

STAFF REPORT

Report #CAO2010-15

To: His Worship the Mayor and Members of Council
From: Jeff Carswell, Chief Administrative Officer
Re: 2010 Draft Budget
Date: March 12, 2010

Background:

At the March 3, 2010 Council meeting, information on the 2010-2014 Capital Forecast was presented to Council. This report contains information on the 2010 Operating Budget and presents an overall budget for 2010. There is also information on User Fees.

Discussion:

Following are several highlights from the proposed 2010 Budget and significant changes from 2009:

- No significant changes in service levels proposed
- 2009 Deficit of \$22,650 funded from Tax Stabilization Reserve
- Bank interest revenue – down \$35,000
- OMPF Grant up \$12,100*
- Insurance premiums have been incorporated from the February 17 Insurance presentation (\$193,463)
- Increased insurance cost has been incorporated, recommend leaving deductibles and coverage level as exist
- No provisions for increasing the self-insurance reserve
- Overall wage and benefit increases for all departments, except Volunteer FF, incorporated - \$46,000 (\$12,000 related to WSIB, H & S Program requirements)
- Fire Department Wages – up \$25,000
- Fire Department Telecommunications increased \$600 to provide for internet access at Firehalls
- Fire Departmental Equipment and Training increased
- Fire Dispatch Costs (\$5,200 / department) added (formerly part of OCPS)
- Police Services Board Budget - \$13,450

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- Police - \$1,071,000
- Police - \$250,000 to Reserve – due to lower police costs, the OMPF reconciliation may result in a claw-back of the OMPF. This was anticipated in when costing the OPP proposal and is based on the OMPF Police component. Also, OMPF estimated 2010 Police costs at \$1,572,436 which is much higher than the actual will be. This will create a reserve of \$550,000 that will be used for clawback of the OMPF and potential costs associated with wrapping up the OCPS.
- 2010 Capital from 2010-2014 Capital Forecast incorporated
- Grants to Organizations – same as 2009 – details attached
- User Fees – inflationary increases were applied for 2010, no changes proposed for 2011
- 2009 Real Assessment Growth only added \$10,409

*subject to reconciliation – see notes on OMPF historical information

Impacts

- Township Tax Levy Requirement - \$3,234,217 (2009 - \$3,136,606)
- Levy Increase from 2009 - \$97,611 or 3.11%
- \$35 increase for the average residential property
- \$1 increase for the average farm

Options

Staff have reviewed all aspects of the draft budget. There are very few areas where items could be reduced without having an impact on services. There are areas where based on prior years activity, one could reduce a line item, but often in the overall budget that reduction would have to go somewhere else. When staff reviews the budget it is looked at on a line by line basis and in aggregate for the department and expense type. For example, Public Works wages need to be fully accounted for, so if one activity was decreased, another would have to increase. Likewise, reducing insurance in one department, would require an increase in another as the total insurance cost needs to be accounted for.

Options to reduce the tax levy include:

- Increase financing for some capital projects
- Utilize additional reserves
- Cut service levels
- Further fine tuning of expenses and revenues could have a small impact, but not dramatic (~\$5,000-\$10,000)

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While an increase is never desired, the costs to do the Township's business have risen over the last year. While the economy has slowed, the inputs for Township services have remained constant or increased. As well, the Township's other major source of revenue being the OMPF grant only increased 0.78% and there are further complications with respect to the OMPF that will not be resolved for sometime. In addition, other revenue sources such as User Fees, Bank Interest and other revenue have remained constant or decreased. As a result, the increase in the Township Tax Levy which makes up only about 1/2 of all revenue* is left to fund 100% of the expense increases.

*approximation – varies dramatically year to year based on capital projects and grants. (Tax Levy \$3,000,000 + Grant \$1,500,000 + Other Revenue \$750,000 = Total Non Specific Revenue \$5,250,000)

Recommendations:

1. Council provide direction on the budget to be prepared for and presented at the Budget Public Meeting on April 7, 2010.
2. Council approve the 2010/11 Insurance Program as set out in the 2010 Municipal Insurance Program from Frank Cowan Company Ltd. In the amount of \$193,463.

Report prepared
and submitted by:



Jeff Carswell, AMCT
Chief Administrative Officer

Township Of East Zorra-Tavistock
Draft 2010 Budget - Summary
For the Twelve Months Ending December 31, 2010

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Operating Budget				
General Government (Non-Departmental)				
Surplus/Deficit from Prior Year	(41,799)	(41,799)	22,650	64,449
Payments in Lieu	(22,341)	(21,400)	(22,300)	(900)
Ontario Grants - OMPF	(1,548,500)	(1,548,500)	(1,560,600)	(12,100)
Specific Grants and Revenue	(302,871)	(662,542)	0	662,542
City of Woodstock - Ongoing Bndry Adj	(123,180)	(110,000)	(110,000)	0
Other Grants & Gas Tax	(238,793)	(235,185)	(225,000)	10,185
General Revenues	(163,459)	(192,500)	(185,150)	7,350
General Expenditures	589,234	960,026	231,250	(728,776)
Total General Government	(1,851,710)	(1,851,900)	(1,849,150)	2,750
General Administration				
Council	120,633	126,850	125,500	(1,350)
Administration Staff	369,825	364,500	387,300	22,800
Township Office - Hickson	20,565	20,950	21,300	350
Tavistock Police Office	0	0	0	0
Former PUC Office	(2,580)	(1,250)	(1,400)	(150)
General Administration	140,256	117,500	134,050	16,550
Total General Administration	648,699	628,550	666,750	38,200
Fire Department				
Hickson Fire Department	128,938	108,025	132,825	24,800
Innerkip Fire Department	75,200	84,325	92,325	8,000
Tavistock Fire Department	126,080	113,025	126,525	13,500
Township Fire Department	82,710	64,610	75,050	10,440

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Total Fire Department	412,927	369,985	426,725	56,740
Police				
EZT Police Services Board	923	0	13,450	13,450
OPP Contract	299,676	0	1,091,000	1,091,000
Other Police Costs	287,496	0	230,000	230,000
Oxford Community Police Service	768,594	1,356,992	0	(1,356,992)
Police Total	1,356,688	1,356,992	1,334,450	(22,542)
Protective Services				
CEMC	36,348	47,250	49,300	2,050
By-law Enforcement	15,747	22,450	19,950	(2,500)
Animal Control Services	(5,099)	(4,150)	(2,650)	1,500
Total Protective Services	46,996	65,550	66,600	1,050
Building Department				
Building and Structural Inspections	64,345	82,150	77,600	(4,550)
Roads & Public Works				
Administration & Overhead	387,965	389,800	412,800	23,000
Equipment				
1999 Champion 740A	(23,308)	(22,450)	(22,450)	0
2004 Volvo 730B	(25,037)	(30,550)	(30,550)	0
2005 John Deere Tractor	(10,081)	(13,950)	(15,950)	(2,000)
John Deere 444E Loader	(6,828)	(7,150)	(7,150)	0
Chainsaws & other small eqp	7,972	9,000	9,000	0
Snowplows, Wings, etc.	16,825	16,900	16,900	0
2006 Vermeere BC-1000-XL Chipper	(1,358)	(2,000)	(2,000)	0
2008 Sterling Dump Truck	(29,965)	(21,550)	(24,550)	(3,000)
2006 Volvo Dump Truck	(29,453)	(25,650)	(25,650)	0
2006 Sterling 1375	(8,954)	(9,875)	(9,875)	0
2007 Sierra (Roads)	(5,264)	(6,675)	(6,675)	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
2004 Ford F-150(PW Foreman)	4,344	8,050	8,050	0
2009 GMC Sierra Pickup(PW Manager)	8,318	10,900	10,900	0
Total Equipment	(102,789)	(95,000)	(100,000)	(5,000)
Facilities	43,070	42,000	42,000	0
Road Maintenance				
Misc Revenue	(6,064)	(5,000)	(5,000)	0
HM-Patching/Base Repair	4,602	33,500	33,500	0
HM-Sweeping	4,414	5,900	6,900	1,000
HM-Shoulder Maintenance	4,701	26,000	28,000	2,000
HM-Other Maintenance	5,505	5,050	5,050	0
LM - Patch Gravel Surface	19,373	13,000	13,000	0
LM-Grading	50,876	64,500	64,500	0
LM-Dust Control	93,790	102,750	102,750	0
LM-Gravel Resurfacing	143,893	153,000	163,000	10,000
RM-Grass Cutting/Seed/Sod	14,500	16,000	16,000	0
RM-Tree Planting & Removal	61,047	56,250	56,250	0
RM-Spraying	0	0	0	0
RM-Debris Pickup	5,099	4,800	4,800	0
RM-Ditching	46,549	33,450	33,450	0
RM-Other Roadside Maintenance	5,045	6,700	6,700	0
RM-Sewers & Drains	1,304	7,150	7,150	0
RM-Catchbasin Repairs/Cleaning	4,044	10,200	10,200	0
Bridge Maintenance	2,540	5,750	5,750	0
Culvert Installation & Repair	18,744	24,500	24,500	0
Signs/Barricades/Guard Rails	14,261	14,500	14,500	0
Total Road Maintenance	494,223	578,000	591,000	13,000
Winter Control				
Misc. Revenue	(2,177)	(2,000)	(2,000)	0
Truck-Plowing/Salting/Sanding	68,044	101,250	98,750	(2,500)
Grader-Plowing/Iceblading	14,713	37,500	37,500	0
Hauling Sand & Salt	0	0	0	0
Snowfence Erection & Removal	8,805	10,500	10,500	0
Other Winter Activities	1,255	6,400	6,400	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Snow Removal from Streets	12,265	9,400	9,400	0
Snow Removal Parking Lots	2,289	5,600	5,600	0
Snow Removal Sidewalks	2,175	0	15,000	15,000
Total Snow Removal	107,369	168,650	181,150	12,500
Other Activities				
Sidewalks	14,339	46,500	20,000	(26,500)
Leaf & Yard Waste Program	(0)	0	0	0
Streetlighting	55,434	41,400	53,500	12,100
Total Other Activities	69,773	87,900	73,500	(14,400)
Total Roads & PW	999,611	1,171,350	1,200,450	29,100
Parks & Facilities				
Hickson Park	14,432	15,800	15,875	75
Innerkip Park	23,924	22,800	23,500	700
Tavistock Park	18,856	17,750	19,900	2,150
Innerkip Estates Park	2,724	3,000	2,500	(500)
Tavistock Memorial Hall	16,478	26,615	27,370	755
Bender Subdivision Park	2,114	2,080	2,055	(25)
Parks Administration	6,226	5,850	5,850	0
Tavistock & District Recreation Centre	75	0	0	0
Hickson Recreation Committee	0	0	0	0
Innerkip Recreation Committee	0	0	0	0
Innerkip Community Centre	5,182	10,150	8,150	(2,000)
Hickson Library Committee	0	0	0	0
Total Parks & Facilities	90,011	104,045	105,200	1,155
Planning & Zoning				
Planning & Zoning	(818)	325	550	225

Drainage

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Municipal Drainage	5,581	10,275	9,050	(1,225)
Tile Drainage Program	(225)	125	50	(75)
Total Drainage	5,356	10,400	9,100	(1,300)
Miscellaneous				
12th Line Baptist Cemetery	550	575	575	0
Vandecar Cemetery	395	425	425	0
17th Line Evangelical	420	450	450	0
Seniors Picnic	1,236	1,500	1,500	0
Pheasant Program	0	0	0	0
Crossing Guards	25,091	25,300	25,900	600
Total Miscellaneous	27,693	28,250	28,850	600
Total - Township Operating	1,799,797	1,965,697	2,067,125	101,428
Capital				
General Capital	20,252	0	0	0
Council	5,000	5,000	5,000	0
Offices/Facilities	17,934	17,500	16,000	(1,500)
General Administration	14,953	25,000	25,000	0
Hickson Fire	9,735	10,000	0	(10,000)
Innerkip Fire	(1,451)	10,000	0	(10,000)
Tavistock Fire	48,717	47,000	0	(47,000)
Township Fire	115,535	115,000	183,000	68,000
CEMC	4,314	5,000	0	(5,000)
Building	4,000	6,000	7,000	1,000
PW Capital				
Facility Improvements	43,854	40,000	0	(40,000)
Land Purchase/Reserve	150,000	150,000	0	(150,000)
Drains	19,887	20,000	0	(20,000)
Equipment and Housing	249	0	0	0
10th Line Base Improvement	0	0	0	0
Maplewood SR 14th to 16th	9,958	0	0	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
WWW13thMWSR Paving	0	55,000	0	(55,000)
Bridges	50,000	50,000	0	(50,000)
16th Line Paving	294,116	100,000	0	(100,000)
Innerkip Street Reconstruction	18,957	0	0	0
14th & 15th Line Hardtopping	9,280	300,000	749,092	449,092
PW Capital	300,000	0	0	0
Total Public Works Capital	896,302	715,000	749,092	34,092
Tavistock Drainage	120,345	125,000	100,000	(25,000)
Hickson Park	20,299	20,000	20,000	0
Innerkip Park	20,000	20,000	20,000	0
Tavistock Park	19,592	20,000	22,000	2,000
Innerkip Estates Park	0	0	0	0
Tavistock Memorial Hall	18,088	10,000	10,000	0
Bender Subdivision Park	0	0	0	0
Innerkip Community Centre	10,000	10,000	10,000	0
Total Capital	1,343,614	1,160,500	1,167,092	6,592
Taxation	(3,120,767)	(3,126,197)	0	3,126,197
Total	22,644	0	3,234,217	3,234,217
Check Sum	22,644	0	3,234,217	3,234,217

Township Of East Zorra-Tavistock
Draft 2010 Budget - Detailed
For the Twelve Months Ending December 31, 2010

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Operating Budget				
General Government (Non-Departmental)				
Surplus/Deficit from Prior Year:				
11-000-000-0000 Surplus/Deficit from Prior Year	(41,799)	(41,799)	22,650	64,449
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Total Surplus/Deficit from Prior Year	(41,799)	(41,799)	22,650	64,449
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Payments in Lieu:				
11-000-005-0211 Canada Post	(3,376)	(3,000)	(3,400)	(400)
11-000-005-0221 Railways	(4,558)	(4,500)	(4,500)	0
11-000-005-0231 Tax Assistance Act	(9,381)	(9,000)	(9,400)	(400)
11-000-005-0242 Ontario Hydro	(120)	(100)	(100)	0
11-000-005-0243 LCBO	(2,664)	(2,500)	(2,600)	(100)
11-000-005-0261 Other Mun Enterprises(PUC/ Sewers)	(2,241)	(2,300)	(2,300)	0
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Total Payments in Lieu	(22,341)	(21,400)	(22,300)	(900)
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Ontario Grants - OMPF:				
11-000-006-0330 Non-specific Ontario Grants	(1,548,500)	(1,548,500)	(1,560,600)	(12,100)
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Total Ontario Grants - OMPF	(1,548,500)	(1,548,500)	(1,560,600)	(12,100)
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Specific Grants and Revenue:				
11-000-006-0331 Specific Grants & Revenue	(302,871)	(662,542)	0	662,542
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Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Total Specific Grants and Revenue	(302,871)	(662,542)	0	662,542
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City of Woodstock - Ongoing Bndry Adj:				
11-000-007-0330 City of Woodstock - Ongoing Boundary Adj	(123,180)	(110,000)	(110,000)	0
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Total City of Woodstock - Ongoing Bndry Adj	(123,180)	(110,000)	(110,000)	0
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Other Grants & Gas Tax:				
11-000-007-0331 Other Grants & Gas Tax	(238,793)	(235,185)	(225,000)	10,185
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Total Other Grants & Gas Tax	(238,793)	(235,185)	(225,000)	10,185
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General Revenues:				
11-000-021-0513 Misc Revenue	(5,884)	(5,000)	(5,000)	0
11-000-021-0911 Penalty & Interest - Taxes	(68,633)	(60,000)	(65,000)	(5,000)
11-000-021-0921 Investment Income Drains	0	(2,500)	(2,500)	0
11-000-021-0922 Investment Income - Bank Account	(33,842)	(70,000)	(35,000)	35,000
11-000-021-0924 Interest Income - ETPC	(55,100)	(55,000)	(55,000)	0
11-000-021-0925 Dividend Income - ETPC	0	0	0	0
11-000-021-0952 Contribution from Reserve	0	0	(22,650)	(22,650)
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Total General Revenues	(163,459)	(192,500)	(185,150)	7,350
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General Expenditures:				
11-000-121-2910 Misc Expense	40	1,000	2,000	1,000
11-000-121-3310 Professional Services	1,337	15,500	0	(15,500)
11-000-121-4110 Bank Charges	2,750	2,500	2,750	250
11-000-121-4510 Tax Writeoffs - Township	(3)	0	0	0
11-000-121-4511 Bill 79 Related Tax Adjustments	0	0	0	0
11-000-121-5391 Appropriation to Reserve	579,856	939,526	225,000	(714,526)
11-000-121-6110 Grants	500	1,000	1,000	0
11-000-121-6120 Donations	4,756	500	500	0
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Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Total General Expenditures	589,234	960,026	231,250	(728,776)
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Total General Government	(1,851,710)	(1,851,900)	(1,849,150)	2,750
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General Administration				
Council:				
11-111-111-1120 Council Wages - Taxable	63,813	66,000	66,000	0
11-111-111-1121 Council Wages - Tax Exempt	31,907	33,000	33,000	0
11-111-111-1210 Other Payroll Costs	2,871	3,000	3,000	0
11-111-111-3110 Travel/Meals/Conference/Seminars	16,830	19,000	18,000	(1,000)
11-111-111-3120 Training & Staff Development	110	500	500	0
11-111-111-3260 Telecommunications	1,176	1,000	1,000	0
11-111-111-3290 Print, Advertising & Promotion	543	750	500	(250)
11-111-111-3450 Office Equipment Maint/Lease Contracts	684	500	500	0
11-111-111-3455 Christmas Gift Certificate Program	2,700	3,100	3,000	(100)
11-111-430-5390 Appropriation to Reserve	0	0	0	0
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Total Council	120,633	126,850	125,500	(1,350)
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Administration Staff:				
11-123-121-1110 Distributed Salaries & Wages	246,601	248,000	269,000	21,000
11-123-121-1130 Part-time Salaries & Wages	7,411	0	0	0
11-123-121-1150 Vacation, Sick, Stats, Holidays	39,853	37,000	39,000	2,000
11-123-121-1190 Other Payroll Costs	443	0	0	0
11-123-121-1210 Overhead	69,156	70,000	70,000	0
11-123-121-3110 Travel/Meals/Conference/Seminars	4,095	6,500	6,000	(500)
11-123-121-3120 Training & Staff Development	1,200	2,000	2,000	0
11-123-121-3170 Memberships & Publications	1,066	1,000	1,300	300
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Total Administration Staff	369,825	364,500	387,300	22,800
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Township Office - Hickson:

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-181-121-3420 Building Maintenance	8,883	10,000	10,000	0
11-181-121-3430 Grounds Maintenance	3,786	3,000	3,500	500
11-181-121-3610 Electrical Power	6,223	5,500	6,000	500
11-181-121-3630 Natural Gas	902	1,700	1,000	(700)
11-181-121-3810 Insurance & Licences	771	750	800	50
11-181-430-0952 Contribution from Reserve	0	0	0	0
11-181-430-5110 Equipment	0	0	0	0
11-181-430-5170 Construction	0	0	0	0
11-181-430-5390 Appropriation to Reserve	0	0	0	0
Total Township Office - Hickson	20,565	20,950	21,300	350
Former PUC Office:				
11-183-021-0574 Facility Rentals	(5,953)	(6,000)	(6,000)	0
11-183-121-3420 Building Maintenance	637	1,500	1,500	0
11-183-121-3430 Grounds Maintenance	399	500	500	0
11-183-121-3610 Electrical Power	801	1,000	1,000	0
11-183-121-3630 Natural Gas	1,065	1,300	1,100	(200)
11-183-121-3810 Insurance	471	450	500	50
11-183-430-0952 Contribution from Reserve	0	0	0	0
11-183-430-5170 Construction	0	0	0	0
Total Former PUC Office	(2,580)	(1,250)	(1,400)	(150)
General Administration:				
11-191-021-0511 Tax Certificates	(7,555)	(7,000)	(7,500)	(500)
11-191-021-0513 Misc. Revenue	(4,632)	(6,000)	(5,000)	1,000
11-191-021-0514 Waste Management Services	(3,257)	(2,750)	(3,000)	(250)
11-191-021-0722 Lottery Licences	(555)	(1,500)	(750)	750
11-191-021-0763 Sale of Maps, Copies, Fax, etc.	(288)	(500)	(300)	200
11-191-121-2380 Departmental Equipment	227	0	250	250
11-191-121-2610 Office Supplies	7,289	6,000	7,000	1,000
11-191-121-3170 Memberships & Publications	358	250	350	100
11-191-121-3210 Postage & Courier	5,751	7,000	6,500	(500)

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-191-121-3260 Telecommunications	3,466	3,500	3,500	0
11-191-121-3290 Print, Advertising & Promotion	3,787	5,000	6,000	1,000
11-191-121-3310 Professional Services	63,463	40,000	50,000	10,000
11-191-121-3450 Office Equipment Maintenance/Lease Contr	8,477	10,000	10,000	0
11-191-121-3810 Insurance & Licences	58,724	58,500	62,000	3,500
11-191-126-0952 Contribution from Reserves	0	0	(15,000)	(15,000)
11-191-126-5390 Appropriation to Reserve	5,000	5,000	20,000	15,000
11-191-430-0952 Contribution from Reserve	0	0	0	0
11-191-430-3310 Professional Services	0	0	0	0
11-191-430-5110 Equipment	0	0	0	0
Total General Administration	140,256	117,500	134,050	16,550
Total General Administration	648,699	628,550	666,750	38,200

Fire Department

Hickson Fire Department:

11-211-021-0513 Miscellaneous Revenue	(9,383)	(5,000)	(5,000)	0
11-211-021-0576 Donations	(980)	0	0	0
11-211-121-1110 Distributed Salaries & Wages	0	0	0	0
11-211-121-1130 Part-time Salaries & Wages	93,720	70,000	85,000	15,000
11-211-121-1210 Other Payroll Costs	4,672	4,000	5,000	1,000
11-211-121-2330 Communications Equipment	2,623	2,000	2,500	500
11-211-121-2380 Departmental Equipment	4,580	5,000	6,000	1,000
11-211-121-2510 Uniforms	0	100	100	0
11-211-121-2610 Office Supplies	50	75	75	0
11-211-121-3110 Travel/Meals/Conference/Seminars	1,202	750	1,000	250
11-211-121-3120 Training & Staff Development	3,349	3,500	4,500	1,000
11-211-121-3170 Memberships & Publications	180	150	150	0
11-211-121-3210 Postage & Courier	26	50	50	0
11-211-121-3260 Telecommunications	1,126	1,200	1,800	600
11-211-121-3270 Alarm/Dispatch	0	0	5,200	5,200
11-211-121-3420 Building Maintenance	1,206	2,500	2,500	0
11-211-121-3430 Grounds Maintenance	1,844	1,500	1,500	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-211-121-3610 Electrical Power	2,297	2,400	2,400	0
11-211-121-3630 Natural Gas	1,763	2,000	2,000	0
11-211-121-3810 Insurance & Licences	2,831	2,800	3,000	200
11-211-131-0513 Misc. Revenue (Smoke Detector)	0	(50)	0	50
11-211-131-1130 Part-time Salaries & Wages	1,000	1,000	1,000	0
11-211-131-2380 Departmental Equipment	225	500	500	0
11-211-131-2610 Office Supplies	0	100	100	0
11-211-131-2910 Miscellaneous Expenses	0	100	100	0
11-211-132-1130 Part-time Salaries & Wages	1,000	1,000	1,000	0
11-211-132-2380 Departmental Equipment	971	1,200	1,200	0
11-211-132-2610 Office Supplies	0	50	50	0
11-211-132-2910 Miscellaneous Expenses	0	200	200	0
11-211-430-0513 Contribution from others	0	0	0	0
11-211-430-0952 Contribution from Reserve	0	0	0	0
11-211-430-5110 Equipment	0	0	0	0
11-211-801-2210 Fuels/Lubricants	669	900	900	0
11-211-801-2370 Repairs - Parts & Labour	1,910	2,000	2,000	0
11-211-801-3810 Insurance & Licences	1,251	1,300	1,300	0
11-211-802-2210 Fuels/Lubricants	877	900	900	0
11-211-802-2370 Repairs - Parts & Labour	6,239	1,500	1,500	0
11-211-802-3810 Insurance & Licences	1,211	1,200	1,200	0
11-211-803-2210 Fuels/Lubricants	464	800	800	0
11-211-803-2370 Repairs - Parts & Labour	971	1,200	1,200	0
11-211-803-3810 Insurance & Licences	1,043	1,100	1,100	0
Total Hickson Fire Department	128,938	108,025	132,825	24,800
Innerkip Fire Department:				
11-222-021-0513 Miscellaneous Revenue	(1,050)	(2,000)	(2,000)	0
11-222-021-0521 Fees & Service Charges - BB	(48,802)	(30,000)	(35,000)	(5,000)
11-222-121-1110 Distributed Salaries & Wages	0	0	0	0
11-222-121-1130 Part-time Salaries & Wages	81,145	70,000	75,000	5,000
11-222-121-1210 Other Payroll Costs	4,426	3,500	3,500	0
11-222-121-2330 Communications Equipment	3,535	2,000	2,000	0
11-222-121-2380 Departmental Equipment	5,733	5,000	6,000	1,000
11-222-121-2510 Uniforms	0	100	100	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-222-121-2610 Office Supplies	216	75	75	0
11-222-121-3110 Travel/Meals/Conference/Seminars	404	750	750	0
11-222-121-3120 Training & Staff Development	6,987	3,500	4,500	1,000
11-222-121-3170 Memberships & Publications	150	150	150	0
11-222-121-3210 Postage & Courier	61	50	50	0
11-222-121-3260 Telecommunications	1,120	1,200	1,800	600
11-222-121-3270 Alarm/Dispatch	0	0	5,200	5,200
11-222-121-3420 Building Maintenance	1,005	5,000	5,000	0
11-222-121-3430 Grounds Maintenance	1,919	3,000	3,000	0
11-222-121-3610 Electrical Power	1,675	1,800	1,800	0
11-222-121-3630 Natural Gas	2,364	2,500	2,500	0
11-222-121-3810 Insurance & Licences	3,280	3,200	3,400	200
11-222-131-1130 Part-time Salaries & Wages	1,000	1,000	1,000	0
11-222-131-2380 Departmental Equipment	0	500	500	0
11-222-131-2610 Office Supplies	0	100	100	0
11-222-131-2910 Miscellaneous Expenses	0	100	100	0
11-222-132-1130 Part-time Salaries & Wages	1,000	1,000	1,000	0
11-222-132-2380 Departmental Equipment	463	1,000	1,000	0
11-222-132-2610 Office Supplies	0	50	50	0
11-222-132-2910 Miscellaneous Expenses	0	200	200	0
11-222-430-0513 Contribution from others	0	0	0	0
11-222-430-0522 Contribution from BB	0	0	0	0
11-222-430-5110 Equipment	0	0	0	0
11-222-804-2210 Fuels/Lubricants	566	750	750	0
11-222-804-2370 Repairs - Parts & Labour	732	1,500	1,500	0
11-222-804-3810 Insurance & Licences	1,251	1,500	1,500	0
11-222-805-2210 Fuels/Lubricants	596	750	750	0
11-222-805-2370 Repairs - Parts & Labour	2,211	2,500	2,500	0
11-222-805-3810 Insurance & Licences	1,008	1,100	1,100	0
11-222-806-2210 Fuels/Lubricants	450	350	350	0
11-222-806-2370 Repairs - Parts & Labour	888	1,100	1,100	0
11-222-806-3810 Insurance & Licences	865	1,000	1,000	0
Total Innerkip Fire Department	75,200	84,325	92,325	8,000

Tavistock Fire Department:

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-233-021-0513 Miscellaneous Revenue	(7,609)	(5,000)	(5,000)	0
11-233-121-1130 Part-time Salaries & Wages	88,877	70,000	75,000	5,000
11-233-121-1210 Other Payroll Costs	4,549	3,500	4,000	500
11-233-121-2330 Communications Equipment	2,568	2,500	2,500	0
11-233-121-2380 Departmental Equipment	4,982	5,000	6,000	1,000
11-233-121-2510 Uniforms	0	100	100	0
11-233-121-2610 Office Supplies	358	75	75	0
11-233-121-3110 Travel/Meals/Conference/Seminars	595	600	600	0
11-233-121-3120 Training & Staff Development	3,219	3,500	4,500	1,000
11-233-121-3170 Memberships & Publications	150	200	200	0
11-233-121-3210 Postage & Courier	187	50	50	0
11-233-121-3260 Telecommunications	1,120	900	1,800	900
11-233-121-3270 Alarm/Dispatch	0	0	5,200	5,200
11-233-121-3420 Building Maintenance	3,673	2,500	2,500	0
11-233-121-3430 Grounds Maintenance	2,405	3,000	3,000	0
11-233-121-3610 Electrical Power	3,518	5,000	4,500	(500)
11-233-121-3620 Water	1,441	950	1,000	50
11-233-121-3630 Natural Gas	2,179	2,500	2,500	0
11-233-121-3810 Insurance & Licences	3,405	3,250	3,600	350
11-233-131-1130 Part-time Salaries & Wages	1,000	1,000	1,000	0
11-233-131-2380 Departmental Equipment	0	500	500	0
11-233-131-2610 Office Supplies	0	100	100	0
11-233-131-2910 Miscellaneous Expenses	0	100	100	0
11-233-132-1130 Part-time Salaries & Wages	1,000	1,000	1,000	0
11-233-132-1210 Other Payroll Costs	0	100	100	0
11-233-132-2380 Departmental Equipment	463	1,000	1,000	0
11-233-132-2610 Office Supplies	0	50	50	0
11-233-132-2910 Miscellaneous Expenses	0	200	200	0
11-233-430-0952 Contribution from Reserve	0	0	0	0
11-233-430-4210 Principle Payments on Debt	0	0	0	0
11-233-430-4220 Interest Payments on Debt	0	0	0	0
11-233-430-5110 Equipment	0	0	0	0
11-233-807-2210 Fuels/Lubricants	328	500	500	0
11-233-807-2370 Repairs - Parts & Labour	1,113	2,000	2,000	0
11-233-807-3810 Insurance & Licences	1,211	1,200	1,200	0
11-233-808-2210 Fuels/Lubricants	578	900	900	0
11-233-808-2370 Repairs - Parts & Labour	1,300	2,000	2,000	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-233-808-3810 Insurance & Licences	1,048	1,200	1,200	0
11-233-809-2210 Fuels/Lubricants	181	350	350	0
11-233-809-2370 Repairs - Parts & Labour	988	1,000	1,000	0
11-233-809-3810 Insurance & Licences	1,251	1,200	1,200	0
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Total Tavistock Fire Department	126,080	113,025	126,525	13,500
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Township Fire Department:				
11-244-021-0513 Misc. Revenue	(41)	(1,000)	(500)	500
11-244-021-0521 Fees & Service Charges - BB	(9,975)	(10,000)	(10,000)	0
11-244-021-0531 Fire Department Revenue	(295)	0	0	0
11-244-121-1110 Distributed Salaries & Wages	57,653	44,000	50,000	6,000
11-244-121-1150 Vacation, Stats, Sick & Holiday	6,605	5,300	6,500	1,200
11-244-121-1210 Overhead	14,762	12,000	13,000	1,000
11-244-121-2330 Communications Equipment	0	400	400	0
11-244-121-2380 Departmental Equipment	211	500	500	0
11-244-121-2510 Uniforms	125	500	500	0
11-244-121-2610 Office Supplies	229	250	250	0
11-244-121-2910 Miscellaneous Expense	150	250	250	0
11-244-121-3110 Travel/Meals/Conference/Seminars	1,085	1,750	1,750	0
11-244-121-3120 Training & Staff Development	1,036	1,000	1,000	0
11-244-121-3170 Membership & Publications	666	750	750	0
11-244-121-3210 Postage & Courier	106	150	150	0
11-244-121-3260 Telecommunications	1,629	1,700	1,700	0
11-244-121-3290 Print, Advertising & Promotion	131	1,000	500	(500)
11-244-121-3810 Insurance & Licences	54	50	50	0
11-244-131-1110 Distributed Salaries & Wages	224	0	0	0
11-244-131-1130 Part-time Salaries & Wages	2,884	0	2,500	2,500
11-244-131-1210 Other Payroll Costs	54	0	0	0
11-244-131-2380 Departmental Equipment	463	500	500	0
11-244-131-2610 Office Supplies	0	50	50	0
11-244-131-2910 Miscellaneous Expenses	1,396	500	500	0
11-244-132-1110 Distributed Salaries & Wages	368	0	0	0
11-244-132-1210 Other Payroll Costs	95	0	0	0
11-244-132-2380 Departmental Equipment	463	500	500	0
11-244-132-2610 Office Supplies	0	150	150	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-244-132-2910 Miscellaneous Expenses	0	300	300	0
11-244-430-0522 Capital Contribution from Others	0	0	0	0
11-244-430-0952 Contribution from Reserve	0	0	0	0
11-244-430-5110 Equipment	0	0	0	0
11-244-430-5170 Construction	0	0	0	0
11-244-430-5390 Appropriation to Reserve	0	0	0	0
11-244-834-1110 Distributed Salaries & Wages	0	50	0	(50)
11-244-834-1210 Overhead	0	10	0	(10)
11-244-834-2210 Fuels/Lubricants	1,849	2,200	2,000	(200)
11-244-834-2370 Repairs - Parts & Labour	102	1,000	1,000	0
11-244-834-3810 Insurance & Licences	682	750	750	0
Total Township Fire Department	82,710	64,610	75,050	10,440
Total Fire Department	412,927	369,985	426,725	56,740
Police				
EZT Police Services Board:				
11-252-121-1120 PSB Wages - Taxable	159	0	5,133	5,133
11-252-121-1121 PSB Wages - Tax Exempt	79	0	2,567	2,567
11-252-121-1210 Other Payroll Costs	3	0	250	250
11-252-121-3110 Travel/Meals/Conference/Seminars	0	0	4,000	4,000
11-252-121-3170 Memberships & Publications	0	0	1,000	1,000
11-252-121-3290 Print, Advertising & Promotion	681	0	500	500
Total EZT Police Services Board	923	0	13,450	13,450
OPP Contract:				
11-253-121-3410 Contracted Services (OPP)	299,676	0	1,091,000	1,091,000
Total OPP Contract	299,676	0	1,091,000	1,091,000

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Other Police Costs:				
11-253-006-0331 Police Specific Grant	0	0	(30,000)	(30,000)
11-253-021-0575 Criminal Record Check Fees	(225)	0	0	0
11-253-121-3410 Contracted Services (OPP)	0	0	0	0
11-253-021-0952 Transfer from Reserve	(12,881)	0	0	0
11-253-121-3420 Building Maintenance	602	0	10,000	10,000
11-253-121-5390 Appropriation to Reserve	300,000	0	250,000	250,000
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Total Other Police Costs	287,496	0	230,000	230,000
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Oxford Community Police Service:				
11-254-121-3310 Professional Services	768,594	1,356,992	0	(1,356,992)
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Total Oxford Community Police Service	768,594	1,356,992	0	(1,356,992)
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Police Total	1,356,688	1,356,992	1,334,450	(22,542)
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Protective Services

CEMC:

11-246-021-0513 Misc Revenue	(1,882)	(1,000)	0	1,000
11-246-121-1110 Distributed Salaries & Wages	20,223	25,000	25,000	0
11-246-121-1150 Vacation, Sick, Stats, Holidays	7,064	6,700	8,000	1,300
11-246-121-1210 Overhead	5,423	6,900	7,000	100
11-246-121-2380 Departmental Equipment	220	0	100	100
11-246-121-2610 Office Supplies	41	250	250	0
11-246-121-2910 Misc Expense	0	250	250	0
11-246-121-3110 Travel/Meals/Conference/Seminars	1,244	2,000	1,500	(500)
11-246-121-3120 Training and Staff Development	125	1,000	1,000	0
11-246-121-3125 Public Education Events	865	1,000	1,000	0
11-246-121-3170 Membership & Publications	0	200	200	0
11-246-121-3210 Postage & Courier	0	500	500	0
11-246-121-3260 Telecommunications	1,498	1,200	1,500	300
11-246-121-3290 Print, Advertising & Promotion	1,528	3,000	3,000	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-246-121-3440 Equipment Maintenance	0	250	0	(250)
11-246-121-5390 Appropriation to Reserve	1,000	0	0	0
11-246-430-0952 Contribution From Reserve	0	0	0	0
11-246-430-5110 Equipment	0	0	0	0
11-246-430-5390 Appropriation to Reserve	0	0	0	0
11-246-021-0576 Donations	(1,000)	0	0	0
Total CEMC	36,348	47,250	49,300	2,050
By-law Enforcement:				
11-261-021-0811 Fines	(700)	(500)	(500)	0
11-261-121-1110 Distributed Salaries & Wages	12,882	13,000	13,000	0
11-261-121-1210 Overhead	3,372	3,600	3,600	0
11-261-121-2610 Office Supplies	0	250	250	0
11-261-121-3110 Travel/Meals/Conference/Seminars	0	500	500	0
11-261-121-3120 Training & Staff Development	0	500	500	0
11-261-121-3170 Memberships & Publications	155	100	100	0
11-261-121-3290 Print, Advertising & Promotion	37	0	0	0
11-261-121-3310 Professional Services	0	5,000	2,500	(2,500)
Total By-law Enforcement	15,747	22,450	19,950	(2,500)
Animal Control Services:				
11-281-021-0724 Dog Licences	(22,180)	(22,000)	(20,000)	2,000
11-281-121-1131 Dog Licencing - Salaries & Wages	7,482	7,500	7,000	(500)
11-281-121-1132 Livestock Evaluations - Salaries & Wages	200	400	400	0
11-281-121-1133 Fence Viewers - Salaries & Wages	477	200	200	0
11-281-121-2610 Office Supplies	726	750	750	0
11-281-121-2910 Misc. Expense	467	0	0	0
11-281-121-3360 Animal Collection & Pound Services	7,329	8,000	8,000	0
11-281-121-3910 Livestock Claims	400	1,000	1,000	0
Total Animal Control Services	(5,099)	(4,150)	(2,650)	1,500

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Total Protective Services	46,996	65,550	66,600	1,050
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Building Department				
Building and Structural Inspections:				
11-271-021-0513 Misc Revenue	(10)	0	0	0
11-271-121-1110 Distributed Salaries & Wages	64,265	75,000	73,000	(2,000)
11-271-121-1150 Vacation, Stats, Sick & Holidays	13,401	12,000	12,000	0
11-271-121-1210 Overhead	16,668	20,000	20,000	0
11-271-121-2380 Departmental Equipment	22	150	100	(50)
11-271-121-2510 Uniforms	125	250	250	0
11-271-121-2610 Office Supplies	482	500	500	0
11-271-121-2910 Miscellaneous Expense	69	0	0	0
11-271-121-3110 Travel/Meals/Conference/Seminars	2,024	4,000	3,000	(1,000)
11-271-121-3120 Training & Staff Development	600	4,000	2,500	(1,500)
11-271-121-3170 Memberships & Publications	1,273	650	650	0
11-271-121-3210 Postage & Courier	0	100	100	0
11-271-121-3260 Telecommunications	1,241	1,200	1,200	0
11-271-121-3810 Insurance & Licences	8,553	9,000	9,000	0
11-271-430-5110 Equipment	0	0	0	0
11-271-430-5390 Appropriation to Reserve	0	0	0	0
11-271-812-2210 Fuels/Lubricants	1,791	3,000	3,000	0
11-271-812-2370 Repairs - Parts & Labour	878	1,500	1,500	0
11-271-812-3810 Insurance & Licences	629	800	800	0
11-271-021-0721 Building Permits	(47,667)	(50,000)	(50,000)	0
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Total Building and Structural Inspections	64,345	82,150	77,600	(4,550)
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Roads & Public Works

Administration & Overhead:

11-311-021-0513 Misc. Revenue	(20,117)	(15,000)	(5,000)	10,000
11-311-021-0952 Contribution from Reserve	0	0	0	0
11-311-121-1110 Distributed Salaries & Wages	122,068	120,000	125,000	5,000
11-311-121-1130 Part Time Salaries & Wages	152	0	0	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-311-121-1140 Overtime, Shift, Recall	5,254	7,500	6,000	(1,500)
11-311-121-1150 Vacation, Stats, Sick & Holidays	49,203	45,000	50,000	5,000
11-311-121-1210 Overhead	33,018	30,000	35,000	5,000
11-311-121-2510 Uniforms	2,521	2,000	2,500	500
11-311-121-2610 Office Supplies	441	500	500	0
11-311-121-3110 Travel/Meals/Conference/Seminars	2,326	6,500	5,500	(1,000)
11-311-121-3120 Training & Staff Development	3,744	1,500	5,000	3,500
11-311-121-3170 Memberships & Publications	1,040	1,200	1,200	0
11-311-121-3210 Postage & Courier	17	100	100	0
11-311-121-3260 Telecommunications	6,578	7,000	7,000	0
11-311-121-3290 Print, Advertising & Promotion	830	1,500	1,000	(500)
11-311-121-3310 Professional Services	3,360	5,000	5,000	0
11-311-121-3510 Equipment Rentals - Owned	1,903	2,000	2,000	0
11-311-121-3810 Insurance & Licences	68,628	68,000	72,000	4,000
11-311-121-5390 Appropriation to Reserve from Operating	107,000	107,000	100,000	(7,000)
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Total Administration & Overhead	387,965	389,800	412,800	23,000
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Equipment				
1999 Champion 740A:				
11-311-821-0761 Equipment Rental - Owned Equipment	(35,825)	(45,000)	(45,000)	0
11-311-821-1110 Distributed Salaries & Wages	1,336	1,750	1,750	0
11-311-821-1210 Overhead	324	500	500	0
11-311-821-2210 Fuels/Lubricants	9,054	14,000	14,000	0
11-311-821-2370 Repairs - Parts & Labour	1,071	5,000	5,000	0
11-311-821-3810 Insurance & Licences	732	1,300	1,300	0
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Total 1999 Champion 740A	(23,308)	(22,450)	(22,450)	0
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2004 Volvo 730B:				
11-311-823-0761 Equipment Rental - Owned Equipment	(45,120)	(52,000)	(52,000)	0
11-311-823-1110 Distributed Salaries & Wages	2,129	1,750	1,750	0
11-311-823-1210 Overhead	567	500	500	0
11-311-823-2210 Fuels/Lubricants	9,595	15,000	15,000	0
11-311-823-2370 Repairs - Parts & Labour	7,241	3,500	3,500	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-311-823-3810 Insurance & Licences	550	700	700	0
Total 2004 Volvo 730B	(25,037)	(30,550)	(30,550)	0
2005 John Deere Tractor:				
11-311-824-0761 Equipment Rental - Owned Equipment	(14,145)	(20,000)	(22,000)	(2,000)
11-311-824-1110 Distributed Salaries & Wages	982	1,000	1,000	0
11-311-824-1150 Vacation, Stats, Sick & Holidays	0	0	0	0
11-311-824-1210 Overhead	231	250	250	0
11-311-824-2210 Fuels/Lubricants	2,354	3,000	3,000	0
11-311-824-2370 Repairs - Parts & Labour	343	1,500	1,500	0
11-311-824-3810 Insurance & Licences	153	300	300	0
Total 2005 John Deere Tractor	(10,081)	(13,950)	(15,950)	(2,000)
John Deere 444E Loader:				
11-311-826-0761 Equipment Rental - Owned Equipment	(11,043)	(17,000)	(17,000)	0
11-311-826-1110 Distributed Salaries & Wages	903	1,500	1,500	0
11-311-826-1210 Overhead	235	300	300	0
11-311-826-2210 Fuels/Lubricants	2,345	3,000	3,000	0
11-311-826-2370 Repairs - Parts & Labour	394	4,500	4,500	0
11-311-826-3810 Insurance & Licences	339	550	550	0
Total John Deere 444E Loader	(6,828)	(7,150)	(7,150)	0
Chainsaws & other small eqp:				
11-311-827-1110 Distributed Salaries & Wages	1,840	2,500	2,500	0
11-311-827-1150 Vacation, Stats, Sick & Holidays	0	0	0	0
11-311-827-1210 Overhead	489	500	500	0
11-311-827-2210 Fuels/Lubricants	1,736	2,500	2,500	0
11-311-827-2370 Repairs - Parts & Labour	3,907	3,500	3,500	0
Total Chainsaws & other small eqp	7,972	9,000	9,000	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Snowplows, Wings, etc.:				
11-311-828-1110 Distributed Salaries & Wages	3,682	5,500	5,500	0
11-311-828-1210 Overhead	887	1,400	1,400	0
11-311-828-2370 Repairs - Parts & Labour	12,236	10,000	10,000	0
11-311-828-3810 Insurance & Licences	19	0	0	0
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Total Snowplows, Wings, etc.	16,825	16,900	16,900	0
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2006 Vermeere BC-1000-XL Chipper:				
11-311-829-0761 Equipment Rental-Owned Equipment	(1,463)	(2,800)	(2,800)	0
11-311-829-1110 Distributed Salaries & Wages	0	500	500	0
11-311-829-1210 Overhead	0	100	100	0
11-311-829-2210 Fuels/Lubricants	0	100	100	0
11-311-829-2370 Repairs-Parts & Labour	0	0	0	0
11-311-829-3810 Insurance & Licences	105	100	100	0
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Total 2006 Vermeere BC-1000-XL Chipper	(1,358)	(2,000)	(2,000)	0
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2008 Sterling Dump Truck:				
11-311-830-0761 Equipment Rental - Owned Equipment	(50,050)	(47,000)	(50,000)	(3,000)
11-311-830-1110 Distributed Salaries & Wages	2,182	3,000	3,000	0
11-311-830-1210 Overhead	626	750	750	0
11-311-830-2210 Fuels/Lubricants	11,844	14,000	14,000	0
11-311-830-2370 Repairs - Parts & Labour	3,176	4,900	4,900	0
11-311-830-3810 Insurance & Licences	2,257	2,800	2,800	0
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Total 2008 Sterling Dump Truck	(29,965)	(21,550)	(24,550)	(3,000)
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2006 Volvo Dump Truck:				
11-311-831-0761 Equipment Rental - Owned Equipment	(49,250)	(50,000)	(50,000)	0
11-311-831-1110 Distributed Salaries & Wages	1,722	2,000	2,000	0
11-311-831-1210 Overhead	462	400	400	0
11-311-831-2210 Fuels/Lubricants	10,263	15,000	15,000	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-311-831-2370 Repairs - Parts & Labour	5,549	4,800	4,800	0
11-311-831-3810 Insurance & Licences	1,802	2,150	2,150	0
Total 2006 Volvo Dump Truck	(29,453)	(25,650)	(25,650)	0
2006 Sterling 1375:				
11-311-832-0761 Equipment Rental - Owned Equipment	(17,912)	(25,000)	(25,000)	0
11-311-832-1110 Distributed Salaries & Wages	1,184	2,500	2,500	0
11-311-832-1210 Overhead	235	625	625	0
11-311-832-2210 Fuels/Lubricants	3,845	5,500	5,500	0
11-311-832-2370 Repairs - Parts & Labour	1,934	4,500	4,500	0
11-311-832-3810 Insurance & Licences	1,760	2,000	2,000	0
Total 2006 Sterling 1375	(8,954)	(9,875)	(9,875)	0
2007 Sierra (Roads):				
11-311-833-0761 Equipment Rental - Owned Equipment	(9,701)	(15,000)	(15,000)	0
11-311-833-1110 Distributed Salaries & Wages	360	500	500	0
11-311-833-1210 Overhead	103	125	125	0
11-311-833-2210 Fuels/Lubricants	2,315	5,000	5,000	0
11-311-833-2370 Repairs - Parts & Labour	1,060	2,000	2,000	0
11-311-833-3810 Insurance & Licences	597	700	700	0
Total 2007 Sierra (Roads)	(5,264)	(6,675)	(6,675)	0
2004 Ford F-150(PW Foreman):				
11-311-835-0761 Equipment Rental - Owned Equipment	(3,489)	(4,000)	(4,000)	0
11-311-835-1110 Distributed Salaries & Wages	270	600	600	0
11-311-835-1210 Overhead	72	150	150	0
11-311-835-2210 Fuels/Lubricants	4,662	7,000	7,000	0
11-311-835-2370 Repairs - Parts & Labour	2,200	3,500	3,500	0
11-311-835-3810 Insurance & Licences	629	800	800	0
Total 2004 Ford F-150(PW Foreman)	4,344	8,050	8,050	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change

2009 GMC Sierra Pickup(PW Manager):				
11-311-836-1110 Distributed Salaries & Wages	486	500	500	0
11-311-836-1210 Overhead	142	200	200	0
11-311-836-2210 Fuels/Lubricants	5,171	6,000	6,000	0
11-311-836-2370 Repairs - Parts & Labour	1,392	3,500	3,500	0
11-311-836-3810 Insurance & Licences	1,126	700	700	0

Total 2009 GMC Sierra Pickup(PW Manager)	8,318	10,900	10,900	0

Total Equipment	(102,789)	(95,000)	(100,000)	(5,000)

Facilities:				
11-312-121-1110 Distributed Salaries & Wages	8,003	7,000	7,000	0
11-312-121-1150 Vacation, Stats, Sick, &Holidays	0	0	0	0
11-312-121-1210 Overhead	1,872	1,750	1,750	0
11-312-121-2330 Communications Equipment	527	750	750	0
11-312-121-2380 Departmental Equipment	7,905	11,000	11,000	0
11-312-121-3420 Building Maintenance	11,260	5,500	5,500	0
11-312-121-3430 Grounds Maintenance	462	1,000	1,000	0
11-312-121-3505 Equipment Rentals - Hired	0	0	0	0
11-312-121-3510 Equipment Rentals - Owned	1,700	2,500	2,500	0
11-312-121-3610 Electrical Power	5,002	5,000	5,000	0
11-312-121-3630 Natural Gas	4,310	5,500	5,500	0
11-312-121-3810 Insurance & Licences	2,029	2,000	2,000	0
11-312-430-0952 Contribution from Reserve	0	0	0	0
11-312-430-5110 Equipment	0	0	0	0
11-312-430-5120 Building Improvements	0	0	0	0
11-312-430-5390 Appropriation to Reserve	0	0	0	0

Total Facilities	43,070	42,000	42,000	0

Road Maintenance

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Misc Revenue:				
11-313-021-0513 Misc. Revenue	(6,064)	(5,000)	(5,000)	0
Total Misc Revenue	(6,064)	(5,000)	(5,000)	0
HM-Patching/Base Repair:				
11-313-315-1110 Distributed Salaries & Wages	2,124	4,500	4,500	0
11-313-315-1210 Overhead	517	1,000	1,000	0
11-313-315-2110 Granulars & Asphalt	410	4,000	4,000	0
11-313-315-3505 Equipment Rentals - Hired	0	18,000	18,000	0
11-313-315-3510 Equipment Rentals - Owned	1,550	6,000	6,000	0
Total HM-Patching/Base Repair	4,602	33,500	33,500	0
HM-Sweeping:				
11-313-317-1110 Distributed Salaries & Wages	342	250	250	0
11-313-317-1210 Overhead	45	50	50	0
11-313-317-3505 Equipment Rentals - Hired	3,706	4,000	5,000	1,000
11-313-317-3510 Equipment Rentals - Owned	320	1,600	1,600	0
Total HM-Sweeping	4,414	5,900	6,900	1,000
HM-Shoulder Maintenance:				
11-313-318-1110 Distributed Salaries & Wages	1,915	4,000	4,000	0
11-313-318-1210 Overhead	550	1,000	1,000	0
11-313-318-2110 Granulars & Asphalt	152	10,000	10,000	0
11-313-318-3505 Equipment Rentals - Hired	0	3,000	5,000	2,000
11-313-318-3510 Equipment Rentals - Owned	2,085	8,000	8,000	0
Total HM-Shoulder Maintenance	4,701	26,000	28,000	2,000
HM-Other Maintenance:				
11-313-319-1110 Distributed Salaries & Wages	0	500	500	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-313-319-1210 Overhead	0	100	100	0
11-313-319-2180 Building Materials	0	500	500	0
11-313-319-3310 Professional Services	0	450	450	0
11-313-319-3505 Equipment Rentals - Hired	5,505	500	500	0
11-313-319-3510 Equipment Rentals - Owned	0	3,000	3,000	0
Total HM-Other Maintenance	5,505	5,050	5,050	0
LM - Patch Gravel Surface:				
11-313-331-1110 Distributed Salaries & Wages	3,599	2,000	2,000	0
11-313-331-1210 Overhead	732	400	400	0
11-313-331-2110 Granulars & Asphalt	8,652	5,300	5,300	0
11-313-331-3510 Equipment Rentals - Owned	6,390	5,300	5,300	0
Total LM - Patch Gravel Surface	19,373	13,000	13,000	0
LM-Grading:				
11-313-334-1110 Distributed Salaries & Wages	14,553	18,000	18,000	0
11-313-334-1210 Overhead	4,024	4,500	4,500	0
11-313-334-3510 Equipment Rentals - Owned	32,300	42,000	42,000	0
Total LM-Grading	50,876	64,500	64,500	0
LM-Dust Control:				
11-313-335-1110 Distributed Salaries & Wages	5,905	5,000	5,000	0
11-313-335-1210 Overhead	1,371	1,250	1,250	0
11-313-335-2420 Calcium - Bagged	0	0	0	0
11-313-335-3510 Equipment Rentals - Owned	11,458	11,500	11,500	0
11-313-335-3555 Roads Contracted Services	75,057	85,000	85,000	0
Total LM-Dust Control	93,790	102,750	102,750	0
LM-Gravel Resurfacing:				

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-313-337-1110 Distributed Salaries & Wages	3,554	4,000	4,000	0
11-313-337-1210 Overhead	597	1,000	1,000	0
11-313-337-3510 Equipment Rentals - Owned	7,645	8,000	8,000	0
11-313-337-3555 Roads Contracted Services	132,097	140,000	150,000	10,000
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Total LM-Gravel Resurfacing	143,893	153,000	163,000	10,000
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RM-Grass Cutting/Seed/Sod:				
11-313-341-1110 Distributed Salaries & Wages	4,383	4,000	4,000	0
11-313-341-1150 Vacation, Stats, Sick& Holiday	0	0	0	0
11-313-341-1210 Overhead	540	1,000	1,000	0
11-313-341-2120 Seed/Sod/Soils	1,328	2,000	2,000	0
11-313-341-3505 Equipment Rentals - Hired	1,121	0	0	0
11-313-341-3510 Equipment Rentals - Owned	7,129	9,000	9,000	0
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Total RM-Grass Cutting/Seed/Sod	14,500	16,000	16,000	0
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RM-Tree Planting & Removal:				
11-313-342-1110 Distributed Salaries & Wages	14,909	13,000	13,000	0
11-313-342-1210 Overhead	3,767	3,250	3,250	0
11-313-342-2150 Trees & Fertilizer	2,549	3,000	3,000	0
11-313-342-3505 Equipment Rentals - Hired	25,285	20,000	20,000	0
11-313-342-3510 Equipment Rentals - Owned	14,537	17,000	17,000	0
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Total RM-Tree Planting & Removal	61,047	56,250	56,250	0
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RM-Debris Pickup:				
11-313-345-1110 Distributed Salaries & Wages	1,282	2,000	2,000	0
11-313-345-1150 Vacation, Stats, Sick & Holidays	0	0	0	0
11-313-345-1210 Overhead	308	500	500	0
11-313-345-2910 Misc. Expense	2,463	300	300	0
11-313-345-3510 Equipment Rentals - Owned	1,045	2,000	2,000	0
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Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Total RM-Debris Pickup	5,099	4,800	4,800	0

RM-Ditching:				
11-313-346-1110 Distributed Salaries & Wages	11,701	8,000	8,000	0
11-313-346-1150 Vacation, Stats, Sick & Holidays	0	0	0	0
11-313-346-1210 Overhead	3,650	2,250	2,250	0
11-313-346-2110 Granulars & Asphalt	2,260	100	100	0
11-313-346-2140 Culverts	0	1,600	1,600	0
11-313-346-2180 Building Materials	0	500	500	0
11-313-346-3505 Equipment Rentals - Hired	7,693	9,000	9,000	0
11-313-346-3510 Equipment Rentals - Owned	21,245	12,000	12,000	0

Total RM-Ditching	46,549	33,450	33,450	0

RM-Other Roadside Maintenance:				
11-313-347-1110 Distributed Salaries & Wages	1,087	2,500	2,500	0
11-313-347-1210 Overhead	280	600	600	0
11-313-347-2110 Granulars & Asphalt	0	200	200	0
11-313-347-3505 Equipment Rentals - Hired	2,521	500	500	0
11-313-347-3510 Equipment Rentals - Owned	1,158	2,900	2,900	0

Total RM-Other Roadside Maintenance	5,045	6,700	6,700	0

RM-Sewers & Drains:				
11-313-348-1110 Distributed Salaries & Wages	78	1,500	1,500	0
11-313-348-1210 Overhead	12	400	400	0
11-313-348-2110 Granulars & Asphalt	279	200	200	0
11-313-348-2140 Culverts	0	300	300	0
11-313-348-2180 Building Materials	0	250	250	0
11-313-348-3505 Equipment Rentals - Hired	760	3,000	3,000	0
11-313-348-3510 Equipment Rentals - Owned	175	1,500	1,500	0

Total RM-Sewers & Drains	1,304	7,150	7,150	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
RM-Catchbasin Repairs/Cleaning:				
11-313-349-1110 Distributed Salaries & Wages	1,612	2,500	2,500	0
11-313-349-1150 Vacation, Stats, Sick & Holidays	0	0	0	0
11-313-349-1210 Overhead	339	700	700	0
11-313-349-2180 Building Materials	343	2,000	2,000	0
11-313-349-3505 Equipment Rentals - Hired	640	1,000	1,000	0
11-313-349-3510 Equipment Rentals - Owned	1,110	4,000	4,000	0
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Total RM-Catchbasin Repairs/Cleaning	4,044	10,200	10,200	0
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Bridge Maintenance:				
11-313-361-1110 Distributed Salaries & Wages	1,018	2,000	2,000	0
11-313-361-1150 Vacation, Stats, Sick & Holidays	0	0	0	0
11-313-361-1210 Overhead	258	300	300	0
11-313-361-2110 Granulars & Asphalt	0	250	250	0
11-313-361-2180 Building Materials	0	200	200	0
11-313-361-3510 Equipment Rentals - Owned	1,265	3,000	3,000	0
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Total Bridge Maintenance	2,540	5,750	5,750	0
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Culvert Installation & Repair:				
11-313-364-1110 Distributed Salaries & Wages	4,236	3,000	3,000	0
11-313-364-1210 Overhead	1,176	1,000	1,000	0
11-313-364-2110 Granulars & Asphalt	1,461	2,000	2,000	0
11-313-364-2140 Culverts	3,378	8,000	8,000	0
11-313-364-3505 Equipment Rentals - Hired	3,496	5,500	5,500	0
11-313-364-3510 Equipment Rentals - Owned	4,998	5,000	5,000	0
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Total Culvert Installation & Repair	18,744	24,500	24,500	0
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Signs/Barricades/Guard Rails:				
11-313-371-1110 Distributed Salaries & Wages	5,088	5,000	5,000	0
11-313-371-1150 Vacation, Stat, Sick & Holiday	0	0	0	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-313-371-1210 Overhead	1,482	1,500	1,500	0
11-313-371-2160 Signs/Posts/Guide Rails/Barricades/Hardwa	5,785	6,000	6,000	0
11-313-371-3510 Equipment Rentals - Owned	1,905	2,000	2,000	0
Total Signs/Barricades/Guard Rails	14,261	14,500	14,500	0
Total Road Maintenance	494,223	578,000	591,000	13,000
Winter Control				
Misc. Revenue:				
11-314-021-0513 Misc. Revenue	(2,177)	(2,000)	(2,000)	0
Total Misc. Revenue	(2,177)	(2,000)	(2,000)	0
Truck-Plowing/Salting/Sanding:				
11-314-411-1110 Distributed Salaries & Wages	17,645	25,000	25,000	0
11-314-411-1210 Overhead	3,438	6,250	6,250	0
11-314-411-2430 Sand & Salt	18,191	25,000	25,000	0
11-314-411-3510 Equipment Rentals - Owned	28,770	45,000	42,500	(2,500)
Total Truck-Plowing/Salting/Sanding	68,044	101,250	98,750	(2,500)
Grader-Plowing/Iceblading:				
11-314-412-1110 Distributed Salaries & Wages	4,609	10,000	10,000	0
11-314-412-1210 Overhead	909	2,500	2,500	0
11-314-412-3510 Equipment Rentals - Owned	9,195	25,000	25,000	0
Total Grader-Plowing/Iceblading	14,713	37,500	37,500	0
Snowfence Erection & Removal:				
11-314-414-1110 Distributed Salaries & Wages	4,348	3,500	3,500	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-314-414-1210 Overhead	814	1,000	1,000	0
11-314-414-2741 Snowfence	792	1,000	1,000	0
11-314-414-3510 Equipment Rentals - Owned	2,850	5,000	5,000	0
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Total Snowfence Erection & Removal	8,805	10,500	10,500	0
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Other Winter Activities:				
11-314-415-1110 Distributed Salaries & Wages	641	1,500	1,500	0
11-314-415-1210 Overhead	100	400	400	0
11-314-415-3510 Equipment Rentals - Owned	515	4,500	4,500	0
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Total Other Winter Activities	1,255	6,400	6,400	0
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Snow Removal from Streets:				
11-314-416-1110 Distributed Salaries & Wages	2,698	2,000	2,000	0
11-314-416-1210 Overhead	529	400	400	0
11-314-416-3505 Equipment Rentals - Hired	3,138	3,000	3,000	0
11-314-416-3510 Equipment Rentals - Owned	5,900	4,000	4,000	0
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Total Snow Removal from Streets	12,265	9,400	9,400	0
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Snow Removal Parking Lots:				
11-314-417-1110 Distributed Salaries & Wages	0	500	500	0
11-314-417-1210 Other Payroll Costs	0	100	100	0
11-314-417-3505 Equipment Rentals - Hired	2,169	2,000	2,000	0
11-314-417-3510 Equipment Rentals - Owned	120	3,000	3,000	0
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Total Snow Removal Parking Lots	2,289	5,600	5,600	0
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Snow Removal Sidewalks:				
11-314-418-3505 Equipment Rentals - Hired	2,175	0	15,000	15,000
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Total Snow Removal Sidewalks	2,175	0	15,000	15,000

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Total Snow Removal	107,369	168,650	181,150	12,500
Other Activities				
Sidewalks:				
11-322-531-1110 Distributed Salaries & Wages	1,155	5,000	2,500	(2,500)
11-322-531-1210 Overhead	380	1,000	500	(500)
11-322-531-2110 Granulars & Asphalt	0	500	0	(500)
11-322-531-2180 Building Materials	4,972	8,000	7,500	(500)
11-322-531-3505 Equipment Rentals - Hired	7,132	29,000	8,000	(21,000)
11-322-531-3510 Equipment Rentals - Owned	700	3,000	1,500	(1,500)
Total Sidewalks	14,339	46,500	20,000	(26,500)
Leaf & Yard Waste Program:				
11-351-021-0514 Revenue from County	(50,750)	(28,000)	(45,000)	(17,000)
11-351-121-1110 Distributed Salaries & Wages	12,652	9,000	10,000	1,000
11-351-121-1150 Vacation, Stat, Sick & Holiday	0	0	0	0
11-351-121-1210 Overhead	3,429	2,500	3,000	500
11-351-121-2910 Misc. Expense	186	500	500	0
11-351-121-3505 Equipment Rental - Hired	8,504	1,000	7,500	6,500
11-351-121-3510 Equipment Rental - Owned	25,980	15,000	24,000	9,000
Total Leaf & Yard Waste Program	(0)	0	0	0
Streetlighting:				
11-371-121-1110 Distributed Salaries & Wages	0	300	0	(300)
11-371-121-1210 Overhead	0	100	0	(100)
11-371-121-2710 Electrical Materials	2,514	2,000	2,500	500
11-371-121-3505 Equipment Rentals - Hired	11,377	9,000	11,000	2,000
11-371-121-3510 Equipment Rentals - Owned	0	0	0	0
11-371-121-3610 Electrical Power	41,544	30,000	40,000	10,000

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Total Streetlighting	55,434	41,400	53,500	12,100
Total Other Activities	69,773	87,900	73,500	(14,400)
Total Roads & PW	999,611	1,171,350	1,200,450	29,100

Parks & Facilities

Hickson Park:

11-751-021-0513 Misc. Revenue	(990)	0	0	0
11-751-021-0574 Facility Rentals	(245)	0	0	0
11-751-021-0852 Contribution from LRC & Service Clubs	0	0	0	0
11-751-121-2872 Grass Cutting	2,300	2,500	2,000	(500)
11-751-121-2875 Booth/Pavilion R & M	1,982	1,500	1,500	0
11-751-121-2876 Playground R & M	0	500	500	0
11-751-121-2877 Fencing R & M	0	500	500	0
11-751-121-2878 Floodlight R & M	0	500	500	0
11-751-121-2879 Grounds/Diamond R & M	2,127	2,000	2,000	0
11-751-121-2910 Misc. Expense	95	500	250	(250)
11-751-121-3260 Telecommunications	827	800	825	25
11-751-121-3436 Facility Maintenance Services	1,000	1,000	1,000	0
11-751-121-3530 Garbage Container Rental & Disposal	997	800	1,000	200
11-751-121-3610 Electrical Power	2,489	2,500	3,000	500
11-751-121-3810 Insurance & Licences	2,616	2,700	2,800	100
11-751-121-5390 Appropriation to Reserve	1,235	0	0	0
11-751-430-0513 Contribution from Others	0	0	0	0
11-751-430-0952 Contribution from Reserve	0	0	0	0
11-751-430-5170 Construction	0	0	0	0
11-751-430-5390 Appropriation to Reserve	0	0	0	0
Total Hickson Park	14,432	15,800	15,875	75

Innerkip Park:

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-752-121-2872 Grass Cutting	3,850	4,500	4,000	(500)
11-752-121-2875 Booth/Pavilion R & M	829	1,500	1,500	0
11-752-121-2876 Playground R & M	0	750	750	0
11-752-121-2877 Fencing R & M	0	500	500	0
11-752-121-2878 Floodlight R & M	0	750	750	0
11-752-121-2879 Grounds/Diamond R & M	5,432	3,000	3,000	0
11-752-121-2910 Misc. Expense	1,212	500	500	0
11-752-121-3260 Telecommunications	884	900	900	0
11-752-121-3436 Facility Maintenance Services	1,120	1,000	1,000	0
11-752-121-3530 Garbage Container Rental & Disposal	2,879	2,400	2,500	100
11-752-121-3610 Electrical Power	5,268	4,500	5,500	1,000
11-752-121-3810 Insurance & Licences	2,451	2,500	2,600	100
11-752-430-0513 Contribution from others	0	0	0	0
11-752-430-5110 Equipment	0	0	0	0
11-752-430-5170 Construction	0	0	0	0
11-752-430-5390 Appropriation to Reserve	0	0	0	0
11-752-430-9751 Unfunded Liability	0	0	0	0
11-752-851-2370 Repairs - Parts & Labour	0	0	0	0
Total Innerkip Park	23,924	22,800	23,500	700
Tavistock Park:				
11-753-021-0513 Misc. Revenue	0	0	0	0
11-753-021-0574 Facility Rentals	(2,816)	(2,700)	(2,300)	400
11-753-121-2872 Grass Cutting	3,662	4,500	3,500	(1,000)
11-753-121-2875 Booth/Pavilion R & M	308	700	700	0
11-753-121-2876 Playground R & M	151	400	400	0
11-753-121-2877 Fencing R & M	0	200	200	0
11-753-121-2878 Floodlight R & M	796	150	150	0
11-753-121-2879 Grounds/Diamond R & M	5,792	4,300	5,500	1,200
11-753-121-2910 Misc. Expense	756	0	750	750
11-753-121-3410 Contracted Management Services	4,709	4,800	4,700	(100)
11-753-121-3436 Facility Maintenance Services	0	200	200	0
11-753-121-3530 Garbage Container Rental & Disposal	0	100	100	0
11-753-121-3610 Electrical Power	2,022	2,000	2,300	300
11-753-121-3650 Floodlight Electrical Power	814	500	900	400

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-753-121-3810 Insurance & Licences	2,661	2,600	2,800	200
11-753-430-0513 Contribution from others	0	0	0	0
11-753-430-0952 Contribution from Reserve	0	0	0	0
11-753-430-5110 Equipment	0	0	0	0
11-753-430-5170 Construction	0	0	0	0
11-753-430-5390 Appropriation to Reserve	0	0	0	0
Total Tavistock Park	18,856	17,750	19,900	2,150
Innerkip Estates Park:				
11-754-121-2872 Grass Cutting	1,970	2,500	2,000	(500)
11-754-121-2910 Misc. Expense	754	500	500	0
Total Innerkip Estates Park	2,724	3,000	2,500	(500)
Tavistock Memorial Hall:				
11-755-021-0513 Misc. Revenue	(95)	0	0	0
11-755-021-0574 Facility Rentals	(24,749)	(24,000)	(24,500)	(500)
11-755-121-2380 Departmental Equipment	0	250	260	10
11-755-121-2620 Cleaning Materials	743	1,200	1,200	0
11-755-121-2910 Miscellaneous Expense	100	250	300	50
11-755-121-3260 Telephone	532	850	650	(200)
11-755-121-3290 Print, Advertising and Promotion	257	325	300	(25)
11-755-121-3410 Contracted Management Services	20,696	21,000	21,500	500
11-755-121-3420 Building Maintenance	3,961	3,000	3,500	500
11-755-121-3430 Grounds Maintenance	1,358	9,000	9,000	0
11-755-121-3530 Garbage Container Rental & Disposal	1,264	1,300	1,500	200
11-755-121-3610 Electrical Power	4,552	5,200	4,900	(300)
11-755-121-3620 Water	537	540	580	40
11-755-121-3625 Sewer	542	500	680	180
11-755-121-3630 Natural Gas	3,490	4,000	4,000	0
11-755-121-3810 Insurance & Licences	3,291	3,200	3,500	300
11-755-430-0952 Contribution from Reserve	0	0	0	0
11-755-430-5120 Capital - Building	0	0	0	0
11-755-430-5170 Construction	0	0	0	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-755-430-5390 Appropriation to Reserve	0	0	0	0
Total Tavistock Memorial Hall	16,478	26,615	27,370	755
Bender Subdivision Park:				
11-756-121-2872 Grass Cutting	1,008	1,200	1,100	(100)
11-756-121-2910 Misc. Expense	625	400	425	25
11-756-121-3410 Contracted Management Services	481	480	530	50
Total Bender Subdivision Park	2,114	2,080	2,055	(25)
Parks Administration:				
11-758-121-2872 Grass Cutting - Optimist Park Tavistock	4,830	4,500	4,500	0
11-758-121-2910 Misc. Expense	171	250	250	0
11-758-121-3170 Memberships & Publications	525	400	400	0
11-758-121-6110 Grants	700	700	700	0
Total Parks Administration	6,226	5,850	5,850	0
Tavistock & District Recreation Centre:				
11-781-021-0513 Misc. Revenue	(7,195)	(4,500)	(4,000)	500
11-781-021-0573 Arena Gate Receipts	(3,709)	(4,500)	(5,000)	(500)
11-781-021-0781 Arena Rink Rentals	(303,295)	(314,000)	(312,000)	2,000
11-781-021-0782 Upper Hall Rentals	(7,254)	(7,500)	(8,000)	(500)
11-781-021-0783 Curling Club Agreement	(24,017)	(27,500)	(24,000)	3,500
11-781-021-0784 Arena Advertising	(8,629)	(9,300)	(10,000)	(700)
11-781-021-0787 Board Room Rentals	(257)	(200)	(145)	55
11-781-121-2310 Office Equipment	3,541	4,000	950	(3,050)
11-781-121-2380 Workshop Equipment and Tools	742	500	750	250
11-781-121-2580 Consumable Paper Products	1,875	2,100	2,100	0
11-781-121-2610 Office Supplies	760	600	700	100
11-781-121-2620 Cleaning Materials	1,952	2,100	2,100	0
11-781-121-2625 Cleaning Equipment	50	550	300	(250)
11-781-121-2910 Misc. Expense	544	200	250	50

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-781-121-3110 Travel/Meals/Conference/Seminars	498	1,300	3,000	1,700
11-781-121-3210 Postage & Courier	54	100	100	0
11-781-121-3260 Telecommunications	1,382	1,700	1,700	0
11-781-121-3290 Print, Advertising & Promotion	362	1,200	1,000	(200)
11-781-121-3310 Professional Services	0	0	0	0
11-781-121-3410 Contracted Management Services	183,630	187,000	190,000	3,000
11-781-121-3415 Refrigeration System R & M	12,125	11,000	9,000	(2,000)
11-781-121-3420 Building R & M	9,930	17,000	17,755	755
11-781-121-3430 Grounds R & M	2,614	7,000	6,000	(1,000)
11-781-121-3530 Garbage Container Rental & Disposal	1,264	1,300	1,400	100
11-781-121-3610 Electrical Power	79,520	79,000	81,500	2,500
11-781-121-3620 Water	4,649	4,300	5,300	1,000
11-781-121-3625 Sewer	664	500	900	400
11-781-121-3630 Natural Gas	19,365	26,500	19,000	(7,500)
11-781-121-3810 Insurance & Licences	17,644	17,000	18,500	1,500
11-781-121-3830 Ice Making Supplies & Services	4,629	6,000	5,500	(500)
11-781-121-3840 Ice Making Equipment	0	100	100	0
11-781-121-3850 Ice Making Equipment - R & M	495	200	200	0
11-782-021-0571 Concession Sales	(53,080)	(51,000)	(53,000)	(2,000)
11-782-121-2380 Concession Equipment	0	0	0	0
11-782-121-2874 Concession - R & M	11	300	300	0
11-782-121-3280 Supplies for Resale	28,939	30,000	29,000	(1,000)
11-782-121-3285 Concession - Operating Agreement	12,683	10,710	12,000	1,290
11-783-021-0569 Vending Machine Revenue	(8,377)	(8,500)	(8,800)	(300)
11-783-121-3280 Supplies for Resale	3,986	4,400	4,400	0
11-784-021-0785 Pro Shop/Skate Sharpening Revenue	(317)	(300)	(265)	35
11-784-121-2910 Misc. Expense	266	240	220	(20)
11-786-021-0784 Zamboni Advertising	(3,650)	(3,650)	(3,650)	0
11-786-121-2370 Repairs - Parts & Labour	1,378	1,000	1,300	300
11-786-121-3630 Natural Gas	0	1,000	1,500	500
11-786-121-3810 Insurance & Licences	30	50	35	(15)
11-787-430-5110 Capital - Equipment	60,127	0	0	0
11-787-430-5120 Capital - Building Improvements	12,343	48,500	12,000	(36,500)
11-788-430-0952 Contribution from Reserve	(60,000)	(36,500)	0	36,500
11-788-430-5400 Appropriation to Equipment Reserve	0	0	0	0
11-788-430-5410 Appropriation to Capital Conservation Reser	11,805	0	0	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Total Tavistock & District Recreation Centre	75	0	0	0
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Hickson Recreation Committee:				
11-762-711-0513 Misc. Revenue	0	0	0	0
11-762-711-0573 Gate Receipts	(251)	0	0	0
11-762-711-1130 Part-time Salaries and Wages	4,065	0	0	0
11-762-711-1150 Vacation, Sick, Stats	113	0	0	0
11-762-711-1210 Other Payroll Costs	322	0	0	0
11-762-711-2910 Misc. Expense	0	0	0	0
11-762-712-0571 Concession Sales	(11,337)	0	0	0
11-762-712-2620 Cleaning Supplies	125	0	0	0
11-762-712-2810 Concession Supplies for Resale	8,141	0	0	0
11-762-712-2910 Misc. Expense	323	0	0	0
11-762-713-0513 Misc. Revenue	(300)	0	0	0
11-762-713-0572 Registration Fees	(10,720)	0	0	0
11-762-713-0575 Other Revenue	(425)	0	0	0
11-762-713-2843 League Entry Fees	1,287	0	0	0
11-762-713-2880 Equipment - All Star	3,796	0	0	0
11-762-713-2881 Equipment - House League	367	0	0	0
11-762-713-2885 ORSA Fees	135	0	0	0
11-762-713-2887 Tournament Fees (Away)	2,180	0	0	0
11-762-713-2910 Misc. Expense	364	0	0	0
11-762-713-2970 Umpires	6,975	0	0	0
11-762-713-3290 Print, Advertising & Promotion	258	0	0	0
11-762-716-2210 Fuels & Lubricants	170	0	0	0
11-762-716-2370 Repairs & Service	27	0	0	0
11-762-720-0546 Tournament Revenue	0	0	0	0
11-762-720-0573 Gate Receipts	(90)	0	0	0
11-762-720-2910 Misc. Expense	0	0	0	0
11-762-720-2970 Umpires	0	0	0	0
11-762-721-0513 Misc. Revenue	(2,446)	0	0	0
11-762-721-2910 Misc Expense	2,446	0	0	0
11-762-731-2910 Misc. Expense	199	0	0	0
11-762-734-2910 Misc. Expense	0	0	0	0
11-762-945-9906 Accumulated (Surplus)/Deficit-Equity	(4,723)	0	0	0
11-762-711-0650 Donations from Township	(1,000)	0	0	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Total Hickson Recreation Committee	0	0	0	0
Innerkip Recreation Committee:				
11-763-711-0513 Misc. Revenue	0	0	0	0
11-763-711-0600 Donations	(100)	0	0	0
11-763-711-1130 Part-time Salaries and Wages	5,388	0	0	0
11-763-711-1150 vacation, Sick, Stats	235	0	0	0
11-763-711-1210 Other Payroll Costs	383	0	0	0
11-763-711-2610 Office Supplies	29	0	0	0
11-763-711-2810 Insurance	972	0	0	0
11-763-711-2910 Misc. Expense	2,024	0	0	0
11-763-712-0571 Concession Sales	(26,347)	0	0	0
11-763-712-2620 Cleaning Supplies	730	0	0	0
11-763-712-2810 Concession Supplies for Resale	18,249	0	0	0
11-763-712-2874 Concession R & M (Inside Only)	4,826	0	0	0
11-763-712-2910 Misc. Expense	788	0	0	0
11-763-713-0513 Misc. Revenue	0	0	0	0
11-763-713-0572 Registration Fees	(8,764)	0	0	0
11-763-713-2843 League Entry Fees	750	0	0	0
11-763-713-2880 Equipment - All Star	3,497	0	0	0
11-763-713-2887 Tournament Fees (Away)	1,620	0	0	0
11-763-713-2890 Team Expense	79	0	0	0
11-763-713-2910 Misc. Expense	1,176	0	0	0
11-763-713-2970 Umpires	1,407	0	0	0
11-763-713-3290 Print, Advertising & Promotion	612	0	0	0
11-763-714-0513 Misc. Revenue	(350)	0	0	0
11-763-714-0572 Registration Fees	(1,285)	0	0	0
11-763-714-2843 League Entry Fees	0	0	0	0
11-763-714-2970 Umpires	2,190	0	0	0
11-763-716-2210 Fuels & Lubricants	12	0	0	0
11-763-716-2370 Repairs and Service	2,546	0	0	0
11-763-716-3810 Insurance & Licences	36	0	0	0
11-763-720-0546 Tournament Revenue	(864)	0	0	0
11-763-720-2970 Umpires	0	0	0	0
11-763-734-0513 Misc. Revenue	(21,474)	0	0	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-763-734-2910 Misc. Expense	13,258	0	0	0
11-763-945-9907 Accumulated (Surplus)/Deficit-Equity	(623)	0	0	0
11-763-711-0650 Donations from Township	(1,000)	0	0	0
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Total Innerkip Recreation Committee	0	0	0	0
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Innerkip Community Centre:				
11-761-021-0513 Misc. Revenue	0	0	0	0
11-761-021-0571 Concession Sales (Bar)	(1,767)	(3,000)	(2,000)	1,000
11-761-121-2380 Departmental Equipment	56	500	250	(250)
11-761-121-2610 Office Supplies	0	250	100	(150)
11-761-121-2620 Cleaning Supplies	640	750	750	0
11-761-121-2810 Bar Supplies for Resale	1,230	2,500	2,000	(500)
11-761-121-2910 Misc. Expense	404	750	500	(250)
11-761-121-3210 Postage & Courier	27	50	50	0
11-761-121-3260 Telecommunications	970	1,000	1,000	0
11-761-121-3290 Print, Advertising and Promotion	348	600	500	(100)
11-761-121-3410 Contracted Management Services	7,385	8,500	8,500	0
11-761-121-3420 Building Maintenance Services	3,255	4,500	4,000	(500)
11-761-121-3430 Grounds Maintenance Services	933	2,500	1,500	(1,000)
11-761-121-3530 Garbage Container Rental & Disposal	375	750	500	(250)
11-761-121-3610 Electrical Power	10,146	11,000	11,000	0
11-761-121-3810 Insurance & Licences	4,317	4,500	4,500	0
11-761-430-5390 Appropriation to Reserve	0	0	0	0
11-761-021-0574 Facility Rentals	(23,136)	(25,000)	(25,000)	0
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Total Innerkip Community Centre	5,182	10,150	8,150	(2,000)
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Hickson Library Committee:				
11-765-711-0513 Misc. Revenue	0	0	0	0
11-765-711-0650 Donations from Township	0	0	0	0
11-765-711-2910 Misc. Expense	0	0	0	0
11-765-711-3260 Telecommunications	0	0	0	0
11-765-711-3610 Electrical Power	0	0	0	0
11-765-711-3640 Heating Fuel	0	0	0	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-765-945-9909 YE Surplus/Deficit	0	0	0	0
11-765-711-0600 Donations	0	0	0	0
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Total Hickson Library Committee	0	0	0	0
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Total Parks & Facilities	90,011	104,045	105,200	1,155

Planning & Zoning

Planning & Zoning:

11-811-021-0581 Minor Variance & Zone Change Application	(3,550)	(4,500)	(4,000)	500
11-811-121-2610 Office Supplies	32	500	200	(300)
11-811-121-3260 Telecommunications	349	325	350	25
11-811-121-3290 Print, Advertising & Promotion	2,351	1,500	2,000	500
11-811-121-3310 Professional Services	0	2,500	2,000	(500)
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Total Planning & Zoning	(818)	325	550	225

Drainage

Municipal Drainage:

11-871-021-0053 Municipal Drain Debenture Revenue	(87,405)	(50,000)	(80,000)	(30,000)
11-871-021-0331 Specific Government Grants	(8,340)	(7,000)	(7,500)	(500)
11-871-121-1110 Distributed Salaries & Wages	10,044	12,000	12,000	0
11-871-121-1210 Overhead	2,612	3,500	3,000	(500)
11-871-121-2610 Office Supplies	0	50	50	0
11-871-121-2910 Misc. Expense	0	50	50	0
11-871-121-3110 Travel/Meals/Conference/Seminars	299	300	50	(250)
11-871-121-3170 Memberships & Publications	140	150	150	0
11-871-121-3210 Postage & Courier	0	50	50	0
11-871-121-3260 Telecommunications	349	325	350	25
11-871-121-4210 Payments on Principle of Debt	72,556	40,000	65,000	25,000
11-871-121-4220 Payments on Debt Interest	14,834	10,000	15,000	5,000
11-871-121-4230 W/O's & Charge Outs - Municipal Drains	142	500	500	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-871-121-6110 Grants	350	350	350	0
Total Municipal Drainage	5,581	10,275	9,050	(1,225)
Tile Drainage Program:				
11-881-021-0052 TDL Debenture Revenue	(44,613)	(60,000)	(50,000)	10,000
11-881-021-0532 TDL Inspection Fees	(225)	(250)	(250)	0
11-881-021-0585 TDL Paid Prior to Expiration	0	0	0	0
11-881-121-1110 Distributed Salaries & Wages	0	300	250	(50)
11-881-121-1210 Overhead	0	75	50	(25)
11-881-121-4210 Payments on Principle of Debt	30,059	50,000	40,000	(10,000)
11-881-121-4220 Payments on Debt Interest	14,554	10,000	10,000	0
Total Tile Drainage Program	(225)	125	50	(75)
Total Drainage	5,356	10,400	9,100	(1,300)
Miscellaneous				
12th Line Baptist Cemetery:				
11-581-121-2910 Misc. Expense	550	575	575	0
Total 12th Line Baptist Cemetery	550	575	575	0
Vandecar Cemetery:				
11-582-121-2910 Misc. Expense	395	425	425	0
Total Vandecar Cemetery	395	425	425	0
17th Line Evangelical:				
11-583-121-2910 Misc. Expense	420	450	450	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Total 17th Line Evangelical	420	450	450	0
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Seniors Picnic:				
11-631-121-2910 Misc. Expense	1,236	1,500	1,500	0
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Total Seniors Picnic	1,236	1,500	1,500	0
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Pheasant Program:				
11-891-021-0723 Pheasant Licences	(1,000)	(1,500)	(1,000)	500
11-891-121-2910 Misc. Expense.	1,138	1,500	1,000	(500)
11-891-121-9904 YE Surplus/Deficit	(138)	0	0	0
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Total Pheasant Program	0	0	0	0
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Crossing Guards:				
11-381-121-1130 Part-time Salaries & Wages	21,874	22,000	22,500	500
11-381-121-1210 Overhead	1,583	1,500	1,600	100
11-381-121-2910 Misc. Expense	60	100	100	0
11-381-121-1150 Vacation, Sick, Stats	1,574	1,700	1,700	0
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Total Crossing Guards	25,091	25,300	25,900	600
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Total Miscellaneous	27,693	28,250	28,850	600
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Total - Township Operating	1,799,797	1,965,697	2,067,125	101,428
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Capital				
General Capital:				
11-000-430-0949 Sale of Municipal Property & Equipment	0	(100,000)	0	100,000
11-000-430-3310 Professional Services	0	50,000	0	(50,000)

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-000-430-5130 Land Purchase	20,252	50,000	0	(50,000)
Total General Capital	20,252	0	0	0
Council:				
11-111-430-5390 Appropriation to Reserve	5,000	5,000	5,000	0
Total Council	5,000	5,000	5,000	0
Offices/Facilities:				
11-181-430-0952 Contribution from Reserve	0	0	0	0
11-181-430-5110 Equipment	0	0	0	0
11-181-430-5170 Construction	0	7,500	16,000	8,500
11-181-430-5390 Appropriation to Reserve	7,500	0	0	0
11-183-430-5170 Construction	13,934	15,000	0	(15,000)
11-183-430-0952 Contribution from Reserve	(3,500)	(5,000)	0	5,000
Total Offices/Facilities	17,934	17,500	16,000	(1,500)
General Administration:				
11-191-430-0952 Contribution from Reserve	(1,400)	(9,000)	0	9,000
11-191-430-5110 Equipment	6,749	25,000	25,000	0
11-191-430-3310 Professional Services	9,604	9,000	0	(9,000)
Total General Administration	14,953	25,000	25,000	0
Hickson Fire:				
11-211-430-0513 Contribution from others	0	0	0	0
11-211-430-0952 Contribution from Reserve	(14,000)	(64,000)	0	64,000
11-211-430-5110 Equipment	23,735	74,000	0	(74,000)
Total Hickson Fire	9,735	10,000	0	(10,000)

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
Innerkip Fire:				
11-222-430-0513 Contribution from others	0	0	0	0
11-222-430-0522 Contribution from BB	(5,132)	0	0	0
11-222-430-5110 Equipment	3,682	10,000	0	(10,000)

Total Innerkip Fire	(1,451)	10,000	0	(10,000)

Tavistock Fire:				
11-233-430-0952 Contribution from Reserve	(10,414)	(9,163)	0	9,163
11-233-430-4220 Interest Payments on Debt	12,240	12,240	0	(12,240)
11-233-430-5110 Equipment	12,968	10,000	0	(10,000)
11-233-430-4210 Principle Payments on Debt	33,923	33,923	0	(33,923)

Total Tavistock Fire	48,717	47,000	0	(47,000)

Township Fire:				
11-244-430-0522 Capital Contribution from Others	0	0	0	0
11-244-430-0952 Contribution from Reserve	0	(6,500)	0	6,500
11-244-430-5110 Equipment	55,535	61,500	0	(61,500)
11-244-430-5170 Construction	0	0	183,000	183,000
11-244-430-5390 Appropriation to Reserve	60,000	60,000	0	(60,000)

Total Township Fire	115,535	115,000	183,000	68,000

CEMC:				
11-246-430-0952 Contribution From Reserve	0	(10,000)	0	10,000
11-246-430-5110 Equipment	4,314	15,000	0	(15,000)
11-246-430-5390 Appropriation to Reserve	0	0	0	0

Total CEMC	4,314	5,000	0	(5,000)

Building:

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-271-430-5110 Equipment	0	2,000	0	(2,000)
11-271-430-5390 Appropriation to Reserve	4,000	4,000	7,000	3,000
<hr/>				
Total Building	4,000	6,000	7,000	1,000
<hr/>				
Sub total	238,988	240,500	236,000	(4,500)
PW Capital				
Facility Improvements:				
11-312-430-0952 Contribution from Reserve	0	(30,000)	0	30,000
11-312-430-5110 Equipment	0	0	0	0
11-312-430-5390 Appropriation to Reserve	0	0	0	0
11-312-430-5120 Building Improvements	43,854	70,000	0	(70,000)
<hr/>				
Total Facility Improvements	43,854	40,000	0	(40,000)
<hr/>				
Land Purchase/Reserve:				
11-315-430-0522 Contributions for Others	0	0	0	0
11-315-430-5390 Appropriation to Reserve	150,000	150,000	0	(150,000)
11-315-430-0949 Sale of Land	0	0	0	0
<hr/>				
Total Land Purchase/Reserve	150,000	150,000	0	(150,000)
<hr/>				
Drains:				
11-315-431-5110 Capital - Drains	2,387	20,000	0	(20,000)
11-315-431-5170 Construction Projects	0	0	0	0
11-315-431-5390 Appropriation to Reserve	17,500	0	0	0
<hr/>				
Total Drains	19,887	20,000	0	(20,000)
<hr/>				
Equipment and Housing:				
11-315-434-0949 Sale of Equipment and Vehicles	(2,001)	0	0	0
11-315-434-5110 Capital - Equipment & Vehicles	55,820	45,000	0	(45,000)
11-315-434-5120 Capital - Building	1,430	0	0	0

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-315-434-0952 Contribution from Reserve	(55,000)	(45,000)	0	45,000
Total Equipment and Housing	249	0	0	0
10th Line Base Improvement:				
11-315-440-1110 Distributed Salaries & Wages	1,624	0	0	0
11-315-440-2110 Granulars & Asphalt	413	0	0	0
11-315-440-2180 Building Materials	5,300	0	0	0
11-315-440-3310 Professional Services	529	0	0	0
11-315-440-3505 Equipment Rentals-Hired	2,713	0	0	0
11-315-440-3510 Equipment Rentals-Owned	2,510	0	0	0
11-315-440-5170 Capital-Construction Projects	582	0	0	0
11-315-440-9751 Unfunded Liability	(14,257)	0	0	0
11-315-440-1210 Overhead	588	0	0	0
Total 10th Line Base Improvement	0	0	0	0
Maplewood SR 14th to 16th:				
11-315-441-0513 Contribution from Others	(346,299)	0	0	0
11-315-441-1110 Distributed Salaries & Wages	22,065	20,000	0	(20,000)
11-315-441-1210 Overhead	4,936	5,000	0	(5,000)
11-315-441-2110 Granulars & Asphalt	220,573	0	0	0
11-315-441-2180 Building Materials	11,119	0	0	0
11-315-441-3310 Professional Services	35,912	0	0	0
11-315-441-3505 Equipment Rentals - Hired	42,221	0	0	0
11-315-441-3510 Equipment Rentals - Owned	33,535	25,000	0	(25,000)
11-315-441-5170 Capital - Construction Projects	229,859	250,000	0	(250,000)
11-315-441-0952 Contribution from Reserve	(243,964)	(300,000)	0	300,000
Total Maplewood SR 14th to 16th	9,958	0	0	0
WWW13thMWSR Paving:				
11-315-442-0513 Misc Revenue	0	0	0	0
11-315-442-0952 Contribution from Reserve	(85,745)	(130,000)	0	130,000

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-315-442-1150 Vacation, Stats, Sick & Holidays	0	0	0	0
11-315-442-1210 Overhead	165	0	0	0
11-315-442-2110 Granulars & Asphalt	761	0	0	0
11-315-442-2180 Building Materials	0	0	0	0
11-315-442-3310 Professional Services	5,761	0	0	0
11-315-442-3505 Equipment Rentals - Hired	0	0	0	0
11-315-442-3510 Equipment Rentals - Owned	1,073	0	0	0
11-315-442-5170 Capital - Construction Projects	77,145	185,000	0	(185,000)
11-315-442-1110 Distributed Salaries & Wages	842	0	0	0
Total WWW13thMWSR Paving	0	55,000	0	(55,000)
Bridges:				
11-315-443-0952 Contribution from Reserve	0	0	0	0
11-315-443-3310 Professional Services	0	0	0	0
11-315-443-5170 Capital - Construction Projects	0	0	0	0
11-315-443-5390 Appropriation to Reserve	50,000	50,000	0	(50,000)
Total Bridges	50,000	50,000	0	(50,000)
16th Line Paving:				
11-315-444-0513 Contribution from Others	(584,630)	0	0	0
11-315-444-1210 Overhead	13	0	0	0
11-315-444-2110 Granulars & Asphalt	0	0	0	0
11-315-444-2180 Building Materials	712	0	0	0
11-315-444-3310 Professional Services	19,353	0	0	0
11-315-444-3505 Equipment Rentals - Hired	10,848	0	0	0
11-315-444-3510 Equipment Rentals - Owned	100	0	0	0
11-315-444-5170 Capital - Construction Projects	847,639	100,000	0	(100,000)
11-315-444-1110 Distributed Salaries & Wages	81	0	0	0
Total 16th Line Paving	294,116	100,000	0	(100,000)

Innerkip Street Reconstruction:

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-315-445-0513 Contribution from others	(467,743)	0	0	0
11-315-445-1110 Distributed Salaries & Wages	188	0	0	0
11-315-445-1210 Other Payroll Expenses	146	0	0	0
11-315-445-3310 Engineering	165,694	0	0	0
11-315-445-3505 Equipment Rentals - Hired	20,010	0	0	0
11-315-445-3510 Equipment Rentals - Owned	270	0	0	0
11-315-445-5170 Capital - Construction Project	925,391	1,000,000	0	(1,000,000)
11-315-445-5390 Appropriation to Reserve	0	0	0	0
11-315-445-9751 Unfunded Liability	(125,000)	0	0	0
11-315-445-0952 Contribution from Reserve	(500,000)	(1,000,000)	0	1,000,000
Total Innerkip Street Reconstruction	18,957	0	0	0
14th & 15th Line Hardtopping:				
11-315-446-0952 Contribution from Reserve	(318,744)	0	0	0
11-315-446-1150 Vacation, Stat, Sick & Holiday	0	0	0	0
11-315-446-1210 Other Payroll Expenses	988	0	5,000	5,000
11-315-446-2110 Granulars & Asphalt	38,400	0	0	0
11-315-446-2180 Building Materials	0	0	0	0
11-315-446-3310 Engineering	445	0	0	0
11-315-446-3505 Equipment Rentals - Hired	11,064	0	0	0
11-315-446-3510 Equipment Rentals - Owned	6,153	0	25,000	25,000
11-315-446-5170 Capital - Construction Project	267,145	300,000	0	(300,000)
11-315-446-5390 Appropriation to Reserve	0	0	699,092	699,092
11-315-446-1110 Distributed Salaries & Wages	3,831	0	20,000	20,000
Total 14th & 15th Line Hardtopping	9,280	300,000	749,092	449,092
PW Capital:				
11-315-449-5390 Appropriation to Reserve	300,000	0	0	0
Total PW Capital	300,000	0	0	0
Total Public Works Capital	896,302	715,000	749,092	34,092

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change

Tavistock Drainage:				
11-315-447-0952 Contribution from Reserve	0	0	0	0
11-315-447-2110 Granulars & Asphalt	133	0	0	0
11-315-447-3290 Print, Advertising, & Promotion	81	0	0	0
11-315-447-3310 Professional Services	0	0	0	0
11-315-447-3315 TDDP-Disconnect Engineering	4,504	15,000	0	(15,000)
11-315-447-3400 TDDP-Disconnect Grant	2,416	10,000	0	(10,000)
11-315-447-3505 Equipment Rentals - Hired	1,318	0	0	0
11-315-447-5170 Capital Construction	1,600	100,000	100,000	0
11-315-447-5390 Appropriation to Reserve	100,000	0	0	0
11-315-447-2910 Miscellaneous Expense	10,293	0	0	0

Total Tavistock Drainage	120,345	125,000	100,000	(25,000)

Hickson Park:				
11-751-430-0513 Contribution from Others	(100,800)	(100,000)	0	100,000
11-751-430-5170 Construction	173,999	153,000	20,000	(133,000)
11-751-430-5390 Appropriation to Reserve	0	0	0	0
11-751-430-0952 Contribution from Reserve	(52,900)	(33,000)	0	33,000

Total Hickson Park	20,299	20,000	20,000	0

Innerkip Park:				
11-752-430-0513 Contribution from others	(75,000)	0	0	0
11-752-430-5110 Equipment	0	0	0	0
11-752-430-5390 Appropriation to Reserve	95,000	0	0	0
11-752-430-9751 Unfunded Liability	(136,881)	0	0	0
11-752-430-5170 Construction	136,881	20,000	20,000	0

Total Innerkip Park	20,000	20,000	20,000	0

Tavistock Park:				

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-753-430-0513 Contribution from others	0	0	0	0
11-753-430-0952 Contribution from Reserve	0	(2,250)	0	2,250
11-753-430-5170 Construction	0	22,250	22,000	(250)
11-753-430-5390 Appropriation to Reserve	10,000	0	0	0
11-753-430-5110 Equipment	9,592	0	0	0
Total Tavistock Park	19,592	20,000	22,000	2,000
Tavistock Memorial Hall:				
11-755-430-0952 Contribution from Reserve	0	0	0	0
11-755-430-5120 Capital - Building	17,919	10,000	10,000	0
11-755-430-5390 Appropriation to Reserve	0	0	0	0
11-755-430-5170 Construction	169	0	0	0
Total Tavistock Memorial Hall	18,088	10,000	10,000	0
Innerkip Community Centre:				
11-761-430-5390 Appropriation to Reserve	10,000	10,000	10,000	0
Total Innerkip Community Centre	10,000	10,000	10,000	0
Sub total	208,324	205,000	182,000	(23,000)
Total Capital	1,343,614	1,160,500	1,167,092	6,592
Total Operating & Capital	3,143,411	3,126,197	3,234,217	108,020
Taxation:				
11-000-001-0120 Residential/Farm(RT)	(2,051,823)	(2,051,667)	0	2,051,667
11-000-001-0140 Commercial(CT)	(303,081)	(303,781)	0	303,781
11-000-001-0141 Commercial - Vacant Units/Excess Land (CI)	(2,247)	(2,247)	0	2,247

Account	YTD 2009	Budget 2009	Budget 2010	Budget Change
11-000-001-0142 Commercial - Vacant Land (CX)	(1,858)	(1,858)	0	1,858
11-000-001-0150 Industrial(IT)	(43,933)	(41,415)	0	41,415
11-000-001-0151 Industrial - Vacant Units/Excess Land (IU)	(2,143)	(1,774)	0	1,774
11-000-001-0152 Industrial - Vacant Land	(337)	(705)	0	705
11-000-001-0155 Large Industrial (LT)	(65,322)	(65,322)	0	65,322
11-000-001-0160 Farmland(FT)	(390,518)	(390,508)	0	390,508
11-000-001-0170 Managed Forest(TT)	(268)	(268)	0	268
11-000-001-0180 Pipe-line (PT)	(205,478)	(205,478)	0	205,478
11-000-001-0210 Bill 79 Capped	0	0	0	0
11-000-002-0120 Residential/Farm (RT)	(10,592)	(25,000)	(25,000)	0
11-000-002-0140 Commercial (CT)	(198)	0	0	0
11-000-002-0151 Industrial - Vacant Units/Excell Land (IU)	(367)	0	0	0
11-000-002-0160 Farmland (FT)	(1,812)	0	0	0
11-000-002-0180 Pipeline (PT)	(469)	0	0	0
11-000-003-0120 Residential/Farm (RT)	19,920	25,000	25,000	0
11-000-003-0140 Commercial (CT)	3,379	0	0	0
11-000-003-0142 Commercial - Vacant Land (CX)	0	0	0	0
11-000-003-0150 Industrial (IT)	107	0	0	0
11-000-003-0151 Industrial - Vacant Units/Excess Lands (IU)	998	0	0	0
11-000-003-0160 Farmland (FT)	(4,033)	0	0	0
11-000-003-0210 Bill 79 Capped	0	0	0	0
11-000-001-0130 Multi-Residential (MT)	(60,691)	(61,174)	0	61,174
Total Taxation	(3,120,767)	(3,126,197)	0	3,126,197
Total	22,644	0	3,234,217	3,234,217

OMPF (Ontario Municipal Partnership Fund)

	Year	Amount	\$ Change	% Chg	\$ Change from CRF	Phase-in Reduction	Potential Grant
CRF	2002	732,000					
CRF	2003	859,000					
CRF	2004	899,000					899,000
OMPF	2005	1,211,632	312,632	34.78%	312,632	174,488	1,386,120
OMPF	2006	1,248,840	37,208	3.07%	349,840	103,809	1,352,649
OMPF	2007	1,298,255	49,415	3.96%	399,255	130,129	1,428,384
OMPF	2008	1,478,400	180,145	13.88%	579,400	30,700	1,509,100
OMPF	2009	1,548,500	70,100	4.74%	649,500	0	
OMPF*	2010	1,560,600	12,100	0.78%	661,600	0	
						439,126	

* OMPF projected Policing costs at \$1,572,436 and generated a grant component of \$592,800
Projection was based on 2008 actual police costs.

Actual Police costs for 2010 are budgeted at \$1,084,450

This would make the police component of the OMPF \$348,800 which creates a potential overpayment of \$244,000

OMPF is subject to reconciliation

Grants to Organizations

	Account	2008 Budget	2009 Budget	2010 Budget	
Tavistock Optimist Club - Grass Cutting*	11-758-121-2872	\$5,000	\$4,500	\$4,500	Standing Request
Oxford County Plowmen	11-871-121-6110	\$100	\$100	\$100	2010 Request Rec'd
Tavistock Horticultural Society	11-758-121-6110	\$100	\$100	\$100	
Tavistock Agricultural Society	11-871-121-6110	\$6,000	\$250	\$250	
Innerkip Drop-in Centre	11-758-121-6110	\$500	\$500	\$500	
Innerkip Lawn Bowling	11-758-121-6110	\$100	\$100	\$100	
Hickson Library (Taxes on Building)	11-000-121-6120	\$500	\$0	\$0	
Hickson Library Phone**	11-000-121-6120	\$1,000	\$0	\$0	
Misc Grants and Donations	11-000-121-6120	\$2,500	\$1,500	\$1,500	
Total		\$15,800	\$7,050	\$7,050	

* Grass cutting is actual amount

**approved 2007

User Fees			2010	2011
Department	Category	Fee Description	Effective January 1, 2010	Effective January 1, 2011
Administration	Copying	General Copying	25¢/side	25¢/side
Administration	Copying	Church & Charitable Groups	15¢/side	15¢/side
Administration	Copying	Supply own paper	10¢/side	10¢/side
Administration	Printing	Laser Printing	25¢/side	25¢/side
Administration	Printing	Colour Laser Printing	50¢/side	50¢/side
Administration	Printing	4 X 6 Photo Print	\$1.50/print	\$1.50/print
Administration	Laminating	Laminating Business Card	50¢	50¢
Administration	Laminating	Laminating Badge with Clip	75¢	75¢
Administration	Laminating	Laminating 8 1/2 X 11	\$1.00	\$1.00
Administration	Faxes	Incoming faxes	50¢/page	50¢/page
Administration	Faxes	Outgoing faxes	50¢/page + long distance for out-of-country	50¢/page + long distance for out-of-country
Administration	Certificates	Tax Certificate	\$35.00	\$35.00
Administration	Certificates	Zoning Certificate	\$35.00	\$35.00
Administration	Certificates	Local Charges Information	\$35.00	\$35.00
Administration	Certificates	Building Work Orders	\$35.00	\$35.00
Administration	Certificates	Tax Confirmation-requested by Bank or Trust Company	\$15/property	\$15/property
Administration	Certificates	Burial Certificates	\$10.00	\$10.00
Administration	Maps	Township Maps	n/c	n/c
Administration	Maps	County Map	n/c	n/c
Administration	Misc	Township Lapel Pins	n/c	n/c
Administration	Misc	Township Crest-Plastic	\$5.00	\$5.00
Administration	Misc	Township Crest-Cloth	\$20.00	\$20.00
Administration	Cost Recovery Jobs	All Departments	Actual Job Cost + 15% overhead (\$500 max. for overhead)	Actual Job Cost + 15% overhead (\$500 max. for overhead)

User Fees			2010	2011
Department	Category	Fee Description	Effective January 1, 2010	Effective January 1, 2011
Administration	Tax Sales	Title Searching	\$110.00	\$110.00
Administration	Tax Sales	Survey	Actual Cost + 10%	Actual Cost + 10%
Administration	Tax Sales	Preparation & Registration of Tax Arrears Certificate	\$110.00	\$110.00
Administration	Tax Sales	First Notice - preparation & mailing	\$55.00/hr (min \$55.00)	\$55.00/hr (min \$55.00)
Administration	Tax Sales	Final Notice - preparation & mailing	\$55.00/hr (min \$55.00)	\$55.00/hr (min \$55.00)
Administration	Tax Sales	Preparation of Extension Agreement	\$55.00/hr (min \$55.00)	\$55.00/hr (min \$55.00)
Administration	Tax Sales	Legal Costs	Actual + 10%	Actual + 10%
Administration	Tax Sales	Preparation & Registration of Cancellation Certificate	\$120.00	\$120.00
Administration	Tax Sales	Costs of Sale by Tender or Auction Process:		
Administration	Tax Sales	Legal Costs	Actual + 10%	Actual + 10%
Administration	Tax Sales	Advertising Costs	Actual + 10%	Actual + 10%
Administration	Tax Sales	Expenses of Tender Opening or Auction	Actual + 10%	Actual + 10%
Administration	Tax Sales	Mailing of Notices	\$55.00/hr (min \$55.00)	\$55.00/hr (min \$55.00)
Administration	Tax Sales	Registration of Documents	\$55.00/hr (min \$55.00)	\$55.00/hr (min \$55.00)
Administration	Tax Sales	Distribution of Proceeds of Sale	\$55.00/hr (min \$55.00)	\$55.00/hr (min \$55.00)
Administration	Lotteries	Lottery Licences	2% of the prize value	2% of the prize value
Waste Management	Recycling	Blue Boxes	Actual Cost + \$.50(round up to Nearest \$.50)	Actual Cost + \$.50(round up to Nearest \$.50)
Waste Management	Recycling	Composters	Actual Cost + \$.50(round up to Nearest \$.50)	Actual Cost + \$.50(round up to Nearest \$.50)
Waste Management	Bag Tags	Bag Tags	As set by County of Oxford	As set by County of Oxford
Bylaw Enforcement	Canine Control	Dog Tags	\$20/tag	\$20/tag
Bylaw Enforcement	Canine Control	Kennel Licence	\$60/licence	\$60/licence

User Fees			2010	2011
Department	Category	Fee Description	Effective January 1, 2010	Effective January 1, 2011
Fire & Safety	Signs	9-1-1 Post & Cap Only	\$16	\$16
Fire & Safety	Signs	9-1-1 Blade & Hardware Only	\$32	\$32
Fire & Safety	Signs	9-1-1 Sign - New Install by Township, incl. hardware	\$84	\$84
Fire & Safety	Signs	Fire Route-Sign, Post, & Hardware	\$53	\$53
Fire & Safety	Signs	Fire Route-Sign Installed by Township	cost recovery job	cost recovery job
Fire & Safety	Fire Department	Work Orders	\$50	\$50
Fire & Safety	Fire Department	Inspections Requested	\$200	\$200
Fire & Safety	Fire Department	Incident Reports Requested	\$150	\$150
Fire & Safety	Fire Department	Non Resident Motor Vehicle Accidents	\$350/unit-1st hr + 15% overhead (\$500 max. for overhead)	\$350/unit-1st hr + 15% overhead (\$500 max. for overhead)
Fire & Safety	Fire Department	False Fire Alarm - 3rd+ Calls	\$500	\$500
PW	Culverts	9 m width, 300 - 400 mm (30' width, 15")	\$1,200	\$1,200
PW	Culverts	12 m width, 300 - 400 mm (40' width, 15")	\$1,400	\$1,400
PW	Culverts	Extensions per metre (3')(15")	\$140	\$140
PW	Culverts	9 m width, 450 mm (30' width, 18")	\$1,300	\$1,300
PW	Culverts	12 m width, 450mm (40' width, 18")	\$1,550	\$1,550
PW	Culverts	Extensions per metre (3')(18")	\$140	\$140
PW	Culverts	9 m width, over 450 mm (30' width, 18")	priced individually	priced individually
PW	Culverts	12 m width, over 450mm (40' width, 18")	priced individually	priced individually
PW	Culverts	Extensions per metre (3') over 450 mm	priced individually	priced individually
PW	Culverts	Waterbreak-9 m	\$400	\$400
PW	Culverts	Waterbreak- 12 m	\$500	\$500
PW	Culverts	Waterbreak-extensions per metre	\$60	\$60
PW	General	Curb Cut or relocation of existing curb(7.5m min cut)	\$50/m	\$50/m
PW	General	Private Drain Connection	\$25 permit+ cost recovery	\$25 permit+ cost recovery job
PW	General	Mailbox Posts	\$55	\$55

User Fees			2010	2011
Department	Category	Fee Description	Effective January 1, 2010	Effective January 1, 2011
Planning	Applications	Zoning Change	\$500	\$500
Planning	Applications	Minor Variance	\$300	\$300
Planning	Refunds	Application Submitted-no work started	80%	80%
Planning	Refunds	Application Submitted-surrounding property owner list created	60%	60%
Planning	Refunds	Application Submitted-surrounding property owner list created,application circulated for agency comment	40%	40%
Planning	Refunds	Any point after agency comment circulation	0%	0%
Planning	Applications	Site Plan Control Agreement Application	\$315	\$315
Planning	Deposit	Site Plan Control Agreement Deposit	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed
Planning	Deposit	Severance Agreement Deposit (for temporary buildings,alterations,foundations,new buildings greater than 100sq ft)	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed
Building	General			
Building	Residential	Residential Units	\$220.00+0.21 /sq ft of living area	\$220.00+0.21 /sq ft of living area
Building	Residential	Residential Renovations, Alterations, Additions	\$220.00+0.21 /sq ft of floor area	\$220.00+0.21 /sq ft of floor area
Building	Residential	Residential Storage Building , Garage	\$170.00 Flat Rate	\$170.00 Flat Rate
Building	Agricultural	Agricultural New Barn	\$170 +.0525/sq ft of gross floor area	\$170 +.0525/sq ft of gross floor area
Building	Agricultural	Agricultural New Barn with Manure Storage	\$395.00+0.0525/sq ft gross floor area	\$395.00+0.0525/sq ft gross floor area
Building	Agricultural	Agricultural Renovations, Alterations, Additions	\$170 +\$.0525/sq ft of gross floor area	\$170 +\$.0525/sq ft of gross floor area
Building	Agricultural	Agricultural Storage Buildings/Implement Sheds	\$290 flat rate	\$290 flat rate
Building	Agricultural	Agricultural Silo/Storage Bins	\$170 flat rate	\$170 flat rate
Building	Agricultural	Agricultural Manure Tank	\$445 flat rate	\$445 flat rate
Building	Other	Commercial, Industrial, Institutional-New Buildings, Additions, Alterations, Renovations	greater of \$290 +\$.105/sq ft floor area or \$5.25/\$1000 estimated cost	greater of \$290 +\$.105/sq ft floor area or \$5.25/\$1000 estimated cost

User Fees			2010	2011
Department	Category	Fee Description	Effective January 1, 2010	Effective January 1, 2011
Building	General	Plumbing-New Residential Unit	\$170 flat rate /unit for 5 units or less+ \$75 each additional unit	\$170 flat rate /unit for 5 units or less+ \$75 each additional unit
Building	General	Plumbing - Service Connection - All Classes	\$60.00 flat rate	\$60.00 flat rate
Building	General	Plumbing-Commercial, Industrial, Institutional	\$340 flat rate	\$340 flat rate
Building	General	Plumbing Renovations to all classes	\$40 +\$10 per fixture	\$40 +\$10 per fixture
Building	General	Swimming Pools	\$115 flat rate	\$115 flat rate
Building	General	Woodstoves, Fireplaces, Chimneys	\$115 flat rate	\$115 flat rate
Building	General	Demolition	\$26 flat rate	\$26 flat rate
Building	General	Signs(required building code review)	\$80 flat rate	\$80 flat rate
Building	General	Change of Use Permit (no construction)	\$115 flat rate	\$115 flat rate
Building	General	Decks(over 2' above ground,or any height if posts are dug in and cemented)	\$70 flat rate	\$70 flat rate
Building	General	Cosmetic Renovation valued at <\$2000	permit not required	permit not required
Building	General	Roofing	permit not required	permit not required
Building	General	Siding	permit not required	permit not required
Building	General	Conditional Permit	\$170.00 plus legal fees for agreement	\$170.00 plus legal fees for agreement
Building	General	Residential Unit Building Deposit	\$500.00	\$500.00
Building	General	Residential Lot Grading Deposit(or as per other agr)	\$1,500.00	\$1,500.00
Building	General	Residential Entrance Culvert (or as per other agr)	\$1,000.00	\$1,000.00
Building	General	New Barn Building Deposit	\$500.00	\$500.00
Building	General	New Barn Lot Grading Deposit	\$1,500.00	\$1,500.00
Building	General	New Barn Entrance Culvert Deposit	\$1,000.00	\$1,000.00
Building	General	Agricultural Buldings - Renovation, Alteration, Addition Building Deposit	\$500.00	\$500.00
Building	General	Agricultural Buldings - Renovation, Alteration, Addition Lot Grading Deposit	\$1,000.00	\$1,000.00
Building	General	Agricultural Buldings - Renovation, Alteration, Addition Entrance Culvert Deposit	\$1,000.00	\$1,000.00
Building	General	Manure Storage Building Deposit	\$500.00	\$500.00
Building	General	Manure Storage Lot Grading Deposit (if required)	\$1,000.00	\$1,000.00
Building	General	Manure Storage Entrance Culvert Deposit (if required)	\$1,000.00	\$1,000.00
Building	General	Commercial, Industrial, Institutional-New Buildings, Additions, Alterations, Renovations Building Dep	\$500.00	\$500.00

User Fees			2010	2011
Department	Category	Fee Description	Effective January 1, 2010	Effective January 1, 2011
Building	General	Commercial, Industrial, Institutional-New Buildings, Additions, Alterations, Renovations Lot Grading or as other agr	\$1,000.00	\$1,000.00
Building	General	Commercial, Industrial, Institutional-New Buildings, Additions, Alterations, Renovations Entrance Culvert Deposit or as per other agr	\$1,000.00	\$1,000.00
Building	Refunds	Only Adminsitrative Functions Performed	80%	80%
Building	Refunds	Only Adminstrative and Zoning functions have been performed	70%	70%
Building	Refunds	Administrative, Zoning, & Examination have been performed	45%	45%
Building	Refunds	Permit has been issued & no field inspection has been performed subsequent to permit issuance	35%	35%
Building	Refunds	Note: 5% additional shall be deducted for eah field inspection performed		
Building	Refunds	No refund shall be made for an amount of \$100 or less		