

STAFF REPORT

Report #CAO2009-13

To: His Worship the Mayor and Members of Council
From: Jeff Carswell, Chief Administrative Officer
Re: 2009 Budget – Capital Forecasts, Gravel Road Rating
Date: February 13, 2009

Background:

This report provides background on the budget documents being presented at the February 18, 2009 Council meeting.

Discussion:

Staff have prepared several documents for consideration at this meeting. The following section explains the different documents.

Gravel Road Rating

As directed by Council in 2007, staff have developed a gravel road rating system and have applied the criteria to the gravel road sections in the Township. The ratings have been updated for 2009 based on various changes over time. The documents include an explanation of the criteria used, the road sections sorted by rating, the detailed rating calculations and a map illustrating the road sections with their rating. Staff believe these documents should be reviewed in detail with Council to help formulate the timing for future gravel road improvements. The draft capital forecast includes the provision for gravel to hardtop conversion over the coming years.

Preliminary Capital Forecast and Reserves

The Preliminary Capital Forecast illustrates the capital projects for each department over the next five years. These forecasts are used to plan significant expenditures. There are summaries which show the total costs for all departments which is useful to try and level out fluctuations in the amount required from Taxes, Grants and General Revenue (TGGR). The amount required from TGGR is what affects the amount of tax dollars that must be raised for a particular department or project.

The format of the reports is similar to past years. The first section shows a high level summary of all departments. Following that, there are details for each department. There is one additional page called Other Projects. This page lists some projects that staff are aware of, but unsure how they will impact the budget or specifically at what time. This page also includes items that have been identified, but never included in the capital budget. Due to the uncertainty and one-time nature of these items, it would be appropriate to flow the funds through reserves.

The Reserves document illustrates the balance of the various reserve accounts in conjunction with the capital forecast. This information is useful to ensure there are reserves available for projects that may take place in several years. As well, it is possible to monitor the overall Township reserve levels. The reserves are also illustrated on a chart so the reserve trends can be easily seen.

The Vehicle and Equipment Replacement Forecast illustrates the funds required for the Township to maintain its current fleet of vehicles. Last year, significant Fire Department Equipment was also added to this document so items like Bunker Gear, SCBA, Pages, Firehall Capital Conservation, etc. could be properly captured and budgeted for. This will help to avoid significant fluctuations from year to year and/or use of contingency reserves as has happened in the past.

Other Matters

Staff will have the 2009 Budget Binders available at the meeting on February 18th.

I anticipate having a first draft of the operating budget for the March 4th Council meeting. At that time there would be some indication of the overall impact on taxation for the 2009 operating and capital budgets.

Recommendation:

1. None to adopt. Request that Council provide feedback on the preliminary capital forecast and project information provided.

Report prepared
and submitted by:

A handwritten signature in black ink that reads "Jeff Carswell". The signature is written in a cursive style with a large, stylized initial "J".

Jeff Carswell, AMCT
Chief Administrative Officer

Township of East Zorra-Tavistock Gravel Road Improvement Rating System

Factor	Point Range		Description
	Min	Max	
Connectivity	0	5	0 - little connectivity, 10 high connectivity
Current Traffic Volumes	0	10	use a range, 50 AADT increments
Anticipated Traffic Volumes	0	1	0 for no change, 1 for increased volume
# Households	0	5	use a range - ex. 1-5, 1 point, 6-10 2 points, etc.?
House Proximity	0	5	0 - most houses back from road, 5 - many houses near road
Eco Development	0	5	0 - little business opportunity or need, 5 - high business opportunity or benefit, several businesses
Readiness	0	5	0 - not ready, 5 ready
Geography	0	5	0 - very poor conditions - 5 very good geography
Parallel Hard Surface Roads	0	5	0 - parallel roads nearby - parallel roads several roads away
Equipment Routing Efficiencies	0	5	0 - negative impact on routing efficiencies - 5 positive impact on equipment routing and utilization
Total	0	51	

Current Traffic Volume Ranges

0 - 50	1
51-100	2
101 -150	3
151-200	4
201-250	5
251-300	6
301-350	7
351-400	8
401-450	9
>450	10

Formula used for calculation =IF(B35>450, 10,ROUNDUP(B35/50,0))

**Township of East Zorra-Tavistock
Gravel Road Improvement Rating System
Updated for 2009 Budget**

Road Sections	Characteristics, Comments	Anticipated Conversion Year	Connectivity	AADT	Current Traffic Volumes Points	Anticipated Traffic Volume Change	# Households	House Proximity	Eco Development	Readiness	Geography	Parallel Hard Surface Roads	Equipment Routing Efficiencies	Total
					no entry calc'd fld									
North/South Roads														
9th Lots 1 - 5	Shared with Zorra		0	177	4	0	2	2	2	1	2	3	0	16
9th Lots 6 - 10	Shared with Zorra		4	77	2	0	2	2	1	1	2	3	0	17
9th Lots 11 - 15	Shared with Zorra		4	107	3	0	2	2	1	1	1	5	4	23
9th Lots 16 - 20	Shared with Zorra		4	138	3	0	4	3	1	1	1	5	4	26
9th Lots 21 - 25	Shared with Zorra		0	124	3	0	2	3	1	1	2	5	0	17
9th Lots 26 - 30	Shared with Zorra		1	120	3	0	1	2	1	1	3	5	0	17
9th Lots 31 - 36	Shared with Zorra		1	67	2	0	2	2	1	1	3	5	0	17
10th Lots 1 - 5			4	163	4	1	3	3	3	3	4	1	2	28
10th Lots 6 - 10			4	151	4	1	3	2	1	2	4	2	2	25
10th Lots 11 - 15			4	138	3	1	5	2	1	2	2	3	3	26
10th Lots 16 - 20			4	138	3	1	3	3	1	3	3	3	3	27
10th Lots 21 - 25			1	102	3	1	2	4	1	2	3	3	0	20
10th Lots 26 - 30			1	102	3	0	2	2	1	3	4	3	0	19
10th Lots 31 - 36			1	179	4	0	3	4	1	2	3	3	0	21
11th Lots 11 - 15			3	103	3	1	2	2	1	0	0	1	4	17
11th Lots 16 - 20			3	103	3	1	4	3	1	1	1	1	3	21
11th Lots 21 - 25			1	98	2	1	2	3	1	1	3	1	0	15
11th Lots 26 - 30			1	98	2	1	2	3	1	2	4	1	0	17
11th Lots 31 - 36			1	177	4	1	3	4	1	2	3	1	0	20
13th Lots 6 - 10	paved 1/2 way already, base on remaining half done 2008	2009	4	212	5	1	5	5	2	3	3	1	4	33
13th Lots 11 - 15			1	139	3	1	4	4	1	2	3	1	3	23
13th Lots 16 - 20			1	139	3	1	2	4	1	2	2	1	3	20
13th Lots 21 - 25			1	238	5	1	2	3	3	3	4	1	4	27
13th Lots 26 - 30			0	235	5	1	2	3	3	3	4	1	4	26
13th Lots 31 - 36	completed in 2008	2008	3	298	6	1	2	3	4	5	4	1	4	33
14th Lots 6 - 10			3	118	3	1	1	2	1	2	3	3	0	19
14th Lots 11 - 15			1	111	3	0	2	2	1	3	3	3	0	18
14th Lots 16 - 20			1	111	3	0	3	2	2	1	1	3	0	16
14th Lots 21 - 25			1	160	4	0	2	3	1	2	2	3	0	18
14th Lots 26 - 30			0	160	4	0	2	4	1	2	2	3	0	18
14th Lots 31 - 36			5	227	5	1	3	3	3	4	4	3	3	34

Road Sections	Characteristics, Comments	Anticipated Conversion Year	Connectivity	AADT	Current Traffic Volumes Points	Anticipated Traffic Volume Change	# Households	House Proximity	Eco Development	Readiness	Geography	Parallel Hard Surface Roads	Equipment Routing Efficiencies	Total
15th Lots 6 - 10	base rebuilt in 2008	2009	3	185	4	1	3	5	5	1	3	2	2	29
15th Lots 11 - 15			1	110	3	0	2	3	1	1	3	2	2	18
15th Lots 16 - 20			1	110	3	0	2	2	1	2	1	2	2	16
15th Lots 21 - 25			1	134	3	0	1	2	1	2	3	2	2	17
15th Lots 26 - 30			0	205	5	0	2	2	1	3	3	2	2	20
15th Lots 31 - 36			1	262	6	1	3	4	1	3	5	2	4	30
17th Lots 6 - 10	"Laneway to Marshall's"		1	20	1	0	1	0	1	1	2	2	3	12
17th Lots 21 - 25			0	34	1	0	1	1	1	1	1	2	0	8
17th Lots 26 - 30			0	98	2	1	2	2	1	2	2	2	1	15
17th Lots 31 - 36			1	240	5	1	2	3	1	3	4	2	1	23
18th Lots 11 - 15			1	151	4	0	3	3	1	2	1	5	2	22
18th Lots 26 - 30			0	98	2	1	1	1	2	1	3	4	0	15
18th Lots 31 - 36			1	114	3	1	2	3	1	2	4	4	0	21
19th Lots 31 - 36			1	97	2	0	1	2	1	1	2	5	0	15
East/West Roads					0									
Braemar 59-16th			4	178	4	0	3	4	1	1	1	1	3	22
Braemar 16th-18th			1	70	2	0	1	3	1	1	2	1	1	13
Strathallen Rd			2	50	1	0	8	5	1	1	2	1	3	24
Cassel 9th - 59			1	207	5	1	2	5	1	2	2	1	0	20
Cassel 59 - 16th			3	141	3	1	3	4	1	1	1	3	1	21
Cassel 16th - 5			1	164	4	1	3	4	2	1	2	3	1	22
Maplewood 59 - 16th	59 - 13th Base 2007 Paved 2008 , Base 13th-14th 2008	2008-2010	5	157	4	1	3	4	2	2	4	3	3	31
Maplewood 16th - 5			1	148	3	1	2	2	1	2	1	3	1	17

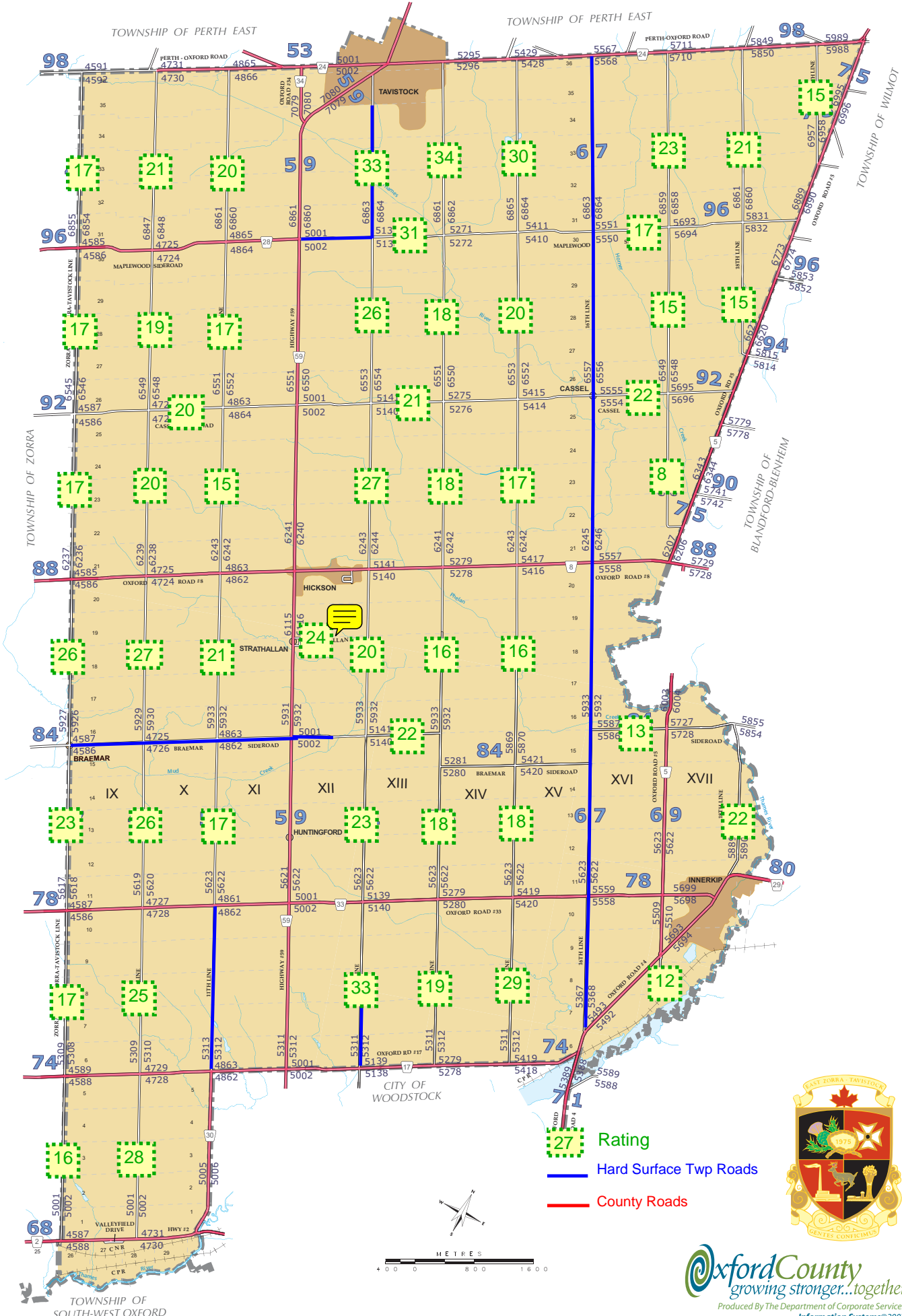
Township of East Zorra-Tavistock

Gravel Road Improvement Rating System

Sorted by Rating

Road Section	Rating	Year of Conversion
13th Lots 6 - 10	33	2009
13th Lots 31 - 36	33	2008
14th Lots 31 - 36	34	
Maplewood 59 - 16th	31	2008-2010
15th Lots 31 - 36	30	2011
15th Lots 6 - 10	29	2009
10th Lots 1 - 5	28	
10th Lots 16 - 20	27	
13th Lots 21 - 25	27	
9th Lots 16 - 20	26	
10th Lots 11 - 15	26	
13th Lots 26 - 30	26	
10th Lots 6 - 10	25	
13th Lots 11 - 15	23	
17th Lots 31 - 36	23	
9th Lots 11 - 15	23	
18th Lots 11 - 15	22	
Braemar 59-16th	22	
Cassel 16th - 5	22	
10th Lots 31 - 36	21	
11th Lots 16 - 20	21	
18th Lots 31 - 36	21	
Cassel 59 - 16th	21	
10th Lots 21 - 25	20	
11th Lots 31 - 36	20	
13th Lots 16 - 20	20	
15th Lots 26 - 30	20	
Cassel 9th - 59	20	
10th Lots 26 - 30	19	
14th Lots 6 - 10	19	
14th Lots 11 - 15	18	
14th Lots 21 - 25	18	
14th Lots 26 - 30	18	
15th Lots 11 - 15	18	
9th Lots 21 - 25	17	
9th Lots 26 - 30	17	
9th Lots 31 - 36	17	
11th Lots 11 - 15	17	
11th Lots 26 - 30	17	
15th Lots 21 - 25	17	
Maplewood 16th - 5	17	
9th Lots 6 - 10	17	
14th Lots 16 - 20	16	
15th Lots 16 - 20	16	
9th Lots 1 - 5	16	
11th Lots 21 - 25	15	
17th Lots 26 - 30	15	
18th Lots 26 - 30	15	
19th Lots 31 - 36	15	
Braemar 16th-18th	13	
17th Lots 6 - 10	12	
17th Lots 21 - 25	8	

TOWNSHIP OF EAST ZORRA-TAVISTOCK



Capital Summary - All Departments

*TGGR - Taxes, Grants, General Revenue

Summary	Total Cost	From TGGR	From Reserves	From Others
2004	1,733,000	520,000	528,000	685,000
2005	1,813,500	606,500	448,000	759,000
2006	2,693,123	898,000	1,603,555	191,568
2007	2,648,366	982,000	669,163	997,203
2008	3,140,581	1,126,000	1,390,712	623,869
2009	3,103,413	1,167,750	1,187,663	748,000
2010	3,286,663	1,179,500	1,900,663	206,500
2011	1,819,163	1,180,500	315,663	323,000
2012	1,605,163	1,208,000	270,163	127,000
2013	2,070,163	1,163,000	789,163	118,000

2008 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	67,000	30,000	32,000	5,000
Office	20,500	12,500	8,000	0
Building	6,000	6,000	0	0
Fire	207,163	180,000	9,163	18,000
PW	2,199,709	595,000	1,135,000	469,709
ICC	7,500	7,500	0	0
HP	17,500	17,500	0	0
IP	25,000	17,500	0	7,500
TP	199,000	19,000	85,140	94,860
TMH	6,000	6,000	0	0
TDRC	100,209	0	71,409	28,800
Tavistock Drainage	285,000	235,000	50,000	0
Total	3,140,581	1,126,000	1,390,712	623,869

2009 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	52,500	35,000	12,500	5,000
Office	17,500	17,500	0	0
Building	6,000	6,000	0	0
Fire	276,663	187,000	89,663	0
PW	2,305,000	715,000	995,000	595,000
ICC	10,000	10,000	0	0
HP	153,000	20,000	33,000	100,000
IP	20,000	20,000	0	0
TP	67,250	22,250	20,000	25,000
TMH	10,000	10,000	0	0
TDRC	60,500	0	37,500	23,000
Tavistock Drainage	125,000	125,000	0	0
Total	3,103,413	1,167,750	1,187,663	748,000

2010 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	75,000	35,000	35,000	5,000
Office	17,500	17,500	0	0
Building	7,000	7,000	0	0
Fire	187,163	178,000	9,163	0
PW	2,610,000	760,000	1,750,000	100,000
ICC	10,000	10,000	0	0
HP	80,000	20,000	60,000	0
IP	145,000	20,000	46,500	78,500
TP	22,000	22,000	0	0
TMH	10,000	10,000	0	0
TDRC	23,000	0	0	23,000
Tavistock Drainage	100,000	100,000	0	0
Total	3,286,663	1,179,500	1,900,663	206,500

2011 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	48,000	35,000	8,000	5,000
Office	17,500	17,500	0	0
Building	8,000	8,000	0	0
Fire	203,663	178,000	25,663	0
PW	1,110,000	760,000	250,000	100,000
ICC	10,000	10,000	0	0
HP	20,000	20,000	0	0
IP	20,000	20,000	0	0
TP	250,000	22,000	32,000	196,000
TMH	10,000	10,000	0	0
TDRC	22,000	0	0	22,000
Tavistock Drainage	100,000	100,000	0	0
Total	1,819,163	1,180,500	315,663	323,000

2012 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	45,000	35,000	5,000	5,000
Office	20,000	20,000	0	0
Building	33,000	8,000	25,000	0
Fire	312,163	178,000	134,163	0
PW	985,000	785,000	100,000	100,000
ICC	10,000	10,000	0	0
HP	20,000	20,000	0	0
IP	20,000	20,000	0	0
TP	22,000	22,000	0	0
TMH	16,000	10,000	6,000	0
TDRC	22,000	0	0	22,000
Tavistock Drainage	100,000	100,000	0	0
Total	1,605,163	1,208,000	270,163	127,000

2013 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	55,000	35,000	15,000	5,000
Office	20,000	20,000	0	0
Building	8,000	8,000	0	0
Fire	312,163	178,000	134,163	0
PW	1,482,000	785,000	597,000	100,000
ICC	10,000	10,000	0	0
HP	20,000	20,000	0	0
IP	20,000	20,000	0	0
TP	50,000	22,000	28,000	0
TMH	30,000	15,000	15,000	0
TDRC	13,000	0	0	13,000
Tavistock Drainage	50,000	50,000	0	0
Total	2,070,163	1,163,000	789,163	118,000

Administration - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2008	67,000	30,000	32,000	5,000
	2009	52,500	35,000	12,500	5,000
	2010	75,000	35,000	35,000	5,000
	2011	48,000	35,000	8,000	5,000
	2012	45,000	35,000	5,000	5,000
	2013	55,000	35,000	15,000	5,000

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Appropriation to Reserve - Council Computers	5,000	5,000	0	0	
2008	Hardware/Software Upgrades	15,000	15,000	0	0	
2008	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2008	Asset Management Software	25,000	10,000	15,000	0	
2008	DC Reserve Study	5,000		5,000		DC Reserve
2008	Pay Equity 5 Yr Review	4,000	0	4,000		Not completed
2008	Replace Financial Server	8,000	0	8,000	0	Not completed
2009	Appropriation to Reserve - Council Computers	5,000	5,000	0	0	
2009	Hardware/Software Upgrades	5,000	5,000	0	0	
2009	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2009	DC Reserve Study	5,000		5,000		DC Reserve
2009	Replace Main Server	7,500		7,500		
2009	Hickson Office Copier/Printer Consolidation	25,000	25,000	0		Consolidate printers, purchase rather than lease
2010	Appropriation to Reserve - Equipment	15,000	15,000	0	0	
2010	Hardware/Software Upgrades	15,000	15,000	0	0	
2010	Election	20,000	0	15,000	5,000	*From Election Operating, Election Reserve
2010	Council Computers	15,000	5,000	10,000		
2010	Office Computers	10,000		10,000		

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2011	Hardware/Software Upgrades	15,000	15,000	0	0	
2011	Appropriation to Reserve	15,000	15,000		0	
2011	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2011	Appropriation to Reserve - Council Computers	5,000	5,000			
2011	Replace Exchange Server	8000	0	8000	0	
2012	Hardware/Software Upgrades	15,000	15,000	0	0	
2012	Appropriation to Reserve	15,000	15,000		0	
2012	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2012	Appropriation to Reserve - Council Computers	5,000	5,000			
2012	DC Study	5000	0	5000	0	DC Reserve
2013	Hardware/Software Upgrades	15,000	15,000	0	0	
2013	Appropriation to Reserve	15,000	15,000		0	
2013	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2013	Council Computers	15,000	5,000	10,000		
2013	DC Study	5000	0	5000	0	DC Reserve

Office/Facilities - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2008	20,500	12,500	8,000	0
2009	17,500	17,500	0	0
2010	17,500	17,500	0	0
2011	17,500	17,500	0	0
2012	20,000	20,000	0	0
2013	20,000	20,000	0	0

Office

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Desk, Cupboards, Paint, Server location	10,000	7,000	3,000	0	back room storage, reconfiguration due to staffing change
2008	Window Replacements	8,000	3,000	5,000	0	delayed from 2007, 3 to be done in Jan 2008
2008	Outdoor Storage Shed	2,500	2,500	0	0	blue box, composter, salt, shovels, etc. storage
2009	Office Improvements and/or Reserve	5,000	5,000	0	0	
2009	PUC Office Roof/Exterior	10,000	10,000	0	0	
2009	Various Interior Painting	2,500	2,500	0	0	
2010	Office Improvements and/or Reserve	10,000	10,000			1/2 to reserve
2010	Various Painting	2,500	2,500			
2010	Council Chairs	5,000	5,000			
2011	Office Improvements and/or Reserve	15,000	15,000			1/2 to reserve
2011	Various Painting	2,500	2,500			
2012	Office Improvements and/or Reserve	20,000	20,000			1/2 to reserve
2013	Office Improvements and/or Reserve	20,000	20,000			1/2 to reserve
Future items that will need attention:						
re-shingle roof						
re-pave parking lot						
replace carpet						
furniture & chairs						

Building Department - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2008	6,000	6,000	0	0
2009	6,000	6,000	0	0
2010	7,000	7,000	0	0
2011	8,000	8,000	0	0
2012	33,000	8,000	25,000	0
2013	8,000	8,000	0	0

Building

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Appropriation to Vehicle Reserve	4,000	4,000	0	0	Reserve Balance \$11,500
2008	Equipment	2,000	2,000	0	0	Computer Replacement
2009	Appropriation to Vehicle Reserve	4,000	4,000	0	0	Reserve Balance \$15,500
2009	Equipment	2,000	2,000	0	0	
2010	Appropriation to Vehicle Reserve	5,000	5,000	0	0	Reserve Balance \$20,500
2010	Equipment	2,000	2,000	0	0	
2011	Appropriation to Vehicle Reserve	5,000	5,000	0	0	Reserve Balance \$25,500
2011	Equipment	3,000	3,000	0	0	
2012	Replace Vehicle	30,000	5,000	25,000	0	Reserve Balance \$500
2012	Equipment	3,000	3,000	0	0	
2013	Appropriation to Vehicle Reserve	5,000	5,000	0	0	Reserve Balance \$5,500
2013	Equipment	3,000	3,000	0	0	

Fire Department - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2008	207,163	180,000	9,163	18,000
2009	276,663	187,000	89,663	0
2010	187,163	178,000	9,163	0
2011	203,663	178,000	25,663	0
2012	312,163	178,000	134,163	0
2013	312,163	178,000	134,163	0

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Appropriation to Vehicle Replacement Reserve	70,000	70,000	0	0	
2008	Facility Improvements and/or Reserve	10,000	10,000			
2008	Bunker Gear, SCBA & Pager Reserve	10,000	10,000			
2008	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2008	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	3rd Payment
2008	Field Exercise Reserve	5,000	5,000	0	0	
2008	2nd Portable Generator	30,000	15,000		15,000	JEPP
2009	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2009	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	4th Payment
2009	Hickson Roof/Repairs	50,000	0	50,000		
2009	Innerkip Sign	9,000	9,000			
2009	Hickson SCBA from 2008	24,000	10,000	14,000		Hickson TGGR
2009	SCBA Replacements	14,000	14,000			
2009	Bunker Gear Replacements	7,500	1,000	6,500		
2009	Radios/Pagers	7,000	7,000			
2009	PPE	17,000	17,000		0	
2009	Departmental Equipment	20,000	20,000			\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2009	Fire Extinguisher Simulator	6,000	6,000			
2009	Fire Pro Upg	1,000	1,000			
2009	Mock Disaster Field Exercise	15,000	5,000	10,000	0	

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2010	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2010	Facilities Reserve	10,000	10,000			
2010	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	5th Payment
2010	SCBA Replacements	14,000	14,000			
2010	Bunker Gear Replacements	7,500	7,500			
2010	Radios/Pagers	7,000	7,000			
2010	PPE	3,000	3,000		0	
2010	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2010	Equipment Reserve	3,500	3,500			
2011	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2011	Facilities Reserve	10,000	10,000			
2011	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	6th Payment
2011	SCBA Replacements	14,000	14,000			
2011	Bunker Gear Replacements	7,500	7,500			
2011	Radios/Pagers	7,000	7,000			
2011	PPE	3,000	3,000		0	
2011	Innerkip Jaws	20,000	3,500	16,500		
2011	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2012	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2012	Facilities Reserve	10,000	10,000			
2012	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	7th Payment
2012	SCBA Replacements	14,000	14,000			
2012	Bunker Gear Replacements	9,000	9,000			
2012	Radios/Pagers	7,000	7,000			
2012	PPE	3,000	3,000		0	
2012	Equipment Reserve	2,000	2,000	0		
2012	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2012	Tavistock Tanker	125,000		125,000		
2013	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2013	Facilities Reserve	10,000	10,000			
2013	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	8th Payment
2013	SCBA Replacements	7,000	7,000			
2013	Bunker Gear Replacements	9,000	9,000			
2013	Radios/Pagers	7,000	7,000			
2013	PPE	3,000	3,000		0	
2013	Equipment Reserve	9,000	9,000			
2013	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2013	Tavistock Tanker over 2yrs	125,000		125,000		Use DC if upsized

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2014	Facility Improvements and/or Reserve	10,000	10,000			
2014	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2014	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2014	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	9th Payment
2015	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2015	Facility Improvements and/or Reserve	10,000	10,000			
2015	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2015	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2015	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	10th Payment
2016	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2016	Facility Improvements and/or Reserve	10,000	10,000			
2016	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2016	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2016	Hickson Firehall Addition	125,000	0	125,000		Some DC as well

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2017	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2017	Facility Improvements and/or Reserve	10,000	10,000			
2017	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2017	Hose, air packs, radios, dept. equipment	36,000	32,000	0	4,000	\$10,000 to each dept, \$6,000 for 244, \$4,000 from BB
2017	Hickson Firehall Addition	125,000	0	125,000		Some from DC as well
2018	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2018	Facility Improvements and/or Reserve	10,000	10,000			
2018	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2018	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2019	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2019	Facility Improvements and/or Reserve	10,000	10,000			
2019	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2019	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2020	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2020	Facility Improvements and/or Reserve	10,000	10,000			
2020	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2020	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2020	Innerkip Tanker Replacement	250,000	0	135,000	115,000	Shared with BB

Public Works - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2008	2,199,709	595,000	1,135,000	469,709
	2009	2,305,000	715,000	995,000	595,000
	2010	2,610,000	760,000	1,750,000	100,000
	2011	1,110,000	760,000	250,000	100,000
	2012	985,000	785,000	100,000	100,000
	2013	1,482,000	785,000	597,000	100,000
	2014	885,000	785,000	0	100,000

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Equipment Reserve	95,000	0		95,000	From Operating
2008	Bridge Reserve	45,000	45,000			based on 2007 Bridge Study, s/b \$50,000
2008	Rehab Bridge #15 (16th line at Cassel Lot 25)	90,000		90,000		Bridge Reserve, not needed if MIII Appl sucessful
2008	Replace 1995 Tandem	195,000		195,000		Approved November 2007
2008	One Time Gravel Revenue to Reserve	45,000			45,000	From Operating
2008	Drains	20,000	20,000	0	0	
2008	Facility Improvements	5,000	5,000	0	0	
2008	Finish William St Project	500,000	0	500,000	0	Roads Reserve, 2007 RIII, own forces
2008	Maplewood 13th to 14th prep incl. above					
2008	Gravel Roads 15th Line Base Improvement	450,000	100,000	350,000	0	Gas Tax Reserve, own forces
2008	Coleman & Sidestreets Reserve for 2009	400,000	400,000		0	
2008	Small Equipment	5,000	5,000	0	0	
2008	Road Shop Roof Reserve	20,000	20,000			
2008	16th Line Revitalization Project	0				0 MIII Grant Application - Not approved by Province
2008	2008 Municipal Road and Bridge Investment	329,709			329,709	To Road Reserve

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Equipment Reserve	95,000			95,000	From Operating
2009	Bridge Reserve	50,000	50,000			
2009	Hardtop 15th, Lots 6 to 10	200,000	200,000	0		
2009	Hardtop Maplewood, 13th to 14th	85,000	55,000	30,000		RIII Grant
2009	Final Asphalt Lift, Wilton, Wettlaufer, William	100,000		100,000		RIII Grant
2009	Hardtop 13th, Lots 8 to 10	100,000	100,000	0		
2009	Drains/Drain Reserve	20,000	20,000	0	0	
2009	Facility Improvements	10,000	10,000	0	0	
2009	Base Improvement Maplewood 14th to 16th	300,000	0	300,000		Investing in Ontario Act
2009	Innerkip Street Reconstruction	1,000,000		500,000	500,000	Gas Tax, BCF Funding
2009	Fibrebat 16th Line, Lots 21 to 25	100,000	100,000	0		
2009	Hickson Shop Roof Replacement	60,000	30,000	30,000	0	Road Shop Reserve
2009	Road Shop Land Acquisition/Reserve	150,000	150,000			
2009	PW Manager Pickup	25,000		25,000		Equipment Reserve
2009	Windrow Eliminator	10,000		10,000		Equipment Reserve
2010	Equipment Reserve	100,000			100,000	From Operating
2010	Bridge Reserve	50,000	50,000			
2010	Hardtop Maplewood 14 to 16	175,000	175,000			
2010	Pickup	25,000		25,000		Equipment Reserve
2010	Drains/Drain Reserve	25,000	25,000	0	0	
2010	Culvert Replacement 15th Line Lot 22	75,000		75,000		Bridge Reserve
2010	Facility Improvements	10,000	10,000	0	0	
2010	Gravel Road Improvements as per Rating System	350,000	350,000			
2010	Innerkip Street Reconstruction	1,500,000	0	1,500,000		Gas Tax Reserve, Innerkip Reserve
2010	Road Shop Land Acquisition/Reserve	150,000	150,000			
2010	Loader Replacement	150,000		150,000		
2011	Equipment Reserve	100,000			100,000	From Operating
2011	Bridge Reserve	50,000	50,000	0	0	
2011	Drains	25,000	25,000	0	0	
2011	Hardtop Prior Year Gravel Road Improvement	175,000	175,000			
2011	Facility Improvements	10,000	10,000	0	0	
2011	Urban Reconstruction - Centennial	250,000	250,000			
2011	Mill & pave Janelle, Decew & Maria	250,000	250,000			
2011	Hardtop 15th Line, Lots 30 to 35	250,000		250,000	0	Road & Bridge Funding
2012	Equipment Reserve	100,000			100,000	From Operating
2012	Bridge Reserve	50,000	50,000	0	0	
2012	Bridge Rehab	100,000		100,000		
2012	Drains	25,000	25,000	0	0	
2012	Facility Improvements	10,000	10,000	0	0	
2012	Road Resurfacing Projects	300,000	300,000		0	
2012	Gravel Road Improvements as per Rating System	300,000	300,000	0	0	
2012	Innerkip Shed Reserve	100,000	100,000			

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Equipment Reserve	100,000			100,000	From Operating
2013	Bridge Reserve	50,000	50,000	0	0	
2013	Pickup	30,000		30,000		
2013	Drains	25,000	25,000	0	0	
2013	Facility Improvements	10,000	10,000	0	0	
2013	Road Resurfacing Projects	250,000	250,000		0	
2013	Gravel Road Improvements as per Rating System	300,000	300,000		0	
2013	Innerkip Shed	200,000	100,000	100,000		Some DC
2013	Innerkip Tractor	125,000	50,000	75,000		Some DC
2013	Road Reconstruction	392,000		392,000		Balance of Gas Tax
2014	Equipment Reserve	100,000			100,000	From Operating
2014	Bridge Reserve	50,000	50,000	0	0	
2014	Drains	25,000	25,000	0	0	
2014	Facility Improvements	10,000	10,000	0	0	
2014	Road Resurfacing Projects	250,000	250,000		0	
2014	Gravel Road Improvements as per Rating System	450,000	450,000	0	0	

Innerkip Community Centre - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2008	7,500	7,500	0	0
	2009	10,000	10,000	0	0
	2010	10,000	10,000	0	0
	2011	10,000	10,000	0	0
	2012	10,000	10,000	0	0
	2013	10,000	10,000	0	0

Innerkip Community Centre						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Contribution to Reserve	7,500	7,500	0	0	
2009	Contribution to Reserve	10,000	10,000	0	0	
2010	Contribution to Reserve	10,000	10,000	0	0	
2011	Contribution to Reserve	10,000	10,000	0	0	
2012	Contribution to Reserve	10,000	10,000	0	0	
2013	Contribution to Reserve	10,000	10,000	0	0	
2014	Contribution to Reserve	10,000	10,000	0	0	
2015	Storage Expansion	100,000	20,000	50,000	30,000	DC Reserves, Lions
Reserve to be applied to the following when required:						
HVAC Replacement						
Major Renovations						
Parking Lot						
Septic System - possible connection to Innerkip Sanitary System						

Hickson Park - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2008	17,500	17,500	0	0
	2009	153,000	20,000	33,000	100,000
	2010	80,000	20,000	60,000	0
	2011	20,000	20,000	0	0
	2012	20,000	20,000	0	0
	2013	20,000	20,000	0	0

Hickson Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Park Improvements	12,500	12,500	0	0	fence, bleachers, deep fryer
2008	Booth Doors	5,000	5,000			
2009	Lions Club Trillium Project	153,000	20,000	33,000	100,000	Trillium, Lions
2010	Park Improvements, Booth Replacement/Reno	60,000	0	60,000	0	
2010	Park Improvements, Tractor	20,000	20,000	0	0	
2011	Park Improvements	20,000	20,000	0	0	
2012	Park Improvements	20,000	20,000	0	0	
2013	Park Improvements	20,000	20,000	0	0	
	Waiting for details from HRC, Lions,					

Innerkip Parks - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2008	25,000	17,500	0	7,500
	2009	20,000	20,000	0	0
	2010	145,000	20,000	46,500	78,500
	2011	20,000	20,000	0	0
	2012	20,000	20,000	0	0
	2013	20,000	20,000	0	0

Innerkip Park						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Park Improvements	17,500	17,500	0	0	
2008	Park Tractor Replacement	7,500			7,500	IRC and Innerkip Lions Club
2009	Park Improvements/Reserve	10,000	10,000	0	0	
2009	Fencing Improvements	10,000	10,000			
2010	Park Improvements	5,000	5,000	0	0	
2010	2nd Diamond Lights	75,000		0	75,000	Trillium
2010	Park Revitalization	50,000		46,500	3,500	Others
2010	Sanitary System Connection	15,000	15,000			
2011	Park Improvements	20,000	20,000	0	0	
2012	Park Improvements	20,000	20,000	0	0	
2013	Park Improvements	20,000	20,000	0	0	
	Waiting for Details from IRC					

Tavistock Parks - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2008	199,000	19,000	85,140	94,860
	2009	67,250	22,250	20,000	25,000
	2010	22,000	22,000	0	0
	2011	250,000	22,000	32,000	196,000
	2012	22,000	22,000	0	0
	2013	50,000	22,000	28,000	0

Tavistock Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Contribution to Capital Conservation Reserve	2,500	2,500			
2008	Misc Capital	500	500			
2008	Replace Ball diamond lights	80,000	5,000	0	75,000	Minor Ball Trillium Grant
2008	Ball diamond fencing	55,000	0	35,140	19,860	Park Res & Former TRC Reserves
2008	Landscaping, warning track, water line etc	20,000		20,000		Tavistock Park Reserve
2008	Fenced compound area behind Ag shed	4,000	4,000			
2008	Front gate entrance sign	2,000	2,000			
2008	Walking path to back of park and upgrade lighting	10,000	5,000	5,000		Tavistock Park Reserve
2008	Land for Tavistock Library	25,000		25,000		CIL of Parkland Reserve, if higher could use Recreation DC
2009	Contribution to Capital Conservation Reserve					
2009	Front gate entrance sign	3,000	3,000	0		
2009	Walking path to back of park and upgrade lighting	10,000	10,000	0		
2009	2 new benches at the playground	2,000	2,000	0		
2009	25 new Picnic tables Lumber \$60 ea +\$150 steel	5,250	5,250	0		
2009	Upgrade new dugout roofs (additional bracing)	2,000	2,000	0		
2009	Land for Tavistock Library	45,000		20,000	25,000	CIL of Parkland, Park Reserve
2009	Site work for Tavistock Library	0		0		
2010	Contribution to Capital Conservation Reserve	22,000	22,000			
2010						
2011	Contribution to Capital Conservation Reserve					
2011	Pavilion Replacement	250,000	22,000	32,000	196,000	Trillium, Fundraising, ????
2012	Contribution to Capital Conservation Reserve	22,000	22,000			
2013	Contribution to Capital Conservation Reserve					
2013	Playground Equipment Replacement	50,000	22,000	28,000		

Tavistock Memorial Hall - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2008	6,000	6,000	0	0
	2009	10,000	10,000	0	0
	2010	10,000	10,000	0	0
	2011	10,000	10,000	0	0
	2012	16,000	10,000	6,000	0
	2013	30,000	15,000	15,000	0

Tavistock Memorial Hall

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Contribution to Capital Conservation Reserve	5,000	5,000			Reserve Balance \$29,500
2008	Misc Capital	1,000	1,000			
2009	Upper Hall Roof	10,000	10,000			Reserve Balance \$29,500
2010	Contribution to Capital Conservation Reserve	6,000	6,000			Reserve Balance \$35,500
2010	New cooler for bar	4,000	4,000			
2011	Contribution to Capital Conservation Reserve	5,000	5,000			Reserve Balance \$40,500
2011	New Kitchen Stove	5,000	5,000			
2012	Contribution to Capital Conservation Reserve	0	0			
2012	Painting Hall	6,000	6,000			
2012	Front Entrance Upgrades	10,000	4,000	6,000		Reserve Balance \$34,500
2013	Contribution to Capital Conservation Reserve	0	0			Reserve Balance \$19,500
2013	New Kitchen Cupboards	30,000	15,000	15,000		

Tavistock & District Recreation Centre - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2008	100,209	0	71,409	28,800
	2009	60,500	0	37,500	23,000
	2010	23,000	0	0	23,000
	2011	22,000	0	0	22,000
	2012	22,000	0	0	22,000
	2013	13,000	0	0	13,000

TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2008	Misc	1,000			1,000	from Operating Revenues
2008	Replace rubber floor in walk ways to Ice	4,000		2,000	2,000	from Operating Revenues
2008	Finish repair to ceiling membrane in arena	2,000			2,000	from Operating Revenues
2008	New Zamboni	77,209		69,409	7,800	Trading in of old machine
2008	Replace door hinges on bench & access doors	4,000			4,000	from Operating Revenues
2009	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2009	Arena Ceiling repairs and ventilation fans	5,000		2,500	2,500	from Operating Revenues
2009	Taller Glass along seating side	8,500			8,500	from Operating Revenues
2009	Replace Old CP refrigeration compressor	35,000		35,000		Development Charges Reserve - Not new when built
2009	Renovation work adjoining to new library					???
2010	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2010	Replace radiant tube seat heaters	5,000			5,000	from Operating Revenues
2010	Replace rubber floor in walk ways to Ice	6,000			6,000	
2011	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2011	Dressing rooms 2&3 rubber floor	10,000			10,000	from Operating Revenues
2012	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2012	Dressing Room 4&5 rubber floors	10,000			10,000	from Operating Revenues
2013	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2013	Misc	1,000			1,000	from Operating Revenues

Tavistock Drainage and related Projects - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2008	285,000	235,000	50,000	0
2009	125,000	125,000	0	0
2010	100,000	100,000	0	0
2011	100,000	100,000	0	0
2012	100,000	100,000	0	0
2013	50,000	50,000	0	0

Tavistock Drainage

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2008	Misc. Drainage Engineering	25,000	25,000	0	0	Site Visits, Engineering
2008	Deductible 2005 Storm	135,000	85,000	50,000	0	OMPF, formerly Contingency Reserve
2008	Tavistock Municipal Drain 2006	100,000	100,000	0	0	OMPF, formerly financed, was \$210,000
2008	Adam Brooks Drainage Modelling Project	0	0	0	0	School Project \$30,000 Value
2008	Disconnect Program	0	0	0	0	
2008	Detailed Topo Survey - Lands West of Janelle	25,000	25,000			Depending on cost, may be able complete some design
2009	West of Janelle SWMP	100,000	100,000			Commence with some work and/or reserve for 2009
2009	Tavistock Drainage Disconnect Program	25,000	25,000			Use revenue from surplus property sale to accelerate work
2010	Additional Drainage Works from Master Plan	100,000	100,000			West of Janelle SWMP and/or storm sewer improvements in conjunction with County sanitary sewer collection improvements
2011	Additional Drainage Works from Master Plan	100,000	100,000			
2012	Additional Drainage Works from Master Plan	100,000	100,000			
2013	Additional Drainage Works from Master Plan	50,000	50,000			

Reserves

	2008			2009			2010			2011			2012			2013		
	TO	FROM	2008	TO	FROM	2009	TO	FROM	2010	TO	FROM	2011	TO	FROM	2012	TO	FROM	2013
Working Fund			250,000			250,000			250,000	0		250,000	0	0	250,000	0	0	250,000
Tax Stabilization	45,855	102,089	195,459	0		195,459			195,459			195,459	0	0	195,459	0	0	195,459
Funds from ETPC	0		0	0		0	0		0	0		0	0	0	0	0	0	0
Hickson Office		5,000	20,000	0	0	20,000	5,000		25,000	7,500		32,500	10,000	0	42,500	10,000	0	52,500
General Admin - Office Equipment	5,000	11,000	28,019	0	12,500	15,519	15,000	0	30,519	15,000	8,000	37,519	15,000	0	52,519	10,000	0	62,519
Council Computers	5,000	0	5,000	5,000		10,000		10,000	0	5,000		5,000	5,000		10,000	0	10,000	0
Self Insurance		5,352	35,061			35,061			35,061			35,061	0	0	35,061	0	0	35,061
Not Currently Used			0			0			0			0			0			0
Fire Department Vehicles	70,000	0	-18,700	55,000	0	36,300	55,000	0	91,300	55,000	0	146,300	55,000	125,000	76,300	55,000	125,000	6,300
Fire Chief Vehicle	0		10,000	5,000		15,000	5,000		20,000	5,000		25,000	5,000	0	30,000	5,000	30,000	5,000
Not Currently Used	0		0	0		0	0		0	0		0	0	0	0	0	0	0
Fire Department Facilities	0	0	0	0	36,000	-36,000	10,000		-26,000	10,000		-16,000	10,000	0	-6,000	10,000	0	4,000
Fire Department Equipment	30,000	14,000	36,000	0	34,500	1,500	3,500		5,000	0	16,500	-11,500	2,000	0	-9,500	9,000	0	-500
Bldg Inspection Vehicles	4,000		11,500	4,000		15,500	5,000		20,500	5,000		25,500	0	25,000	500	5,000	0	5,500
Bldg Dept Equipment			5,000			5,000			5,000			5,000	0	0	5,000	0	0	5,000
Public Works Facility	30,000		30,000		30,000	0			0			0	0	0	0	0	0	0
Bridges	45,000	90,000	4,700	50,000		54,700	50,000	75,000	29,700	50,000		79,700	50,000	100,000	29,700	50,000	0	79,700
Roads - General	693,453	596,011	778,157	175,000	430,000	523,157		0	523,157		250,000	273,157	0	0	273,157	0	0	273,157
Roads - Equipment	95,000	181,831	-51,771	95,000	35,000	8,229	100,000	175,000	-66,771	100,000	0	33,229	100,000	0	133,229	100,000	30,000	203,229
Gas Tax Reserve	117,593	0	352,809	235,184	500,000	87,993	226,086	600,000	-285,921	226,086	0	-59,835	226,086	0	166,251	226,086	392,000	337
Road Drainage Reserve	0	0	64,000			64,000			64,000			64,000	0	0	64,000	0	0	64,000
Coleman Street	400,000	0	900,000		0	900,000		900,000	0			0	0	0	0	0	0	0
Not Currently Used	0	10,000	0	0		0	0		0	0		0	0	0	0	0	0	0
Hickson Park	17,500		111,000		33,000	78,000		60,000	18,000			18,000	0	0	18,000	0	0	18,000
Innerkip Park	16,500		36,500	10,000		46,500		46,500	0			0	0	0	0	0	0	0
Tavistock Park	0	50,000	30,000	0	20,000	10,000	22,000	32,000	0	22,000		22,000	0	0	22,000	0	0	22,000
Tavistock Memorial Hall	5,000		29,500	0		29,500	0		29,500	6,000		35,500	5,000	6,000	34,500	0	15,000	19,500
Tavistock & District Recreation Centre	65,372	69,700	202,004	12,000	2,500	211,504	12,000		223,504	12,000	0	235,504	12,000	0	247,504	12,000	0	259,504
Innerkip Community Centre	7,500		20,000	10,000		30,000	10,000		40,000	10,000		50,000	10,000	0	60,000	10,000	0	70,000
Innerkip Estates Park	0		0			0			0			0	0	0	0	0	0	0
Former TRC - Facility		4,000	0			0			0			0	0	0	0	0	0	0
Former TRC - Program		15,860	0			0			0			0	0	0	0	0	0	0
Hickson Park (Lions Club Fund)	0	750	2,916	0		2,916	0		2,916	0		2,916	0	0	2,916	0	0	2,916
Hickson Fire Dept (Assoc)	0	0	0	0		0	0		0	0		0	0	0	0	0	0	0
Tavistock Fire Dept (Assoc)	0	0	1,251	0		1,251	0		1,251	0		1,251	0	0	1,251	0	0	1,251
Grant-in-Lieu of Parkland		0	22,900	0		22,900			22,900			22,900	0	0	22,900	0	0	22,900
Election Reserve	5,000		10,000	5,000		15,000		15,000	0	5,000	0	5,000	5,000	0	10,000	5,000	0	15,000
Emergency Field Exercise	5,000	0	10,000		10,000	0			0			0	0	0	0	0	0	0
			0			0			0			0			0			0
			0			0			0			0			0			0
			0			0			0			0			0			0
	1,662,773	1,155,593	3,131,305	661,184	1,143,500	2,648,989	518,586	1,913,500	1,254,075	533,586	274,500	1,513,161	510,086	256,000	1,767,247	507,086	602,000	1,672,333
DC - Fire	6,811	9,163	15,936	6,000	9,163	12,773	6,000	9,163	9,610	6,000	9,163	6,447	6,000	9,163	3,284	6,000	9,163	121
DC - Police	3,621		11,153	1,500		12,653	0		12,653	0		12,653	0		12,653	0		12,653
DC - Administration	5,177	15,000	9,457	2,000	5,000	6,457	2,000		8,457	2,000		10,457	2,000	5,000	7,457	2,000	5,000	4,457
DC - Recreation	24,037	50,000	61,323	10,000	35,000	36,323	10,000		46,323	10,000		56,323	10,000		66,323	10,000		76,323
	39,646	74,163	97,869	19,500	49,163	68,206	18,000	9,163	77,043	18,000	9,163	85,880	18,000	14,163	89,717	18,000	14,163	93,554
	1,702,419	1,229,756	3,229,174	680,684	1,192,663	2,717,195	536,586	1,922,663	1,331,118	551,586	283,663	1,599,041	528,086	270,163	1,856,964	525,086	616,163	1,765,887

