

STAFF REPORT

Report #CAO2009-15

To: His Worship the Mayor and Members of Council
From: Jeff Carswell, Chief Administrative Officer
Re: 2009 Budget – Operating Budget – Background Information
Date: February 26, 2009

Background:

This report provides background on the budget documents being presented at the March 4th, 2009 Council meeting.

Discussion:

Follow-up from February 18th Budget Meeting

At the February 18th Budget meeting the following information was presented on:

- Gravel Road Rating System and Road Ranking
- Preliminary Capital Forecast and Reserves

Staff is not suggesting another detailed review of the capital plans at this meeting, but if there are there any questions, comments or requirements for additional information on the above matters, staff could clarify matters or prepare additional information.

Based on discussion during review of the Capital Budgets, staff is reviewing funding options for some projects.

Also, as new information is obtained and figures fine-tuned, the budgets will be updated for presentation to Council on March 18th.

Operating Budget Background

Following are various documents that illustrate the proposed 2009 Operating Budget. The documents include:

- Budget Report – shows operating budgets for each department
- OMPF Information – illustrates OMPF funding
- Grant Information – shows the grants included in the 2009 budget
- Police Information – illustrates rationale for determining the 2009 police costs included in the budget
- Budget Highlights Document – tries to summarize the budget at a high level and provide clear observations of the impact on taxation
- Account Level Budget Report – same as the Budget Report but shows budget figures for every account (line-by-line budget)

When the draft operating budget is combined with the draft capital plan for 2009, the existing levy increase is 4.14% when adjusted for real assessment growth.

Since 2009 is a reassessment year, it is impossible to determine a single increase that could be applied to all properties. Initial projections indicate the property tax impact ranges from less than 1% for Farmland assessment to approximately 5% for the residential class. Based on the property tax analysis completed by MTE, the reassessment alone has created a 1% increase in taxation to the residential class to the benefit of the Farmland, Commercial and Industrial Classes before there is any levy change. The analysis this year results in using averages on averages to try and determine how the majority will be affected. This year, more than in the past there will be extremes that Council will no doubt hear about.

While this aspect of the property tax analysis can get very complicated with multiple percentages and extreme variability from property tax to property tax, staff are attempting to develop some simple analysis that will help to illustrate the overall impact.

As with the February 18th meeting, time has been aside on the agenda to review these budget documents. Staff is looking for comments and direction on the budget so that a proposed budget can be prepared for the Public Meeting on April 1st.

Recommendation:

1. None to adopt. Request that Council provide feedback on the preliminary operating budget information provided.

Report prepared
and submitted by:



Jeff Carswell, AMCT
Chief Administrative Officer

Township Of East Zorra-Tavistock

2009 Budget - 1st Draft Operating

	2008	2008	2009	\$
	Actual	Budget	Budget	Change

Operating Budget

General Government (Non-Departmental)

Surplus/Deficit from Prior Year	(45,859)	(45,855)	0	45,855
Payments in Lieu	(22,038)	(21,200)	(21,400)	(200)
Ontario Grants - OMPF	(1,479,238)	(1,478,400)	(1,548,500)	(70,100)
Specific Grants and Revenue	(648,453)	(329,709)	(492,138)	(162,429)
City of Woodstock - Ongoing Bndry Ac	(126,160)	(120,000)	(110,000)	10,000
Other Grants & Gas Tax	(121,795)	(117,592)	(235,185)	(117,593)
General Revenues	(244,306)	(215,000)	(202,500)	12,500
General Expenditures	815,557	500,156	746,823	246,667
Total General Government	(1,872,292)	(1,827,600)	(1,862,900)	(35,300)

General Administration

Council	119,714	128,150	127,100	(1,050)
Administration Staff	355,550	352,000	364,500	12,500
Township Office - Hickson	20,572	19,950	20,950	1,000
Tavistock Police Office	0	0	0	0
Former PUC Office	(1,029)	(1,250)	(1,250)	0
General Administration	115,538	113,350	120,000	6,650
Total General Administration	610,345	612,200	631,300	19,100

Fire Department

Hickson Fire Department	104,945	98,275	108,025	9,750
Innerkip Fire Department	57,166	88,075	84,425	(3,650)
Tavistock Fire Department	103,861	107,425	113,325	5,900
Township Fire Department	82,202	46,010	64,610	18,600

	2008	2008	2009	\$
	Actual	Budget	Budget	Change
Total Fire Department	348,174	339,785	370,385	30,600
Police				
Oxford Community Police Service	1,365,914	1,356,992	1,356,992	0
Protective Services				
CEMC	34,400	45,050	46,750	1,700
By-law Enforcement	14,669	19,600	23,200	3,600
Animal Control Services	(6,634)	(4,650)	(5,150)	(500)
Total Protective Services	42,435	60,000	64,800	4,800
Building Department				
Building and Structural Inspections	66,367	77,900	83,100	5,200
Roads & Public Works				
Administration & Overhead	379,729	387,050	392,400	5,350
Equipment				
1999 Champion 740A	(8,991)	(23,450)	(22,450)	1,000
2004 Volvo 730B	(35,189)	(30,400)	(30,550)	(150)
2005 John Deere Tractor	(9,392)	(11,450)	(13,950)	(2,500)
John Deere 444E Loader	1,899	(5,550)	(7,150)	(1,600)
Chainsaws & other small eqp	7,269	8,250	9,000	750
Snowplows, Wings, etc.	21,935	13,000	16,900	3,900
2006 Vermeere BC-1000-XL Chipper	205	(2,000)	(2,000)	0
1995 Ford Dump Truck	(35,878)	(23,050)	(21,550)	1,500
2006 Volvo Dump Truck	(33,505)	(23,650)	(25,650)	(2,000)
2006 Sterling 1375	(7,871)	(8,000)	(9,875)	(1,875)
2001 Dodge Pickup(Roads)	(869)	(6,650)	(6,675)	(25)
2004 Ford F-150(PW Foreman)	8,470	8,050	8,050	0
2007 GMC Sierra Pickup(PW Manage	8,504	9,900	10,900	1,000
Total Equipment	(83,413)	(95,000)	(95,000)	0

March 4, 2008 Budget Meeting

	2008	2008	2009	\$
	Actual	Budget	Budget	Change
Facilities	34,797	34,650	42,000	7,350
Road Maintenance				
Misc Revenue	(2,826)	(5,000)	(5,000)	0
HM-Patching/Base Repair	27,196	23,500	33,500	10,000
HM-Sweeping	3,305	5,900	5,900	0
HM-Shoulder Maintenance	37,990	10,500	26,000	15,500
HM-Other Maintenance	7,693	4,050	5,050	1,000
LM - Patch Gravel Surface	7,365	13,000	13,000	0
LM-Grading	50,178	62,500	64,500	2,000
LM-Dust Control	95,194	101,500	102,750	1,250
LM-Gravel Resurfacing	161,655	172,500	153,000	(19,500)
RM-Grass Cutting/Seed/Sod	11,877	16,000	16,000	0
RM-Tree Planting & Removal	45,283	50,000	56,250	6,250
RM-Spraying	0	0	0	0
RM-Debris Pickup	3,180	4,900	4,800	(100)
RM-Ditching	23,839	28,950	33,450	4,500
RM-Other Roadside Maintenance	5,441	4,425	6,700	2,275
RM-Sewers & Drains	7,757	6,150	7,150	1,000
RM-Catchbasin Repairs/Cleaning	1,698	10,200	10,200	0
Bridge Maintenance	3,835	4,750	5,750	1,000
Culvert Installation & Repair	23,611	18,500	24,500	6,000
Signs/Barricades/Guard Rails	13,737	12,500	14,500	2,000
Total Road Maintenance	528,008	544,825	578,000	33,175
Winter Control				
Misc. Revenue	(4,100)	(2,000)	(2,000)	0
Truck-Plowing/Salting/Sanding	118,458	87,600	101,250	13,650
Grader-Plowing/Iceblading	38,734	35,000	37,500	2,500
Hauling Sand & Salt	0	0	0	0
Snowfence Erection & Removal	4,229	10,500	10,500	0
Other Winter Activities	10,899	4,400	6,400	2,000
Snow Removal from Streets	5,911	9,400	9,400	0
Snow Removal Parking Lots	2,679	5,100	5,600	500
Total Snow Removal	176,811	150,000	168,650	18,650

March 4, 2008 Budget Meeting

	2008	2008	2009	\$
	Actual	Budget	Budget	Change
Other Activities				
Sidewalks	7,483	14,200	46,700	32,500
Leaf & Yard Waste Program	0	0	0	0
Streetlighting	40,640	39,400	41,400	2,000
Total Other Activities	48,123	53,600	88,100	34,500
Total Roads & PW	1,084,057	1,075,125	1,174,150	99,025
Parks & Facilities				
Hickson Park	9,620	15,200	15,900	700
Innerkip Park	19,201	23,000	23,400	400
Tavistock Park	12,349	15,800	17,750	1,950
Innerkip Estates Park	1,925	3,000	3,000	0
Tavistock Memorial Hall	13,432	21,250	26,615	5,365
Bender Subdivision Park	1,438	1,950	2,080	130
Parks Administration	5,748	5,850	5,850	0
Tavistock & District Recreation Centre	(0)	0	0	0
Hickson Recreation Committee	(0)	0	0	0
Innerkip Recreation Committee	(0)	0	0	0
Innerkip Community Centre	9,691	7,050	10,600	3,550
Hickson Library Committee	0	0	0	0
Total Parks & Facilities	73,404	93,100	105,195	12,095
Planning & Zoning				
Planning & Zoning	7,017	(1,500)	400	1,900
Drainage				
Municipal Drainage	10,803	10,750	16,350	5,600
Tile Drainage Program	178	125	125	0
Total Drainage	10,981	10,875	16,475	5,600

March 4, 2008 Budget Meeting

	2008	2008	2009	\$
	Actual	Budget	Budget	Change
Miscellaneous				
12th Line Baptist Cemetery	550	575	575	0
Vandecar Cemetery	395	425	425	0
17th Line Evangelical	420	450	450	0
Seniors Picnic	897	1,500	1,500	0
Pheasant Program	0	0	0	0
Crossing Guards	25,167	24,850	25,300	450
Total Miscellaneous	27,429	27,800	28,250	450
Total - Township Operating	1,763,831	1,824,677	1,968,147	143,470
Capital				
Total Capital	1,209,311	1,126,000	1,167,750	41,750
Total	2,973,142	2,950,677	3,135,897	185,220
Taxation	(2,976,941)	(2,950,677)	0	2,950,677

OMPF (Ontario Municipal Partnership Fund)

	Year	Amount	\$ Change	% Chg	\$ Change from CRF	Phase-in Reduction	Potential Grant
CRF	2002	732,000					
CRF	2003	859,000					
CRF	2004	899,000					899,000
OMPF	2005	1,211,632	312,632	34.78%	312,632	174,488	1,386,120
OMPF	2006	1,248,840	37,208	3.07%	349,840	103,809	1,352,649
OMPF	2007	1,298,255	49,415	3.96%	399,255	130,129	1,428,384
OMPF	2008	1,478,400	180,145	13.88%	579,400	30,700	1,509,100
OMPF	2009	1,548,500	70,100	4.74%	649,500	0	1,548,500
						439,126	

Grants to Organizations

	Account	2006 Actual	2006 Budget	2007 Actual	2007 Budget	2008 Budget	2009 Budget	
Tavistock Optimist Club - Grass Cutting*	11-758-121-2872	\$6,966	\$5,000	\$3,400	\$6,000	\$5,000	\$4,500	Standing Request
Oxford County Plowmen	11-871-121-6110	\$100	\$100	\$100	\$100	\$100	\$100	2009 Request Rec'd
Tavistock Horticultural Society	11-758-121-6110	\$100	\$100	\$100	\$100	\$100	\$100	
Tavistock Agricultural Society	11-871-121-6110	\$250	\$250	\$250	\$250	\$6,000	\$250	
Innerkip Drop-in Centre	11-758-121-6110	\$500	\$500	\$500	\$500	\$500	\$500	
Innerkip Lawn Bowling	11-758-121-6110	\$100	\$100	\$100	\$100	\$100	\$100	
Hickson Library (Taxes on Building)	11-000-121-6120	\$544	\$500	\$452	\$600	\$500	\$0	
Hickson Library Phone**	11-000-121-6120	\$0	\$0	\$0	\$0	\$1,000	\$0	
Tavistock Optimist Club***	11-758-121-6110	\$0	\$0	\$7,100	\$7,100	\$0	\$0	
Misc Grants and Donations	11-000-121-6120	\$0	\$1,500	\$1,683	\$1,000	\$1,000	\$1,000	
Total		\$8,560	\$8,050	\$13,685	\$15,750	\$14,300	\$6,550	

New & previous requests

- Mobility Bus
- Sakura House (noted and filed)
- Oxford Farm Safety

* Grass cutting is actual amount

**approved 2007

***Ball Diamond Improvement

Police Budget Calculations

OCPS Total Funded Budget	2008	11,728,440	
EZT Share	2008	1,356,992	11.57%

OCPS (5% Inc?)	2009	12,314,862	
EZT New Share	2009	1,014,745	8.24%

OPP

OPP Policing	2009	1,082,969	(2008 quote plus 5%)
PSB	2009	15,000	
Fire Dispatch	2009	26,000	
Additional Facility Costs	2009	6,000	
		1,129,969	

One Time Costs in 2009?

Startup Costs - From OPP	144,498
Legal Fees	25,000
Agreement Exit Costs	125,000

Apportion Months?	OCPS	9	761,058
	OPP	3	282,492
	<u>Total</u>	12	1,043,551

294,498 One-time Costs from above

1,338,049 2009 Total Costs

-18,943 Difference from 2008

-9,472 OMPF Adjustment

-9,472 Adjusted 2009 Decrease in Policing Costs

Conclusion:

Leave Budget the same as 2008 for 2009 due to transition issues

2009 Budget Highlights

2009 Budget Notes:

Programs and services delivered would be similar to past years.
 New requirements under Accessibility Regulations require significant training.
 H & S requires additional training and resources.
 Insurance program renewal provided an option to increase coverage. Council directed that it be reviewed in conjunction with the budget.
 Sidewalk snow removal was identified for budget discussions. The 1st Draft includes \$25,000 to determine whether there is any possibility of incorporating.
 Police budget remains the same as 2008. There is a separate police cost worksheet explaining.
 Some potential revenues from items such as land sales are not included in current year revenue. It is anticipated these funds will flow through reserves to fund capital programs.
 \$50,000 of PW Wages, Overhead and Equipment is included in PW Capital budget.

Explaining the levy increase at a very high level.

(70,000)	OMPF Increase
30,000	Decreased Revenue Projections
(6,000)	Decreased Donations
8,000	Insurance has been increased to accommodate raising the level of coverage to \$25,000,000
25,000	Sidewalk Snow Removal
42,000	Increased Capital
50,000	Gross Payroll, Overhead and Benefits
15,000	Fire Payroll
15,000	Increased/Additional Training for Accessibility, H & S
15,000	Fuel Costs
21,000	Equipment Operating Costs
5,000	Fire Department Training
35,000	Various changes all departments
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185,000	Budget Taxation Levy Change
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(62,980)	Real assessment growth
<hr/>	
122,020	Tax levy change adjusted for real assessment growth

What this translates into for taxpayers.

\$43	Increase for the average residential property that increased by the average assessment increase
\$6	Change in taxes for the average Farmland assessment that increased by the average assessment increase for farmland
\$49	Increase for the average commercial assessment that increased by the average assessment increase
\$71	Increase for the average industrial assessment that increased by the average assessment increase

The Percentage.

4.14%	2008 to 2009 levy change adjusted for real assessment growth
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Other points of interest.

Even with out any tax levy changes, residential assessments would see a 1% tax increase according to the MTE Tax Study

Other tax classes will see a 0.3% to 2.83% tax decrease

Basically the reassessment has moved additional tax burden to the residential tax class

41,000	Residential
(21,000)	Farmland
(9,400)	Commercial
(5,000)	Industrial
(1,000)	Multi-res
(4,600)	Pipeline
<hr/>	
0	

Township Of East Zorra-Tavistock

2009 Budget - 1st Draft Operating - Account Details

	2008 Actual	2008 Budget	2009 Budget	\$ Change	
Operating Budget					
General Government (Non-Departmental)					
Surplus/Deficit from Prior Year:					
11-000-000-0000	Surplus/Deficit from Prior Year	(45,859)	(45,855)	0	45,855
<hr style="border-top: 1px dashed black;"/>					
11-000-000-0000	Total Surplus/Deficit from Prior Year	(45,859)	(45,855)	0	45,855
<hr style="border-top: 1px dashed black;"/>					
Payments in Lieu:					
11-000-005-0211	Canada Post	(3,074)	(3,000)	(3,000)	0
11-000-005-0221	Railways	(4,502)	(4,400)	(4,500)	(100)
11-000-005-0231	Tax Assistance Act	(9,333)	(8,900)	(9,000)	(100)
11-000-005-0242	Ontario Hydro	(120)	(100)	(100)	0
11-000-005-0243	LCBO	(2,666)	(2,500)	(2,500)	0
11-000-005-0261	Other Mun Enterprises(PUC/ Sewers	(2,342)	(2,300)	(2,300)	0
<hr style="border-top: 1px dashed black;"/>					
11-000-005-????	Total Payments in Lieu	(22,038)	(21,200)	(21,400)	(200)
<hr style="border-top: 1px dashed black;"/>					
Ontario Grants - OMPF:					
11-000-006-0330	Non-specific Ontario Grants	(1,479,238)	(1,478,400)	(1,548,500)	(70,100)
<hr style="border-top: 1px dashed black;"/>					
11-000-006-0330	Total Ontario Grants - OMPF	(1,479,238)	(1,478,400)	(1,548,500)	(70,100)
<hr style="border-top: 1px dashed black;"/>					
Specific Grants and Revenue:					
11-000-006-0331	Specific Grants & Revenue	(648,453)	(329,709)	(492,138)	(162,429)
<hr style="border-top: 1px dashed black;"/>					

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-000-006-0331	Total Specific Grants and Revenue	(648,453)	(329,709)	(492,138)	(162,429)

City of Woodstock - Ongoing Bndry Adj:					
11-000-007-0330	City of Woodstock - Ongoing Bounda	(126,160)	(120,000)	(110,000)	10,000

11-000-007-0330	Total City of Woodstock - Ongoing B	(126,160)	(120,000)	(110,000)	10,000

Other Grants & Gas Tax:					
11-000-007-0331	Other Grants & Gas Tax	(121,795)	(117,592)	(235,185)	(117,593)

11-000-007-0331	Total Other Grants & Gas Tax	(121,795)	(117,592)	(235,185)	(117,593)

General Revenues:					
11-000-021-0513	Misc Revenue	(7,249)	(4,000)	(5,000)	(1,000)
11-000-021-0911	Penalty & Interest - Taxes	(59,986)	(52,000)	(60,000)	(8,000)
11-000-021-0921	Investment Income Drains	(14,597)	(4,000)	(2,500)	1,500
11-000-021-0922	Investment Income - Bank Account	(107,374)	(100,000)	(80,000)	20,000
11-000-021-0924	Interest Income - ETPC	(55,100)	(55,000)	(55,000)	0
11-000-021-0925	Dividend Income - ETPC	0	0	0	0
11-000-021-0952	Contribution from Reserve	0	0	0	0

11-000-021-????	Total General Revenues	(244,306)	(215,000)	(202,500)	12,500

General Expenditures:					
11-000-121-2910	Misc Expense	388	1,000	15,000	14,000
11-000-121-3310	Professional Services	0	500	0	(500)
11-000-121-4110	Bank Charges	2,824	3,000	3,000	0
11-000-121-4510	Tax Writeoffs - Township	(1)	0	0	0
11-000-121-4511	Bill 79 Related Tax Adjustments	0	0	0	0
11-000-121-5391	Appropriaton to Reserve	811,901	493,156	727,323	234,167
11-000-121-6110	Grants	293	1,500	1,000	(500)
11-000-121-6120	Donations	152	1,000	500	(500)

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-000-121-????	Total General Expenditures	815,557	500,156	746,823	246,667
	Total General Government	(1,872,292)	(1,827,600)	(1,862,900)	(35,300)
General Administration					
Council:					
11-111-111-1120	Council Wages - Taxable	62,424	66,000	66,000	0
11-111-111-1121	Council Wages - Tax Exempt	31,212	33,000	33,000	0
11-111-111-1210	Other Payroll Costs	2,768	3,000	3,000	0
11-111-111-3110	Travel/Meals/Conference/Seminars	17,995	19,500	19,000	(500)
11-111-111-3120	Training & Staff Development	450	250	500	250
11-111-111-3260	Telecommunications	989	1,000	1,000	0
11-111-111-3290	Print, Advertising & Promotion	666	1,500	1,000	(500)
11-111-111-3450	Office Equipment Maint/Lease Contr:	0	500	500	0
11-111-111-3455	Christmas Gift Certificate Program	3,210	3,400	3,100	(300)
11111?????????	Total Council	119,714	128,150	127,100	(1,050)
Administration Staff:					
11-123-121-1110	Distributed Salaries & Wages	236,621	236,000	248,000	12,000
11-123-121-1130	Part-time Salaries & Wages	276	0	0	0
11-123-121-1150	Vacation, Sick, Stats, Holidays	37,371	35,000	37,000	2,000
11-123-121-1190	Other Payroll Costs	400	0	0	0
11-123-121-1210	Overhead	73,893	72,000	70,000	(2,000)
11-123-121-3110	Travel/Meals/Conference/Seminars	5,591	6,000	6,500	500
11-123-121-3120	Training & Staff Development	483	2,000	2,000	0
11-123-121-3170	Memberships & Publications	914	1,000	1,000	0
11-123-???-????	Total Administration Staff	355,550	352,000	364,500	12,500

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
Township Office - Hickson:					
11-181-121-3420	Building Maintenance	9,893	9,500	10,000	500
11-181-121-3430	Grounds Maintenance	3,251	2,500	3,000	500
11-181-121-3610	Electrical Power	5,133	5,500	5,500	0
11-181-121-3630	Natural Gas	1,586	1,700	1,700	0
11-181-121-3810	Insurance & Licences	710	750	750	0
11-181-430-0952	Contribution from Reserve	0	0	0	0
11-181-430-5170	Construction	0	0	0	0
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11181?????????...	Total Township Office - Hickson	20,572	19,950	20,950	1,000
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Former PUC Office:					
11-183-021-0574	Facility Rentals	(5,776)	(6,000)	(6,000)	0
11-183-121-3420	Building Maintenance	2,128	1,000	1,500	500
11-183-121-3430	Grounds Maintenance	376	500	500	0
11-183-121-3610	Electrical Power	692	1,500	1,000	(500)
11-183-121-3630	Natural Gas	1,120	1,300	1,300	0
11-183-121-3810	Insurance	431	450	450	0
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11183?????????...	Total Former PUC Office	(1,029)	(1,250)	(1,250)	0
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General Administration:					
11-191-021-0511	Tax Certificates	(9,175)	(6,000)	(7,000)	(1,000)
11-191-021-0513	Misc. Revenue	(8,073)	(6,000)	(6,000)	0
11-191-021-0514	Waste Management Services	(2,672)	(2,750)	(2,750)	0
11-191-021-0722	Lottery Licences	(1,091)	(1,500)	(1,500)	0
11-191-021-0763	Sale of Maps, Copies, Fax, etc.	(671)	(300)	(500)	(200)
11-191-021-0952	Contribution from Reserve	0	0	0	0
11-191-121-2380	Departmental Equipment	77	0	0	0
11-191-121-2610	Office Supplies	6,978	6,000	6,000	0
11-191-121-3170	Memberships & Publications	234	400	250	(150)
11-191-121-3210	Postage & Courier	5,579	7,500	7,500	0
11-191-121-3260	Telecommunications	3,425	4,000	4,000	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-191-121-3290	Print, Advertising & Promotion	9,967	4,500	5,000	500
11-191-121-3310	Professional Services	43,131	35,000	40,000	5,000
11-191-121-3450	Office Equipment Maintenance/Lease	7,174	10,000	10,000	0
11-191-121-3810	Insurance & Licences	55,656	57,500	60,000	2,500
11-191-126-0952	Contribution from Reserves	0	0	0	0
11-191-126-1130	Part-time Salaries & Wages	0	0	0	0
11-191-126-2610	Office Supplies	0	0	0	0
11-191-126-3210	Postage & Courier	0	0	0	0
11-191-126-3290	Print, Advertising & Promotion	0	0	0	0
11-191-126-5390	Appropriation to Reserve	5,000	5,000	5,000	0
11-191-430-3310	Professional Services	0	0	0	0
11-191-430-5110	Equipment	0	0	0	0
11-191-430-5390	Appropriation to Reserve	0	0	0	0
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11191????????...	Total General Administration	115,538	113,350	120,000	6,650
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Total General Administration		610,345	612,200	631,300	19,100
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Fire Department

Hickson Fire Department:

11-211-021-0513	Miscellaneous Revenue	(2,785)	(5,000)	(5,000)	0
11-211-021-0576	Donations	0	0	0	0
11-211-121-1110	Distributed Salaries & Wages	817	0	0	0
11-211-121-1130	Part-time Salaries & Wages	67,421	65,000	70,000	5,000
11-211-121-1135	Salaries & Wages - Training	0	0	0	0
11-211-121-1210	Other Payroll Costs	3,598	3,500	4,000	500
11-211-121-2330	Communications Equipment	3,164	2,000	2,000	0
11-211-121-2380	Departmental Equipment	6,501	4,000	5,000	1,000
11-211-121-2510	Uniforms	0	100	100	0
11-211-121-2610	Office Supplies	271	75	75	0
11-211-121-3110	Travel/Meals/Conference/Seminars	523	750	750	0
11-211-121-3120	Training & Staff Development	1,065	350	3,500	3,150
11-211-121-3170	Memberships & Publications	364	150	150	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-211-121-3210	Postage & Courier	23	50	50	0
11-211-121-3260	Telecommunications	1,174	1,300	1,200	(100)
11-211-121-3420	Building Maintenance	1,292	2,500	2,500	0
11-211-121-3430	Grounds Maintenance	1,781	1,200	1,500	300
11-211-121-3610	Electrical Power	2,301	2,300	2,400	100
11-211-121-3630	Natural Gas	1,834	2,100	2,000	(100)
11-211-121-3810	Insurance & Licences	2,792	2,500	2,800	300
11-211-121-9621	Dis Exp for Meals/Travel/Parking/Etc	0	0	0	0
11-211-131-0513	Misc. Revenue (Smoke Detector)	(30)	(50)	(50)	0
11-211-131-1130	Part-time Salaries & Wages	1,000	1,000	1,000	0
11-211-131-1210	Other Payroll Costs	0	0	0	0
11-211-131-2380	Departmental Equipment	329	500	500	0
11-211-131-2610	Office Supplies	0	100	100	0
11-211-131-2910	Miscellaneous Expenses	18	100	100	0
11-211-132-1130	Part-time Salaries & Wages	1,000	1,000	1,000	0
11-211-132-1210	Other Payroll Costs	0	0	0	0
11-211-132-2380	Departmental Equipment	1,358	1,000	1,200	200
11-211-132-2610	Office Supplies	0	50	50	0
11-211-132-2910	Miscellaneous Expenses	0	200	200	0
11-211-430-0952	Contribution from Reserve	0	0	0	0
11-211-801-2210	Fuels/Lubricants	520	900	900	0
11-211-801-2370	Repairs - Parts & Labour	2,043	2,000	2,000	0
11-211-801-3810	Insurance & Licences	1,215	1,500	1,300	(200)
11-211-802-2210	Fuels/Lubricants	1,376	900	900	0
11-211-802-2370	Repairs - Parts & Labour	337	1,500	1,500	0
11-211-802-3810	Insurance & Licences	1,175	1,200	1,200	0
11-211-803-2210	Fuels/Lubricants	432	800	800	0
11-211-803-2370	Repairs - Parts & Labour	1,024	1,500	1,200	(300)
11-211-803-3810	Insurance & Licences	1,012	1,200	1,100	(100)
11211????????...	Total Hickson Fire Department	104,945	98,275	108,025	9,750
Innerkip Fire Department:					
11-222-021-0513	Miscellaneous Revenue	(1,860)	(2,000)	(2,000)	0
11-222-021-0521	Fees & Service Charges - BB	(48,412)	(20,000)	(30,000)	(10,000)

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-222-021-0576	Donations	0	0	0	0
11-222-121-1110	Distributed Salaries & Wages	817	0	0	0
11-222-121-1130	Part-time Salaries & Wages	60,601	65,000	70,000	5,000
11-222-121-1135	Salaries & Wages - Training	0	0	0	0
11-222-121-1210	Other Payroll Costs	3,465	3,500	3,500	0
11-222-121-2330	Communications Equipment	3,752	2,000	2,000	0
11-222-121-2380	Departmental Equipment	6,958	4,000	5,000	1,000
11-222-121-2510	Uniforms	0	100	100	0
11-222-121-2610	Office Supplies	40	75	75	0
11-222-121-3110	Travel/Meals/Conference/Seminars	161	750	750	0
11-222-121-3120	Training & Staff Development	2,892	3,500	3,500	0
11-222-121-3170	Memberships & Publications	314	150	150	0
11-222-121-3210	Postage & Courier	42	50	50	0
11-222-121-3260	Telecommunications	1,171	1,300	1,300	0
11-222-121-3420	Building Maintenance	1,697	5,000	5,000	0
11-222-121-3430	Grounds Maintenance	3,249	2,000	3,000	1,000
11-222-121-3610	Electrical Power	1,779	1,800	1,800	0
11-222-121-3630	Natural Gas	2,641	2,700	2,500	(200)
11-222-121-3810	Insurance & Licences	3,155	2,900	3,200	300
11-222-131-1130	Part-time Salaries & Wages	1,000	1,000	1,000	0
11-222-131-1210	Other Payroll Costs	0	0	0	0
11-222-131-2380	Departmental Equipment	75	500	500	0
11-222-131-2610	Office Supplies	0	100	100	0
11-222-131-2910	Miscellaneous Expenses	18	100	100	0
11-222-132-1130	Part-time Salaries & Wages	1,000	1,000	1,000	0
11-222-132-1210	Other Payroll Costs	0	0	0	0
11-222-132-2380	Departmental Equipment	905	1,000	1,000	0
11-222-132-2610	Office Supplies	0	50	50	0
11-222-132-2910	Miscellaneous Expenses	0	200	200	0
11-222-804-2210	Fuels/Lubricants	296	1,000	750	(250)
11-222-804-2370	Repairs - Parts & Labour	1,471	1,500	1,500	0
11-222-804-3810	Insurance & Licences	1,215	2,000	1,500	(500)
11-222-805-2210	Fuels/Lubricants	310	750	750	0
11-222-805-2370	Repairs - Parts & Labour	5,645	2,500	2,500	0
11-222-805-3810	Insurance & Licences	976	1,100	1,100	0
11-222-806-2210	Fuels/Lubricants	300	350	350	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-222-806-2370	Repairs - Parts & Labour	655	1,100	1,100	0
11-222-806-3810	Insurance & Licences	839	1,000	1,000	0
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11222?????????	Total Innerkip Fire Department	57,166	88,075	84,425	(3,650)
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Tavistock Fire Department:					
11-233-021-0513	Miscellaneous Revenue	(5,138)	(5,000)	(5,000)	0
11-233-121-1130	Part-time Salaries & Wages	63,706	65,000	70,000	5,000
11-233-121-1135	Salaries & Wages - Training	0	0	0	0
11-233-121-1210	Other Payroll Costs	3,503	3,500	3,500	0
11-233-121-2330	Communications Equipment	6,044	2,500	2,500	0
11-233-121-2380	Departmental Equipment	5,051	4,000	5,000	1,000
11-233-121-2510	Uniforms	0	100	100	0
11-233-121-2610	Office Supplies	40	75	75	0
11-233-121-3110	Travel/Meals/Conference/Seminars	373	600	600	0
11-233-121-3120	Training & Staff Development	670	3,500	3,500	0
11-233-121-3170	Memberships & Publications	364	200	200	0
11-233-121-3210	Postage & Courier	0	50	50	0
11-233-121-3260	Telecommunications	1,005	1,200	1,200	0
11-233-121-3420	Building Maintenance	1,262	2,500	2,500	0
11-233-121-3430	Grounds Maintenance	4,763	2,000	3,000	1,000
11-233-121-3610	Electrical Power	4,757	5,000	5,000	0
11-233-121-3620	Water	993	650	950	300
11-233-121-3630	Natural Gas	2,111	3,000	2,500	(500)
11-233-121-3810	Insurance & Licences	3,275	3,000	3,250	250
11-233-131-1130	Part-time Salaries & Wages	1,000	1,000	1,000	0
11-233-131-1210	Other Payroll Costs	0	0	0	0
11-233-131-2380	Departmental Equipment	75	500	500	0
11-233-131-2610	Office Supplies	0	100	100	0
11-233-131-2910	Miscellaneous Expenses	18	100	100	0
11-233-132-1130	Part-time Salaries & Wages	1,000	1,000	1,000	0
11-233-132-1210	Other Payroll Costs	0	100	100	0
11-233-132-2380	Departmental Equipment	453	1,000	1,000	0
11-233-132-2610	Office Supplies	0	50	50	0
11-233-132-2910	Miscellaneous Expenses	0	200	200	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-233-807-2210	Fuels/Lubricants	472	500	500	0
11-233-807-2370	Repairs - Parts & Labour	1,809	2,000	2,000	0
11-233-807-3810	Insurance & Licences	1,175	1,200	1,200	0
11-233-808-2210	Fuels/Lubricants	950	600	900	300
11-233-808-2370	Repairs - Parts & Labour	1,533	2,500	2,000	(500)
11-233-808-3810	Insurance & Licences	1,016	1,500	1,200	(300)
11-233-809-2210	Fuels/Lubricants	195	500	350	(150)
11-233-809-2370	Repairs - Parts & Labour	170	1,500	1,000	(500)
11-233-809-3810	Insurance & Licences	1,215	1,200	1,200	0
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11233?????????	Total Tavistock Fire Department	103,861	107,425	113,325	5,900
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Township Fire Department:					
11-244-021-0513	Misc. Revenue	(338)	(1,000)	(1,000)	0
11-244-021-0521	Fees & Service Charges - BB	(6,958)	(20,000)	(10,000)	10,000
11-244-021-0531	Fire Department Revenue	(45)	0	0	0
11-244-121-1110	Distributed Salaries & Wages	55,521	36,000	44,000	8,000
11-244-121-1130	Part-time Salaries & Wages	0	0	0	0
11-244-121-1150	Vacation, Stats, Sick & Holiday	5,500	5,000	5,300	300
11-244-121-1210	Overhead	15,074	10,000	12,000	2,000
11-244-121-2330	Communications Equipment	270	400	400	0
11-244-121-2380	Departmental Equipment	1,741	500	500	0
11-244-121-2510	Uniforms	564	500	500	0
11-244-121-2610	Office Supplies	41	250	250	0
11-244-121-2910	Miscellaneous Expense	215	250	250	0
11-244-121-3110	Travel/Meals/Conference/Seminars	1,651	2,000	1,750	(250)
11-244-121-3120	Training & Staff Development	0	1,000	1,000	0
11-244-121-3170	Membership & Publications	609	1,000	750	(250)
11-244-121-3210	Postage & Courier	0	200	150	(50)
11-244-121-3260	Telecommunications	1,506	1,700	1,700	0
11-244-121-3290	Print, Advertising & Promotion	170	1,500	1,000	(500)
11-244-121-3810	Insurance & Licences	0	50	50	0
11-244-131-1110	Distributed Salaries & Wages	583	0	0	0
11-244-131-1210	Other Payroll Costs	155	0	0	0
11-244-131-2380	Departmental Equipment	166	500	500	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-244-131-2610	Office Supplies	66	100	50	(50)
11-244-131-2910	Miscellaneous Expenses	1,387	500	500	0
11-244-132-1110	Distributed Salaries & Wages	1,061	0	0	0
11-244-132-1210	Other Payroll Costs	346	0	0	0
11-244-132-2380	Departmental Equipment	0	500	500	0
11-244-132-2610	Office Supplies	66	150	150	0
11-244-132-2910	Miscellaneous Expenses	245	500	300	(200)
11-244-430-5110	Equipment	0	0	0	0
11-244-834-1110	Distributed Salaries & Wages	0	50	50	0
11-244-834-1210	Overhead	0	10	10	0
11-244-834-2210	Fuels/Lubricants	1,873	2,600	2,200	(400)
11-244-834-2370	Repairs - Parts & Labour	73	1,000	1,000	0
11-244-834-3810	Insurance & Licences	660	750	750	0
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11244????????...	Total Township Fire Department	82,202	46,010	64,610	18,600
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Total Fire Department		348,174	339,785	370,385	30,600
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Police					
Oxford Community Police Service:					
11-254-121-3310	Professional Services	1,365,914	1,356,992	1,356,992	0
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11-25?-???-????	Total Oxford Community Police Serv	1,365,914	1,356,992	1,356,992	0
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Protective Services					
CEMC:					
11-246-021-0513	Misc Revenue	0	0	(1,000)	(1,000)
11-246-121-1110	Distributed Salaries & Wages	16,926	24,000	25,000	1,000
11-246-121-1210	Overhead	5,151	6,700	6,900	200
11-246-121-2380	Departmental Equipment	0	50	0	(50)
11-246-121-2610	Office Supplies	4	250	250	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-246-121-2910	Misc Expense	18	250	250	0
11-246-121-3110	Travel/Meals/Conference/Seminars	2,243	1,500	2,000	500
11-246-121-3120	Training and Staff Development	300	1,000	1,000	0
11-246-121-3125	Public Education Events	87	1,000	1,000	0
11-246-121-3170	Membership & Publications	0	250	200	(50)
11-246-121-3210	Postage & Courier	321	200	500	300
11-246-121-3260	Telecommunications	655	600	700	100
11-246-121-3290	Print, Advertising & Promotion	1,880	2,500	3,000	500
11-246-121-3440	Equipment Maintenance	0	250	250	0
11-246-430-5390	Appropriation to Reserve	0	0	0	0
11-246-121-1150	Vacation, Sick, Stats, Holidays	6,815	6,500	6,700	200
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11246?????????	Total CEMC	34,400	45,050	46,750	1,700
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By-law Enforcement:					
11-261-021-0811	Fines	(516)	(1,000)	(500)	500
11-261-121-1110	Distributed Salaries & Wages	11,423	12,500	13,000	500
11-261-121-1210	Overhead	3,385	3,500	3,600	100
11-261-121-2610	Office Supplies	0	500	500	0
11-261-121-3110	Travel/Meals/Conference/Seminars	277	1,000	500	(500)
11-261-121-3120	Training & Staff Development	0	1,000	1,000	0
11-261-121-3170	Memberships & Publications	100	100	100	0
11-261-121-3310	Professional Services	0	2,000	5,000	3,000
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11-261-???-????	Total By-law Enforcement	14,669	19,600	23,200	3,600
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Animal Control Services:					
11-281-021-0724	Dog Licences	(22,700)	(23,000)	(23,000)	0
11-281-121-1131	Dog Licencing - Salaries & Wages	7,019	7,500	7,500	0
11-281-121-1132	Livestock Evaluations - Salaries & W	400	400	400	0
11-281-121-1133	Fence Viewers - Salaries & Wages	0	200	200	0
11-281-121-2610	Office Supplies	562	750	750	0
11-281-121-2910	Misc. Expense	0	0	0	0
11-281-121-3360	Animal Collection & Pound Services	7,265	8,000	8,000	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-281-121-3910	Livestock Claims	820	1,500	1,000	(500)
11-281-???-????	Total Animal Control Services	(6,634)	(4,650)	(5,150)	(500)
	Total Protective Services	42,435	60,000	64,800	4,800

Building Department

Building and Structural Inspections:

11-271-021-0513	Misc Revenue	(200)	0	0	0
11-271-121-1110	Distributed Salaries & Wages	65,938	74,000	75,000	1,000
11-271-121-1130	Part time Salaries & Wages	0	0	0	0
11-271-121-1150	Vacation, Stats, Sick & Holidays	11,916	11,500	12,000	500
11-271-121-1210	Overhead	18,539	20,000	20,000	0
11-271-121-2380	Departmental Equipment	230	150	150	0
11-271-121-2510	Uniforms	125	250	250	0
11-271-121-2610	Office Supplies	308	750	750	0
11-271-121-2910	Miscellaneous Expense	100	0	0	0
11-271-121-3110	Travel/Meals/Conference/Seminars	3,341	4,000	4,000	0
11-271-121-3120	Training & Staff Development	2,095	4,000	4,000	0
11-271-121-3170	Memberships & Publications	524	650	650	0
11-271-121-3210	Postage & Courier	0	100	100	0
11-271-121-3260	Telecommunications	1,212	1,400	1,400	0
11-271-121-3810	Insurance & Licences	8,200	10,000	9,000	(1,000)
11-271-430-5110	Equipment	0	0	0	0
11-271-812-2210	Fuels/Lubricants	2,472	3,500	3,500	0
11-271-812-2370	Repairs - Parts & Labour	1,306	1,800	1,500	(300)
11-271-812-3810	Insurance & Licences	610	800	800	0
11-271-021-0721	Building Permits	(50,349)	(55,000)	(50,000)	5,000
11271?????????...	Total Building and Structural Inspect	66,367	77,900	83,100	5,200

Roads & Public Works

March 4, 2008 Budget Meeting

	2008	2008	2009	\$	
	Actual	Budget	Budget	Change	
Administration & Overhead:					
11-311-021-0513	Misc. Revenue	(52,412)	(50,000)	(15,000)	35,000
11-311-021-0952	Contribution from Reserve	(5,353)	0	0	0
11-311-121-1110	Distributed Salaries & Wages	113,158	120,000	120,000	0
11-311-121-1140	Overtime, Shift, Recall	10,647	5,000	7,500	2,500
11-311-121-1150	Vacation, Stats, Sick & Holidays	45,819	43,000	45,000	2,000
11-311-121-1210	Overhead	33,809	35,000	30,000	(5,000)
11-311-121-2510	Uniforms	1,363	2,250	2,000	(250)
11-311-121-2610	Office Supplies	237	600	600	0
11-311-121-3110	Travel/Meals/Conference/Seminars	5,548	5,500	6,500	1,000
11-311-121-3120	Training & Staff Development	387	1,500	1,500	0
11-311-121-3170	Memberships & Publications	1,068	1,000	1,200	200
11-311-121-3210	Postage & Courier	39	200	100	(100)
11-311-121-3260	Telecommunications	6,165	7,000	7,000	0
11-311-121-3290	Print, Advertising & Promotion	687	2,000	2,000	0
11-311-121-3310	Professional Services	5,508	3,000	5,000	2,000
11-311-121-3510	Equipment Rentals - Owned	1,870	5,000	2,000	(3,000)
11-311-121-3810	Insurance & Licences	71,189	66,000	70,000	4,000
11-311-121-5390	Appropriation to Reserve from Opera	140,000	140,000	107,000	(33,000)
(11311000000...	Total Administration & Overhead	379,729	387,050	392,400	5,350
Equipment					
1999 Champion 740A:					
11-311-821-0761	Equipment Rental - Owned Equipme	(31,798)	(42,000)	(45,000)	(3,000)
11-311-821-1110	Distributed Salaries & Wages	1,271	1,750	1,750	0
11-311-821-1210	Overhead	307	500	500	0
11-311-821-2210	Fuels/Lubricants	13,195	12,000	14,000	2,000
11-311-821-2370	Repairs - Parts & Labour	7,302	3,000	5,000	2,000
11-311-821-3810	Insurance & Licences	732	1,300	1,300	0
11-311-821-????	Total 1999 Champion 740A	(8,991)	(23,450)	(22,450)	1,000

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
2004 Volvo 730B:					
11-311-823-0761	Equipment Rental - Owned Equipme	(58,604)	(49,000)	(52,000)	(3,000)
11-311-823-1110	Distributed Salaries & Wages	1,658	1,400	1,750	350
11-311-823-1210	Overhead	482	500	500	0
11-311-823-2210	Fuels/Lubricants	19,609	14,000	15,000	1,000
11-311-823-2370	Repairs - Parts & Labour	1,117	2,000	3,500	1,500
11-311-823-3510	temp. for 823	0	0	0	0
11-311-823-3810	Insurance & Licences	550	700	700	0
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11-311-823-????	Total 2004 Volvo 730B	(35,189)	(30,400)	(30,550)	(150)

2005 John Deere Tractor:					
11-311-824-0761	Equipment Rental - Owned Equipme	(13,753)	(17,000)	(20,000)	(3,000)
11-311-824-1110	Distributed Salaries & Wages	438	1,000	1,000	0
11-311-824-1150	Vacation, Stats, Sick & Holidays	0	0	0	0
11-311-824-1210	Overhead	53	250	250	0
11-311-824-2210	Fuels/Lubricants	2,893	2,500	3,000	500
11-311-824-2370	Repairs - Parts & Labour	823	1,500	1,500	0
11-311-824-3810	Insurance & Licences	153	300	300	0
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11-311-824-????	Total 2005 John Deere Tractor	(9,392)	(11,450)	(13,950)	(2,500)

John Deere 444E Loader:					
11-311-826-0761	Equipment Rental - Owned Equipme	(9,445)	(15,000)	(17,000)	(2,000)
11-311-826-1110	Distributed Salaries & Wages	1,322	1,100	1,500	400
11-311-826-1210	Overhead	285	300	300	0
11-311-826-2210	Fuels/Lubricants	3,208	2,500	3,000	500
11-311-826-2370	Repairs - Parts & Labour	6,164	5,000	4,500	(500)
11-311-826-3810	Insurance & Licences	364	550	550	0
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11-311-826-????	Total John Deere 444E Loader	1,899	(5,550)	(7,150)	(1,600)

Chainsaws & other small eqp:

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-311-827-1110	Distributed Salaries & Wages	1,746	2,500	2,500	0
11-311-827-1150	Vacation, Stats, Sick & Holidays	0	0	0	0
11-311-827-1210	Overhead	483	500	500	0
11-311-827-2210	Fuels/Lubricants	2,284	1,750	2,500	750
11-311-827-2370	Repairs - Parts & Labour	2,757	3,500	3,500	0

11-311-827-????	Total Chainsaws & other small eqp	7,269	8,250	9,000	750

Snowplows, Wings, etc.:					
11-311-828-1110	Distributed Salaries & Wages	5,353	5,500	5,500	0
11-311-828-1210	Overhead	1,254	1,000	1,400	400
11-311-828-2370	Repairs - Parts & Labour	14,197	6,500	10,000	3,500
11-311-828-3810	Insurance & Licences	1,131	0	0	0

11-311-828-????	Total Snowplows, Wings, etc.	21,935	13,000	16,900	3,900

2006 Vermeere BC-1000-XL Chipper:					
11-311-829-0761	Equipment Rental-Owned Equipmen	(13)	(2,800)	(2,800)	0
11-311-829-1110	Distributed Salaries & Wages	0	500	500	0
11-311-829-1210	Overhead	0	100	100	0
11-311-829-2210	Fuels/Lubricants	0	100	100	0
11-311-829-2370	Repairs-Parts & Labour	113	0	0	0
11-311-829-3810	Insurance & Licences	105	100	100	0

11-311-829-????	Total 2006 Vermeere BC-1000-XL C	205	(2,000)	(2,000)	0

1995 Ford Dump Truck:					
11-311-830-0761	Equipment Rental - Owned Equipme	(59,700)	(43,700)	(47,000)	(3,300)
11-311-830-1110	Distributed Salaries & Wages	2,510	3,000	3,000	0
11-311-830-1210	Overhead	719	650	750	100
11-311-830-2210	Fuels/Lubricants	16,828	9,900	14,000	4,100
11-311-830-2370	Repairs - Parts & Labour	1,000	5,000	4,900	(100)
11-311-830-3810	Insurance & Licences	2,764	2,100	2,800	700

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-311-830-????	Total 1995 Ford Dump Truck	(35,878)	(23,050)	(21,550)	1,500
2006 Volvo Dump Truck:					
11-311-831-0761	Equipment Rental - Owned Equipme	(56,416)	(45,000)	(50,000)	(5,000)
11-311-831-1110	Distributed Salaries & Wages	1,523	2,000	2,000	0
11-311-831-1210	Overhead	423	400	400	0
11-311-831-2210	Fuels/Lubricants	17,477	12,000	15,000	3,000
11-311-831-2370	Repairs - Parts & Labour	1,710	4,800	4,800	0
11-311-831-3810	Insurance & Licences	1,778	2,150	2,150	0
11-311-831-????	Total 2006 Volvo Dump Truck	(33,505)	(23,650)	(25,650)	(2,000)
2006 Sterling 1375:					
11-311-832-0761	Equipment Rental - Owned Equipme	(20,653)	(23,000)	(25,000)	(2,000)
11-311-832-1110	Distributed Salaries & Wages	2,456	2,500	2,500	0
11-311-832-1210	Overhead	529	500	625	125
11-311-832-2210	Fuels/Lubricants	6,115	5,500	5,500	0
11-311-832-2370	Repairs - Parts & Labour	1,933	4,500	4,500	0
11-311-832-3810	Insurance & Licences	1,749	2,000	2,000	0
11-311-832-????	Total 2006 Sterling 1375	(7,871)	(8,000)	(9,875)	(1,875)
2001 Dodge Pickup(Roads):					
11-311-833-0761	Equipment Rental - Owned Equipme	(7,208)	(15,000)	(15,000)	0
11-311-833-1110	Distributed Salaries & Wages	287	500	500	0
11-311-833-1210	Overhead	88	150	125	(25)
11-311-833-2210	Fuels/Lubricants	4,397	5,000	5,000	0
11-311-833-2370	Repairs - Parts & Labour	955	2,000	2,000	0
11-311-833-3810	Insurance & Licences	611	700	700	0
11-311-833-????	Total 2001 Dodge Pickup(Roads)	(869)	(6,650)	(6,675)	(25)

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change
2004 Ford F-150(PW Foreman):					
11-311-835-0761	Equipment Rental - Owned Equipme	(2,753)	(4,000)	(4,000)	0
11-311-835-1110	Distributed Salaries & Wages	503	600	600	0
11-311-835-1210	Overhead	124	150	150	0
11-311-835-2210	Fuels/Lubricants	6,214	7,000	7,000	0
11-311-835-2370	Repairs - Parts & Labour	3,770	3,500	3,500	0
11-311-835-3810	Insurance & Licences	611	800	800	0
11-311-835-????	Total 2004 Ford F-150(PW Foreman)	8,470	8,050	8,050	0
2007 GMC Sierra Pickup(PW Manager):					
11-311-836-1110	Distributed Salaries & Wages	92	500	500	0
11-311-836-1210	Overhead	36	200	200	0
11-311-836-2210	Fuels/Lubricants	5,508	5,000	6,000	1,000
11-311-836-2370	Repairs - Parts & Labour	2,257	3,500	3,500	0
11-311-836-3810	Insurance & Licences	611	700	700	0
11-311-836-????	Total 2007 GMC Sierra Pickup(PW M	8,504	9,900	10,900	1,000
Total Equipment		(83,413)	(95,000)	(95,000)	0
Facilities:					
11-312-121-1110	Distributed Salaries & Wages	6,419	7,000	7,000	0
11-312-121-1150	Vacation, Stats, Sick, &Holidays	0	0	0	0
11-312-121-1210	Overhead	1,429	1,750	1,750	0
11-312-121-2330	Communications Equipment	516	700	750	50
11-312-121-2380	Departmental Equipment	6,466	4,000	11,000	7,000
11-312-121-3420	Building Maintenance	4,991	5,500	5,500	0
11-312-121-3430	Grounds Maintenance	1,077	1,000	1,000	0
11-312-121-3505	Equipment Rentals - Hired	0	200	0	(200)
11-312-121-3510	Equipment Rentals - Owned	1,853	2,000	2,500	500
11-312-121-3610	Electrical Power	4,815	5,000	5,000	0

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-312-121-3630	Natural Gas	5,323	5,500	5,500	0
11-312-121-3810	Insurance & Licences	1,907	2,000	2,000	0
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11312?????????...	Total Facilities	34,797	34,650	42,000	7,350
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Road Maintenance					
Misc Revenue:					
11-313-021-0513	Misc. Revenue	(2,826)	(5,000)	(5,000)	0
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11-313-021-????	Total Misc Revenue	(2,826)	(5,000)	(5,000)	0
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HM-Patching/Base Repair:					
11-313-315-1110	Distributed Salaries & Wages	3,555	4,500	4,500	0
11-313-315-1210	Overhead	723	1,000	1,000	0
11-313-315-2110	Granulars & Asphalt	19,709	4,000	4,000	0
11-313-315-3505	Equipment Rentals - Hired	196	8,000	18,000	10,000
11-313-315-3510	Equipment Rentals - Owned	3,013	6,000	6,000	0
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11-313-315-????	Total HM-Patching/Base Repair	27,196	23,500	33,500	10,000
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HM-Sweeping:					
11-313-317-1110	Distributed Salaries & Wages	0	250	250	0
11-313-317-1210	Overhead	0	50	50	0
11-313-317-3505	Equipment Rentals - Hired	3,305	4,000	4,000	0
11-313-317-3510	Equipment Rentals - Owned	0	1,600	1,600	0
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11-313-317-????	Total HM-Sweeping	3,305	5,900	5,900	0
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HM-Shoulder Maintenance:					
11-313-318-1110	Distributed Salaries & Wages	4,767	2,000	4,000	2,000
11-313-318-1210	Overhead	976	500	1,000	500
11-313-318-2110	Granulars & Asphalt	20,497	3,500	10,000	6,500

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-313-318-3505	Equipment Rentals - Hired	5,555	0	3,000	3,000
11-313-318-3510	Equipment Rentals - Owned	6,195	4,500	8,000	3,500

11-313-318-????	Total HM-Shoulder Maintenance	37,990	10,500	26,000	15,500

HM-Other Maintenance:					
11-313-319-1110	Distributed Salaries & Wages	0	500	500	0
11-313-319-1210	Overhead	0	100	100	0
11-313-319-2180	Building Materials	0	500	500	0
11-313-319-3310	Professional Services	7,693	450	450	0
11-313-319-3505	Equipment Rentals - Hired	0	500	500	0
11-313-319-3510	Equipment Rentals - Owned	0	2,000	3,000	1,000

11-313-319-????	Total HM-Other Maintenance	7,693	4,050	5,050	1,000

LM - Patch Gravel Surface:					
11-313-331-1110	Distributed Salaries & Wages	1,155	2,000	2,000	0
11-313-331-1210	Overhead	254	400	400	0
11-313-331-2110	Granulars & Asphalt	3,300	5,300	5,300	0
11-313-331-3510	Equipment Rentals - Owned	2,657	5,300	5,300	0

11-313-331-????	Total LM - Patch Gravel Surface	7,365	13,000	13,000	0

LM-Grading:					
11-313-334-1110	Distributed Salaries & Wages	13,979	18,000	18,000	0
11-313-334-1210	Overhead	3,303	4,500	4,500	0
11-313-334-3510	Equipment Rentals - Owned	32,896	40,000	42,000	2,000

11-313-334-????	Total LM-Grading	50,178	62,500	64,500	2,000

LM-Dust Control:					
11-313-335-1110	Distributed Salaries & Wages	3,868	5,000	5,000	0

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-313-335-1210	Overhead	1,037	1,000	1,250	250
11-313-335-2420	Calcium - Bagged	551	0	0	0
11-313-335-3510	Equipment Rentals - Owned	7,448	10,500	11,500	1,000
11-313-335-3555	Roads Contracted Services	82,291	85,000	85,000	0
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11-313-335-????	Total LM-Dust Control	95,194	101,500	102,750	1,250
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LM-Gravel Resurfacing:					
11-313-337-1110	Distributed Salaries & Wages	2,405	4,000	4,000	0
11-313-337-1210	Overhead	521	500	1,000	500
11-313-337-3510	Equipment Rentals - Owned	3,375	8,000	8,000	0
11-313-337-3555	Roads Contracted Services	155,354	160,000	140,000	(20,000)
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11-313-337-????	Total LM-Gravel Resurfacing	161,655	172,500	153,000	(19,500)
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RM-Grass Cutting/Seed/Sod:					
11-313-341-1110	Distributed Salaries & Wages	3,013	3,000	4,000	1,000
11-313-341-1150	Vacation, Stats, Sick& Holiday	0	0	0	0
11-313-341-1210	Overhead	367	4,000	1,000	(3,000)
11-313-341-2120	Seed/Sod/Soils	2,410	1,000	2,000	1,000
11-313-341-3505	Equipment Rentals - Hired	252	0	0	0
11-313-341-3510	Equipment Rentals - Owned	5,835	8,000	9,000	1,000
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11-313-341-????	Total RM-Grass Cutting/Seed/Sod	11,877	16,000	16,000	0
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RM-Tree Planting & Removal:					
11-313-342-1110	Distributed Salaries & Wages	9,657	13,000	13,000	0
11-313-342-1210	Overhead	2,808	3,000	3,250	250
11-313-342-2150	Trees & Fertilizer	2,925	3,000	3,000	0
11-313-342-3505	Equipment Rentals - Hired	19,750	17,000	20,000	3,000
11-313-342-3510	Equipment Rentals - Owned	10,142	14,000	17,000	3,000
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11-313-342-????	Total RM-Tree Planting & Removal	45,283	50,000	56,250	6,250

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change

RM-Spraying:					
11-313-344-3555	Roads Contracted Services	0	0	0	0

11-313-344-????	Total RM-Spraying	0	0	0	0

RM-Debris Pickup:					
11-313-345-1110	Distributed Salaries & Wages	1,070	2,000	2,000	0
11-313-345-1150	Vacation, Stats, Sick & Holidays	0	0	0	0
11-313-345-1210	Overhead	305	600	500	(100)
11-313-345-2910	Misc. Expense	999	300	300	0
11-313-345-3510	Equipment Rentals - Owned	805	2,000	2,000	0

11-313-345-????	Total RM-Debris Pickup	3,180	4,900	4,800	(100)

RM-Ditching:					
11-313-346-1110	Distributed Salaries & Wages	3,235	8,000	8,000	0
11-313-346-1150	Vacation, Stats, Sick & Holidays	0	0	0	0
11-313-346-1210	Overhead	931	2,250	2,250	0
11-313-346-2110	Granulars & Asphalt	0	100	100	0
11-313-346-2140	Culverts	1,904	100	1,600	1,500
11-313-346-2180	Building Materials	0	500	500	0
11-313-346-3505	Equipment Rentals - Hired	12,003	6,000	9,000	3,000
11-313-346-3510	Equipment Rentals - Owned	5,768	12,000	12,000	0

11-313-346-????	Total RM-Ditching	23,839	28,950	33,450	4,500

RM-Other Roadside Maintenance:					
11-313-347-1110	Distributed Salaries & Wages	2,030	2,000	2,500	500
11-313-347-1210	Overhead	571	225	600	375
11-313-347-2110	Granulars & Asphalt	0	200	200	0
11-313-347-3505	Equipment Rentals - Hired	350	500	500	0

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-313-347-3510	Equipment Rentals - Owned	2,490	1,500	2,900	1,400
11-313-347-????	Total RM-Other Roadside Maintenanar	5,441	4,425	6,700	2,275
RM-Sewers & Drains:					
11-313-348-1110	Distributed Salaries & Wages	1,535	1,500	1,500	0
11-313-348-1210	Overhead	509	400	400	0
11-313-348-2110	Granulars & Asphalt	150	200	200	0
11-313-348-2140	Culverts	912	300	300	0
11-313-348-2180	Building Materials	148	250	250	0
11-313-348-3505	Equipment Rentals - Hired	3,873	2,000	3,000	1,000
11-313-348-3510	Equipment Rentals - Owned	631	1,500	1,500	0
11-313-348-????	Total RM-Sewers & Drains	7,757	6,150	7,150	1,000
RM-Catchbasin Repairs/Cleaning:					
11-313-349-1110	Distributed Salaries & Wages	985	2,500	2,500	0
11-313-349-1150	Vacation, Stats, Sick & Holidays	0	0	0	0
11-313-349-1210	Overhead	267	700	700	0
11-313-349-2180	Building Materials	168	2,000	2,000	0
11-313-349-3505	Equipment Rentals - Hired	0	1,000	1,000	0
11-313-349-3510	Equipment Rentals - Owned	278	4,000	4,000	0
11-313-349-????	Total RM-Catchbasin Repairs/Clean	1,698	10,200	10,200	0
Bridge Maintenance:					
11-313-361-1110	Distributed Salaries & Wages	1,542	2,000	2,000	0
11-313-361-1150	Vacation, Stats, Slck & Holidays	0	0	0	0
11-313-361-1210	Overhead	246	300	300	0
11-313-361-2110	Granulars & Asphalt	0	250	250	0
11-313-361-2180	Building Materials	0	200	200	0
11-313-361-3510	Equipment Rentals - Owned	2,048	2,000	3,000	1,000

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-313-361-????	Total Bridge Maintenance	3,835	4,750	5,750	1,000

Culvert Installation & Repair:					
11-313-364-1110	Distributed Salaries & Wages	2,506	3,000	3,000	0
11-313-364-1210	Overhead	512	1,000	1,000	0
11-313-364-2110	Granulars & Asphalt	842	2,000	2,000	0
11-313-364-2140	Culverts	6,704	6,000	8,000	2,000
11-313-364-3505	Equipment Rentals - Hired	10,200	2,500	5,500	3,000
11-313-364-3510	Equipment Rentals - Owned	2,848	4,000	5,000	1,000

11-313-364-????	Total Culvert Installation & Repair	23,611	18,500	24,500	6,000

Signs/Barricades/Guard Rails:					
11-313-371-1110	Distributed Salaries & Wages	4,202	5,000	5,000	0
11-313-371-1150	Vacation, Stat, Sick & Holiday	0	0	0	0
11-313-371-1210	Overhead	1,053	1,500	1,500	0
11-313-371-2160	Signs/Posts/Guide Rails/Barricades/t	6,807	4,000	6,000	2,000
11-313-371-3510	Equipment Rentals - Owned	1,675	2,000	2,000	0

11-313-371-????	Total Signs/Barricades/Guard Rails	13,737	12,500	14,500	2,000

Total Road Maintenance		528,008	544,825	578,000	33,175

Winter Control					
Misc. Revenue:					
11-314-021-0513	Misc. Revenue	(4,100)	(2,000)	(2,000)	0

11-314-021-????	Total Misc. Revenue	(4,100)	(2,000)	(2,000)	0

Truck-Plowing/Salting/Sanding:					
11-314-411-1110	Distributed Salaries & Wages	32,282	22,000	25,000	3,000

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-314-411-1210	Overhead	7,234	5,500	6,250	750
11-314-411-2430	Sand & Salt	22,385	22,500	25,000	2,500
11-314-411-3510	Equipment Rentals - Owned	56,558	37,600	45,000	7,400
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11-314-411-????	Total Truck-Plowing/Salting/Sanding	118,458	87,600	101,250	13,650
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Grader-Plowing/Iceblading:					
11-314-412-1110	Distributed Salaries & Wages	12,370	9,000	10,000	1,000
11-314-412-1210	Overhead	2,670	2,000	2,500	500
11-314-412-3510	Equipment Rentals - Owned	23,695	24,000	25,000	1,000
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11-314-412-????	Total Grader-Plowing/Iceblading	38,734	35,000	37,500	2,500
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Snowfence Erection & Removal:					
11-314-414-1110	Distributed Salaries & Wages	2,086	3,500	3,500	0
11-314-414-1210	Overhead	431	1,000	1,000	0
11-314-414-2741	Snowfence	440	1,000	1,000	0
11-314-414-3510	Equipment Rentals - Owned	1,273	5,000	5,000	0
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11-314-414-????	Total Snowfence Erection & Removal:	4,229	10,500	10,500	0
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Other Winter Activities:					
11-314-415-1110	Distributed Salaries & Wages	3,802	1,500	1,500	0
11-314-415-1210	Overhead	767	400	400	0
11-314-415-3505	Equipment Rentals - Hired	0	0	0	0
11-314-415-3510	Equipment Rentals - Owned	6,330	2,500	4,500	2,000
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11-314-415-????	Total Other Winter Activities	10,899	4,400	6,400	2,000
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Snow Removal from Streets:					
11-314-416-1110	Distributed Salaries & Wages	692	2,000	2,000	0

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-314-416-1210	Overhead	62	400	400	0
11-314-416-3505	Equipment Rentals - Hired	3,857	3,000	3,000	0
11-314-416-3510	Equipment Rentals - Owned	1,300	4,000	4,000	0
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11-314-416-????	Total Snow Removal from Streets	5,911	9,400	9,400	0
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Snow Removal Parking Lots:					
11-314-417-1110	Distributed Salaries & Wages	0	500	500	0
11-314-417-1210	Other Payroll Costs	0	100	100	0
11-314-417-3505	Equipment Rentals - Hired	2,654	2,000	2,000	0
11-314-417-3510	Equipment Rentals - Owned	25	2,500	3,000	500
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11-314-417-????	Total Snow Removal Parking Lots	2,679	5,100	5,600	500
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Total Snow Removal		176,811	150,000	168,650	18,650
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Other Activities					
Sidewalks:					
11-322-531-1110	Distributed Salaries & Wages	1,900	4,000	5,000	1,000
11-322-531-1210	Overhead	562	1,000	1,000	0
11-322-531-2110	Granulars & Asphalt	0	200	700	500
11-322-531-2180	Building Materials	2,435	4,000	8,000	4,000
11-322-531-3505	Equipment Rentals - Hired	1,120	2,000	29,000	27,000
11-322-531-3510	Equipment Rentals - Owned	1,468	3,000	3,000	0
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11-322-???-????	Total Sidewalks	7,483	14,200	46,700	32,500
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Leaf & Yard Waste Program:					
11-351-021-0514	Revenue from County	(39,182)	(28,000)	(28,000)	0
11-351-121-1110	Distributed Salaries & Wages	10,979	9,000	9,000	0
11-351-121-1150	Vacation, Stat, Sick & Holiday	0	0	0	0
11-351-121-1210	Overhead	3,128	2,500	2,500	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-351-121-2910	Misc. Expense	552	500	500	0
11-351-121-3505	Equipment Rental - Hired	2,515	1,000	1,000	0
11-351-121-3510	Equipment Rental - Owned	22,008	15,000	15,000	0
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11-351-???-????	Total Leaf & Yard Waste Program	0	0	0	0
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Streetlighting:					
11-371-021-0513	Misc. Revenue	0	0	0	0
11-371-121-1110	Distributed Salaries & Wages	0	300	300	0
11-371-121-1210	Overhead	0	100	100	0
11-371-121-2710	Electrical Materials	3,422	2,000	2,000	0
11-371-121-3505	Equipment Rentals - Hired	11,346	7,000	9,000	2,000
11-371-121-3510	Equipment Rentals - Owned	0	0	0	0
11-371-121-3610	Electrical Power	25,872	30,000	30,000	0
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11-371-???-????	Total Streetlighting	40,640	39,400	41,400	2,000
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Total Other Activities		48,123	53,600	88,100	34,500
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Total Roads & PW		1,084,057	1,075,125	1,174,150	99,025
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Parks & Facilities

Hickson Park:					
11-751-021-0513	Misc. Revenue	(1,795)	0	0	0
11-751-021-0574	Facility Rentals	0	0	0	0
11-751-021-0852	Contribution from LRC & Service Clu	(1,800)	0	0	0
11-751-121-2872	Grass Cutting	2,485	2,250	2,500	250
11-751-121-2875	Booth/Pavilion R & M	961	1,500	1,500	0
11-751-121-2876	Playground R & M	0	500	500	0
11-751-121-2877	Fencing R & M	25	500	500	0
11-751-121-2878	Floodlight R & M	61	500	500	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-751-121-2879	Grounds/Diamond R & M	1,529	2,000	2,000	0
11-751-121-2910	Misc. Expense	494	500	500	0
11-751-121-3260	Telecommunications	868	900	900	0
11-751-121-3436	Facility Maintenance Services	1,165	800	1,000	200
11-751-121-3530	Garbage Container Rental & Disposal	761	750	800	50
11-751-121-3610	Electrical Power	2,424	2,500	2,500	0
11-751-121-3810	Insurance & Licences	2,443	2,500	2,700	200
11-751-121-4210	Principle Payments on Debt	0	0	0	0
11-751-121-4220	Interest Payments on Debt	0	0	0	0
11-751-430-5170	Construction	0	0	0	0
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11751????????...	Total Hickson Park	9,620	15,200	15,900	700
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Innerkip Park:					
11-752-021-0513	Misc. Revenue	0	0	0	0
11-752-121-2872	Grass Cutting	4,446	4,500	4,500	0
11-752-121-2875	Booth/Pavilion R & M	1,856	1,500	1,500	0
11-752-121-2876	Playground R & M	0	750	750	0
11-752-121-2877	Fencing R & M	2	500	500	0
11-752-121-2878	Floodlight R & M	0	750	750	0
11-752-121-2879	Grounds/Diamond R & M	1,440	3,000	3,000	0
11-752-121-2910	Misc. Expense	388	500	500	0
11-752-121-3260	Telecommunications	972	1,000	1,000	0
11-752-121-3436	Facility Maintenance Services	1,000	1,000	1,000	0
11-752-121-3530	Garbage Container Rental & Disposal	2,427	2,000	2,400	400
11-752-121-3610	Electrical Power	4,382	5,000	5,000	0
11-752-121-3810	Insurance & Licences	2,288	2,500	2,500	0
11-752-430-5170	Construction	0	0	0	0
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11752????????...	Total Innerkip Park	19,201	23,000	23,400	400
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Tavistock Park:					
11-753-021-0513	Misc. Revenue	0	(4,500)	0	4,500
11-753-021-0563	Floodlight Revenue	0	0	0	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-753-021-0574	Facility Rentals	(3,470)	(2,500)	(2,700)	(200)
11-753-121-2872	Grass Cutting	3,460	4,000	4,500	500
11-753-121-2875	Booth/Pavilion R & M	23	400	700	300
11-753-121-2876	Playground R & M	38	4,900	400	(4,500)
11-753-121-2877	Fencing R & M	0	200	200	0
11-753-121-2878	Floodlight R & M	0	100	150	50
11-753-121-2879	Grounds/Diamond R & M	3,531	4,000	4,300	300
11-753-121-2910	Misc. Expense	57	0	0	0
11-753-121-3410	Contracted Management Services	4,168	3,800	4,800	1,000
11-753-121-3436	Facility Maintenance Services	0	200	200	0
11-753-121-3530	Garbage Container Rental & Disposal	0	100	100	0
11-753-121-3610	Electrical Power	2,040	2,200	2,000	(200)
11-753-121-3650	Floodlight Electrical Power	0	400	500	100
11-753-121-3810	Insurance & Licences	2,503	2,500	2,600	100
11-753-430-0513	Contribution from others	0	0	0	0
11-753-430-0952	Contribution from Reserve	0	0	0	0
11-753-430-5390	Appropriation to Reserve	0	0	0	0
11753?????????...	Total Tavistock Park	12,349	15,800	17,750	1,950
Innerkip Estates Park:					
11-754-021-0513	Misc. Revenue	0	0	0	0
11-754-121-2872	Grass Cutting	1,925	2,500	2,500	0
11-754-121-2910	Misc. Expense	0	500	500	0
11754?????????...	Total Innerkip Estates Park	1,925	3,000	3,000	0
Tavistock Memorial Hall:					
11-755-021-0513	Misc. Revenue	0	0	0	0
11-755-021-0574	Facility Rentals	(25,324)	(23,000)	(24,000)	(1,000)
11-755-121-2380	Departmental Equipment	0	250	250	0
11-755-121-2620	Cleaning Materials	989	1,200	1,200	0
11-755-121-2910	Miscellaneous Expense	0	250	250	0
11-755-121-3210	Postage & Courier	0	0	0	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-755-121-3260	Telephone	735	900	850	(50)
11-755-121-3261	Pay Phone	0	0	0	0
11-755-121-3290	Print, Advertising and Promotion	263	275	325	50
11-755-121-3410	Contracted Management Services	20,243	19,000	21,000	2,000
11-755-121-3420	Building Maintenance	1,131	2,600	3,000	400
11-755-121-3430	Grounds Maintenance	2,580	5,000	9,000	4,000
11-755-121-3530	Garbage Container Rental & Dispose	1,044	1,200	1,300	100
11-755-121-3610	Electrical Power	4,273	6,200	5,200	(1,000)
11-755-121-3620	Water	487	450	540	90
11-755-121-3625	Sewer	453	525	500	(25)
11-755-121-3630	Natural Gas	3,479	3,200	4,000	800
11-755-121-3810	Insurance & Licences	3,080	3,200	3,200	0
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11755????????...	Total Tavistock Memorial Hall	13,432	21,250	26,615	5,365
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Bender Subdivision Park:					
11-756-121-2872	Grass Cutting	941	1,100	1,200	100
11-756-121-2910	Misc. Expense	31	400	400	0
11-756-121-3410	Contracted Management Services	467	450	480	30
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11756????????...	Total Bender Subdivision Park	1,438	1,950	2,080	130
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Parks Administration:					
11-758-021-0513	Misc. Revenue	0	0	0	0
11-758-021-0952	Contribution from Reserve	0	0	0	0
11-758-121-2872	Grass Cutting - Optimist Park Tavistock	4,180	4,500	4,500	0
11-758-121-2910	Misc. Expense	368	250	250	0
11-758-121-3170	Memberships & Publications	500	400	400	0
11-758-121-6110	Grants	700	700	700	0
11-758-430-5390	Appropriation to Reserve	0	0	0	0
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11-758-???-????	Total Parks Administration	5,748	5,850	5,850	0
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March 4, 2008 Budget Meeting

	2008	2008	2009	\$	
	Actual	Budget	Budget	Change	
Tavistock & District Recreation Centre:					
11-781-021-0513	Misc. Revenue	(1,861)	(1,000)	(4,500)	(3,500)
11-781-021-0573	Arena Gate Receipts	(3,945)	(5,000)	(4,500)	500
11-781-021-0781	Arena Rink Rentals	(307,710)	(318,000)	(314,000)	4,000
11-781-021-0782	Upper Hall Rentals	(7,417)	(7,500)	(7,500)	0
11-781-021-0783	Curling Club Agreement	(27,695)	(24,000)	(27,500)	(3,500)
11-781-021-0784	Arena Advertising	(9,304)	(9,300)	(9,300)	0
11-781-021-0787	Board Room Rentals	(143)	(300)	(200)	100
11-781-021-0840	Late Payment Charges	0	0	0	0
11-781-121-2310	Office Equipment	951	1,000	4,000	3,000
11-781-121-2380	Workshop Equipment and Tools	375	800	500	(300)
11-781-121-2580	Consumable Paper Products	1,791	2,200	2,100	(100)
11-781-121-2610	Office Supplies	388	1,000	600	(400)
11-781-121-2620	Cleaning Materials	1,886	2,100	2,100	0
11-781-121-2625	Cleaning Equipment	2,088	1,500	550	(950)
11-781-121-2910	Misc. Expense	29	300	200	(100)
11-781-121-3110	Travel/Meals/Conference/Seminars	98	800	1,300	500
11-781-121-3210	Postage & Courier	0	100	100	0
11-781-121-3260	Telecommunications	1,613	1,700	1,700	0
11-781-121-3261	Pay Telephone	0	0	0	0
11-781-121-3290	Print, Advertising & Promotion	1,090	1,000	1,200	200
11-781-121-3310	Professional Services	0	100	0	(100)
11-781-121-3410	Contracted Management Services	183,212	184,000	187,000	3,000
11-781-121-3415	Refrigeration System R & M	9,589	11,000	11,000	0
11-781-121-3420	Building R & M	11,069	11,630	17,000	5,370
11-781-121-3430	Grounds R & M	8,324	3,500	7,000	3,500
11-781-121-3530	Garbage Container Rental & Disposal	1,137	1,300	1,300	0
11-781-121-3610	Electrical Power	75,500	84,000	79,000	(5,000)
11-781-121-3620	Water	4,169	4,200	4,300	100
11-781-121-3625	Sewer	462	900	500	(400)
11-781-121-3630	Natural Gas	23,581	23,000	26,500	3,500
11-781-121-3810	Insurance & Licences	14,547	17,000	17,000	0
11-781-121-3830	Ice Making Supplies & Services	7,060	7,000	6,000	(1,000)
11-781-121-3840	Ice Making Equipment	114	100	100	0
11-781-121-3850	Ice Making Equipment - R & M	122	200	200	0
11-782-021-0571	Concession Sales	(51,323)	(55,000)	(51,000)	4,000

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-782-121-2380	Concession Equipment	11	0	0	0
11-782-121-2874	Concession - R & M	80	300	300	0
11-782-121-3280	Supplies for Resale	30,384	32,000	30,000	(2,000)
11-782-121-3285	Concession - Operating Agreement	11,199	11,730	10,710	(1,020)
11-783-021-0569	Vending Machine Revenue	(7,979)	(8,300)	(8,500)	(200)
11-783-121-3280	Supplies for Resale	4,693	4,100	4,400	300
11-784-021-0785	Pro Shop/Skate Sharpening Revenue	(242)	(300)	(300)	0
11-784-121-2910	Misc. Expense	203	240	240	0
11-786-021-0784	Zamboni Advertising	(3,650)	(3,650)	(3,650)	0
11-786-121-2370	Repairs - Parts & Labour	2,457	2,500	1,000	(1,500)
11-786-121-3630	Natural Gas	0	0	1,000	1,000
11-786-121-3810	Insurance & Licences	30	50	50	0
11-787-430-5110	Capital - Equipment	69,710	69,409	0	(69,409)
11-787-430-5120	Capital - Building Improvements	7,633	11,000	48,500	37,500
11-788-430-0952	Contribution from Reserve	(69,700)	(71,409)	(36,500)	34,909
11-788-430-5400	Appropriation to Equipment Reserve	0	12,000	0	(12,000)
11-788-430-5410	Appropriation to Capital Conservator	15,372	0	0	0
(11781???????)	Total Tavistock & District Recreation	(0)	0	0	0
Hickson Recreation Committee:					
11-762-711-0513	Misc. Revenue	(1,450)	0	0	0
11-762-711-0600	Donations	0	0	0	0
11-762-711-0650	Donations from Township	(1,000)	0	0	0
11-762-711-1130	Part-time Salaries and Wages	4,028	0	0	0
11-762-711-1150	Vacation, Sick, Stats	112	0	0	0
11-762-711-1210	Other Payroll Costs	234	0	0	0
11-762-711-2910	Misc. Expense	535	0	0	0
11-762-712-0571	Concession Sales	(11,681)	0	0	0
11-762-712-2620	Cleaning Supplies	0	0	0	0
11-762-712-2810	Concession Supplies for Resale	8,554	0	0	0
11-762-712-2874	Concession R & M (Inside Only)	0	0	0	0
11-762-712-2910	Misc. Expense	0	0	0	0
11-762-713-0513	Misc. Revenue	(24)	0	0	0
11-762-713-0572	Registration Fees	(9,835)	0	0	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-762-713-2843	League Entry Fees	960	0	0	0
11-762-713-2880	Equipment - All Star	3,444	0	0	0
11-762-713-2881	Equipment - House League	0	0	0	0
11-762-713-2885	ORSA Fees	104	0	0	0
11-762-713-2887	Tournament Fees (Away)	1,780	0	0	0
11-762-713-2910	Misc. Expense	1,324	0	0	0
11-762-713-2970	Umpires	7,369	0	0	0
11-762-713-3290	Print, Advertising & Promotion	238	0	0	0
11-762-716-2210	Fuels & Lubricants	228	0	0	0
11-762-716-2370	Repairs & Service	49	0	0	0
11-762-720-0546	Tournament Revenue	(3,000)	0	0	0
11-762-720-2910	Misc. Expense	296	0	0	0
11-762-720-2970	Umpires	1,440	0	0	0
11-762-721-0513	Misc. Revenue	(2,402)	0	0	0
11-762-721-2910	Misc Expense	2,402	0	0	0
11-762-731-0513	Misc. Revenue	0	0	0	0
11-762-731-2910	Misc. Expense	0	0	0	0
11-762-734-2910	Misc. Expense	190	0	0	0
11-762-945-9906	Accumulated (Surplus)/Deficit-Equity	(3,753)	0	0	0
11-762-711-0573	Gate Receipts	(142)	0	0	0
(11762000000...	Total Hickson Recreation Committee	(0)	0	0	0
Innerkip Recreation Committee:					
11-763-711-0513	Misc. Revenue	(226)	0	0	0
11-763-711-0650	Donations from Township	(1,000)	0	0	0
11-763-711-1130	Part-time Salaries and Wages	3,548	0	0	0
11-763-711-1150	vacation, Sick, Stats	142	0	0	0
11-763-711-1210	Other Payroll Costs	104	0	0	0
11-763-711-2610	Office Supplies	0	0	0	0
11-763-711-2810	Insurance	972	0	0	0
11-763-711-2910	Misc. Expense	0	0	0	0
11-763-712-0571	Concession Sales	(31,010)	0	0	0
11-763-712-2620	Cleaning Supplies	48	0	0	0
11-763-712-2810	Concession Supplies for Resale	21,517	0	0	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-763-712-2874	Concession R & M (Inside Only)	1,614	0	0	0
11-763-712-2910	Misc. Expense	11	0	0	0
11-763-713-0513	Misc. Revenue	(80)	0	0	0
11-763-713-0572	Registration Fees	(6,610)	0	0	0
11-763-713-2843	League Entry Fees	2,370	0	0	0
11-763-713-2880	Equipment - All Star	2,051	0	0	0
11-763-713-2887	Tournament Fees (Away)	0	0	0	0
11-763-713-2890	Team Expense	0	0	0	0
11-763-713-2910	Misc. Expense	1,902	0	0	0
11-763-713-2970	Umpires	4,504	0	0	0
11-763-713-3290	Print, Advertising & Promotion	326	0	0	0
11-763-714-0513	Misc. Revenue	(429)	0	0	0
11-763-714-0572	Registration Fees	(1,160)	0	0	0
11-763-714-2910	Misc. Expense	0	0	0	0
11-763-716-2210	Fuels & Lubricants	392	0	0	0
11-763-716-2370	Repairs and Service	0	0	0	0
11-763-716-3810	Insurance & Licences	36	0	0	0
11-763-720-0546	Tournament Revenue	(635)	0	0	0
11-763-720-2970	Umpires	740	0	0	0
11-763-734-0513	Misc. Revenue	(21,318)	0	0	0
11-763-734-2910	Misc. Expense	12,785	0	0	0
11-763-945-9907	Accumulated (Surplus)/Deficit-Equity	10,406	0	0	0
11-763-711-0600	Donations	(1,000)	0	0	0
(11763000000...	Total Innerkip Recreation Committee	(0)	0	0	0
Innerkip Community Centre:					
11-761-021-0513	Misc. Revenue	(130)	0	0	0
11-761-021-0574	Facility Rentals	(22,347)	(25,000)	(25,000)	0
11-761-121-2380	Departmental Equipment	462	500	500	0
11-761-121-2610	Office Supplies	170	250	250	0
11-761-121-2620	Cleaning Supplies	496	1,000	1,000	0
11-761-121-2810	Bar Supplies for Resale	1,816	2,500	2,500	0
11-761-121-2910	Misc. Expense	520	750	750	0
11-761-121-3210	Postage & Courier	23	50	50	0

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		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-761-121-3260	Telecommunications	1,138	1,200	1,200	0
11-761-121-3290	Print, Advertising and Promotion	361	300	600	300
11-761-121-3410	Contracted Management Services	7,038	8,500	8,500	0
11-761-121-3420	Building Maintenance Services	4,213	4,000	4,500	500
11-761-121-3430	Grounds Maintenance Services	3,650	1,500	2,500	1,000
11-761-121-3530	Garbage Container Rental & Disposal	539	500	750	250
11-761-121-3610	Electrical Power	10,181	10,000	11,000	1,000
11-761-121-3810	Insurance & Licences	4,037	4,000	4,500	500
11-761-127-0513	Revenue from Innerkip Lions Club	0	0	0	0
11-761-127-5110	Capital - Lions Club	0	0	0	0
11-761-430-5390	Appropriation to Reserve	0	0	0	0
11-761-021-0571	Concession Sales (Bar)	(2,476)	(3,000)	(3,000)	0
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11761????????...	Total Innerkip Community Centre	9,691	7,050	10,600	3,550
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Hickson Library Committee:					
11-765-711-0513	Misc. Revenue	(22)	0	0	0
11-765-711-0650	Donations from Township	(293)	0	0	0
11-765-711-2610	Office Supplies	0	0	0	0
11-765-711-2910	Misc. Expense	2,286	0	0	0
11-765-711-3260	Telecommunications	283	0	0	0
11-765-711-3610	Electrical Power	214	0	0	0
11-765-711-3640	Heating Fuel	844	0	0	0
11-765-945-9909	YE Surplus/Deficit	(2,482)	0	0	0
11-765-711-0600	Donations	(830)	0	0	0
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(11765000000...	Total Hickson Library Committee	0	0	0	0
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Total Parks & Facilities		73,404	93,100	105,195	12,095
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Planning & Zoning

Planning & Zoning:

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-811-021-0513	Misc. Revenue	0	0	0	0
11-811-021-0581	Minor Variance & Zone Change Appl	(4,625)	(5,000)	(4,500)	500
11-811-121-2610	Office Supplies	699	100	500	400
11-811-121-3260	Telecommunications	341	400	400	0
11-811-121-3290	Print, Advertising & Promotion	1,255	1,500	1,500	0
11-811-121-3310	Professional Services	9,346	1,500	2,500	1,000
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11-811-???-????	Total Planning & Zoning	7,017	(1,500)	400	1,900
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Drainage

Municipal Drainage:

11-871-021-0053	Municipal Drain Debenture Revenue	(48,181)	(60,000)	(50,000)	10,000
11-871-021-0331	Specific Government Grants	(7,331)	(7,000)	(7,000)	0
11-871-121-1110	Distributed Salaries & Wages	8,716	8,000	18,000	10,000
11-871-121-1210	Overhead	2,403	2,200	3,500	1,300
11-871-121-2610	Office Supplies	0	50	50	0
11-871-121-2910	Misc. Expense	47	50	50	0
11-871-121-3110	Travel/Meals/Conference/Seminars	297	275	300	25
11-871-121-3170	Memberships & Publications	125	125	150	25
11-871-121-3210	Postage & Courier	20	50	50	0
11-871-121-3260	Telecommunications	341	400	400	0
11-871-121-4210	Payments on Principle of Debt	40,383	50,000	40,000	(10,000)
11-871-121-4220	Payments on Debt Interest	7,797	10,000	10,000	0
11-871-121-4230	W/O's & Charge Outs - Municipal Dr	85	500	500	0
11-871-121-6110	Grants	6,100	6,100	350	(5,750)
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11-871-???-????	Total Municipal Drainage	10,803	10,750	16,350	5,600
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Tile Drainage Program:

11-881-021-0052	TDL Debenture Revenue	(60,912)	(55,000)	(60,000)	(5,000)
11-881-021-0532	TDL Inspection Fees	(75)	(250)	(250)	0
11-881-021-0585	TDL Paid Prior to Expiration	(8,140)	0	0	0

March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
11-881-121-1110	Distributed Salaries & Wages	212	300	300	0
11-881-121-1210	Overhead	41	75	75	0
11-881-121-4210	Payments on Principle of Debt	51,528	40,000	50,000	10,000
11-881-121-4220	Payments on Debt Interest	17,524	15,000	10,000	(5,000)
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11-881-???-????	Total Tile Drainage Program	178	125	125	0
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	Total Drainage	10,981	10,875	16,475	5,600
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Miscellaneous					
12th Line Baptist Cemetery:					
11-581-121-2910	Misc. Expense	550	575	575	0
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11-581-???-????	Total 12th Line Baptist Cemetery	550	575	575	0
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Vandecar Cemetery:					
11-582-121-2910	Misc. Expense	395	425	425	0
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11-582-???-????	Total Vandecar Cemetery	395	425	425	0
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17th Line Evangelical:					
11-583-121-2910	Misc. Expense	420	450	450	0
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11-583-???-????	Total 17th Line Evangelical	420	450	450	0
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Seniors Picnic:					
11-631-121-2910	Misc. Expense	897	1,500	1,500	0
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11-631-???-????	Total Seniors Picnic	897	1,500	1,500	0
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March 4, 2008 Budget Meeting

		2008	2008	2009	\$
		Actual	Budget	Budget	Change
Pheasant Program:					
11-891-021-0723	Pheasant Licences	(1,633)	(1,500)	(1,500)	0
11-891-121-2910	Misc. Expense.	1,682	1,500	1,500	0
11-891-121-9904	YE Surplus/Deficit	(49)	0	0	0
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11-891-???-????	Total Pheasant Program	0	0	0	0
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Crossing Guards:					
11-381-121-1130	Part-time Salaries & Wages	21,810	22,000	22,000	0
11-381-121-1210	Overhead	1,502	1,250	1,500	250
11-381-121-2910	Misc. Expense	0	100	100	0
11-381-121-1150	Vacation, Sick, Stats	1,854	1,500	1,700	200
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11-381-???-????	Total Crossing Guards	25,167	24,850	25,300	450
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Total Miscellaneous		27,429	27,800	28,250	450
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Total - Township Operating		1,763,831	1,824,677	1,968,147	143,470
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Capital					
Total Capital		1,209,311	1,126,000	1,167,750	41,750
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Total		2,973,142	2,950,677	3,135,897	185,220
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(11000001000...	Total Taxation	(2,976,941)	(2,950,677)	0	2,950,677
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