

Summary - All Departments

*TGGR - Taxes, Grants, General Revenue

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	1,813,500	606,500	448,000	759,000
2006	2,693,123	898,000	1,603,555	191,568
2007	2,648,366	982,000	669,163	997,203
2008	4,749,872	1,117,500	1,437,572	2,194,800
2009	2,655,163	1,068,500	1,462,163	124,500
2010	3,441,663	1,076,500	463,163	1,902,000
2011	1,836,663	1,103,500	592,163	141,000
2012	1,608,663	1,158,500	334,163	116,000
2013	1,079,163	912,000	69,163	98,000
2014	1,219,163	912,000	209,163	98,000
2015	184,163	172,000	9,163	3,000
2016	138,000	135,000	0	3,000
2017	138,000	134,000	0	4,000
2018	138,000	135,000	0	3,000
2019	138,000	135,000	0	3,000
2020	388,000	135,000	135,000	118,000

2007 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	58,000	30,000	28,000	0
Office	12,500	12,500	0	0
Building	8,000	8,000	0	0
Fire	421,163	230,000	188,163	3,000
PW	1,210,599	515,000	40,000	655,599
ICC	7,500	7,500	0	0
HP	15,000	15,000	0	0
IP	15,000	15,000	0	0
TP	167,500	22,500	67,500	77,500
TMH	18,000	10,500	7,500	0
TDRC	105,104	0	74,000	31,104
Tavistock Drainage	610,000	116,000	264,000	230,000
Total	2,648,366	982,000	669,163	997,203

2008 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	55,000	30,000	20,000	5,000
Office	17,500	12,500	5,000	0
Building	8,000	8,000	0	0
Fire	214,163	187,000	9,163	18,000
PW	3,620,000	650,000	1,110,000	1,860,000
ICC	7,500	7,500	0	0
HP	20,000	20,000	0	0
IP	20,000	20,000	0	0
TP	181,500	21,500	85,000	75,000
TMH	11,000	11,000	0	0
TDRC	100,209	0	73,409	26,800
Tavistock Drainage	495,000	150,000	135,000	210,000
Total	4,749,872	1,117,500	1,437,572	2,194,800

2009 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	48,000	30,000	13,000	5,000
Office	20,000	15,000	5,000	0
Building	8,000	8,000	0	0
Fire	189,163	167,000	19,163	3,000
PW	2,112,000	637,000	1,380,000	95,000
ICC	10,000	10,000	0	0
HP	20,000	20,000	0	0
IP	20,000	20,000	0	0
TP	20,500	20,500	0	0
TMH	11,000	11,000	0	0
TDRC	66,500	0	45,000	21,500
Tavistock Drainage	130,000	130,000	0	0
Total	2,655,163	1,068,500	1,462,163	124,500

2010 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	70,000	30,000	35,000	5,000
Office	15,000	15,000	0	0
Building	8,000	8,000	0	0
Fire	184,163	172,000	9,163	3,000
PW	2,865,000	640,000	355,000	1,870,000
ICC	10,000	10,000	0	0
HP	20,000	20,000	0	0
IP	20,000	20,000	0	0
TP	85,500	20,500	54,000	11,000
TMH	11,000	11,000	0	0
TDRC	23,000	0	10,000	13,000
Tavistock Drainage	130,000	130,000	0	0
Total	3,441,663	1,076,500	463,163	1,902,000

2011 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	43,000	30,000	8,000	5,000
Office	15,000	15,000	0	0
Building	8,000	8,000	0	0
Fire	309,163	172,000	134,163	3,000
PW	1,235,000	665,000	450,000	120,000
ICC	10,000	10,000	0	0
HP	20,000	20,000	0	0
IP	20,000	20,000	0	0
TP	22,500	22,500	0	0
TMH	11,000	11,000	0	0
TDRC	13,000	0	0	13,000
Tavistock Drainage	130,000	130,000	0	0
Total	1,836,663	1,103,500	592,163	141,000

2012 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	35,000	30,000	0	5,000
Office	15,000	15,000	0	0
Building	33,000	8,000	25,000	0
Fire	309,163	172,000	134,163	3,000
PW	990,000	720,000	175,000	95,000
ICC	10,000	10,000	0	0
HP	20,000	20,000	0	0
IP	20,000	20,000	0	0
TP	22,500	22,500	0	0
TMH	11,000	11,000	0	0
TDRC	13,000	0	0	13,000
Tavistock Drainage	130,000	130,000	0	0
Total	1,608,663	1,158,500	334,163	116,000

Administration

	Summary	Total Cost	From TGGR	From Reserves	From Others
2007		58,000	30,000	28,000	0
2008		55,000	30,000	20,000	5,000
2009		48,000	30,000	13,000	5,000
2010		70,000	30,000	35,000	5,000
2011		43,000	30,000	8,000	5,000
2012		35,000	30,000	0	5,000

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2007	Asset Management Software	20,000	0	20,000	0	Not completed, still reviewing requirements
2007	Hardware/Software Upgrades	10,000	10,000	0	0	Replace 5 office computers (3 from 2006), proj. screen
2007	Buy leased Finance System Server	1,500	1,500	0	0	3yrs old, but still adequate
2007	Replace Exchange Server	6,000	6,000	0	0	6 yrs old, purchasing frees up \$5,000 in operating
2007	Buy Council Computers	13,000	5,000	8,000	0	From Council operating budget - formerly for lease
2007	Appropriation to Election Reserve	5,000	0	0	5,000	*New, from Election Operating
2007	Appropriation to Contingency Reserve	100,000	0	0	100,000	*2007 Woodstock BA Payment to Reserves
2007	Appropriation to Contingency Reserve	-105,000	0	0	-105,000	**Reflect operating and specific grants
2007	Appropriation to Insurance Reserve	7,500	7,500	0	0	part of insurance reduction
2008	Appropriation to Reserve - Council Computers	5,000	5,000	0	0	
2008	Hardware/Software Upgrades	15,000	15,000	0	0	
2008	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2008	Asset Management Software	25,000	10,000	15,000	0	
2008	DC Reserve Study	5,000	0	5,000	0	DC Reserve
2009	Appropriation to Reserve - Council Computers	5,000	5,000	0	0	
2009	Hardware/Software Upgrades	15,000	15,000	0	0	
2009	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2009	Appropriation to Reserve - Equipment	10,000	10,000	0	0	
2009	Replace Financial Server	8,000	0	8,000	0	
2009	DC Reserve Study	5,000	0	5,000	0	DC Reserve
2010	Appropriation to Reserve - Equipment	10,000	10,000	0	0	
2010	Hardware/Software Upgrades	15,000	15,000	0	0	
2010	Election	20,000	0	15,000	5,000	*From Election Operating, Election Reserve
2010	Council Computers	15,000	5,000	10,000	0	
2010	Office Computers	10,000	0	10,000	0	
2011	Hardware/Software Upgrades	15,000	15,000	0	0	
2011	Appropriation to Reserve	10,000	10,000	0	0	
2011	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2011	Appropriation to Reserve - Council Computers	5,000	5,000	0	0	
2011	Replace Exchange Server	8000	0	8000	0	

Administration						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	Hardware/Software Upgrades	15,000	15,000	0	0	
2012	Appropriation to Reserve	10,000	10,000		0	
2012	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2012	Appropriation to Reserve - Council Computers	5,000	5,000			
			0		0	

Office/Facilities

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2007	12,500	12,500	0	0
	2008	17,500	12,500	5,000	0
	2009	20,000	15,000	5,000	0
	2010	15,000	15,000	0	0
	2011	15,000	15,000	0	0
	2012	15,000	15,000	0	0

Office

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2007	Office Improvements, Water and/or Reserve	5,000	5,000	0	0	
2007	Window Replacements	5,000	5,000	0	0	
2007	HVAC Review	2,500	2,500	0	0	
2008	Desk, Cabinets & Cupboards	7,000	7,000	0	0	back room storage, reconfiguration due to staffing change
2008	Window Replacements	8,000	3,000	5,000	0	delayed from 2007, 3 to be done in Jan 2008
2008	Outdoor Storage Shed	2,500	2,500	0	0	blue box, composter, salt, shovels, etc. storage
2009	Office Improvements and/or Reserve	15,000	15,000	0	0	Reserve Worksheet showing 1/2
2009	Replace Upstairs Carpet	5,000		5,000		
2010	Office Improvements and/or Reserve	15,000	15,000			Reserve Worksheet showing 1/2
2011	Office Improvements and/or Reserve	15,000	15,000			Reserve Worksheet showing 1/2
2012	Office Improvements and/or Reserve	15,000	15,000			Reserve Worksheet showing 1/2
	Future items:					
	Re-shingle roof					
	re-pave parking lot					

Building Department

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2007	8,000	8,000	0	0
	2008	8,000	8,000	0	0
	2009	8,000	8,000	0	0
	2010	8,000	8,000	0	0
	2011	8,000	8,000	0	0
	2012	33,000	8,000	25,000	0

Building

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2007	Appropriation to Vehicle Reserve	5,000	5,000	0	0	
2007	Equipment	3,000	3,000	0	0	
2008	Appropriation to Vehicle Reserve	5,000	5,000	0	0	
2008	Equipment	3,000	3,000	0	0	Computer Replacement
2009	Appropriation to Vehicle Reserve	5,000	5,000	0	0	
2009	Equipment	3,000	3,000	0	0	
2010	Appropriation to Vehicle Reserve	5,000	5,000	0	0	
2010	Equipment	3,000	3,000	0	0	
2011	Appropriation to Vehicle Reserve	5,000	5,000	0	0	
2011	Equipment	3,000	3,000	0	0	
2012	Replace Vehicle	30,000	5,000	25,000	0	
2012	Equipment	3,000	3,000	0	0	

Fire Department

	Summary	Total Cost	From TGGR	From Reserves	From Others
2007		421,163	230,000	188,163	3,000
2008		214,163	187,000	9,163	18,000
2009		189,163	167,000	19,163	3,000
2010		184,163	172,000	9,163	3,000
2011		309,163	172,000	134,163	3,000
2012		309,163	172,000	134,163	3,000
2013		214,163	172,000	39,163	3,000
2014		184,163	172,000	9,163	3,000
2015		184,163	172,000	9,163	3,000
2016		138,000	135,000	0	3,000
2017		138,000	134,000	0	4,000
2018		138,000	135,000	0	3,000
2019		138,000	135,000	0	3,000
2020		388,000	135,000	135,000	118,000

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2007	Appropriation to Vehicle Replacement Reserve	125,000	125,000	0	0	
2007	Bunker Gear Replacement	20,000	0	20,000	0	Bring all Bunker Gear upto standard over 4 yrs 2004-2007
2007	Facility Improvements and/or Reserve	5,000	5,000			Innerkip Paint & Carpet
2007	Fire Chief Vehicle	20,000	0	20,000	0	
2007	Hickson Tanker	114,000		114,000	0	
2007	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2007	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	2nd Payment, DC Reserve
2007	Air Bottle Refilling Station	35,000	10,000	25,000	0	FD Reserves
2007	SCBA & Pager Reserve	15,000	15,000	0	0	
2007	Contribution to Reserve For Emergency Field Exe	5,000	5,000	0	0	Possibly in 2008 or 2009
2008	Appropriation to Vehicle Replacement Reserve	80,000	80,000	0	0	
2008	Facility Improvements and/or Reserve	10,000	10,000			
2008	Bunker Gear, SCBA & Pager Reserve	7,000	7,000			
2008	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2008	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	3rd Payment
2008	Field Exercise	5,000	5,000	0	0	
2008	2nd Portable Generator	30,000	15,000		15,000	JEPP
2009	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2009	Facility Improvements and/or Reserve	10,000	10,000			
2009	Bunker Gear, SCBA & Pager Reserve	17,000	17,000			
2009	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2009	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	4th Payment
2009	Mock Disaster Field Exercise (summer)	15,000	5,000	10,000	0	

Preliminary Capital Forecast and Reserves

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2010	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2010	Facility Improvements and/or Reserve	10,000	10,000			
2010	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2010	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2010	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	5th Payment
2011	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2011	Facility Improvements and/or Reserve	10,000	10,000			
2011	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2011	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2011	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	6th Payment
2011	Tavistock Tanker over 2 yrs	125,000		125,000		
2012	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2012	Facility Improvements and/or Reserve	10,000	10,000			
2012	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2012	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2012	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	7th Payment
2012	Tavistock Tanker over 2yrs	125,000		125,000		
2013	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2013	Fire Chief Vehicle	30,000		30,000		
2013	Facility Improvements and/or Reserve	10,000	10,000			
2013	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2013	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2013	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	8th Payment
2014	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2014	Facility Improvements and/or Reserve	10,000	10,000			
2014	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2014	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2014	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	9th Payment
2015	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2015	Facility Improvements and/or Reserve	10,000	10,000			
2015	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2015	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2015	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	10th Payment
2016	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2016	Facility Improvements and/or Reserve	10,000	10,000			
2016	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2016	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2017	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2017	Facility Improvements and/or Reserve	10,000	10,000			
2017	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2017	Hose, air packs, radios, dept. equipment	36,000	32,000	0	4,000	\$10,000 to each dept, \$6,000 for 244, \$4,000 from BB
2018	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2018	Facility Improvements and/or Reserve	10,000	10,000			
2018	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2018	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2019	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2019	Facility Improvements and/or Reserve	10,000	10,000			
2019	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2019	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2020	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2020	Facility Improvements and/or Reserve	10,000	10,000			
2020	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2020	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2020	Innerkip Tanker Replacement	250,000	0	135,000	115,000	Shared with BB

Public Works

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2007	1,210,599	515,000	40,000	655,599
	2008	3,620,000	650,000	1,110,000	1,860,000
	2009	2,112,000	637,000	1,380,000	95,000
	2010	2,865,000	640,000	355,000	1,870,000
	2011	1,235,000	665,000	450,000	120,000
	2012	990,000	720,000	175,000	95,000
	2013	865,000	740,000	30,000	95,000
	2014	1,035,000	740,000	200,000	95,000
	2015	0	0	0	0
	2016	0	0	0	0
	2017	0	0	0	0
	2018	0	0	0	0
	2019	0	0	0	0
	2020	0	0	0	0

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2007	Equipment Reserve	90,000			90,000	From Operating
2007	Bridge Reserve	30,000	30,000	0	0	
2007	Drains	50,000	20,000	30,000	0	Wilker & Littlejohns
2007	Facility Improvements	5,000	5,000	0	0	
2007	Resurface Braemar	300,000	300,000	0		own forces
2007	William St, 13th Line, Maplewood	565,599		0	565,599	RIII, spread over 2007/2008
2007	Bridge Structural Inspection	10,000		10,000	0	
2007	Small Equipment	5,000	5,000	0	0	
2007	Transfer to Reserve for Coleman Street	100,000	100,000	0	0	
2007	Road Shop Roof Repairs/Reserve	5,000	5,000			
2007	Transfer to Roads Reserve	50,000	50,000			formerly William St
2008	Equipment Reserve	140,000	50,000		90,000	From Operating
2008	Bridge Reserve	50,000	50,000			based on 2007 Bridge Study
2008	Rehab Bridge #15 (16th line at Cassel Lot 25)	90,000		90,000		Bridge Reserve, not needed if MIII Appl sucessful
2008	Replace 1995 Tandem	195,000		195,000		Approved November 2007
2008	One Time Gravel Revenue to Reserve	45,000			45,000	From Operating
2008	Drains	20,000	20,000	0	0	
2008	Facility Improvements	5,000	5,000	0	0	
2008	Finish William St Project	500,000	0	475,000	25,000	Roads Reserve, 2007 RIII, own forces
2008	Maplewood 13th to 14th prep incl. above					
2008	Gravel Roads 15th Line Base Improvement	450,000	100,000	350,000	0	Gas Tax Reserve, own forces
2008	Coleman & Sidestreets Reserve for 2009	400,000	400,000		0	
2008	Small Equipment	5,000	5,000	0	0	
2008	Road Shop Roof Reserve	20,000	20,000			
2008	16th Line Revitalization Project	1,700,000			1,700,000	MIII Grant

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Equipment Reserve	95,000			95,000	From Operating
2009	Bridge Reserve	50,000	50,000			
2009	15th Surface Treatment	75,000	75,000			
2009	Gravel Roads 13th Base Impr	200,000	25,000	175,000		Roads Reserve
2009	Pave Maplewood 13th to 14th	75,000		75,000		Roads Reserve
2009	Drains	20,000	20,000	0	0	
2009	Facility Improvements	6,000	6,000	0	0	
2009	Gravel Road Improvements Maplewood 14-16	350,000	350,000	0		
2009	Coleman Street & Side Streets	900,000		900,000		Coleman Reserve
2009	Innerkip Streets East of Blandford	275,000	75,000	200,000		Gas Tax Reserve
2009	Small Equipment	6,000	6,000	0	0	
2009	Roof Repair	60,000	30,000	30,000	0	Road Shop Reserve
2010	Equipment Reserve	95,000			95,000	From Operating
2010	Bridge Reserve	50,000	50,000			
2010	Pave Maplewood 14 to 16	150,000	150,000			
2010	Pickup	30,000		30,000		Equipment Reserve
2010	Drains	25,000	25,000	0	0	
2010	Culvert Replacement 15th Line Lot 22	75,000		75,000		Bridge Reserve
2010	Facility Improvements	7,500	7,500	0	0	
2010	Pave 13th	75,000	75,000			
2010	Cassel Sideroad Improvement	350,000	325,000		25,000	own forces
2010	Small Equipment	7,500	7,500	0	0	
2010	Innerkip Queen St +	2,000,000	0	250,000	1,750,000	Gas Tax Reserve, Financed
2011	Equipment Reserve	95,000			95,000	From Operating
2011	Bridge Reserve	50,000	50,000	0	0	
2011	Drains	25,000	25,000	0	0	
2011	Innerkip Payment	150,000	150,000			
2011	Cassel Paving	100,000	100,000			
2011	Facility Improvements	7,500	7,500	0	0	
2011	Small Equipment	7,500	7,500	0	0	
2011	Urban Reconstruction - Centennial	250,000	0	250,000	0	Gas Tax Reserve
2011	Mill & pave Janelle, Decew & Maria	250,000	50,000	200,000	0	Gas Tax Reserve
2011	Reconstruct 15th from Perth to Maplewood	300,000	275,000	0	25,000	own forces
2012	Equipment Reserve	95,000			95,000	From Operating
2012	Bridge Reserve	50,000	50,000	0	0	
2012	Bridge Rehab	100,000		100,000		
2012	Drains	25,000	25,000	0	0	
2012	15th Pavement	100,000	100,000			
2012	Innerkip Payment	150,000	150,000	0	0	
2012	Facility Improvements	10,000	10,000	0	0	
2012	Small Equipment	10,000	10,000	0	0	
2012	Road Resurfacing Projects	250,000	250,000		0	
2012	Gravel Road Improvements	200,000	125,000	75,000	0	Gas Tax Reserve

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Equipment Reserve	95,000			95,000	From Operating
2013	Bridge Reserve	50000	50000	0	0	
2013	Pickup	30000		30000		
2013	Drains	25000	25000	0	0	
2013	Innerkip Payment	150000	150000	0	0	
2013	Facility Improvements	7500	7500	0	0	
2013	Small Equipment	7500	7500	0	0	
2013	Urban Reconstruction	0	0	0	0	??
2013	Road Resurfacing Projects	250000	250000		0	
2013	Gravel Road Improvements	250000	250000		0	
2014	Equipment Reserve	95,000			95,000	From Operating
2014	Bridge Reserve	50000	50000	0	0	
2014	Drains	25000	25000	0	0	
2014	Facility Improvements	7500	7500	0	0	
2014	Small Equipment	7500	7500	0	0	
2014	Innerkip Payment	150000	150000			
2014	Road Resurfacing Projects	250000	250000		0	
2014	Gravel Road Improvements	450000	250000	200000	0	Gas Tax Reserve

Innerkip Community Centre

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2007	7,500	7,500	0	0
	2008	7,500	7,500	0	0
	2009	10,000	10,000	0	0
	2010	10,000	10,000	0	0
	2011	10,000	10,000	0	0
	2012	10,000	10,000	0	0

Innerkip Community Centre

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2007	Contribution to Reserve	7,500	7,500	0	0	
2008	Contribution to Reserve	7,500	7,500	0	0	
2009	Contribution to Reserve	10,000	10,000	0	0	
2010	Contribution to Reserve	10,000	10,000	0	0	
2011	Contribution to Reserve	10,000	10,000	0	0	
2012	Contribution to Reserve	10,000	10,000	0	0	

Innerkip Parks

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2007	15,000	15,000	0	0
	2008	20,000	20,000	0	0
	2009	20,000	20,000	0	0
	2010	20,000	20,000	0	0
	2011	20,000	20,000	0	0
	2012	20,000	20,000	0	0

Innerkip Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2007	Park Improvements	15,000	15,000	0	0	0 apply to 2006 Playground Equipment? Playgorund Improvements, Safety Issues
2008	Park Improvements	20,000	20,000	0	0	
2009	Park Improvements	20,000	20,000	0	0	
2010	Park Improvements	20,000	20,000	0	0	
2011	Park Improvements	20,000	20,000	0	0	
2012	Park Improvements	20,000	20,000	0	0	

Tavistock Parks

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2007	167,500	22,500	67,500	77,500
	2008	181,500	21,500	85,000	75,000
	2009	20,500	20,500	0	0
	2010	85,500	20,500	54,000	11,000
	2011	22,500	22,500	0	0
	2012	22,500	22,500	0	0

Tavistock Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2007	Contribution to Capital Conservation Reserve	2,000	2,000			
2007	Ball Diamond Lights Reserve	5,000	5,000			
2007	Misc Capital	500	500			
2007	Replace ball diamond lights	70,000	10,000	25,000	35,000	
2007	ball diamond fencing	30,000	0	15,000	15,000	
2007	drainage tile and landscaping	5,000	0	2,500	2,500	
2007	New Playground Equipment	50,000	0	25,000	25,000	
2007	Fenced compound area behind ag shed	4,000	4,000			
2007	Front Entrance Sign in new flower bed	1,000	1,000			
2008	Contribution to Capital Conservation Reserve	5,000	5,000			
2008	Misc Capital	500	500			
2008	Replace Ball diamond lights	80,000	5,000	0	75,000	Minor ball trillium grant
2008	Ball diamond fencing	40,000	0	40,000		Park Res & Former Rec Res
2008	Landscaping, warning track, water line etc	15,000		15,000		Park Res
2008	Fenced compound area behind Ag shed	4,000	4,000			
2008	Front gate entrance sign	2,000	2,000			
2008	Walking path to back of park and upgrade lighting	10,000	5,000	5,000		Park Res
2008	Land for Tavistock Library	25,000		25,000		GIL of Parkland Reserve, if higher could use Recreation DC
2009	Contribution to Capital Conservation Reserve	5,000	5,000			
2009	Misc Capital	500	500			
2009	Pavillion upgrades or replacement reserve	15,000	15,000			
2010	Contribution to Capital Conservation Reserve	5,000	5,000			
2010	Misc Capital	500	500			
2010	Pavillion replacement	80,000	15,000	54,000	11,000	Fundraising
2011	Contribution to Capital Conservation Reserve	22,000	22,000			
2011	Misc Capital	500	500			

Tavistock Memorial Hall

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2007	18,000	10,500	7,500	0
	2008	11,000	11,000	0	0
	2009	11,000	11,000	0	0
	2010	11,000	11,000	0	0
	2011	11,000	11,000	0	0
	2012	11,000	11,000	0	0

Tavistock Memorial Hall

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2007	Contribution to Capital Conservation Reserve	2,000	2,000			
2007	Misc Capital	1,000	1,000			
2007	Paint Hall & Entrance with Fire Retardant Paint	15,000	7,500	7,500		
2008	Contribution to Capital Conservation Reserve	10,000	10,000			
2008	Misc Capital	1,000	1,000			
2009	Contribution to Capital Conservation Reserve	10,000	10,000			
2009	Misc Capital	1,000	1,000			
2010	Contribution to Capital Conservation Reserve	10,000	10,000			
2010	Misc Capital	1,000	1,000			
2011	Contribution to Capital Conservation Reserve	10,000	10,000			
2011	Misc Capital	1,000	1,000			
2012	Contribution to Capital Conservation Reserve	10,000	10,000			

Tavistock & District Recreation Centre

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2007	105,104	0	74,000	31,104
	2008	100,209	0	73,409	26,800
	2009	66,500	0	45,000	21,500
	2010	23,000	0	10,000	13,000
	2011	13,000	0	0	13,000
	2012	13,000	0	0	13,000

TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2007	Contribution to Capital Conservation Reserve	16,104	0	0	16,104	from Operating Revenues
2007	Misc	1,000	0	0	1,000	from Operating Revenues
2007	Replace Door hinges on bench & access doors	2,000			2,000	from Operating Revenues
2007	New Zamboni	77,000	0	65,000	12,000	Reserve & Trading in of old machine
2007	Repairs to ceiling of arena (moisture problems)	5,000	0	5,000	0	DC
2007	Driveway and/or parking to side doors	4,000	0	4,000	0	DC
2008	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2008	Misc	1,000			1,000	from Operating Revenues
2008	Replace rubber floor in walk ways to Ice	4,000		4,000		
2008	Finish repair to ceiling membrane in arena	2,000			2,000	from Operating Revenues
2008	New Zamboni	77,209		69,409	7,800	Trading in of old machine
2008	Replace door hinges on bench & access doors	4,000			4,000	from Operating Revenues
2009	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2009	Misc	1,000			1,000	from Operating Revenues
2009	Taller Glass along seating side	8,500			8,500	from Operating Revenues
2009	Replace Old CP refrigeration compressor	35,000		35,000		Development charges?? Not new when built
2009	Dresssing rooms 2&3 rubber floor	10,000		10,000		
2010	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2010	Misc	1,000			1,000	from Operating Revenues
2010	Dresssing rooms 4&5 rubber floor	10,000		10,000		
2011	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2011	Misc	1,000			1,000	from Operating Revenues
2012	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2012	Misc	1,000			1,000	from Operating Revenues

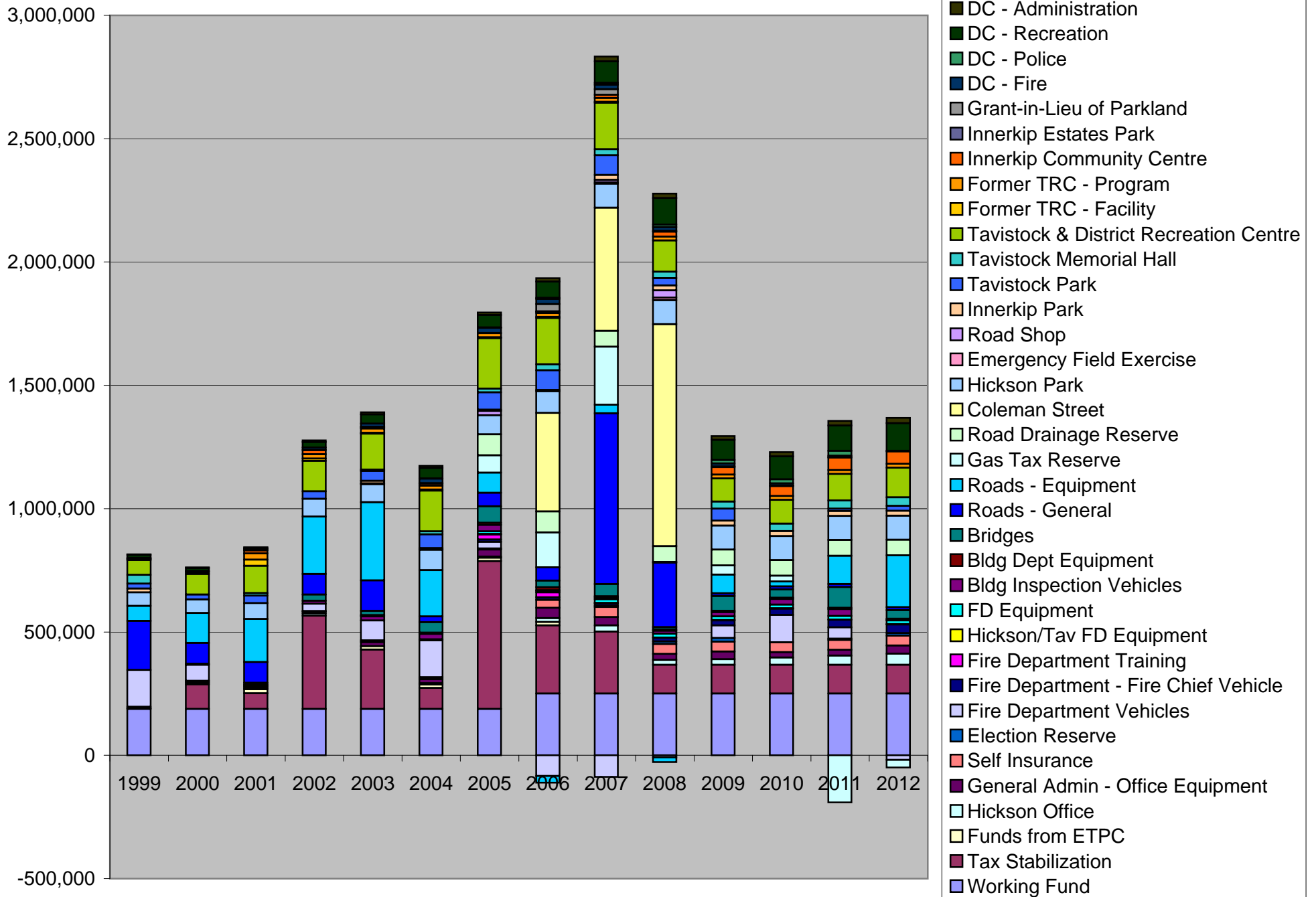
Tavistock Drainage and related Projects

	Summary	Total Cost	From TGGR	From Reserves	From Others
2007		610,000	116,000	264,000	230,000
2008		495,000	150,000	135,000	210,000
2009		130,000	130,000	0	0
2010		130,000	130,000	0	0
2011		130,000	130,000	0	0
2012		130,000	130,000	0	0

Tavistock Drainage

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2006	Misc	10,000	0	10,000	0	0
2007	Tavistock Municipal Drain - Rd Assessment	230,000	0	0	230,000	financing postponed until 2008
2007	Tavistock Master Drainage Plan	60,000	46,000	14,000	0	\$100,000 (~\$40,000 paid in 2006)
2007	Tavistock Drainage - Westwood	50,000	50,000	0	0	own forces
2007	Deductibles?? (03, 05, 06)	250,000	0	250,000	0	Contingency?
2007	Misc. Drainage Engineering	20,000	20,000	0	0	Project Management, Site Visits, Engineering
2008	Misc. Drainage Engineering	25,000	25,000	0	0	Site Visits, Engineering
2008	Deductible 2005 Storm	135,000	0	135,000	0	Contingency Reserve
2008	Tavistock Municipal Drain 2006	210,000	0	0	210,000	Financed, amt may be lower after 2007 ye adj
2008	Adam Brooks Drainage Modelling Project	0	0	0	0	School Project
2008	Disconnect Program	100,000	100,000	0	0	Any additional financed
2008	Detailed Topo Survey - Lands West of Janelle	25,000	25,000	0	0	Depending on cost, may be able complete some design
			0			
2009	Tavistock Municipal Drain Payment	30,000	30,000	0	0	1st Payment
2009	Additional Drainage Works from Master Plan?	100,000	100,000	0	0	
2010	Tavistock Municipal Drain Payment	30,000	30,000	0	0	2nd Payment
2010	Additional Drainage Works from Master Plan?	100,000	100,000	0	0	
2011	Tavistock Municipal Drain Payment	30,000	30,000	0	0	3rd Payment
2011	Additional Drainage Works from Master Plan?	100,000	100,000	0	0	
2012	Tavistock Municipal Drain Payment	30,000	30,000	0	0	4th Payment
2012	Additional Drainage Works from Master Plan?	100,000	100,000	0	0	

Reserves	2006	2007		2008		2009		2010		2011		2012							
		TO	FROM	2007	TO	FROM	2008	TO	FROM	2009	TO	FROM	2011	TO	FROM	2012			
Working Fund	250,000			250,000			250,000			250,000	0		250,000	0	0	250,000			
Tax Stabilization	276,843	100,000	125,150	251,693		135,000	116,693			116,693			116,693	0	0	116,693			
Funds from ETPC	14,000	0	14,000	0	0		0	0	0	0	0	0	0	0	0	0			
Hickson Office	15,000	10,000	0	25,000		5,000	20,000	7,500	5,000	22,500	7,500	30,000	7,500		37,500	7,500	0	45,000	
General Admin - Office Equipment	41,500	5,000	12,481	34,019	5,000	15,000	24,019	15,000	8,000	31,019	10,000	20,000	21,019	10,000	8,000	23,019	10,000	0	33,019
Self Insurance	32,913	7,500	0	40,413			40,413			40,413			40,413			40,413	0	0	40,413
Election Reserve	0	5,000	0	5,000	5,000		10,000	5,000		15,000		15,000	0	5,000	0	5,000	5,000	0	10,000
Fire Department Vehicles	-83,700	125,000	130,000	-88,700	80,000	0	-8,700	60,000	0	51,300	60,000	0	111,300	60,000	125,000	46,300	60,000	125,000	-18,700
Fire Department - Fire Chief Vehicle	10,000	0	0	10,000	5,000		15,000	5,000		20,000	5,000		25,000	5,000		30,000	5,000	0	35,000
Fire Department Training	20,000	0	20,000	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Hickson/Tav FD Equipment	1,251	0		1,251	0		1,251	0		1,251	0		1,251	0		1,251	0	0	1,251
FD Equipment	5,000	15,000	5,000	15,000	0		15,000	0		15,000	0		15,000	0		15,000	0	0	15,000
Bldg Inspection Vehicles	2,500	5,000		7,500	5,000		12,500	5,000		17,500	5,000		22,500	5,000		27,500	0	25,000	2,500
Bldg Dept Equipment	12,000		7,000	5,000			5,000			5,000			5,000			5,000	0	0	5,000
Bridges	27,000	30,000	7,300	49,700	50,000	90,000	9,700	50,000		59,700	50,000	75,000	34,700	50,000		84,700	50,000	100,000	34,700
Roads - General	54,011	1,124,506	486,898	691,619	45,000	475,000	261,619		250,000	11,619		0	11,619		0	11,619	0	0	11,619
Roads - Equipment	-27,940	90,000	27,000	35,060	140,000	195,000	-19,940	95,000	0	75,060	95,000	150,000	20,060	95,000	0	115,060	95,000	0	210,060
Gas Tax Reserve	141,136	94,080	0	235,216	117,592	350,000	2,808	235,184	200,000	37,992	235,184	250,000	23,176	235,184	450,000	-191,640	235,184	75,000	-31,456
Road Drainage Reserve	85,000		21,000	64,000		0	64,000			64,000			64,000			64,000	0	0	64,000
Coleman Street	400,000	100,000		500,000	400,000	0	900,000		900,000	0			0			0	0	0	0
Hickson Park	87,500	9,666	0	97,166			97,166			97,166			97,166			97,166	0	0	97,166
Emergency Field Exercise	0	5,000		5,000	5,000	0	10,000		10,000	0			0			0	0	0	0
Road Shop	0	10,000		10,000	20,000		30,000		30,000	0			0			0	0	0	0
Innerkip Park	5,000	15,000		20,000			20,000			20,000			20,000			20,000	0	0	20,000
Tavistock Park	80,000	0	0	80,000	5,000	56,000	29,000	20,000	0	49,000	5,000	54,000	0	10,000		10,000	10,000	0	20,000
Tavistock Memorial Hall	24,500	0	0	24,500	2,000		26,500	2,000		28,500	2,000		30,500	2,000		32,500	2,000	0	34,500
Tavistock & District Recreation Centre	188,086	0	0	188,086	12,000	73,409	126,677	12,000	45,000	93,677	12,000	10,000	95,677	12,000	0	107,677	12,000	0	119,677
Former TRC - Facility	4,000			4,000		4,000	0			0			0			0	0	0	0
Former TRC - Program	15,860			15,860			15,860			15,860			15,860			15,860	0	0	15,860
Innerkip Community Centre	5,000	7,500		12,500	7,500		20,000	10,000		30,000	10,000		40,000	10,000		50,000	0	0	50,000
Innerkip Estates Park	1,500		1,500	0		0	0			0			0			0	0	0	0
Grant-in-Lieu of Parkland	30,000		7,100	22,900		20,000	2,900	0		2,900			2,900			2,900	0	0	2,900
	1,717,960	1,758,252	864,429	2,611,783	904,092	1,418,409	2,097,466	521,684	1,448,000	1,171,150	496,684	574,000	1,093,834	506,684	583,000	1,017,518	491,684	325,000	1,184,202
DC - Fire	20,952	6,499	9,163	18,288	6,000	9,163	15,125	6,000	9,163	11,962	6,000	9,163	8,799	6,000	9,163	5,636	6,000	9,163	2,473
DC - Police	4,281	3,251		7,532	3,000		10,532	3,000		13,532	3,000		16,532	3,000		19,532	3,000		22,532
DC - Recreation	65,342	21,944	0	87,286	20,000	0	107,286	10,000	35,000	82,286	10,000		92,286	10,000		102,286	10,000		112,286
DC - Administration	14,555	4,725		19,280	4,000	5,000	18,280	2,000	5,000	15,280	2,000		17,280	2,000		19,280	2,000		21,280
	105,130	36,419	9,163	132,386	33,000	14,163	151,223	21,000	49,163	123,060	21,000	9,163	134,897	21,000	9,163	146,734	21,000	9,163	158,571
	1,823,090	1,794,671	873,592	2,744,169	937,092	1,432,572	2,248,689	542,684	1,497,163	1,294,210	517,684	583,163	1,228,731	527,684	592,163	1,164,252	512,684	334,163	1,342,773



FORCAST FOR VEHICLE AND EQUIPMENT REPLACEMENT

YEAR	###	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	Total	
Roads Department																																								
Total to reserve (000)	80	98	85	85	85	90	90	140	95	95	95	95	95	95	100	100	120	120	120	120	120	120	120	120	120	120												2723		
Total from Reserve (000)	27	41	0	214	191	200	27	195	0	150	0	0	30	0	175	230	275	0	235	60	0	310	0	200	35	50												2645		
Balance (000)	175	232	317	188	82	-28	35	-20	75	20	115	210	275	370	295	165	10	130	15	75	195	5	125	45	130	200														
2004 730 Grader				189																																				
1999 740A Grader																	275																							
2005 Truck					151										175																									
2006 Tandem axle truck						180										200																								
1995 Tandem axle truck								195											200																					
1988 John Deere Loader		41									120																													
2005 John Deere Tractor					40															60																				
Road Pickups*	27			25			27			30			30		30			35			35			35																
Chipper						45																				50														

Building Department																																								
Total to Reserve	4	4	5	5	4	0	5	5	5	5	5	5	5	5	5	5	5	5	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	202	
Total From Reserve	0	0	0	0	0	24	0	0	0	0	0	30	0	0	0	0	0	30	0	0	0	0	0	35	0	0	0	0	0	35	0	0	0	0	0	35	0	0	189	
Balance	8	12	17	22	26	2	7	12	17	22	27	2	7	12	17	22	27	2	8	14	20	26	32	3	9	15	21	27	33	4	10	16	22	28	34	5	11	17		
2006 Bldg Vehicle					0	25						30					30							35					35											
Fire Department																																								
Total to Reserve	0	30	50	74	150	156	125	80	65	65	65	65	65	65	65	65	65	65	65	65	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	2705	
Total From Reserve	0	0	0	0	267	267	130	0	0	0	125	125	30	0	0	0	0	0	30	135	0	0	0	0	185	300	0	0	150	400	0	0	0	250	0	0	0	300	2694	
Balance	0	30	80	154	37	-74	-79	1	66	131	71	11	46	111	176	241	306	371	406	336	406	476	546	616	501	271	341	411	331	1	71	141	211	31	101	171	241	11		
2001 Fire Chief Vehicle							20						30					30							35															
Hickson																																								
Pumper																										300														
Tanker						87	110																																	
Rescue					66	90																																		
Innerkip																																								
Pumper					135																																			
Tanker																																								
Rescue																																								
Tavistock																																								
Pumper																																								
Tanker												125	125																											
Rescue					66	90																																		

Six Year Replacement on Pickups
 * PW Manager Truck moved Activity #

Fire Department - Equipment																																								
Total to Reserve	0	0	0	0	0	0	15	50	60	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	2160	
Total From Reserve	0	0	0	0	0	0	0	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	61	2146
Balance	0	0	0	0	0	0	15	4	3	12	21	30	39	48	37	26	15	4	13	22	31	40	49	58	47	36	25	9	18	27	36	45	54	63	52	41	30	14		
Bunker Gear 10yrs															20	20	20	25								20	20	20	25											
SCBA - Hickson Conversion								12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	
Pagers 5 yrs								6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	
Firehall Capital								10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	
Small Equipment								33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	

Bunker Gear - 10 yr life span - 57@\$1,500=\$85,500 / 10 = \$8,550 / yr 9,000
 SCBA - 15 yr life span - 36@\$5,000=\$180,000 / 15 = \$12,000 / yr 12,000
 Pagers - 5 yr life span - 57@\$500=\$28,500 / 5 yrs = \$5,700 / yr 6,000
 Firehall Capital - \$10,000 / yr for capital improvements to the facilities 10,000
 Small Equipment - \$10,000 / station, \$6,000 for Twp Department, less \$3,000 BB 33,000
70,000