052 | | 24,208 | 6,052 | 25,000 | 5,260 | 6,052 | | 11,312 |
| | 50,412 | 83,444 | 64,837 | 44,052 | 11,163 | 97,726 | 44,052 | 24,163 | 117,615 | 44,052 | 14,163 | 147,504 | 44,052 | 99,163 | 92,393 | 44,052 | 9,163 | 127,282 |
| | 1,865,306 | 1,479,351 | 3,615,129 | 821,913 | 2,398,979 | 2,038,063 | 579,013 | 1,115,663 | 1,501,413 | 656,513 | 271,163 | 1,886,763 | 546,513 | 935,163 | 1,498,113 | 321,052 | 14,163 | 1,805,002 |



- DC - PW Building & Fleet
- DC - Recreation
- DC - Administration
- DC - Roads and Related
- DC - Police
- DC - Fire
- Emergency Field Exercise
- Election Reserve
- Cash-in-Lieu of Parkland
- Tavistock Fire Dept (Assoc)
- Hickson Fire Dept (Assoc)
- Hickson Park (Lions Club Fund)
- Former TRC - Program
- Former TRC - Facility
- Innerkip Estates Park
- Innerkip Community Centre
- Tavistock & District Recreation Centre
- Tavistock Memorial Hall
- Tavistock Park
- Innerkip Park
- Hickson Park
- Tavistock Drainage (2009)
- Coleman Street
- Road Drainage Reserve
- Gas Tax Reserve
- Roads - Equipment
- Roads - General
- Bridges
- Public Works Facilities(Land)
- Bldg Dept Equipment
- Bldg Inspection Vehicles
- Fire Department Required Equipment
- Fire Department Facilities
- Not Currently Used
- Fire Chief Vehicle
- Fire Department Vehicles
- Not Currently Used
- Self Insurance
- Council Computers
- General Admin - Office Equipment
- Hickson Office
- Funds from ETPC
- Tax Stabilization
- Working Fund

OMPF (Ontario Municipal Partnership Fund)

| | Year | Amount | \$ Change | % Chg | \$ Change from CRF | Phase-in Reduction | Potential Grant |
|-------|------|-----------|-----------|--------|-----------------------|--------------------|-----------------|
| CRF | 2002 | 732,000 | | | | | |
| CRF | 2003 | 859,000 | | | | | |
| CRF | 2004 | 899,000 | | | | | 899,000 |
| OMPF | 2005 | 1,211,632 | 312,632 | 34.78% | 312,632 | 174,488 | 1,386,120 |
| OMPF | 2006 | 1,248,840 | 37,208 | 3.07% | 349,840 | 103,809 | 1,352,649 |
| OMPF | 2007 | 1,298,255 | 49,415 | 3.96% | 399,255 | 130,129 | 1,428,384 |
| OMPF | 2008 | 1,478,400 | 180,145 | 13.88% | 579,400 | 30,700 | 1,509,100 |
| OMPF | 2009 | 1,548,500 | 70,100 | 4.74% | 649,500 | 0 | |
| OMPF* | 2010 | 1,560,600 | 12,100 | 0.78% | 661,600 | 0 | |
| | | | | | | 439,126 | |

* OMPF projected Policing costs at \$1,572,436 and generated a grant component of \$592,800
Projection was based on 2008 actual police costs.

Actual Police costs for 2010 are budgeted at \$1,084,450

This would make the police component of the OMPF \$348,800 which creates a potential overpayment of \$244,000

OMPF is subject to reconciliation

Grants to Organizations

| | Account | 2008 Budget | 2009 Budget | 2010 Budget | |
|--|-----------------|--------------------|--------------------|--------------------|--------------------|
| Tavistock Optimist Club - Grass Cutting* | 11-758-121-2872 | \$5,000 | \$4,500 | \$4,500 | Standing Request |
| Oxford County Plowmen | 11-871-121-6110 | \$100 | \$100 | \$100 | 2010 Request Rec'd |
| Tavistock Horticultural Society | 11-758-121-6110 | \$100 | \$100 | \$100 | |
| Tavistock Agricultural Society | 11-871-121-6110 | \$6,000 | \$250 | \$250 | |
| Innerkip Drop-in Centre | 11-758-121-6110 | \$500 | \$500 | \$500 | |
| Innerkip Lawn Bowling | 11-758-121-6110 | \$100 | \$100 | \$100 | |
| Hickson Library (Taxes on Building) | 11-000-121-6120 | \$500 | \$0 | \$0 | |
| Hickson Library Phone** | 11-000-121-6120 | \$1,000 | \$0 | \$0 | |
| Misc Grants and Donations | 11-000-121-6120 | \$2,500 | \$1,500 | \$1,500 | |
| Total | | \$15,800 | \$7,050 | \$7,050 | |

* Grass cutting is actual amount

**approved 2007

| User Fees | | | 2010 | 2011 |
|-------------------|--------------------|---|--|--|
| Department | Category | Fee Description | Effective January 1, 2010 | Effective January 1, 2011 |
| Administration | Copying | General Copying | 25¢/side | 25¢/side |
| Administration | Copying | Church & Charitable Groups | 15¢/side | 15¢/side |
| Administration | Copying | Supply own paper | 10¢/side | 10¢/side |
| Administration | Printing | Laser Printing | 25¢/side | 25¢/side |
| Administration | Printing | Colour Laser Printing | 50¢/side | 50¢/side |
| Administration | Printing | 4 X 6 Photo Print | \$1.50/print | \$1.50/print |
| Administration | Laminating | Laminating Business Card | 50¢ | 50¢ |
| Administration | Laminating | Laminating Badge with Clip | 75¢ | 75¢ |
| Administration | Laminating | Laminating 8 1/2 X 11 | \$1.00 | \$1.00 |
| Administration | Faxes | Incoming faxes | 50¢/page | 50¢/page |
| Administration | Faxes | Outgoing faxes | 50¢/page + long distance for out-of-country | 50¢/page + long distance for out-of-country |
| Administration | Certificates | Tax Certificate | \$35.00 | \$35.00 |
| Administration | Certificates | Zoning Certificate | \$35.00 | \$35.00 |
| Administration | Certificates | Local Charges Information | \$35.00 | \$35.00 |
| Administration | Certificates | Building Work Orders | \$35.00 | \$35.00 |
| Administration | Certificates | Tax Confirmation-requested by Bank or Trust Company | \$15/property | \$15/property |
| Administration | Certificates | Burial Certificates | \$10.00 | \$10.00 |
| Administration | Maps | Township Maps | n/c | n/c |
| Administration | Maps | County Map | n/c | n/c |
| Administration | Misc | Township Lapel Pins | n/c | n/c |
| Administration | Misc | Township Crest-Plastic | \$5.00 | \$5.00 |
| Administration | Misc | Township Crest-Cloth | \$20.00 | \$20.00 |
| Administration | Cost Recovery Jobs | All Departments | Actual Job Cost + 15% overhead (\$500 max. for overhead) | Actual Job Cost + 15% overhead (\$500 max. for overhead) |

| User Fees | | | 2010 | 2011 |
|-------------------|-----------------|--|--|--|
| Department | Category | Fee Description | Effective January 1, 2010 | Effective January 1, 2011 |
| Administration | Tax Sales | Title Searching | \$110.00 | \$110.00 |
| Administration | Tax Sales | Survey | Actual Cost + 10% | Actual Cost + 10% |
| Administration | Tax Sales | Preparation & Registration of Tax Arrears Certificate | \$110.00 | \$110.00 |
| Administration | Tax Sales | First Notice - preparation & mailing | \$55.00/hr (min \$55.00) | \$55.00/hr (min \$55.00) |
| Administration | Tax Sales | Final Notice - preparation & mailing | \$55.00/hr (min \$55.00) | \$55.00/hr (min \$55.00) |
| Administration | Tax Sales | Preparation of Extension Agreement | \$55.00/hr (min \$55.00) | \$55.00/hr (min \$55.00) |
| Administration | Tax Sales | Legal Costs | Actual + 10% | Actual + 10% |
| Administration | Tax Sales | Preparation & Registration of Cancellation Certificate | \$120.00 | \$120.00 |
| Administration | Tax Sales | Costs of Sale by Tender or Auction Process: | | |
| Administration | Tax Sales | Legal Costs | Actual + 10% | Actual + 10% |
| Administration | Tax Sales | Advertising Costs | Actual + 10% | Actual + 10% |
| Administration | Tax Sales | Expenses of Tender Opening or Auction | Actual + 10% | Actual + 10% |
| Administration | Tax Sales | Mailing of Notices | \$55.00/hr (min \$55.00) | \$55.00/hr (min \$55.00) |
| Administration | Tax Sales | Registration of Documents | \$55.00/hr (min \$55.00) | \$55.00/hr (min \$55.00) |
| Administration | Tax Sales | Distribution of Proceeds of Sale | \$55.00/hr (min \$55.00) | \$55.00/hr (min \$55.00) |
| Administration | Lotteries | Lottery Licences | 2% of the prize value | 2% of the prize value |
| Waste Management | Recycling | Blue Boxes | Actual Cost + \$.50(round up to Nearest \$.50) | Actual Cost + \$.50(round up to Nearest \$.50) |
| Waste Management | Recycling | Composters | Actual Cost + \$.50(round up to Nearest \$.50) | Actual Cost + \$.50(round up to Nearest \$.50) |
| Waste Management | Bag Tags | Bag Tags | As set by County of Oxford | As set by County of Oxford |
| Bylaw Enforcement | Canine Control | Dog Tags | \$20/tag | \$20/tag |
| Bylaw Enforcement | Canine Control | Kennel Licence | \$60/licence | \$60/licence |

| User Fees | | | 2010 | 2011 |
|-------------------|-----------------|---|--|--|
| Department | Category | Fee Description | Effective January 1, 2010 | Effective January 1, 2011 |
| Fire & Safety | Signs | 9-1-1 Post & Cap Only | \$16 | \$16 |
| Fire & Safety | Signs | 9-1-1 Blade & Hardware Only | \$32 | \$32 |
| Fire & Safety | Signs | 9-1-1 Sign - New Install by Township, incl. hardware | \$84 | \$84 |
| Fire & Safety | Signs | Fire Route-Sign, Post, & Hardware | \$53 | \$53 |
| Fire & Safety | Signs | Fire Route-Sign Installed by Township | cost recovery job | cost recovery job |
| Fire & Safety | Fire Department | Work Orders | \$50 | \$50 |
| Fire & Safety | Fire Department | Inspections Requested | \$200 | \$200 |
| Fire & Safety | Fire Department | Incident Reports Requested | \$150 | \$150 |
| Fire & Safety | Fire Department | Non Resident Motor Vehicle Accidents | \$350/unit-1st hr + 15% overhead (\$500 max. for overhead) | \$350/unit-1st hr + 15% overhead (\$500 max. for overhead) |
| Fire & Safety | Fire Department | False Fire Alarm - 3rd+ Calls | \$500 | \$500 |
| PW | Culverts | 9 m width, 300 - 400 mm (30' width, 15") | \$1,200 | \$1,200 |
| PW | Culverts | 12 m width, 300 - 400 mm (40' width, 15") | \$1,400 | \$1,400 |
| PW | Culverts | Extensions per metre (3')(15") | \$140 | \$140 |
| PW | Culverts | 9 m width, 450 mm (30' width, 18") | \$1,300 | \$1,300 |
| PW | Culverts | 12 m width, 450mm (40' width, 18") | \$1,550 | \$1,550 |
| PW | Culverts | Extensions per metre (3')(18") | \$140 | \$140 |
| PW | Culverts | 9 m width, over 450 mm (30' width, 18") | priced individually | priced individually |
| PW | Culverts | 12 m width, over 450mm (40' width, 18") | priced individually | priced individually |
| PW | Culverts | Extensions per metre (3') over 450 mm) | priced individually | priced individually |
| PW | Culverts | Waterbreak-9 m | \$400 | \$400 |
| PW | Culverts | Waterbreak- 12 m | \$500 | \$500 |
| PW | Culverts | Waterbreak-extensions per metre | \$60 | \$60 |
| PW | General | Curb Cut or relocation of existing curb(7.5m min cut) | \$50/m | \$50/m |
| PW | General | Private Drain Connection | \$25 permit+ cost recovery | \$25 permit+ cost recovery job |
| PW | General | Mailbox Posts | \$55 | \$55 |

| User Fees | | | 2010 | 2011 |
|-------------------|-----------------|--|---|---|
| Department | Category | Fee Description | Effective January 1, 2010 | Effective January 1, 2011 |
| Planning | Applications | Zoning Change | \$500 | \$500 |
| Planning | Applications | Minor Variance | \$300 | \$300 |
| Planning | Refunds | Application Submitted-no work started | 80% | 80% |
| Planning | Refunds | Application Submitted-surrounding property owner list created | 60% | 60% |
| Planning | Refunds | Application Submitted-surrounding property owner list created,application circulated for agency comment | 40% | 40% |
| Planning | Refunds | Any point after agency comment circulation | 0% | 0% |
| Planning | Applications | Site Plan Control Agreement Application | \$315 | \$315 |
| Planning | Deposit | Site Plan Control Agreement Deposit | \$2,000/lot(min \$1,000 to be held by Twp until agreement completed | \$2,000/lot(min \$1,000 to be held by Twp until agreement completed |
| Planning | Deposit | Severance Agreement Deposit (for temporary buildings,alterations,foundations,new buildings greater than 100sq ft) | \$2,000/lot(min \$1,000 to be held by Twp until agreement completed | \$2,000/lot(min \$1,000 to be held by Twp until agreement completed |
| Building | General | | | |
| Building | Residential | Residential Units | \$220.00+0.21 /sq ft of living area | \$220.00+0.21 /sq ft of living area |
| Building | Residential | Residential Renovations, Alterations, Additions | \$220.00+0.21 /sq ft of floor area | \$220.00+0.21 /sq ft of floor area |
| Building | Residential | Residential Storage Building , Garage | \$170.00 Flat Rate | \$170.00 Flat Rate |
| Building | Agricultural | Agricultural New Barn | \$170 +.0525/sq ft of gross floor area | \$170 +.0525/sq ft of gross floor area |
| Building | Agricultural | Agricultural New Barn with Manure Storage | \$395.00+0.0525/sq ft gross floor area | \$395.00+0.0525/sq ft gross floor area |
| Building | Agricultural | Agricultural Renovations, Alterations, Additions | \$170 +\$.0525/sq ft of gross floor area | \$170 +\$.0525/sq ft of gross floor area |
| Building | Agricultural | Agricultural Storage Buildings/Implement Sheds | \$290 flat rate | \$290 flat rate |
| Building | Agricultural | Agricultural Silo/Storage Bins | \$170 flat rate | \$170 flat rate |
| Building | Agricultural | Agricultural Manure Tank | \$445 flat rate | \$445 flat rate |
| Building | Other | Commercial, Industrial, Institutional-New Buildings, Additions, Alterations, Renovations | greater of \$290 +\$.105/sq ft floor area or \$5.25/\$1000 estimated cost | greater of \$290 +\$.105/sq ft floor area or \$5.25/\$1000 estimated cost |

| User Fees | | | 2010 | 2011 |
|------------|----------|---|--|--|
| Department | Category | Fee Description | Effective January 1, 2010 | Effective January 1, 2011 |
| Building | General | Plumbing-New Residential Unit | \$170 flat rate /unit for 5 units or less+ \$75 each additional unit | \$170 flat rate /unit for 5 units or less+ \$75 each additional unit |
| Building | General | Plumbing - Service Connection - All Classes | \$60.00 flat rate | \$60.00 flat rate |
| Building | General | Plumbing-Commercial, Industrial, Institutional | \$340 flat rate | \$340 flat rate |
| Building | General | Plumbing Renovations to all classes | \$40 +\$10 per fixture | \$40 +\$10 per fixture |
| Building | General | Swimming Pools | \$115 flat rate | \$115 flat rate |
| Building | General | Woodstoves, Fireplaces, Chimneys | \$115 flat rate | \$115 flat rate |
| Building | General | Demolition | \$26 flat rate | \$26 flat rate |
| Building | General | Signs(required building code review) | \$80 flat rate | \$80 flat rate |
| Building | General | Change of Use Permit (no construction) | \$115 flat rate | \$115 flat rate |
| Building | General | Decks(over 2' above ground,or any height if posts are dug in and cemented) | \$70 flat rate | \$70 flat rate |
| Building | General | Cosmetic Renovation valued at <\$2000 | permit not required | permit not required |
| Building | General | Roofing | permit not required | permit not required |
| Building | General | Siding | permit not required | permit not required |
| Building | General | Conditional Permit | \$170.00 plus legal fees for agreement | \$170.00 plus legal fees for agreement |
| Building | General | Residential Unit Building Deposit | \$500.00 | \$500.00 |
| Building | General | Residential Lot Grading Deposit(or as per other agr) | \$1,500.00 | \$1,500.00 |
| Building | General | Residential Entrance Culvert (or as per other agr) | \$1,000.00 | \$1,000.00 |
| Building | General | New Barn Building Deposit | \$500.00 | \$500.00 |
| Building | General | New Barn Lot Grading Deposit | \$1,500.00 | \$1,500.00 |
| Building | General | New Barn Entrance Culvert Deposit | \$1,000.00 | \$1,000.00 |
| Building | General | Agricultural Buldings - Renovation, Alteration, Addition Building Deposit | \$500.00 | \$500.00 |
| Building | General | Agricultural Buldings - Renovation, Alteration, Addition Lot Grading Deposit | \$1,000.00 | \$1,000.00 |
| Building | General | Agricultural Buldings - Renovation, Alteration, Addition Entrance Culvert Deposit | \$1,000.00 | \$1,000.00 |
| Building | General | Manure Storage Building Deposit | \$500.00 | \$500.00 |
| Building | General | Manure Storage Lot Grading Deposit (if required) | \$1,000.00 | \$1,000.00 |
| Building | General | Manure Storage Entrance Culvert Deposit (if required) | \$1,000.00 | \$1,000.00 |
| Building | General | Commercial, Industrial, Institutional-New Buildings, Additions, Alterations, Renovations Building Dep | \$500.00 | \$500.00 |

| User Fees | | | 2010 | 2011 |
|-------------------|-----------------|---|----------------------------------|----------------------------------|
| Department | Category | Fee Description | Effective January 1, 2010 | Effective January 1, 2011 |
| Building | General | Commercial, Industrial, Institutional-New Buildings, Additions, Alterations, Renovations Lot Grading or as other agr | \$1,000.00 | \$1,000.00 |
| Building | General | Commercial, Industrial, Institutional-New Buildings, Additions, Alterations, Renovations Entrance Culvert Deposit or as per other agr | \$1,000.00 | \$1,000.00 |
| Building | Refunds | Only Adminsitrative Functions Performed | 80% | 80% |
| Building | Refunds | Only Adminstrative and Zoning functions have been performed | 70% | 70% |
| Building | Refunds | Administrative, Zoning, & Examination have been performed | 45% | 45% |
| Building | Refunds | Permit has been issued & no field inspection has been performed subsequent to permit issuance | 35% | 35% |
| Building | Refunds | Note: 5% additional shall be deducted for eah field inspection performed | | |
| Building | Refunds | No refund shall be made for an amount of \$100 or less | | |
| | | | | |

| User Fees | | | 2010 | 2011 |
|-------------------|-----------------|------------------------|----------------------------------|----------------------------------|
| Department | Category | Fee Description | Effective January 1, 2010 | Effective January 1, 2011 |

| User Fees | | | 2010 | 2011 |
|---|-----------------|---|----------------------------------|----------------------------------|
| Department | Category | Fee Description | Effective January 1, 2010 | Effective January 1, 2011 |
| Innerkip Community Centre - contact Barb Kelso at 519-469-3449 | | | | |
| ICC | Hall | Hall Rental-Sun-Thurs/Fri, Sat Afternoon | \$165+GST | \$170+HST |
| ICC | Hall | Hall Rental-Fri, Sat Evening | \$385+GST | \$395+HST |
| ICC | Hall | Hall Rental-40 Person Meeting | \$82.50+GST | \$85+HST |
| ICC | Hall | Kitchen Use-Sun-Thurs/Fri,Sat Afternoon | \$82.50+GST | \$85+HST |
| ICC | Hall | Kitchen Use-Fri,Sat Evening | \$82.50+GST | \$85+HST |
| | | Kitchen Use - 40 Person Meeting - Light Use | \$28+GST | \$30+HST |
| ICC | Hall | Bar Association Fees | \$12/person/hr | \$12/person/hr |

| All Rates Summary for | | | 2010 | & | 2011 |
|--|---------|-------------|-------------|--------------|-------------|
| Note: Ice time rates take effect in July of previous year up to the end of the ice season in the spring of the current year | | | | | |
| Note: Curling Club Lease rates take effect Oct 1 of previous year up to the end of September of the current year | | | | | |
| | / Unit | Net HST out | 2010 Rates | Net HST out | 2011 Rates |
| Arena | | 13% | | 13% | |
| Prime Ice Time | Hrly | \$123.89 | \$140.00 | \$136.28 | \$154.00 |
| Non Prime Ice Time | Hrly | \$83.19 | \$94.00 | \$92.92 | \$105.00 |
| Minor Rate Ice Time | Hrly | \$92.04 | \$104.00 | \$101.77 | \$115.00 |
| Minor Rate Non Prime Ice Time | Hrly | \$83.19 | \$94.00 | \$92.92 | \$105.00 |
| Arena Floor (Hourly) | Hrly | \$70.80 | \$80.00 | \$70.80 | \$80.00 |
| Arena Floor & Stands Prime | Daily | \$575.22 | \$650.00 | \$575.22 | \$650.00 |
| Arena Floor & Stands Non Prime | Daily | \$287.61 | \$325.00 | \$287.61 | \$325.00 |
| Complete Facility Prime | Daily | \$703.54 | \$795.00 | \$703.54 | \$795.00 |
| Complete Facility Non Prime | Daily | \$353.98 | \$400.00 | \$353.98 | \$400.00 |
| Dressing Rooms | Daily | \$22.12 | \$25.00 | \$22.12 | \$25.00 |
| Setup and removal days | Daily | \$132.74 | \$150.00 | \$132.74 | \$150.00 |
| Storage | Sqft | \$1.11 | \$1.25 | \$1.11 | \$1.25 |
| | | | | | |
| Public Skating | | | | | |
| Pre School | Person | | Free | | Free |
| Public School | Person | \$1.33 | \$1.50 | \$1.77 | \$2.00 |
| Students & Adults | Person | \$2.65 | \$3.00 | \$2.65 | \$3.00 |
| Family Pass | Family | \$6.19 | \$7.00 | \$7.96 | \$9.00 |
| | | | | | |
| Arena Upstairs | | | | | |
| Upper Hall (only) | Daily | \$79.65 | \$90.00 | \$79.65 | \$90.00 |
| | Daily | \$44.25 | \$50.00 | \$44.25 | \$50.00 |
| Hall Hourly Rate | Hrly | \$17.70 | \$20.00 | \$17.70 | \$20.00 |
| Bar & Kitchen | Rental | \$17.70 | \$20.00 | \$17.70 | \$20.00 |
| Shuffle Board Equipment | Set | \$6.19 | \$7.00 | \$6.19 | \$7.00 |
| Clean up charge | Minimum | \$57.52 | \$65.00 | \$57.52 | \$65.00 |
| Hall & Kitchen Prime | Daily | \$97.35 | \$110.00 | \$97.35 | \$110.00 |
| Hall & Kitchen Non Prime | Daily | \$61.95 | \$70.00 | \$61.95 | \$70.00 |
| Board Room | Daily | \$30.97 | \$35.00 | \$30.97 | \$35.00 |
| | | | | | |
| Curling Club | | | | | |
| Floor Area Prime Time | Daily | \$141.59 | \$160.00 | \$141.59 | \$160.00 |
| Floor Area Non Prime Time | Daily | \$70.80 | \$80.00 | \$70.80 | \$80.00 |

| | | | | | | |
|---------------------------------|----------|--------------|-------------|--------------|-------------|--|
| Memorial Hall | | | | | | |
| Mem Main Hall (Prime) | Daily | \$415.93 | \$470.00 | \$415.93 | \$470.00 | |
| Mem Main Hall (Non Prime) | Daily | \$168.14 | \$190.00 | \$168.14 | \$190.00 | |
| Upper Mem Hall Prime | Daily | \$79.65 | \$90.00 | \$79.65 | \$90.00 | |
| Upper Mem Hall Non Prime | Daily | \$44.25 | \$50.00 | \$44.25 | \$50.00 | |
| Hall Setup days | Daily | \$57.52 | \$65.00 | \$57.52 | \$65.00 | |
| Auction sales Resident | Daily | \$247.79 | \$280.00 | \$247.79 | \$280.00 | |
| Auction sales Comercial Setup | Daily | \$500.00 | \$565.00 | \$500.00 | \$565.00 | |
| Auction sales Comercial | Daily | \$1,000.00 | \$1,130.00 | \$1,000.00 | \$1,130.00 | |
| Minimum Cleanup charge | Minimum | \$57.52 | \$65.00 | \$57.52 | \$65.00 | |
| Additional Cleanup charges | Hrly | \$26.55 | \$30.00 | \$26.55 | \$30.00 | |
| Parks | | | | | | |
| Pavilion | Daily | \$35.40 | \$40.00 | \$35.40 | \$40.00 | |
| Entire park | Daily | \$150.44 | \$170.00 | \$150.44 | \$170.00 | |
| Arena Signage | | | | | | |
| Large Wall Sign | Annually | \$ 200.00 | \$226.00 | \$ 200.00 | \$226.00 | |
| Small Wall Sign | Annually | \$ 115.00 | \$129.95 | \$ 115.00 | \$129.95 | |
| Score Clock Illuminated panel | Annually | \$ 350.00 | \$395.50 | \$ 350.00 | \$395.50 | |
| Score Clock Display Board Signs | Annually | N/A | N/A | N/A | N/A | |
| Zamboni Signage | | | | | | |
| Top | Annually | \$ 500.00 | \$565.00 | \$ 500.00 | \$565.00 | |
| Front | Annually | \$ 500.00 | \$565.00 | \$ 500.00 | \$565.00 | |
| 1/3 of a side | Annually | \$ 350.00 | \$395.50 | \$ 350.00 | \$395.50 | |
| 1/2 of a side | Annually | \$ 500.00 | \$565.00 | \$ 500.00 | \$565.00 | |
| Lower middle on side | Annually | \$ 300.00 | \$339.00 | \$ 300.00 | \$339.00 | |
| Back wash water tank | Annually | \$ 300.00 | \$339.00 | \$ 300.00 | \$339.00 | |
| Miscellaneous Rates | | | | | | |
| Interest on over due Accts | Monthly | | 1.25% | | 1.25% | |
| Curling Club Lease Rate | Annually | \$ 11,000.00 | \$12,430.00 | \$ 11,500.00 | \$12,995.00 | |
| | | | | | | |
| | | | | | | |
| | | | | | | |