

STAFF REPORT

Report #CAO2014-14

To: His Worship the Mayor and Members of Council

From: Jeff Carswell, Chief Administrative Officer

Re: 2014 Budget – Report #5 – Public Meeting

Date: March 27, 2104

Background:

This is the fifth report of several related to development of the 2014 -2018 Capital Forecast and 2014 Operating Budget.

The Budget Public Meeting is scheduled for 10:30 a.m. at the April 2, 2014 Council Meeting. The Township has maintained the requirement that there be a Public Meeting before the budget can be approved by Council. This requirement was removed from the Municipal Act several years ago, but based on the importance of the budget process and in an effort to demonstrate a commitment to Accountability and Transparency, Council has maintained this requirement.

In addition to the Budget Public Meeting, all budget documents and **information have been made available on the Township's website, are** available on request and were included in previous public agendas.

The prior reports are available at:

<http://ezt.ca/budget>

There are numerous means for residents to express comments on the budget and contact Councillors. **To date, there haven't been any formal** submissions on the budget. At the Public Meeting, anyone in attendance can ask questions, comment or make suggestions on the proposed budget.

Discussion:

Based on direction from Council over the previous budget meetings, the proposed budget for 2014 can be summarized as follows:

Levy Impact:

Township Tax Levy of \$4,152,772 (2013 - \$3,787,865 adj for growth)
Increase of \$364,907 or 9.63%

Taxation Impact on a Typical Residential Property:

\$99 Township Tax Change Impact (8.71%)
\$6 County Tax Change (0.54%)
-\$2 Education Tax Change (-0.38%)
\$103 Total Tax Change (3.63%)

Additional Commentary and Highlights

- The Budget generally maintains service levels and provides for continuous minor improvements to operations and services
- The Budget accommodates \$206,000 decrease in OMPF Funding
- The Budget accommodates \$92,455 increase in OPP costs
- OMPF and OPP comprise \$298,455 of the levy increase
- It is anticipated that OMPF will continue to decline in the coming years
- Operating Revenue is up \$55,750 (4.58%)
- Operating Expenses are up \$254,695 (4.72%)
- Net Capital costs are down \$2,188 (0.17%)
- Capital Budget for Roads & Public Works has more of an Asset Management focus compared to prior years.
 - Gravel to Hardtop conversion projects are not currently planned for the next several years
 - Most projects relate to renewal, major maintenance and replacement, more so than new infrastructure, buildings or equipment
- The proposed capital forecast for 2014 – 2018 and reserve projections is attached
- The proposed 2014 operating budget is attached
- User Fees reflect minor changes and increases – some fees require further review by the local boards and committees
- Proposed user fees are attached
- Grants to Organizations are down slightly, extra \$400 in 2013 for the Horticultural Society Provincial Meeting which was a one-time event in 2013 was removed.

It is anticipated the Township will continue remain in the middle of local rural taxation levels with this budget. While final 2014 rates are not available from all local municipalities, based on 2013 rates and announced increases, there should not be a significant shift. A table with details is attached. The table also includes details for OMPF that helps to illustrate part of the reason Perth taxation is substantially lower than Oxford and how important the OMPF is to the Township.

Overall, while the proposed budget has a higher levy percentage than is desired, it is the only way to maintain services and programs in light of the OMPF reduction and OPP increase. To try and absorb these costs within the budget will reduce service or require cuts to the capital program.

Recommendation:

1. That subject to comments received at the Public Meeting, Council approve, in principle, the draft 2013 Budget and 5 Year Capital Forecast, and instruct the staff to prepare the necessary by-law.

Report prepared
and submitted by:



Jeff Carswell, AMCT
Chief Administrative Officer

Capital Summary - All Departments

*TGGR - Taxes, Grants, General Revenue

Summary	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
2004	1,733,000	520,000	528,000	685,000	
2005	1,782,000	605,000	433,000	759,000	0
2006	2,660,623	898,000	1,586,055	191,568	Error
2007	2,633,366	984,500	669,163	997,203	Error
2008	3,140,581	1,126,000	1,390,712	623,869	
2009	3,308,913	1,160,500	1,233,413	915,000	34,500
2010	7,185,163	1,167,092	2,294,329	3,723,742	6,592
2011	2,893,663	1,218,000	1,553,663	122,000	50,908
2012	5,797,461	1,244,500	2,188,466	2,364,495	26,500
2013	5,076,263	1,268,950	1,177,615	2,629,698	24,450
2014	2,029,138	1,266,762	625,376	137,000	-2,188
2015	3,022,592	1,282,012	958,580	782,000	15,250
2016	1,792,929	1,321,512	334,417	137,000	39,500
2017	2,471,929	1,352,512	424,417	695,000	31,000
2018	2,158,917	1,382,000	644,917	132,000	29,488

2013 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	87,500	47,500	19,000	21,000	20,000
Office	45,000	45,000	0	0	25,000
Building	0	0	0	0	0
Fire	422,663	226,500	196,163	0	41,500
PW	2,548,700	833,700	435,000	1,280,000	6,700
ICC	15,900	8,750	6,250	900	1,250
HP	22,000	20,000	0	2,000	0
IP	50,000	25,000	25,000	0	2,500
TP	1,403,000	25,000	334,000	1,044,000	0
TMH	12,500	12,500	0	0	2,500
TDRC	34,000	25,000	9,000	0	25,000
Tavistock Drainage	435,000	0	153,202	281,798	-100,000
Total	5,076,263	1,268,950	1,177,615	2,629,698	24,450

2014 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	69,000	30,000	32,000	7,000	-17,500
Office	75,000	60,000	15,000	0	15,000
Building	0	0	0	0	0
Fire	396,663	228,000	168,663	0	1,500
PW	1,279,512	832,512	322,000	125,000	-1,188
ICC	8,750	8,750	0	0	0
HP	20,000	20,000	0	0	0
IP	65,000	25,000	40,000	0	0
TP	48,013	25,000	18,013	5,000	0
TMH	21,500	12,500	9,000	0	0
TDRC	45,700	25,000	20,700	0	0
Tavistock Drainage	0	0	0	0	0
Total	2,029,138	1,266,762	625,376	137,000	-2,188

2015 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	33,500	26,500	0	7,000	-3,500
Office	65,000	65,000	0	0	5,000
Building	0	0	0	0	0
Fire	422,163	233,000	189,163	0	5,000
PW	2,337,512	837,512	725,000	775,000	5,000
ICC	10,000	10,000	0	0	
HP	20,000	20,000	0	0	0
IP	25,000	25,000	0	0	0
TP	29,417	25,000	4,417	0	0
TMH	20,000	15,000	5,000	0	2,500
TDRC	60,000	25,000	35,000	0	0
Tavistock Drainage	0	0	0	0	0
Total	3,022,592	1,282,012	958,580	782,000	15,250

2016 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	37,500	30,500	0	7,000	4,000
Office	70,000	70,000	0	0	5,000
Building	0	0	0	0	0
Fire	248,500	248,500	0	0	15,500
PW	1,277,512	847,512	305,000	125,000	10,000
ICC	10,000	10,000	0	0	0
HP	20,000	20,000	0	0	0
IP	25,000	25,000	0	0	0
TP	34,417	25,000	4,417	5,000	0
TMH	20,000	20,000	0	0	5,000
TDRC	50,000	25,000	25,000	0	0
Tavistock Drainage	0	0	0	0	0
Total	1,792,929	1,321,512	334,417	137,000	39,500

2017 Total By Department	Total Cost	From TGR	From Reserves	From Others	PY TGR Change
Administration	38,500	31,500	0	7,000	1,000
Office	80,000	80,000	0	0	10,000
Building	0	0	0	0	0
Fire	258,500	258,500	0	0	10,000
PW	1,897,512	852,512	370,000	675,000	5,000
ICC	15,000	15,000	0	0	5,000
HP	20,000	20,000	0	0	0
IP	25,000	25,000	0	0	0
TP	42,417	25,000	4,417	13,000	0
TMH	25,000	20,000	5,000	0	0
TDRC	70,000	25,000	45,000	0	0
Tavistock Drainage	0	0	0	0	0
Total	2,471,929	1,352,512	424,417	695,000	31,000

Administration - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	30,000	20,000	10,000	0
2006	140,198	26,000	114,198	0
2007	58,000	30,000	28,000	0
2008	67,000	30,000	32,000	5,000
2009	44,000	30,000	9,000	5,000
2010	65,000	30,000	30,000	5,000
2011	56,500	25,000	26,500	5,000
2012	45,000	27,500	12,500	5,000
2013	87,500	47,500	19,000	21,000
2014	69,000	30,000	32,000	7,000
2015	33,500	26,500	0	7,000
2016	37,500	30,500	0	7,000
2017	38,500	31,500	0	7,000
2018	58,000	30,500	20,500	7,000

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Hardware/Software Upgrades	7,500	7,500			
2013	Asset Management Software	35,000		14,000	21,000	MIII Grant
2013	Data & GP Server Replacement	10,000	10,000			
2013	GP Version Upgrade	5,000	5,000			Required due to Payroll
2013	DC Study	5,000	0	5,000	0	DC Reserve
2013	Insurance Reserve	25,000	25,000			one-time increase

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Desktop Computer Replacements	15,000	10,000	5,000	0	
2014	Server Replacement (postponed from 2013)	10,000	10,000	0	0	
2014	Election	22,000		15,000	7,000	*From Election Operating
2014	Council Computers	7,000	0	7,000		?? Computers or Tablets?
2014	DC Study	5,000		5,000		DC Reserve
2014	Insurance Reserve	10,000	10,000			Depends on deductible increase
2015	Hardware/Software Upgrades	10,000	10,000	0	0	
2015	Appropriation to Reserve	10,000	10,000		0	
2015	Appropriation to Election Reserve	7,000	0	0	7,000	*From Election Operating
2015	Council Computers	1,500	1,500	0		
2015	GP Version Upgrade	5,000	5,000			
2016	Hardware/Software Upgrades	14,000	14,000	0	0	
2016	Appropriation to Reserve	15,000	15,000		0	
2016	Appropriation to Election Reserve	7,000	0	0	7,000	*From Election Operating
2016	Council Computers	1,500	1,500	0		
2017	Hardware/Software Upgrades	10,000	10,000	0	0	
2017	Appropriation to Reserve	15,000	15,000		0	
2017	Appropriation to Election Reserve	7,000	0	0	7,000	*From Election Operating
2017	Council Computers	1,500	1,500	0		
2017	GP Version Upgrade	5,000	5,000			
2018	Hardware/Software Upgrades	14,000	14,000	0	0	
2018	Appropriation to Reserve	15,000	15,000		0	
2018	Appropriation to Election Reserve	7,000	0	0	7,000	*From Election Operating
2018	Council Computers	7,000	1,500	5,500		
2018	Server / GP Replacement	15,000		15,000		

Offices/Facilities - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	10,000	5,000	5,000	0
2006	15,000	12,500	2,500	0
2007	12,500	12,500	0	0
2008	20,500	12,500	8,000	0
2009	122,500	17,500	5,000	100,000
2010	16,000	16,000	0	0
2011	17,500	15,000	2,500	0
2012	62,500	20,000	42,500	0
2013	45,000	45,000	0	0
2014	75,000	60,000	15,000	0
2015	65,000	65,000	0	0
2016	70,000	70,000	0	0
2017	80,000	80,000	0	0
2018	95,000	95,000	0	0

Office						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Storage, Additional Space Creation/Reserve	5,000	5,000			
2013	Painting	5,000	5,000			
2013	Carpet Replacement	5,000	5,000			
2013	HVAC	5,000	5,000			
2013	Loveys Property Development/Reserve	25,000	25,000			
2014	Storage, Additional Space Creation	5,000	5,000			Held over from 2013
2014	Painting	5,000	0	5,000		Held over from 2013
2014	Carpet Replacement	5,000	0	5,000		Held over from 2013
2014	HVAC	5,000	0	5,000		Held over from 2013
2014	Office Improvements and/or Reserve	5,000	5,000			Investigate Security Monitoring Improvements - all facilities
2014	Loveys Property Development/Reserve	50,000	50,000			
2015	Office Improvements and/or Reserve	15,000	15,000			
2015	Loveys Property Development/Reserve	50,000	50,000			
2016	Office Improvements and/or Reserve	20,000	20,000			
2016	Loveys Property Development/Reserve	50,000	50,000			
2017	Office Improvements and/or Reserve	20,000	20,000			
2017	Loveys Property Development/Reserve	60,000	60,000			
2018	Office Improvements and/or Reserve	20,000	20,000			
2018	Loveys Property Development/Reserve	75,000	75,000			
Future items that will need attention:						
re-shingle roof - completed 2010						
re-pave parking lot						
replace carpet						
HVAC - Major Maintenance						
Water???						
Septic System???						

Fire & Protective Services Department - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
2005		980,000	166,000	170,000	644,000
2006		577,263	237,500	336,763	3,000
2007		421,163	230,000	188,163	3,000
2008		207,163	180,000	9,163	18,000
2009		276,663	187,000	89,663	0
2010		242,163	183,000	59,163	0
2011		255,663	181,500	74,163	0
2012		414,163	185,000	229,163	0
2013		422,663	226,500	196,163	0
2014		396,663	228,000	168,663	0
2015		422,163	233,000	189,163	0
2016		248,500	248,500	0	0
2017		258,500	258,500	0	0
2018		468,500	268,500	200,000	0

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2013	Facilities/Reserve	11,500	11,500			Reduced from \$30,000
2013	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	8th Payment
2013	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	27,000	27,000			FD Req. Eq. Reserve (Balance \$51,500)
2013	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244
2013	Tavistock Tanker	170,000		170,000		
2013	Fire-Chief Vehicle	0	0	0		Postpone to 2014
2013	Communications System Reserve	25,000	25,000			Start a Reserve, may need to debenture (\$250,000) (1)
2013	Hickson FH Major Internal Maintenance	10,000		10,000		Drywall, Painting, Lights?
2013	Gas Monitors	7,000		7,000		Eqp Reserve
2013	Water Softeners (All Stations)	0	0			Fund from Departmental Equipment
2013	BB Agreement Termination	25,000	25,000			From BB operating revenue (1)
2014	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2014	Facility/Reserve	0	0			
2014	Hickson FH Major Internal Maintenance	10,000	10,000			Postponed from 2013
2014	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	54,500	30,000	24,500		FD Req. Eq. Reserve
2014	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2014	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	9th Payment
2014	Communications System - Res or Deb Pymt	25,000	25,000			(2)
2014	Fire Chief Vehicle	30,000		30,000		Postponed from 2013
2014	BB Agreement Termination	25,000	25,000			From BB operating revenue (2)
2014	Innerkip Tanker (Chassis)	100,000		100,000		* causes negative reserve with recovery in 2018
2014	Innerkip Tanker Repair	5,000	0	5,000		might be more depending on what they find

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2015	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2015	Facility/Reserve	15,000	15,000			
2015	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eq. Reserve
2015	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2015	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	10th Payment
2015	Innerkip Tanker (Complete)	170,000		170,000		
2015	Communications System - Res or Deb Pymt	25,000	25,000			(3)
2015	Mock Disaster Exercise	10,000	0	10,000		
2015	BB Agreement Termination	25,000	25,000			From BB operating revenue (3)
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2016	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2016	Facility Improvements and/or Reserve	0	0			
2016	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eq. Reserve
2016	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2016	Hickson Firehall Expansion/Addition Reserve	65,000	65,000	0		Facility Reserve
2016	Communications System - Res or Deb Pymt	25,000	25,000			(4)
2016	Mock Disaster Reserve	2,500	2,500			
2016	BB Agreement Termination	25,000	25,000			From BB operating revenue (4)
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2017	Appropriation to Vehicle Replacement Reserve	70,000	70,000	0	0	
2017	Facility Improvements and/or Reserve	0	0			
2017	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eq. Reserve
2017	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2017	Hickson Firehall Expansion/Addition Reserve	70,000	70,000	0	0	
2017	Communications System - Res or Deb Pymt	25,000	25,000			(5)
2017	Mock Disaster Reserve	2,500	2,500			
2017	BB Agreement Termination	25,000	25,000			From BB operating revenue (5)
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2018	Appropriation to Vehicle Replacement Reserve	70,000	70,000	0	0	
2018	Facility Improvements and/or Reserve	0	0			
2018	Hickson Firehall Expansion/Addition	270,000	70,000	200,000		Facility Res \$150, DC Res \$50
2018	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	35,000	35,000			FD Req. Eq. Reserve
2018	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2018	Communications System - Res or Deb Pymt	25,000	25,000			(6)
2018	Mock Disaster Reserve	2,500	2,500			
2018	BB Agreement Termination	30,000	30,000			From BB operating revenue (6 end)

Public Works & Development - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	622,000	347,000	190,000	85,000
2006	1,772,162	554,000	1,057,594	160,568
2007	1,210,599	515,000	40,000	655,599
2008	2,199,709	595,000	1,135,000	469,709
2009	2,315,000	715,000	1,005,000	595,000
2010	5,910,000	749,092	1,970,334	3,190,574
2011	2,317,000	810,000	1,407,000	100,000
2012	3,752,000	827,000	1,415,000	1,510,000
2013	2,548,700	833,700	435,000	1,280,000
2014	1,279,512	832,512	322,000	125,000
2015	2,337,512	837,512	725,000	775,000
2016	1,277,512	847,512	305,000	125,000
2017	1,897,512	852,512	370,000	675,000
2018	1,208,000	858,000	225,000	125,000

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013						
Debentures						
2013	Innerkip Debenture (2012 - 2027)	132,000	132,000			2nd Payment
2013	LED Streetlight Payment	56,700	56,700			1st Payment
						188,700
Drains						
2013	Drains - Annual	10,000	10,000			
2013	Matheson Drain	25,000	25,000			
2013	Jacques Drain	35,000	35,000			
Equipment						
2013	Equipment Reserve	115,000	5,000		110,000	From Operating, \$5,000 from Bldg
2013	Riding Lawnmower	5,000		5,000		For Tav PW Shed Lands, Concern re: contractor access
Bridges						
2013	Bridge Reserve	50,000	50,000	0	0	
2013	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
2013	Bridge Improvements - Guiderails, signage, etc.	50,000		50,000		Bridge Reserve
2013	Bridge Engineering 11th Line Mudd Creek	50,000		50,000		Start Engineering / Examine options
Facilities						
2013	Tavistock PW Shed	375,000	0	125,000	250,000	Water Tower Land
Road Projects						
2013	Decew/Maria - Surface Asphalt	45,000	45,000			
2013	Centennial Surface Asphalt	15,000	15,000			
2013	Strathallen - Additional Work?	5,000	5,000			Balance of Engineering - no further work
2013	Cassell - Additional Surface Work	50,000	50,000			
2013	Jacob Street Extension	500,000	150,000	180,000	170,000	DC \$100, PW \$80, Land Sale Proceeds, OxCo Water \$34,500
2013	William Street	15,000	15,000			
2013	18th Line Hard Surface	200,000	200,000			Cold Layed Asphalt
2013	James Street Construction	500,000			500,000	Funded as lots develop
2013	Mansoura Share of Centennial/William	250,000			250,000	To PW Construction Reserve
2013	Sidewalk	10,000		10,000		Sidewalk Reserve
2013	Sod Repairs from recent construction	0	0			Estimated cost very difficult to determine
2013	Streetlights	15,000	15,000			
2013	Loveys Property PW Storage Prep	25,000	25,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014						
Debentures						
2014	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2014	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2014	Drains - Annual	0	0			
2014	Jacques Drain	50,000		50,000		
2014	Matheson Drain	60,000		60,000		
2014	Timms Creek	45,000	45,000			
Equipment						
2014	Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
2014	Foreman Pickup Truck Replacement	30,000		30,000		
2014	Backhoe	110,000		110,000		\$25,000 DC
Bridges						
2014	Bridge Reserve	50,000	50,000	0	0	
2014	Bridge Improvements	55,000		55,000		Engineering, Planning, Permits #0003
Facilities						
2014	PW Facilities Reserve	22,500	22,500			
2014	Facility Improvements @89 Loveys	20,000	20,000			Bldg demo, shrubs, cleanup
2014	Trees (non-deciduous) - NWSWMF~950 m	2,500	2,500			
2014	Speed Spy	3,000	0	3,000		Police Reserve
Road Projects						
2014	Fibrebat 14th&15th MWSR to Co Rd 24	185,000	185,000		0	
2014	Homewood & Victoria Reconstr - Eng	100,000	100,000			
2014	Guiderails	30,000	30,000			
2014	Sidewalk Replacement	25,000	25,000			
2014	Streetlights - Additional	15,000	15,000			
2014	Streetlights (in progress from 2013)	14,000		14,000		
2014	Future Top Coat Asphalt - Reserve	25,000	25,000			Depends on what areas get built out and ready
2014	Future AM Reserve	125,000	125,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2015						
Debentures						
2015	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2015	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2015	Drains - Annual	50,000	50,000			
Equipment						
2015	Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
2015	Replace 2008 Tandem (831)	225,000		225,000		
2015	Pickup Replacement	30,000		30,000		
Bridges						
2015	Bridge Reserve	60,000	60,000			
2015	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
2015	Bridge #0003 (11th / Mud Creek) Construction	480,000		85,000	395,000	Construction, Engineering - Gas Tax
Facilities						
2015	PW Facilities Reserve	50,000	50,000			
2015	Facility Improvements	15,000	15,000			
Road Projects						
2015	Fibrebat 17th Line	100,000	100,000			
2015	13th North end Pulverize & Pave	125,000	125,000			
2015	Adam Street - Shave & Pave	35,000	35,000			
2015	Homewood & Victoria Reconstruction	750,000	125,000	370,000	255,000	Gas Tax
2015	Sidewalk	25,000	25,000			
2015	Streetlights	10,000	10,000			
2015	Guiderails	30,000	30,000			
2015	Top Coat Asphalt - Jacob / William	25,000	25,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2016						
Debentures						
2016	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2016	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2016	Drains - Annual	50,000	50,000			
Equipment						
2016	Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
2016	Pickup Truck	30,000		30,000		
2016	Replace 2006 Tandem	200,000		200,000		
2016	Equipment Reserve Contribution	250,000	250,000			Required to fund future eqp replacement
Bridges						
2016	Bridge Reserve	60,000	60,000	0	0	
2016	Bridge Improvements	50,000		50,000		
Facilities						
2016	PW Facilities Reserve	50,000	50,000			
2016	Facility Improvements	10,000	10,000			
Road Projects						
2016	Streetlights	15,000	15,000			
2016	Sidewalks	25,000	25,000			
2016	Fibremat 15th Southend	100,000	100,000			
2016	Jacob St East Engineering	50,000	50,000			Woodstock St to end
2016	Top Cost Asphalt (James, Main, George)	75,000	50,000	25,000		Depends on what areas get built out and ready

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2017						
Debentures						
	2017 Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
	2017 LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
	2017 Drains - Annual	50,000	50,000			
Equipment						
	2017 Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
	2017 Pickup Replacement	30,000		30,000		
	2017 Replace 2006 Single Axle	225,000		225,000		
Bridges						
	2017 Bridge Reserve	60,000	60,000	0	0	
	2017 Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
Facilities						
	2017 PW Facilities Reserve	50,000	50,000			
	2017 Facility Improvements	15,000	15,000			
Road Projects						
	2017 Streetlights	15,000	15,000			
	2017 Fibremat 13th southend	125,000	125,000			
	2017 Jacob Street East Reconstruction + Eng	975,000	325,000	100,000	550,000	DC, Gas Tax
	2017 Future Top Coat Asphalt	25,000	25,000			Depends on what areas get built out and ready

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2018						
Debentures						
2018	Innerkip Debenture (2012 - 2027)	132,000	132,000			7th Payment
2018	LED Streetlight Payment	51,000	51,000			6th Payment
Drains						
2018	Drains - Annual	50,000	50,000			
Equipment						
2018	Equipment Reserve	125,000				125,000 From Operating, \$5,000 from Bldg
2018	Replace 2008 Tandem Axle	225,000		225,000		
2018 Bridges						
2018	Bridge Reserve	60,000	60,000	0	0	
2018 Facilities						
2018	PW Facilities Reserve	50,000	50,000			
2018	Facility Improvements	15,000	15,000			
2018 Road Projects						
2018	As determined through AMP	500,000	500,000		0	
2018						

Innerkip Community Centre - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	11,000	9,000	0
2006	5,000	5,000	0	0
2007	7,500	7,500	0	0
2008	7,500	7,500	0	0
2009	10,000	10,000	0	0
2010	10,000	10,000	0	0
2011	7,500	7,500	0	0
2012	40,000	7,500	2,500	30,000
2013	15,900	8,750	6,250	900
2014	8,750	8,750	0	0
2015	10,000	10,000	0	0
2016	10,000	10,000	0	0
2017	15,000	15,000	0	0
2018	15,000	15,000	0	0

Innerkip Community Centre

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Major Repairs/Contribution to Reserve	1,400	1,400	0	0	
2013	Lighting Retrofit Improvements	4,500	3,600		900	* also \$900 in operating reduction
2013	Cap Repairs	10,000	3,750	6,250		??? Depends how extensive the repairs are, damage beneath
2014	Contribution to Reserve	3,750	3,750	0	0	
2014	Major Repairs & Maintenance	5,000	5,000			
2015	Major Repairs/Contribution to Reserve	10,000	10,000	0	0	
2016	Major Repairs/Contribution to Reserve	10,000	10,000	0	0	
2017	Major Repairs/Contribution to Reserve	15,000	15,000		0	
2018	Major Repairs/Contribution to Reserve	15,000	15,000		0	

Reserve to be applied to the following when required:

- HVAC Replacement
- Major Repairs and Maintenance
- Parking Lot Repaving?
- Septic System - possible connection to Innerkip Sanitary System??

Hickson Park - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	30,000	10,000	10,000	10,000
2006	15,000	15,000	0	0
2007	15,000	15,000	0	0
2008	17,500	17,500	0	0
2009	153,000	20,000	33,000	100,000
2010	240,000	20,000	53,332	166,668
2011	20,000	20,000	0	0
2012	20,000	20,000	0	0
2013	22,000	20,000	0	2,000
2014	20,000	20,000	0	0
2015	20,000	20,000	0	0
2016	20,000	20,000	0	0
2017	20,000	20,000	0	0
2018	20,000	20,000	0	0

Hickson Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Park Improvements	5,000	5,000	0	0	Reserve balance \$43,300
2013	Clay Diamonds	15,000	15,000	0	0	
2013	Batting Cages					
2013	Batting Machine	2,000	0		2,000	Program??
2014	Park Improvements / Reserve	20,000	20,000	0	0	
2015	Park Improvements / Reserve	20,000	20,000	0	0	
2016	Park Improvements / Reserve	20,000	20,000	0	0	
2017	Park Improvements / Reserve	20,000	20,000			
2018	Park Improvements / Reserve	20,000	20,000			

Innerkip Parks - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
2005			15,000		
2006			15,000		
2007			17,500		
2008	25,000	25,000	17,500	0	7,500
2009	119,000	119,000	20,000	33,000	66,000
2010	451,000	451,000	20,000	81,500	349,500
2011	20,000	20,000	20,000	0	0
2012	35,000	35,000	22,500	12,500	0
2013	50,000	50,000	25,000	25,000	0
2014	65,000	65,000	25,000	40,000	0
2015	25,000	25,000	25,000	0	0
2016	25,000	25,000	25,000	0	0
2017	25,000	25,000	25,000	0	0
2018	100,000	100,000	25,000	75,000	0

Innerkip Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Park Improvements / Reserve	25,000	25,000	0	0	
2013	Innerkip School Playground Contribution	25,000		25,000		CIL of Parkland and/or other revenue
2014	Innerkip Estates Park	40,000	0	40,000	0	Playground/Trail Development subject to community lead
2014	Practice Screens	25,000	25,000			
2014	Dugout Covers - Diamond 3					
2014	High Screen - Diamonds 1 & 2					
2014	Balance to Reserve re: Diamond 3 Lights					
2014	Trail Lighting					
2015	Park Improvements	25,000	25,000	0	0	
2015	Practice Diamond bxn 2 & 3?					
2015	Balance to Reserve re: Diamond 3 Lights					
2016	Park Improvements	25,000	25,000	0	0	
2016	Balance to Reserve re: Diamond 3 Lights					
2017	Park Improvements	25,000	25,000	0	0	
2017	Balance to Reserve re: Diamond 3 Lights					
2018	Park Improvements	25,000	25,000	0	0	
2018	Lights - 3rd Diamond	75,000	0	75,000		

Tavistock Parks - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	17,000	3,000	0
2006	15,000	15,000	0	0
2007	167,500	22,500	67,500	77,500
2008	199,000	19,000	85,140	94,860
2009	67,250	20,000	22,250	25,000
2010	22,000	22,000	0	0
2011	47,500	22,000	25,500	0
2012	1,030,000	25,000	189,000	816,000
2013	1,403,000	25,000	334,000	1,044,000
2014	48,013	25,000	18,013	5,000
2015	29,417	25,000	4,417	0
2016	34,417	25,000	4,417	5,000
2017	42,417	25,000	4,417	13,000
2018	29,417	25,000	4,417	0

Tavistock Park						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Pavilion Project	1,403,000	25,000	0	456,000	Fundraising
2013	See Breakdown from KW for detail costs				150,000	Trillium
2013				79,000		TP Reserve
2013				70,000		DC Reserve
2013				50,000		CIL of Parkland
2013				135,000		Contingency Reserve/Property Revenue
2013					250,000	Debenture (15 yrs 2014 - 2028)
2013					10,000	Agri-Spirit
2013					178,000	CIIF
2013						
2014	Debenture Payment	22,417	18,000	4,417		1st Payment, \$4417 from DC
2014	Signage for front of the Pavilion	5,000		5,000		Balance of Pavilion Items - expensed in 2013
2014	Holdback	8,596		8,596		"
2014	Volley ball net & equipment	2,200	2,200			
2014	Lines painted on Rec Hall floor	2,000	2,000			
2014	Basket ball nets in Rec Hall	2,000	2,000			
2014	Heat trace cable pavilion north valley	800	800			
2014	Ball Diamond Score Board	5,000			5,000	Tavistock Minor Ball??
2015	Debenture Payment	22,417	18,000	4,417		2nd Payment
2015	Park Improvements	2,000	2,000			
2015	Donor Wall Installation	5,000	5,000			
2016	Debenture Payment	22,417	18,000	4,417		3rd Payment
2016	Install foul ball netting on back stop	12,000	7,000		5,000	Fundraising??
2017	Debenture Payment	22,417	18,000	4,417		4th Payment
2017	Moving home Bull Pen	20,000	7,000		13,000	Fundraising??
2018	Debenture Payment	22,417	18,000	4,417		5th Payment
2018	Park Improvements	7,000	7,000			

Tavistock Park						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2019	Debenture Payment	22,417	18,000	4,417		6th Payment
2020	Debenture Payment	22,417	18,000	4,417		7th Payment
2021	Debenture Payment	22,417	18,000	4,417		8th Payment
2022	Debenture Payment	22,417	18,000	4,417		9th Payment
2023	Debenture Payment	22,417	18,000	4,417		10th Payment
2024	Debenture Payment	22,417	18,000	4,417		11th Payment
2025	Debenture Payment	22,417	18,000	4,417		12th Payment
2026	Debenture Payment	22,417	18,000	4,417		13th Payment
2027	Debenture Payment	22,417	18,000	4,417		14th Payment
2028	Debenture Payment	22,417	18,000	4,417		15th Payment

Tavistock Memorial Hall - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	16,000	11,000	5,000	0
2006	15,000	15,000	0	0
2007	18,000	10,500	7,500	0
2008	6,000	6,000	0	0
2009	10,000	10,000	0	0
2010	10,000	10,000	0	0
2011	22,000	10,000	7,000	5,000
2012	10,000	10,000	0	0
2013	12,500	12,500	0	0
2014	21,500	12,500	9,000	0
2015	20,000	15,000	5,000	0
2016	20,000	20,000	0	0
2017	25,000	20,000	5,000	0
2018	40,000	20,000	20,000	0

Tavistock Memorial Hall						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Appropriation to Reserve	8,000	8,000			
2013	Used Cooler for Kitchen	500	500			
2013	New Cooler for Bar	4,000	4,000			
2014	Replace serving cooler in Bar	5,000	5,000	0		
2014	Replacement of Roof Top Units 3 x \$5500ea	16,500	7,500	9,000		
2015	Appropriation to Reserve	3,000	3,000			
2015	Facility lighting upgrades	10,000	5,000	5,000		
2015	Painting of the Hall	7,000	7,000	0		
2016	Front entrance upgrades	15,000	15,000	0		
2016	New Kitchen Stove	5,000	5,000	0		
2017	Appropriation to Reserve	10,000	10,000			
2017	Tile floor repairs	10,000	10,000	0		
2017	Replace second storage cooler in Bar	5,000		5,000		
2018	Appropriation to Reserve	3,000	3,000			
2018	Replacement of Stage Furnace & Entrance Furna	12,000	12,000	0		
2018	Kitchen renovations & new cupboards	25,000	5,000	20,000		

Tavistock & District Recreation Centre - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	0	0	20,000
2006	63,000	0	35,000	28,000
2007	105,104	0	74,000	31,104
2008	100,209	0	71,409	28,800
2009	60,500	0	36,500	24,000
2010	12,000	0	0	12,000
2011	23,000	0	11,000	12,000
2012	46,000	0	42,505	3,495
2013	34,000	25,000	9,000	0
2014	45,700	25,000	20,700	0
2015	60,000	25,000	35,000	0
2016	50,000	25,000	25,000	0
2017	70,000	25,000	45,000	0
2018	125,000	25,000	100,000	0

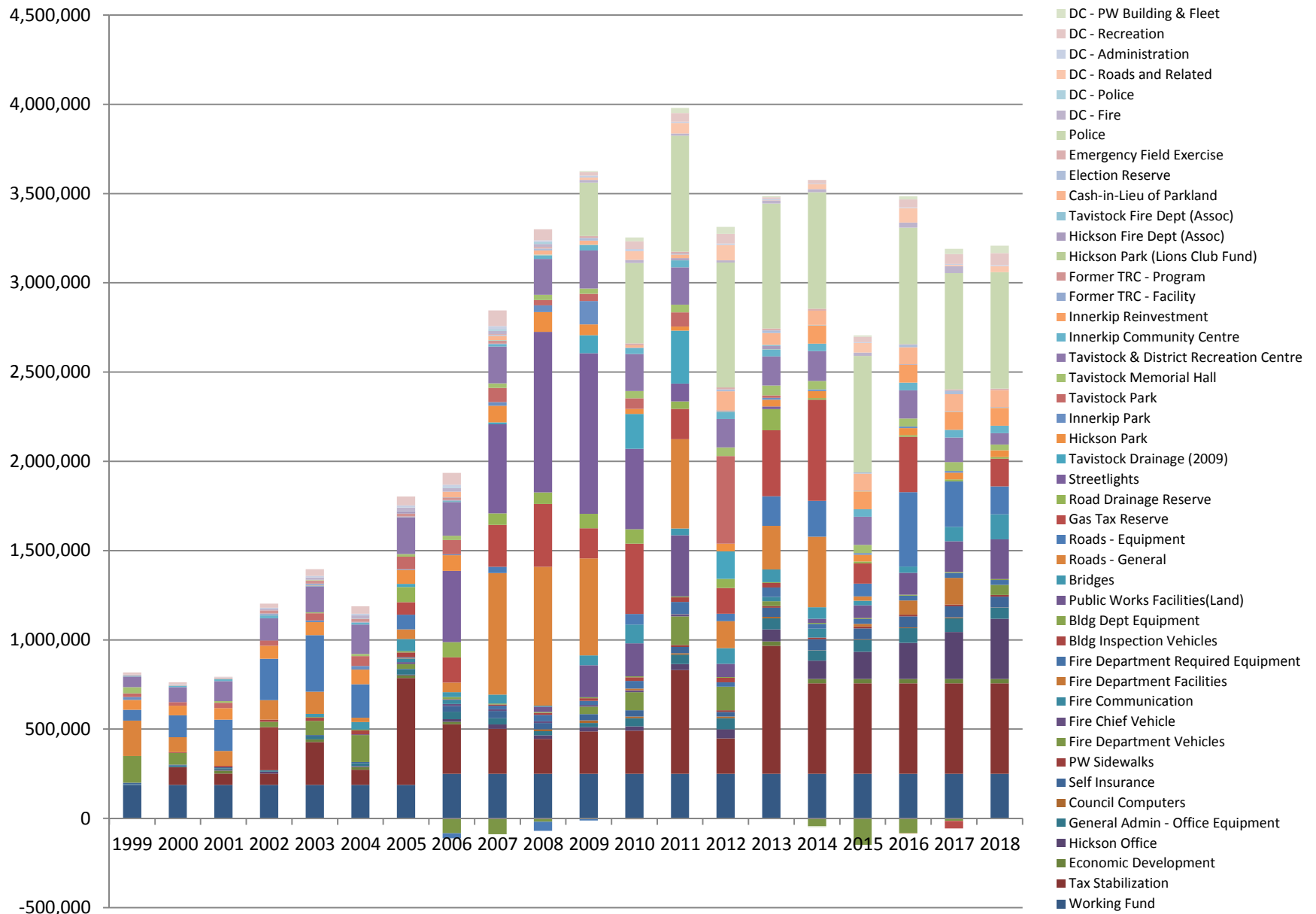
TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Township Reserve Contribution	25,000	25,000			from Township Taxation
2013	Dehumidifier Compressors	3,000	0	3,000		
2013	Arena Ice Surface Light Upgrade	0		0	0	ERIP Funding
2013	Arena Florescent light upgrades	0		0	0	ERIP Funding
2013	130 chairs for upper lobby (\$50 ea)	6,000		6,000		
2013	Painting Lobby, Entrance, Washrooms	0		0		
2014	Appropriation to Reserve	25,000	25,000			
2014	Dehumidifier compressors	4,000		4,000		
2014	Painting Lobby and Entrance & Washrooms	3,500		3,500		
2014	130 chairs for the Upper Arena Hall x \$50	6,000		6,000		
2014	Zamboni - Major Maintenance at Factory	4,500		4,500		
2014	NG Compressor Rebuild	2,700		2,700		
2015	Appropriation to Reserve	25,000	25,000			
2015	Recoat Lobby floor, epoxy coating	20,000		20,000		
2015	Facility lighting upgrades	15,000		15,000		
2016	Appropriation to Reserve	25,000	25,000			
2016	Retrofit Arena ice surface lighting	25,000		25,000		

TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2017	Appropriation to Reserve	25,000	25,000			
2017	Repaint Dressing Rooms & Dressing Room Hall	20,000		20,000		
2017	Repaint Steel structure in Arena and Curling Club	25,000		25,000		
2018	Appropriation to Reserve	25,000	25,000			
2018	Zamboni ice resurfacer replacement	100,000		100,000		
2018				0		

Reserves	2013			2014			2015			2016			2017			2018		
	2013	TO	FROM	2014	TO	FROM	2015	TO	FROM	2016	TO	FROM	2017	TO	FROM	2018		
Working Fund	250,000	0	0	250,000			250,000			250,000			250,000			250,000		
Tax Stabilization	716,494	0	210,000	506,494			506,494			506,494			506,494			506,494		
Economic Development	25,000	0	0	25,000			25,000			25,000			25,000			25,000		
Hickson Office	67,000	50,000	15,000	102,000	50,000		152,000	50,000		202,000	60,000		262,000	75,000		337,000		
General Admin - Office Equipment	62,019	0	5,000	57,019	10,000	0	67,019	15,000		82,019	15,000	20,000	77,019	0	15,000	62,019		
Council Computers	8,550	0	7,000	1,550	1,500		3,050	1,500		4,550	1,500		6,050	0	5,500	550		
Self Insurance	51,061	10,000	0	61,061			61,061			61,061			61,061			61,061		
PW Sidewalks	10,000			10,000			10,000			10,000			10,000			10,000		
Fire Department Vehicles	26,300	65,000	135,000	-43,700	65,000	170,000	-148,700	65,000	0	-83,700	70,000		-13,700	70,000		56,300		
Fire Chief Vehicle	0	0	0	0	0		0	0		0	0		0	0		0		
Fire Communication	25,000	25,000		50,000		50,000	0			0			0	0		0		
Fire Department Facilities	0	0		0	15,000	0	15,000	65,000	0	80,000	70,000	0	150,000	0	150,000	0		
Fire Department Required Equipment	51,500	0	24,500	27,000	0		27,000	0	0	27,000	0	0	27,000	0	0	27,000		
Bldg Inspection Vehicles	25,500	0	25,500	0	0		0			0			0		0	0		
Bldg Dept Equipment	5,000	0		5,000			5,000			5,000			5,000		0	5,000		
Public Works Facilities(Land)	0	22,500		22,500	50,000		72,500	50,000		122,500	50,000		172,500	50,000		222,500		
Bridges	70,538	50,000	55,000	65,538	60,000	100,000	25,538	60,000	50,000	35,538	60,000	15,000	80,538	60,000	0	140,538		
Roads - General	244,327	150,000	0	394,327		370,000	24,327		25,000	-673			-673	0		-673		
Roads - Equipment	165,593	150,500	115,000	201,093	125,000	255,000	71,093	375,000	30,000	416,093	125,000	285,000	256,093	125,000	225,000	156,093		
Gas Tax Reserve	369,696	197,000	0	566,696	197,000	650,000	113,696	197,000	0	310,696	197,000	550,000	-42,304	197,000	0	154,696		
Road Drainage Reserve	119,580	0	110,000	9,580			9,580			9,580			9,580			9,580		
Streetlights	14,000	0	14,000	0			0			0			0			0		
Tavistock Drainage (2009)	0	0		0			0			0			0			0		
Hickson Park	38,300	0		38,300			38,300			38,300			38,300			38,300		
Innerkip Park	10,000	0		10,000			10,000			10,000			10,000		10,000	0		
Tavistock Park	13,596	0	13,596	0	0	0	0	0	0	0	0	0	0	0	0	0		
Tavistock Memorial Hall	55,900	0	9,000	46,900	3,000	5,000	44,900	0	0	44,900	10,000	5,000	49,900	3,000	20,000	32,900		
Tavistock & District Recreation Centre	163,338	25,000	20,700	167,638	25,000	35,000	157,638	25,000	25,000	157,638	25,000	45,000	137,638	25,000	100,000	62,638		
Innerkip Community Centre	38,500	3,750	0	42,250	0	0	42,250	0		42,250		0	42,250		0	42,250		
Innerkip Reinvestment	0	140,000	40,000	100,000			100,000			100,000			100,000			100,000		
Former TRC - Facility	0	0	0	0			0			0			0			0		
Former TRC - Program	0	0	0	0			0			0			0			0		
Hickson Park (Lions Club Fund)	1,321	0	0	1,321			1,321			1,321			1,321			1,321		
Hickson Fire Dept (Assoc)	17,657	0	15,000	2,657			2,657			2,657			2,657			2,657		
Tavistock Fire Dept (Assoc)	7,550	0	7,500	50			50			50			50			50		
Cash-in-Lieu of Parkland	65,173	15,000	0	80,173	15,000	0	95,173	0		95,173	0		95,173	0		95,173		
Election Reserve	15,000	0	15,000	0	7,000		7,000	7,000		14,000	7,000		21,000	0	21,000	0		
Emergency Field Exercise	11,000	0	0	11,000		10,000	1,000	2,500		3,500	2,500		6,000	2,500		8,500		
Police Reserve	700,000		48,000	652,000		0	652,000		0	652,000		0	652,000		0	652,000		
	0			0			0			0			0			0		
	0			0			0			0			0			0		
	3,444,493	903,750	884,796	3,463,447	623,500	1,645,000	2,441,947	913,000	130,000	3,224,947	693,000	920,000	2,997,947	607,500	546,500	3,058,947		
DC - Fire	16,931	10,000	9,163	17,768	10,000	9,163	18,605	10,000	0	28,605	10,000	0	38,605	10,000	50,000	-1,395		
DC - Police	0	0		0	0		0	0		0	0		0	0		0		
DC - Roads and Related	1,533	26,500		28,033	26,500		54,533	26,500	0	81,033	26,500	100,000	7,533	26,500		34,033		
DC - Administration	7,061	700	5,000	2,761	700		3,461	700		4,161	700		4,861	700		5,561		
DC - Recreation	8,745	16,000	4,417	20,328	16,000	4,417	31,911	16,000	4,417	43,494	16,000	4,417	55,077	16,000	4,417	66,660		
DC - PW Building & Fleet	6,977	12,000	25,000	-6,023	12,000		5,977	12,000		17,977	12,000		29,977	12,000		41,977		
	41,248	65,200	43,580	62,868	65,200	13,580	114,488	65,200	4,417	175,271	65,200	104,417	136,054	65,200	54,417	146,837		
	3,485,741	968,950	928,376	3,526,315	688,700	1,658,580	2,556,435	978,200	134,417	3,400,218	758,200	1,024,417	3,134,001	672,700	600,917	3,205,784		



	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
Operating Budget Department Summary						
Non Departmental	(\$ 1,732,036)	(\$ 1,685,625)	(\$ 1,486,475)	\$199,150	-11.81%	OMPF \$206,000
Council	\$128,609	\$134,200	\$133,800	(\$ 400)	-0.30%	
General Admin Staff	\$419,972	\$426,250	\$419,750	(\$ 6,500)	-1.52%	
Hickson Office	\$18,984	\$19,200	\$19,700	\$500	2.60%	
90 Loveys Street Property	\$26,811	\$3,000	\$6,400	\$3,400	113.33%	
Former Tav PUC Office	(\$ 1,402)	(\$ 1,150)	(\$ 1,100)	\$50	-4.35%	
General Admin	\$148,695	\$147,350	\$179,100	\$31,750	21.55%	
Canine Control	\$3,301	(\$ 5,050)	\$9,000	\$14,050	-278.22%	
Livestock Claims	\$0	\$0	\$1,000	\$1,000		
Fenceviewers	\$0	\$0	\$0	\$0		
Crossing Guards	\$28,148	\$28,400	\$29,200	\$800	2.82%	
12th Line Baptist Cemetery	\$600	\$625	\$625	\$0	0.00%	
Vandecar Cemetery	\$450	\$475	\$475	\$0	0.00%	
17th Line Evangelical Cemetery	\$475	\$500	\$500	\$0	0.00%	
Brickyard Cemetery Donation	\$0	\$0	\$500	\$500		
Seniors Picnic	\$1,232	\$1,500	\$1,500	\$0	0.00%	
Planning & Zoning	(\$ 3,519)	(\$ 550)	(\$ 1,000)	(\$ 450)	81.82%	
Economic Development	\$25,000	\$25,000	\$25,000	\$0	0.00%	
General Admin Total	\$797,356	\$779,750	\$824,450	\$44,700	5.73%	
Hickson Park	\$16,681	\$17,500	\$18,100	\$600	3.43%	
Innerkip Park	\$30,966	\$33,400	\$32,900	(\$ 500)	-1.50%	
Innerkip Estates Park	\$1,375	\$3,000	\$2,500	(\$ 500)	-16.67%	
Tavistock Park	\$35,948	\$29,800	\$31,420	\$1,620	5.44%	
Tavistock Bender Park	\$1,297	\$2,000	\$1,995	(\$ 5)	-0.25%	
Tavistock Memorial Hall	\$20,744	\$26,770	\$29,370	\$2,600	9.71%	
Parks General	\$4,244	\$24,700	\$24,650	(\$ 50)	-0.20%	
Innerkip Community Centre	\$11,156	\$12,700	\$14,550	\$1,850	14.57%	
TDRC	\$36,032	\$10,710	\$32,560	\$21,850	204.01%	
Recreation Total	\$158,443	\$160,580	\$188,045	\$27,465	17.10%	
Police Services Board	\$10,629	\$13,300	\$13,300	\$0	0.00%	
Police	\$1,135,272	\$1,144,510	\$1,191,965	\$47,455	4.15%	
Police Total	\$1,145,901	\$1,157,810	\$1,205,265	\$47,455	4.10%	
Corporate Services Total	\$2,101,700	\$2,098,140	\$2,217,760	\$119,620	5.70%	
Hickson Fire	\$177,521	\$170,600	\$175,150	\$4,550	2.67%	
Innerkip Fire	\$112,869	\$134,200	\$135,950	\$1,750	1.30%	
Tavistock Fire	\$150,940	\$153,975	\$162,075	\$8,100	5.26%	
Township Fire	\$121,464	\$149,750	\$147,700	(\$ 2,050)	-1.37%	
CEMC	\$21,686	\$32,550	\$18,550	(\$ 14,000)	-43.01%	
By-law	\$20,032	\$20,225	\$21,850	\$1,625	8.03%	
Protective Services Total	\$604,512	\$661,300	\$661,275	(\$ 25)	0.00%	
Roads General	\$399,483	\$344,000	\$290,500	(\$ 53,500)	-15.55%	
Roads - Facilities	\$53,772	\$47,600	\$55,650	\$8,050	16.91%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
Roads Maintenance	\$538,997	\$674,900	\$728,875	\$53,975	8.00%	
Roads Winter	\$248,214	\$187,625	\$233,750	\$46,125	24.58%	
Sidewalks	\$21,240	\$25,000	\$25,000	\$0	0.00%	
Leaf & Yard Waste	\$1	\$0	\$0	\$0		
Streetlights	\$55,955	\$42,500	\$45,500	\$3,000	7.06%	
Building	\$51,768	\$75,100	\$94,600	\$19,500	25.97%	
Municipal Drainage	\$23,583	\$16,975	\$19,175	\$2,200	12.96%	
Tile Drainage	(\$75)	\$400	\$400	\$0	0.00%	
Roads Total	\$1,392,938	\$1,414,100	\$1,493,450	\$79,350	5.61%	
Total Operating - All Departments	\$2,367,114	\$2,487,915	\$2,886,010	\$398,095	16.00%	
Total Capital	\$1,469,612	\$1,268,950	\$1,266,762	(\$2,188)	-0.17%	
Total - Operating & Capital	\$3,836,726	\$3,756,865	\$4,152,772	\$395,907	10.54%	
Adjusted for 2013 Growth	\$0	(\$3,787,865)	(\$4,152,772)	(\$364,907)	9.63%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget \$	%	Notes
Operating Budget						
Taxation Levy						
Taxation:						
11-000-001-0120 Residential/Farm(RT)	(\$2,527,343)	(\$2,527,204)				
11-000-001-0122 Residential Farmland Await	\$0	(\$145)				
11-000-001-0130 Multi-Residential (MT)	(\$73,330)	(\$73,330)				
11-000-001-0140 Commercial(CT)	(\$319,615)	(\$322,348)				
11-000-001-0141 Commercial - Vacant Units,	(\$2,876)	(\$2,876)				
11-000-001-0142 Commercial - Vacant Land	(\$3,571)	(\$3,571)				
11-000-001-0150 Industrial(IT)	(\$49,823)	(\$48,191)				
11-000-001-0151 Industrial - Vacant Units/Ex	(\$830)	(\$830)				
11-000-001-0152 Industrial - Vacant Land (IX	(\$334)	(\$334)				
11-000-001-0155 Large Industrial (LT)	(\$82,884)	(\$82,884)				
11-000-001-0160 Farmland(FT)	(\$455,326)	(\$455,328)				
11-000-001-0170 Managed Forest(TT)	(\$399)	(\$399)				
11-000-001-0180 Pipe-line (PT)	(\$234,546)	(\$234,546)				
11-000-001-0190 Commercial New Construct	(\$1,573)	(\$1,573)				
11-000-001-0193 Industrial New Constructor	(\$3,306)	(\$3,306)				
11-000-001-0210 Bill 79 Capped	\$0	\$0	\$0	\$0		
Total Taxation	(\$3,755,756)	(\$3,756,865)	\$0	\$3,756,865	-100.00%	
Total Taxation	(\$3,755,756)	(\$3,756,865)	\$0	\$3,756,865	-100.00%	
General Government (Non-Departmental)						
Surplus/Deficit from Prior Year:						
11-000-000-0000 Surplus/Deficit from Prior Y	(\$114,525)	(\$110,000)	\$80,000	\$190,000	-172.73%	Projected 2013 Deficit, Funded from TS
Total Surplus/Deficit from Prior Year	(\$114,525)	(\$110,000)	\$80,000	\$190,000	-172.73%	
Supplementals/WO Taxation:						
11-000-002-0120 Residential/Farm (RT)	(\$31,989)	(\$25,000)	(\$25,000)	\$0	0.00%	
11-000-002-0130 Multi-Residential (MT)	(\$38,526)	\$0				
11-000-002-0140 Commercial (CT)	(\$941)	\$0	\$0	\$0		
11-000-002-0151 Industrial - Vacant Units/Ex	\$0	\$0	\$0	\$0		
11-000-002-0155 Large Industrial (LT)	\$0	\$0	\$0	\$0		
11-000-002-0160 Farmland (FT)	(\$795)	\$0	\$0	\$0		

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget \$	%	Notes
11-000-002-0180 Pipeline (PT)	(\$ 886)	\$0	\$0	\$0		
11-000-002-0190 Commercial New Construct	(\$ 7,749)	\$0	\$0	\$0		
11-000-002-0193 Industrial New Constructor	\$0	\$0	\$0	\$0		
11-000-002-0210 Bill 79 Capped	\$0	\$0	\$0	\$0		
11-000-003-0120 Residential/Farm (RT)	\$15,768	\$20,000	\$20,000	\$0	0.00%	
11-000-003-0140 Commercial (CT)	\$5,841	\$0	\$0	\$0		
11-000-003-0150 Industrial (IT)	\$1,659	\$0	\$130,000	\$130,000		Industrial Write-off
11-000-003-0151 Industrial - Vacant Units/Ex	\$0	\$0	\$0	\$0		
11-000-003-0160 Farmland (FT)	(\$ 2,349)	\$0	\$0	\$0		
11-000-003-0210 Bill 79 Capped	\$0	\$0	\$0	\$0		
Total Supplementals/WO Taxation	(\$ 59,967)	(\$ 5,000)	\$125,000	\$130,000	-2600.00%	
Payments in Lieu:						
11-000-005-0211 Canada Post	(\$ 3,809)	(\$ 3,800)	(\$ 3,800)	\$0	0.00%	
11-000-005-0221 Railways	(\$ 5,378)	(\$ 5,200)	(\$ 5,400)	(\$ 200)	3.85%	
11-000-005-0231 Tax Assistance Act	(\$ 10,595)	(\$ 9,400)	(\$ 11,000)	(\$ 1,600)	17.02%	
11-000-005-0242 Ontario Hydro	(\$ 123)	(\$ 125)	(\$ 125)	\$0	0.00%	
11-000-005-0243 LCBO	(\$ 2,439)	(\$ 2,600)	(\$ 2,500)	\$100	-3.85%	
11-000-005-0261 Other Mun Enterprises(PU)	(\$ 1,860)	(\$ 2,100)	(\$ 14,000)	(\$ 11,900)	566.67%	Tavistock Lagoon Assessment Added
Total Payments in Lieu	(\$ 24,204)	(\$ 23,225)	(\$ 36,825)	(\$ 13,600)	58.56%	
Ontario Grants:						
11-000-006-0330 Non-specific Ontario Grant:	(\$ 1,373,500)	(\$ 1,373,500)	(\$ 1,167,500)	\$206,000	-15.00%	OMPF Down
11-000-006-0331 Specific Grants & Revenue	(\$ 24,410)	(\$ 21,260)	\$0	\$21,260	-100.00%	2013 was AMP Grant
Total Ontario Grants	(\$ 1,397,910)	(\$ 1,394,760)	(\$ 1,167,500)	\$227,260	-16.29%	
City of Woodstock - Bndry Adj:						
11-000-007-0330 City of Woodstock - Ongoir	(\$ 115,771)	(\$ 115,500)	(\$ 115,500)	\$0	0.00%	
Total City of Woodstock - Bndry Adj	(\$ 115,771)	(\$ 115,500)	(\$ 115,500)	\$0	0.00%	
Other Grants & Gas Tax:						
11-000-007-0331 Other Grants & Gas Tax	(\$ 234,024)	(\$ 225,461)	(\$ 197,000)	\$28,461	-12.62%	Decreased due to new Fed Gas Tax Agr
Total Other Grants & Gas Tax	(\$ 234,024)	(\$ 225,461)	(\$ 197,000)	\$28,461	-12.62%	
General Revenue:						
11-000-021-0513 Misc Revenue	(\$ 4,784)	(\$ 7,500)	(\$ 5,000)	\$2,500	-33.33%	
11-000-021-0911 Penalty & Interest - Taxes	(\$ 66,749)	(\$ 70,000)	(\$ 70,000)	\$0	0.00%	
11-000-021-0921 Investment Income Drains	\$0	(\$ 2,500)	(\$ 2,500)	\$0	0.00%	
11-000-021-0922 Investment Income - Bank	(\$ 28,491)	(\$ 40,000)	(\$ 35,000)	\$5,000	-12.50%	Bank Interest

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget \$	%	Notes
11-000-021-0924 Interest Income - ETPC	(\$55,100)	(\$55,100)	(\$55,100)	\$0	0.00%	
11-000-021-0925 Dividend Income - ETPC	\$0	\$0	\$0	\$0		
11-000-021-0949 Sale of Municipal Property	\$0	\$0	\$0	\$0		
11-000-021-0952 Contribution from Reserve	\$0	\$0	(\$210,000)	(\$210,000)		From TS re: Deficit & Industrial WO
Total General Revenue	(\$155,124)	(\$175,100)	(\$377,600)	(\$202,500)	115.65%	
General Expenditures:						
11-000-121-2910 Misc Expense	\$1,128	\$1,500	\$1,250	(\$250)	-16.67%	
11-000-121-3310 Professional Services	\$2,500	\$0	\$0	\$0		
11-000-121-4110 Bank Charges	\$2,717	\$2,600	\$2,700	\$100	3.85%	
11-000-121-4510 Tax Writeoffs - Township	(\$3)	\$0	\$0	\$0		
11-000-121-4511 Bill 79 Related Tax Adjustr	\$0	\$0	\$0	\$0		
11-000-121-4560 Tax Writeoffs - Penalty & Ir	\$0	\$0	\$0	\$0		
11-000-121-5391 Appropriation to Reserve	\$361,247	\$356,721	\$197,000	(\$159,721)	-44.77%	Just Gas Tax, 2013 incl. other items
11-000-121-6110 Grants	\$500	\$2,000	\$500	(\$1,500)	-75.00%	
11-000-121-6120 Donations	\$1,400	\$600	\$1,500	\$900	150.00%	See Grant listing
Total General Expenditures	\$369,489	\$363,421	\$202,950	(\$160,471)	-44.16%	
Total General Government	(\$1,732,036)	(\$1,685,625)	(\$1,486,475)	\$199,150	-11.81%	
Corporate Services						
General Administration						
Council:						
11-111-111-1120 Council Wages - Taxable	\$70,871	\$72,000	\$72,000	\$0	0.00%	
11-111-111-1121 Council Wages - Tax Exem	\$35,436	\$36,000	\$36,000	\$0	0.00%	
11-111-111-1210 Other Payroll Costs	\$3,361	\$3,400	\$3,500	\$100	2.94%	
11-111-111-3110 Travel/Meals/Conference/S	\$14,852	\$18,000	\$18,000	\$0	0.00%	assumes similar conference and seminar attendance as past years
11-111-111-3120 Training & Staff Developme	\$0	\$0	\$0	\$0		
11-111-111-3260 Telecommunications	\$550	\$750	\$500	(\$250)	-33.33%	
11-111-111-3290 Print, Advertising & Promot	\$479	\$750	\$500	(\$250)	-33.33%	
11-111-111-3450 Office Equipment Maint/Lea	\$0	\$0	\$0	\$0		
11-111-111-3455 Christmas Gift Certificate P	\$3,060	\$3,300	\$3,300	\$0	0.00%	
11-111-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-111-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-111-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total Council	\$128,609	\$134,200	\$133,800	(\$400)	-0.30%	
Administration Staff:						
11-123-121-1110 Distributed Salaries & Wag	\$265,491	\$285,000	\$280,000	(\$5,000)	-1.75%	
11-123-121-1130 Part-time Salaries & Wage	\$81	\$0	\$0	\$0		

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
11-123-121-1150 Vacation, Sick, Stats, Hold	\$50,146	\$46,000	\$46,000	\$0	0.00%	
11-123-121-1190 Other Payroll Costs	\$0	\$0	\$0	\$0		
11-123-121-1210 Overhead	\$93,523	\$85,000	\$83,000	(\$2,000)	-2.35%	
11-123-121-3110 Travel/Meals/Conference/S	\$7,607	\$7,000	\$7,500	\$500	7.14%	
11-123-121-3120 Training & Staff Developme	\$1,361	\$1,500	\$1,500	\$0	0.00%	
11-123-121-3170 Memberships & Publication	\$1,763	\$1,750	\$1,750	\$0	0.00%	
Total Administration Staff	\$419,972	\$426,250	\$419,750	(\$6,500)	-1.52%	
Township Office - Hickson:						
11-181-121-3420 Building Maintenance	\$7,937	\$9,000	\$9,000	\$0	0.00%	
11-181-121-3430 Grounds Maintenance	\$2,575	\$2,500	\$2,500	\$0	0.00%	
11-181-121-3610 Electrical Power	\$6,700	\$6,000	\$6,500	\$500	8.33%	
11-181-121-3630 Natural Gas	\$1,055	\$1,000	\$1,000	\$0	0.00%	
11-181-121-3810 Insurance & Licences	\$717	\$700	\$700	\$0	0.00%	
11-181-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-181-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-181-430-5170 Construction	\$0	\$0	\$0	\$0		
11-181-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total Township Office - Hickson	\$18,984	\$19,200	\$19,700	\$500	2.60%	
89 Loveys Street:						
11-182-021-0574 Facility Rental	(\$1,200)	(\$1,500)	\$0	\$1,500	-100.00%	
11-182-121-1110 Distributed Salaries & Wag	\$9,941	\$0	\$0	\$0		
11-182-121-1210 Overhead	\$3,093	\$0	\$0	\$0		
11-182-121-3420 Building Maintenance	\$418	\$1,500	\$1,000	(\$500)	-33.33%	
11-182-121-3430 Grounds Maintenance	\$236	\$1,500	\$1,000	(\$500)	-33.33%	
11-182-121-3510 Equipment Rentals - Owner	\$9,870	\$0	\$0	\$0		
11-182-121-3610 Electrical Power	\$1,541	\$1,000	\$1,500	\$500	50.00%	
11-182-121-3810 Insurance & Licences	\$2,912	\$500	\$2,900	\$2,400	480.00%	
11-182-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-182-430-5170 Construction	\$0	\$0	\$0	\$0		
11-182-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total 89 Loveys Street	\$26,811	\$3,000	\$6,400	\$3,400	113.33%	
Former PUC Office:						
11-183-021-0574 Facility Rentals	(\$6,530)	(\$6,600)	(\$6,800)	(\$200)	3.03%	
11-183-121-3420 Building Maintenance	\$1,531	\$1,500	\$1,500	\$0	0.00%	
11-183-121-3430 Grounds Maintenance	\$515	\$500	\$500	\$0	0.00%	
11-183-121-3610 Electrical Power	\$1,241	\$1,750	\$1,750	\$0	0.00%	
11-183-121-3620 Water	\$573	\$500	\$600	\$100	20.00%	
11-183-121-3625 Sewer	\$481	\$350	\$500	\$150	42.86%	
11-183-121-3630 Natural Gas	\$704	\$750	\$750	\$0	0.00%	
11-183-121-3810 Insurance	\$83	\$100	\$100	\$0	0.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget \$	%	Notes
11-183-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-183-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-183-430-5170 Construction	\$0	\$0	\$0	\$0		
11-183-430-5390 Contribution to Reserve	\$0	\$0	\$0	\$0		
Total Former PUC Office	(\$1,402)	(\$1,150)	(\$1,100)	\$50	-4.35%	
General Administration:						
11-191-021-0511 Tax Certificates	(\$7,825)	(\$7,500)	(\$7,500)	\$0	0.00%	
11-191-021-0513 Misc. Revenue	(\$1,311)	(\$4,000)	(\$4,000)	\$0	0.00%	
11-191-021-0514 Waste Management Serv	(\$3,462)	(\$3,500)	(\$3,500)	\$0	0.00%	
11-191-021-0575 Criminal Record Check Fee	(\$2,050)	(\$2,000)	(\$2,000)	\$0	0.00%	
11-191-021-0722 Lottery Licences	(\$264)	(\$250)	(\$250)	\$0	0.00%	
11-191-021-0763 Sale of Maps, Copies, Fax,	(\$115)	(\$500)	(\$150)	\$350	-70.00%	
11-191-021-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-191-121-2380 Departmental Equipment	\$1,106	\$1,000	\$1,000	\$0	0.00%	
11-191-121-2610 Office Supplies	\$4,595	\$8,000	\$8,000	\$0	0.00%	
11-191-121-3170 Memberships & Publication	\$115	\$350	\$250	(\$100)	-28.57%	
11-191-121-3210 Postage & Courier	\$7,758	\$7,000	\$8,500	\$1,500	21.43%	
11-191-121-3260 Telecommunications	\$2,613	\$2,750	\$2,750	\$0	0.00%	
11-191-121-3290 Print, Advertising & Promot	\$7,348	\$6,000	\$7,000	\$1,000	16.67%	
11-191-121-3310 Professional Services	\$53,930	\$60,000	\$80,000	\$20,000	33.33%	Reflects more software being
11-191-121-3450 Office Equipment Maintena	\$11,597	\$10,000	\$12,000	\$2,000	20.00%	subscription based
11-191-121-3810 Insurance & Licences	\$68,516	\$65,000	\$70,000	\$5,000	7.69%	
11-191-126-0952 Contribution from Reserves	\$0	\$0	(\$15,000)	(\$15,000)		2014 Election Accounts
11-191-126-1130 Part-time Salaries & Wage:	\$143	\$0	\$3,000	\$3,000		
11-191-126-2610 Office Supplies	\$1,001	\$0	\$8,000	\$8,000		
11-191-126-3210 Postage & Courier	\$0	\$0	\$5,000	\$5,000		
11-191-126-3290 Print, Advertising & Promot	\$0	\$0	\$6,000	\$6,000		
11-191-126-5390 Appropriation to Reserve	\$5,000	\$5,000	\$0	(\$5,000)	-100.00%	
11-191-430-0513 Contribution from Others	\$0	\$0	\$0	\$0		
11-191-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-191-430-3310 Professional Services	\$0	\$0	\$0	\$0		
11-191-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-191-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total General Administration	\$148,695	\$147,350	\$179,100	\$31,750	21.55%	
Animal Control Services:						
11-281-021-0724 Dog Licences	(\$6,718)	(\$19,000)	\$0	\$19,000	-100.00%	
11-281-121-1131 Dog Licencing - Salaries &	\$0	\$1,000	\$0	(\$1,000)	-100.00%	
11-281-121-1132 Livestock Evaluations - Sal	\$100	\$500	\$0	(\$500)	-100.00%	
11-281-121-1133 Fence Viewers - Salaries &	\$0	\$200	\$0	(\$200)	-100.00%	
11-281-121-2610 Office Supplies	\$0	\$750	\$0	(\$750)	-100.00%	
11-281-121-2910 Misc. Expense	\$103	\$2,000	\$0	(\$2,000)	-100.00%	
11-281-121-3210 Postage & Courier	\$0	\$0	\$0	\$0		
11-281-121-3360 Animal Collection & Pound	\$9,566	\$8,500	\$9,000	\$500	5.88%	

	2013	2013	CAO 2nd Draft	Change from 2013 Budget		Notes
	Actual	Budget	2014 Budget	\$	%	
11-281-121-3910 Livestock Claims	\$250	\$1,000	\$0	(\$1,000)	-100.00%	
Total Animal Control Services	\$3,301	(\$5,050)	\$9,000	\$14,050	-278.22%	Due to program change, some will be seeing \$20/\$40 decrease on Tag Fee
Livestock Claims:						
11-282-021-0724 OWDCP Revenue	\$0	\$0	(\$500)	(\$500)		
11-282-121-1132 Livestock Evaluations - Sal	\$0	\$0	\$500	\$500		
11-282-121-3910 Livestock Claims	\$0	\$0	\$1,000	\$1,000		
Total Animal Control Services	\$0	\$0	\$1,000	\$1,000		Moved from Animal Control due to Program Change
Fenceviewers:						
11-283-121-1133 Fence Viewers - Salaries &	\$0	\$0	\$0	\$0		So infrequent and small, no \$ budgeted
Total Animal Control Services	\$0	\$0	\$0	\$0		
Total General Administration	\$744,970	\$723,800	\$767,650	\$43,850	6.06%	
Parks & Facilities						
Hickson Park:						
11-751-021-0513 Misc. Revenue	(\$1,555)	\$0	\$0	\$0		
11-751-021-0574 Facility Rentals	\$0	\$0	\$0	\$0		
11-751-021-0852 Contribution from LRC & S	(\$1,400)	\$0	\$0	\$0		
11-751-121-2872 Grass Cutting	\$1,840	\$2,000	\$2,000	\$0	0.00%	
11-751-121-2875 Booth/Pavilion R & M	\$1,481	\$2,000	\$2,000	\$0	0.00%	
11-751-121-2876 Playground R & M	\$0	\$500	\$500	\$0	0.00%	
11-751-121-2877 Fencing R & M	\$1,300	\$500	\$500	\$0	0.00%	
11-751-121-2878 Floodlight R & M	\$0	\$500	\$500	\$0	0.00%	
11-751-121-2879 Grounds/Diamond R & M	\$1,495	\$2,000	\$2,000	\$0	0.00%	
11-751-121-2910 Misc. Expense	\$2,348	\$250	\$250	\$0	0.00%	
11-751-121-3260 Telecommunications	\$926	\$900	\$900	\$0	0.00%	
11-751-121-3436 Facility Maintenance Servic	\$1,000	\$2,000	\$2,000	\$0	0.00%	
11-751-121-3530 Garbage Container Rental	\$582	\$750	\$750	\$0	0.00%	
11-751-121-3610 Electrical Power	\$3,843	\$3,200	\$3,500	\$300	9.38%	
11-751-121-3810 Insurance & Licences	\$3,266	\$2,900	\$3,200	\$300	10.34%	
11-751-121-5390 Appropriation to Reserve	\$1,555	\$0	\$0	\$0		
11-751-430-0513 Contribution from Others	\$0	\$0	\$0	\$0		
11-751-430-0852 Contribution from LRC	\$0	\$0	\$0	\$0		
11-751-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-751-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-751-430-5170 Construction	\$0	\$0	\$0	\$0		
11-751-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total Hickson Park	\$16,681	\$17,500	\$18,100	\$600	3.43%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget \$	%	Notes
Innerkip Park:						
11-752-021-0513 Misc. Revenue	\$0	\$0	\$0	\$0		
11-752-021-0574 Facility Rentals	(\$250)	\$0	\$0	\$0		
11-752-121-2872 Grass Cutting	\$3,900	\$5,000	\$5,000	\$0	0.00%	
11-752-121-2875 Booth/Pavilion R & M	\$1,851	\$1,500	\$1,500	\$0	0.00%	
11-752-121-2876 Playground R & M	\$451	\$750	\$750	\$0	0.00%	
11-752-121-2877 Fencing R & M	\$29	\$500	\$500	\$0	0.00%	
11-752-121-2878 Floodlight R & M	\$974	\$750	\$750	\$0	0.00%	
11-752-121-2879 Grounds/Diamond R & M	\$7,081	\$6,500	\$6,500	\$0	0.00%	
11-752-121-2910 Misc. Expense	\$1,140	\$750	\$750	\$0	0.00%	
11-752-121-3260 Telecommunications	\$874	\$950	\$950	\$0	0.00%	
11-752-121-3436 Facility Maintenance Serv	\$1,000	\$2,000	\$2,000	\$0	0.00%	
11-752-121-3530 Garbage Container Rental	\$752	\$1,500	\$1,200	(\$300)	-20.00%	
11-752-121-3610 Electrical Power	\$5,411	\$4,800	\$5,000	\$200	4.17%	
11-752-121-3620 Water	\$2,275	\$3,000	\$2,500	(\$500)	-16.67%	
11-752-121-3625 Sewer	\$2,461	\$2,800	\$2,500	(\$300)	-10.71%	
11-752-121-3810 Insurance & Licences	\$3,017	\$2,600	\$3,000	\$400	15.38%	
11-752-430-0513 Contribution from others	\$0	\$0	\$0	\$0		
11-752-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-752-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-752-430-5170 Construction	\$0	\$0	\$0	\$0		
11-752-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
11-752-430-9751 Unfunded Liability	\$0	\$0	\$0	\$0		
11-752-851-2370 Repairs - Parts & Labour	\$0	\$0	\$0	\$0		
Total Innerkip Park	\$30,966	\$33,400	\$32,900	(\$500)	-1.50%	
Tavistock Park:						
11-753-021-0574 Facility Rentals	(\$5,745)	(\$4,400)	(\$6,000)	(\$1,600)	36.36%	
11-753-121-2620 Cleaning Materials	\$1,201	\$0	\$600	\$600		
11-753-121-2872 Grass Cutting	\$2,214	\$3,200	\$3,000	(\$200)	-6.25%	
11-753-121-2875 Booth/Pavilion R & M	\$4,884	\$3,000	\$2,000	(\$1,000)	-33.33%	
11-753-121-2876 Playground R & M	\$0	\$700	\$800	\$100	14.29%	
11-753-121-2877 Fencing R & M	\$0	\$1,000	\$400	(\$600)	-60.00%	
11-753-121-2878 Floodlight R & M	\$0	\$150	\$200	\$50	33.33%	
11-753-121-2879 Grounds/Diamond R & M	\$8,325	\$6,200	\$5,500	(\$700)	-11.29%	
11-753-121-2910 Misc. Expense	\$44	\$0	\$0	\$0		
11-753-121-3410 Contracted Management S	\$11,049	\$10,000	\$13,000	\$3,000	30.00%	
11-753-121-3436 Facility Maintenance Serv	\$3,131	\$1,000	\$0	(\$1,000)	-100.00%	
11-753-121-3530 Garbage Container Rental	\$0	\$100	\$100	\$0	0.00%	
11-753-121-3610 Electrical Power	\$1,494	\$4,000	\$2,500	(\$1,500)	-37.50%	
11-753-121-3620 Water	\$1,500	\$0	\$720	\$720		
11-753-121-3630 Natural Gas	\$647	\$0	\$900	\$900		
11-753-121-3650 Floodlight Electrical Power	\$1,501	\$1,250	\$1,700	\$450	36.00%	
11-753-121-3810 Insurance & Licences	\$5,703	\$3,600	\$6,000	\$2,400	66.67%	
11-753-430-0513 Contribution from others	\$0	\$0	\$0	\$0		

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
11-753-430-0576 Donations	\$0	\$0	\$0	\$0		
11-753-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-753-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-753-430-5170 Construction	\$0	\$0	\$0	\$0		
11-753-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total Tavistock Park	\$35,948	\$29,800	\$31,420	\$1,620	5.44%	
Innerkip Estates Park:						
11-754-121-2872 Grass Cutting	\$1,375	\$2,500	\$2,000	(\$500)	-20.00%	
11-754-121-2910 Misc. Expense	\$0	\$500	\$500	\$0	0.00%	
Total Innerkip Estates Park	\$1,375	\$3,000	\$2,500	(\$500)	-16.67%	
Tavistock Memorial Hall:						
11-755-021-0513 Misc. Revenue	\$0	\$0	\$0	\$0		
11-755-021-0574 Facility Rentals	(\$23,188)	(\$24,500)	(\$23,000)	\$1,500	-6.12%	
11-755-121-2380 Departmental Equipment	\$60	\$200	\$250	\$50	25.00%	
11-755-121-2620 Cleaning Materials	\$801	\$1,000	\$1,000	\$0	0.00%	
11-755-121-2910 Miscellaneous Expense	\$229	\$350	\$350	\$0	0.00%	
11-755-121-3260 Telephone	\$610	\$620	\$660	\$40	6.45%	
11-755-121-3290 Print, Advertising and Prorr	\$319	\$400	\$400	\$0	0.00%	
11-755-121-3410 Contracted Management S	\$22,224	\$25,000	\$24,000	(\$1,000)	-4.00%	
11-755-121-3420 Building Maintenance	\$1,201	\$5,200	\$5,500	\$300	5.77%	
11-755-121-3430 Grounds Maintenance	\$2,789	\$3,000	\$3,400	\$400	13.33%	
11-755-121-3530 Garbage Container Rental	\$2,171	\$2,100	\$2,350	\$250	11.90%	
11-755-121-3610 Electrical Power	\$5,987	\$5,300	\$6,300	\$1,000	18.87%	
11-755-121-3620 Water	\$640	\$625	\$650	\$25	4.00%	
11-755-121-3625 Sewer	\$563	\$575	\$610	\$35	6.09%	
11-755-121-3630 Natural Gas	\$2,328	\$2,600	\$2,600	\$0	0.00%	
11-755-121-3810 Insurance & Licences	\$4,010	\$4,300	\$4,300	\$0	0.00%	
11-755-430-0513 Contribution from Others	\$0	\$0	\$0	\$0		
11-755-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-755-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-755-430-5120 Capital - Building	\$0	\$0	\$0	\$0		
11-755-430-5170 Construction	\$0	\$0	\$0	\$0		
11-755-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total Tavistock Memorial Hall	\$20,744	\$26,770	\$29,370	\$2,600	9.71%	
Bender Subdivision Park:						
11-756-121-2872 Grass Cutting	\$621	\$1,000	\$900	(\$100)	-10.00%	
11-756-121-2910 Misc. Expense	\$87	\$400	\$400	\$0	0.00%	
11-756-121-3410 Contracted Management S	\$589	\$600	\$600	\$0	0.00%	
11-756-121-3810 Insurance & Licences		\$0	\$95	\$95		

	2013	2013	CAO 2nd Draft	Change from 2013 Budget		Notes
	Actual	Budget	2014 Budget	\$	%	
Total Bender Subdivision Park	\$1,297	\$2,000	\$1,995	(\$5)	-0.25%	
Parks Administration:						
11-758-021-0513 Misc. Revenue	\$0	\$0	\$0	\$0		
11-758-021-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-758-121-1110 Distributed Salaries & Wag	\$0	\$20,000	\$20,000	\$0	0.00%	
11-758-121-2872 Grass Cutting - Optimist Pe	\$3,044	\$3,200	\$3,200	\$0	0.00%	
11-758-121-2910 Misc. Expense	\$0	\$250	\$150	(\$100)	-40.00%	
11-758-121-3170 Memberships & Publication	\$600	\$550	\$600	\$50	9.09%	
11-758-121-6110 Grants	\$600	\$700	\$700	\$0	0.00%	Tav Hort, Drop-in, Lawn Bowling
11-758-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total Parks Administration	\$4,244	\$24,700	\$24,650	(\$50)	-0.20%	
Tavistock & District Recreation Centre:						
11-781-021-0513 Misc. Revenue	(\$279)	(\$3,000)	(\$1,300)	\$1,700	-56.67%	
11-781-021-0573 Arena Gate Receipts	(\$3,984)	(\$4,700)	(\$4,200)	\$500	-10.64%	
11-781-021-0781 Arena Rink Rentals	(\$310,457)	(\$321,000)	(\$315,000)	\$6,000	-1.87%	
11-781-021-0782 Upper Hall Rentals	(\$7,316)	(\$8,100)	(\$7,800)	\$300	-3.70%	
11-781-021-0783 Curling Club Agreement	(\$25,730)	(\$25,700)	(\$26,500)	(\$800)	3.11%	
11-781-021-0784 Arena Advertising	(\$11,476)	(\$11,700)	(\$11,600)	\$100	-0.85%	
11-781-021-0787 Board Room Rentals	(\$248)	(\$250)	(\$250)	\$0	0.00%	
11-781-021-0840 Late Payment Charges	\$0	\$0	\$0	\$0		
11-781-121-2310 Office Equipment	\$438	\$1,000	\$1,000	\$0	0.00%	
11-781-121-2380 Workshop Equipment and	\$448	\$400	\$450	\$50	12.50%	
11-781-121-2580 Consumable Paper Produc	\$1,422	\$1,800	\$1,800	\$0	0.00%	
11-781-121-2610 Office Supplies	\$916	\$900	\$1,000	\$100	11.11%	
11-781-121-2620 Cleaning Materials	\$1,632	\$1,500	\$1,600	\$100	6.67%	
11-781-121-2625 Cleaning Equipment	\$0	\$700	\$900	\$200	28.57%	
11-781-121-2910 Misc. Expense	\$172	\$200	\$200	\$0	0.00%	
11-781-121-3110 Travel/Meals/Conference/S	\$1,250	\$1,300	\$300	(\$1,000)	-76.92%	
11-781-121-3210 Postage & Courier	\$44	\$100	\$100	\$0	0.00%	
11-781-121-3260 Telecommunications	\$1,825	\$2,200	\$2,000	(\$200)	-9.09%	
11-781-121-3261 Pay Telephone	\$0	\$0	\$0	\$0		
11-781-121-3290 Print, Advertising & Promot	\$479	\$1,000	\$1,000	\$0	0.00%	
11-781-121-3410 Contracted Management S	\$215,363	\$218,000	\$218,500	\$500	0.23%	
11-781-121-3415 Refrigeration System R & M	\$17,554	\$8,000	\$9,500	\$1,500	18.75%	
11-781-121-3420 Building R & M	\$13,854	\$12,000	\$12,000	\$0	0.00%	
11-781-121-3430 Grounds R & M	\$2,775	\$3,000	\$4,500	\$1,500	50.00%	
11-781-121-3530 Garbage Container Rental	\$2,141	\$2,100	\$2,300	\$200	9.52%	
11-781-121-3610 Electrical Power	\$95,820	\$93,000	\$100,000	\$7,000	7.53%	
11-781-121-3620 Water	\$5,142	\$5,600	\$5,600	\$0	0.00%	
11-781-121-3625 Sewer	\$6,957	\$7,300	\$7,300	\$0	0.00%	
11-781-121-3630 Natural Gas	\$13,982	\$12,500	\$15,500	\$3,000	24.00%	
11-781-121-3810 Insurance & Licences	\$22,733	\$23,000	\$23,300	\$300	1.30%	
11-781-121-3830 Ice Making Supplies & Sen	\$5,706	\$5,300	\$5,900	\$600	11.32%	
11-781-121-3840 Ice Making Equipment	\$0	\$200	\$200	\$0	0.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget \$	%	Notes
11-781-121-3850 Ice Making Equipment - R & M	\$105	\$200	\$200	\$0	0.00%	
11-782-021-0571 Concession Sales	(\$43,519)	(\$47,000)	(\$47,000)	\$0	0.00%	
11-782-121-2874 Concession - R & M	\$43	\$200	\$200	\$0	0.00%	
11-782-121-3280 Supplies for Resale	\$26,124	\$25,500	\$27,000	\$1,500	5.88%	
11-782-121-3285 Concession - Operating Ag	\$9,198	\$11,000	\$10,500	(\$500)	-4.55%	
11-783-021-0569 Vending Machine Revenue	(\$8,081)	(\$9,000)	(\$8,500)	\$500	-5.56%	
11-783-121-3280 Supplies for Resale	\$2,902	\$4,100	\$3,500	(\$600)	-14.63%	
11-784-021-0785 Pro Shop/Skate Sharpening	\$0	(\$50)	(\$50)	\$0	0.00%	
11-784-121-2910 Misc. Expense	\$0	\$0	\$0	\$0		
11-786-021-0784 Zamboni Advertising	(\$3,699)	(\$3,650)	(\$3,650)	\$0	0.00%	
11-786-121-2370 Repairs - Parts & Labour	\$1,740	\$2,000	\$2,000	\$0	0.00%	
11-786-121-3630 Natural Gas	\$0	\$700	\$0	(\$700)	-100.00%	
11-786-121-3810 Insurance & Licences	\$56	\$60	\$60	\$0	0.00%	
11-787-430-0513 Contribution from Others	\$0	\$0	\$0	\$0		
11-787-430-0952 Contribution from Reserves	\$0	\$0	\$0	\$0		
11-787-430-5110 Capital - Equipment	\$0	\$0	\$0	\$0		
11-787-430-5120 Capital - Building Improveme	\$0	\$0	\$0	\$0		
11-788-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-788-430-5410 Appropriation to Capital Co	\$0	\$0	\$0	\$0		
Total Tavistock & District Recreation Centre	\$36,032	\$10,710	\$32,560	\$21,850		204.01% Significant increase, but 2013 was the first year tax funds were budgeted for the TDRC
Innerkip Community Centre:						
11-761-021-0513 Misc. Revenue	\$0	\$0	\$0	\$0		
11-761-021-0571 Concession Sales (Bar)	\$0	\$0	\$0	\$0		
11-761-021-0574 Facility Rentals	(\$24,079)	(\$22,000)	(\$24,000)	(\$2,000)	9.09%	
11-761-121-2380 Departmental Equipment	\$0	\$100	\$100	\$0	0.00%	
11-761-121-2610 Office Supplies	\$33	\$100	\$100	\$0	0.00%	
11-761-121-2620 Cleaning Supplies	\$1,025	\$700	\$850	\$150	21.43%	
11-761-121-2910 Misc. Expense	\$107	\$500	\$500	\$0	0.00%	
11-761-121-3210 Postage & Courier	\$6	\$50	\$0	(\$50)	-100.00%	
11-761-121-3260 Telecommunications	\$1,060	\$1,000	\$1,000	\$0	0.00%	
11-761-121-3290 Print, Advertising and Prom	\$394	\$500	\$500	\$0	0.00%	
11-761-121-3410 Contracted Management S	\$8,901	\$8,500	\$9,000	\$500	5.88%	
11-761-121-3420 Building Maintenance Servi	\$2,241	\$5,000	\$5,000	\$0	0.00%	
11-761-121-3430 Grounds Maintenance Serv	\$2,534	\$1,750	\$2,500	\$750	42.86%	
11-761-121-3530 Garbage Container Rental	\$1,036	\$700	\$1,000	\$300	42.86%	
11-761-121-3610 Electrical Power	\$11,787	\$11,000	\$12,000	\$1,000	9.09%	
11-761-121-3620 Water	\$1,132	\$0	\$1,000	\$1,000		
11-761-121-3810 Insurance & Licences	\$4,979	\$4,800	\$5,000	\$200	4.17%	
11-761-430-0513 Contribution from Others	\$0	\$0	\$0	\$0		
11-761-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-761-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-761-430-5170 Construction	\$0	\$0	\$0	\$0		
11-761-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total Innerkip Community Centre	\$11,156	\$12,700	\$14,550	\$1,850		14.57% Mainly utilities and decreased revenue

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
Total Parks & Facilities	\$158,444	\$160,580	\$188,045	\$27,465	17.10%	
Police						
Police Services Board:						
11-252-121-1120 PSB Wages - Taxable	\$4,589	\$5,000	\$5,000	\$0	0.00%	
11-252-121-1121 PSB Wages - Tax Exempt	\$2,295	\$2,500	\$2,500	\$0	0.00%	
11-252-121-1210 Other Payroll Costs	\$111	\$150	\$150	\$0	0.00%	
11-252-121-3110 Travel/Meals/Conference/S	\$2,747	\$4,500	\$4,500	\$0	0.00%	
11-252-121-3170 Memberships & Publication	\$579	\$750	\$750	\$0	0.00%	
11-252-121-3290 Print, Advertising & Promot	\$107	\$200	\$200	\$0	0.00%	
11-252-121-3810 Insurance & Licences	\$201	\$200	\$200	\$0	0.00%	
Total Police Services Board	\$10,629	\$13,300	\$13,300	\$0	0.00%	
Police Costs:						
11-253-006-0331 Police Specific Grant	(\$30,000)	(\$30,000)	(\$30,000)	\$0	0.00%	
11-253-006-0332 RIDE Grant	\$0	(\$5,000)	(\$5,000)	\$0	0.00%	
11-253-021-0575 Criminal Record Check Fee	\$0	\$0	\$0	\$0		
11-253-021-0952 Transfer from Reserve	\$0	\$0	(\$45,000)	(\$45,000)		Police Reserve
11-253-121-2910 Misc Expense	\$0	\$0	\$0	\$0		
11-253-121-3410 Contracted Services (OPP)	\$1,142,932	\$1,167,510	\$1,259,965	\$92,455	7.92%	OPP Contract Estimate
11-253-121-3411 RIDE Program	\$7,200	\$0	\$0	\$0		
11-253-121-3420 Building Maintenance	\$3,771	\$4,000	\$4,000	\$0	0.00%	
11-253-121-3425 Facility Rental Expense	\$11,369	\$8,000	\$8,000	\$0	0.00%	
11-253-121-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total Police Costs	\$1,135,272	\$1,144,510	\$1,191,965	\$47,455	4.15%	
Oxford Community Police:						
11-254-121-3310 Professional Services	\$0	\$0	\$0	\$0		
Total Oxford Community Police	\$0	\$0	\$0	\$0		
Total Police	\$1,145,901	\$1,157,810	\$1,205,265	\$47,455	4.10%	
Miscellaneous						
Planning and Zoning:						
11-811-021-0581 Minor Variance & Zone Chg	(\$5,815)	(\$5,000)	(\$5,500)	(\$500)	10.00%	
11-811-121-2610 Office Supplies	\$0	\$100	\$100	\$0	0.00%	
11-811-121-3260 Telecommunications	\$395	\$350	\$400	\$50	14.29%	

	2013	2013	CAO 2nd Draft	Change from 2013 Budget		Notes
	Actual	Budget	2014 Budget	\$	%	
11-811-121-3290 Print, Advertising & Promot	\$1,901	\$2,000	\$2,000	\$0	0.00%	
11-811-121-3310 Professional Services	\$0	\$2,000	\$2,000	\$0	0.00%	
Total Planning and Zoning	(\$3,519)	(\$550)	(\$1,000)	(\$450)	81.82%	
Economic Development:						
11-812-121-3310 Professional Services	\$0	\$25,000	\$25,000	\$0	0.00%	
11-812-121-5390 Transfer to Reserve	\$25,000	\$0	\$0	\$0		
Total Economic Development	\$25,000	\$25,000	\$25,000	\$0	0.00%	
12th Line Baptist Cemetery:						
11-581-121-2910 Misc. Expense	\$600	\$625	\$625	\$0	0.00%	
Total 12th Line Baptist Cemetery	\$600	\$625	\$625	\$0	0.00%	
Vandecar Cemetery:						
11-582-121-2910 Misc. Expense	\$450	\$475	\$475	\$0	0.00%	
Total Vandecar Cemetery	\$450	\$475	\$475	\$0	0.00%	
17th Line Evangelical:						
11-583-121-2910 Misc. Expense	\$475	\$500	\$500	\$0	0.00%	
Total 17th Line Evangelical	\$475	\$500	\$500	\$0	0.00%	
Brickyard Cemetery						
Seniors Picnic:						
11-631-121-2910 Misc. Expense	\$1,232	\$1,500	\$1,500	\$0	0.00%	
Total Seniors Picnic	\$1,232	\$1,500	\$1,500	\$0	0.00%	
Pheasant Program:						
11-891-021-0723 Pheasant Licences	(\$59)	(\$1,000)	\$0	\$1,000	-100.00%	reflects program discontinued
11-891-121-2910 Misc. Expense.	\$98	\$1,000	\$0	(\$1,000)	-100.00%	
11-891-121-9904 YE Surplus/Deficit	(\$39)	\$0	\$0	\$0		
Total Pheasant Program	\$0	\$0	\$0	\$0		
Crossing Guards:						
11-381-121-1130 Part-time Salaries & Wage:	\$24,115	\$24,500	\$25,000	\$500	2.04%	
11-381-121-1150 Vacation, Sick, Stats	\$2,076	\$1,900	\$2,100	\$200	10.53%	
11-381-121-1210 Overhead	\$1,957	\$1,900	\$2,000	\$100	5.26%	

	2013	2013	CAO 2nd Draft	Change from 2013 Budget		Notes
	Actual	Budget	2014 Budget	\$	%	
11-381-121-2910 Misc. Expense	\$0	\$100	\$100	\$0	0.00%	
Total Crossing Guards	\$28,148	\$28,400	\$29,200	\$800	2.82%	
Total Miscellaneous	\$52,386	\$55,950	\$56,800	\$850	1.52%	
Total Corporate Services	\$2,101,701	\$2,098,140	\$2,217,760	\$119,620	5.70%	

Fire & Protective Services

Fire Department

Hickson FD:

11-211-021-0513 Miscellaneous Revenue	\$0	(\$5,000)	(\$2,500)	\$2,500	-50.00%	
11-211-021-0576 Donations	(\$12,010)	\$0	\$0	\$0		
11-211-121-1110 Distributed Salaries & Wag	\$0	\$0	\$0	\$0		
11-211-121-1130 Officer and Admin Wages	\$13,218	\$15,000	\$14,000	(\$1,000)	-6.67%	
11-211-121-1135 Salaries & Wages - Trainin	\$0	\$0	\$0	\$0		
11-211-121-1210 Other Payroll Costs	\$5,630	\$5,500	\$5,500	\$0	0.00%	
11-211-121-2330 Communications Equipmer	\$1,184	\$2,500	\$2,500	\$0	0.00%	
11-211-121-2380 Departmental Equipment	\$11,184	\$7,500	\$8,000	\$500	6.67%	
11-211-121-2510 Uniforms	\$178	\$100	\$100	\$0	0.00%	
11-211-121-2610 Office Supplies	\$130	\$200	\$200	\$0	0.00%	
11-211-121-3110 Travel/Meals/Conference/S	\$196	\$500	\$500	\$0	0.00%	
11-211-121-3120 Training & Staff Developme	\$398	\$0	\$0	\$0		
11-211-121-3170 Memberships & Publication	\$454	\$150	\$200	\$50	33.33%	
11-211-121-3210 Postage & Courier	\$214	\$100	\$100	\$0	0.00%	
11-211-121-3260 Telecommunications	\$2,279	\$1,800	\$2,000	\$200	11.11%	
11-211-121-3270 Alarm/Dispatch	\$5,293	\$5,800	\$5,800	\$0	0.00%	
11-211-121-3420 Building Maintenance	\$5,901	\$2,500	\$5,000	\$2,500	100.00%	
11-211-121-3430 Grounds Maintenance	\$2,277	\$1,750	\$1,750	\$0	0.00%	
11-211-121-3610 Electrical Power	\$2,430	\$2,300	\$2,300	\$0	0.00%	
11-211-121-3630 Natural Gas	\$1,281	\$1,200	\$1,200	\$0	0.00%	
11-211-121-3810 Insurance & Licences	\$4,790	\$4,200	\$4,500	\$300	7.14%	
11-211-121-5390 Appropriation to Reserve	\$12,010	\$0	\$0	\$0		
Total Hickson FD	\$57,037	\$46,100	\$51,150	\$5,050	10.95%	
Incident Response:						
11-211-123-1130 Incident Response Wages	\$61,990	\$65,000	\$65,000	\$0	0.00%	
11-211-123-2910 Misc Incident Expenses	\$26	\$0	\$0	\$0		
Total Incident Response	\$62,016	\$65,000	\$65,000	\$0	0.00%	

Training & Practices:

	2013	2013	CAO 2nd Draft	Change from 2013 Budget		Notes
	Actual	Budget	2014 Budget	\$	%	
11-211-124-1130 Practice Wages	\$22,352	\$22,000	\$22,000	\$0	0.00%	
11-211-124-1134 Mutual Aid Wages	\$311	\$750	\$750	\$0	0.00%	
11-211-124-1135 Training Wages	\$5,501	\$10,000	\$10,000	\$0	0.00%	25 days + 3 Recruits
11-211-124-3110 Training Travel, Meals, Acc	\$1,639	\$2,000	\$2,000	\$0	0.00%	
11-211-124-3120 Training Courses, Instructo	\$2,347	\$5,000	\$5,000	\$0	0.00%	
Total Training & Practices	\$32,150	\$39,750	\$39,750	\$0	0.00%	
Fire Prevention:						
11-211-131-0513 Misc. Revenue (Smoke De	(\$15)	\$0	\$0	\$0		
11-211-131-1130 Part-time Salaries & Wage:	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-211-131-2380 Departmental Equipment	\$437	\$500	\$500	\$0	0.00%	
11-211-131-2610 Office Supplies	\$0	\$100	\$100	\$0	0.00%	
11-211-131-2910 Miscellaneous Expenses	\$132	\$100	\$100	\$0	0.00%	
Total Fire Prevention	\$1,554	\$1,700	\$1,700	\$0	0.00%	
Fire Public Education:						
11-211-132-1130 Part-time Salaries & Wage:	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-211-132-2380 Departmental Equipment	\$0	\$1,200	\$1,200	\$0	0.00%	
11-211-132-2610 Office Supplies	\$0	\$50	\$50	\$0	0.00%	
11-211-132-2910 Miscellaneous Expenses	\$132	\$200	\$200	\$0	0.00%	
Total Fire Public Education	\$1,132	\$2,450	\$2,450	\$0	0.00%	
2001 Ford Sterling Pumper:						
11-211-801-2210 Fuels/Lubricants	\$892	\$1,000	\$1,000	\$0	0.00%	
11-211-801-2370 Repairs - Parts & Labour	\$15,124	\$3,500	\$3,500	\$0	0.00%	
11-211-801-3810 Insurance & Licences	\$1,182	\$1,400	\$1,400	\$0	0.00%	
Total 2001 Ford Sterling Pumper	\$17,198	\$5,900	\$5,900	\$0	0.00%	
2007 Freightliner Tanker:						
11-211-802-2210 Fuels/Lubricants	\$593	\$1,200	\$1,200	\$0	0.00%	
11-211-802-2370 Repairs - Parts & Labour	\$1,436	\$4,000	\$3,000	(\$1,000)	-25.00%	
11-211-802-3810 Insurance & Licences	\$1,182	\$1,300	\$1,300	\$0	0.00%	
Total 2007 Freightliner Tanker	\$3,211	\$6,500	\$5,500	(\$1,000)	-15.38%	
2006 Ford Rescue Van:						
11-211-803-2210 Fuels/Lubricants	\$937	\$800	\$800	\$0	0.00%	
11-211-803-2370 Repairs - Parts & Labour	\$1,155	\$1,200	\$1,700	\$500	41.67%	wrap - damage from OH door
11-211-803-3810 Insurance & Licences	\$1,131	\$1,200	\$1,200	\$0	0.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
Total 2006 Ford Rescue Van	\$3,223	\$3,200	\$3,700	\$500	15.63%	
Total Hickson Fire	\$177,521	\$170,600	\$175,150	\$4,550	2.67%	
Innerkip FD:						
11-222-021-0513 Miscellaneous Revenue	(\$326)	(\$2,000)	(\$2,000)	\$0	0.00%	
11-222-021-0521 Fees & Service Charges - f	(\$22,550)	(\$25,000)	(\$25,000)	\$0	0.00%	
11-222-021-0576 Donations	\$0	\$0	\$0	\$0		
11-222-121-1130 Officer and Admin Wages	\$13,317	\$15,000	\$14,000	(\$1,000)	-6.67%	
11-222-121-1135 Salaries & Wages - Trainin	\$0	\$0	\$0	\$0		
11-222-121-1210 Other Payroll Costs	\$4,910	\$5,500	\$5,500	\$0	0.00%	
11-222-121-2330 Communications Equipmer	\$3,202	\$3,500	\$3,500	\$0	0.00%	
11-222-121-2380 Departmental Equipment	\$7,975	\$7,500	\$8,000	\$500	6.67%	
11-222-121-2510 Uniforms	\$0	\$100	\$100	\$0	0.00%	
11-222-121-2610 Office Supplies	\$30	\$100	\$100	\$0	0.00%	
11-222-121-3110 Travel/Meals/Conference/S	\$10	\$500	\$500	\$0	0.00%	
11-222-121-3120 Training & Staff Developme	\$471	\$0	\$0	\$0		
11-222-121-3170 Memberships & Publication	\$454	\$150	\$200	\$50	33.33%	
11-222-121-3210 Postage & Courier	\$182	\$100	\$100	\$0	0.00%	
11-222-121-3260 Telecommunications	\$2,283	\$1,800	\$2,000	\$200	11.11%	
11-222-121-3270 Alarm/Dispatch	\$5,293	\$5,800	\$5,800	\$0	0.00%	
11-222-121-3420 Building Maintenance	\$1,656	\$5,000	\$5,000	\$0	0.00%	
11-222-121-3430 Grounds Maintenance	\$3,546	\$3,500	\$3,500	\$0	0.00%	
11-222-121-3610 Electrical Power	\$1,631	\$2,000	\$2,000	\$0	0.00%	
11-222-121-3620 Water	\$573	\$500	\$600	\$100	20.00%	
11-222-121-3625 Sewer	\$670	\$500	\$700	\$200	40.00%	
11-222-121-3630 Natural Gas	\$1,942	\$2,000	\$2,000	\$0	0.00%	
11-222-121-3810 Insurance & Licences	\$4,932	\$4,500	\$5,000	\$500	11.11%	
Total Innerkip FD	\$30,201	\$31,050	\$31,600	\$550	1.77%	
Incident Response:						
11-222-123-1130 Incident Response Wages	\$30,349	\$45,000	\$42,500	(\$2,500)	-5.56%	
Total Incident Response	\$30,349	\$45,000	\$42,500	(\$2,500)	-5.56%	
Training & Practices:						
11-222-124-1130 Practice Wages	\$20,275	\$22,000	\$22,000	\$0	0.00%	
11-222-124-1134 Mutual Aid Wages	\$381	\$750	\$750	\$0	0.00%	
11-222-124-1135 Training Wages	\$8,695	\$10,000	\$10,000	\$0	0.00%	25 days + 3 Recruits
11-222-124-3110 Training Travel, Meals, Acc	\$2,481	\$2,000	\$2,500	\$500	25.00%	
11-222-124-3120 Training Courses, Instructo	\$2,963	\$5,000	\$5,000	\$0	0.00%	
Total Training & Practices	\$34,795	\$39,750	\$40,250	\$500	1.26%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
Fire Prevention:						
11-222-131-1130 Part-time Salaries & Wage:	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-222-131-2380 Departmental Equipment	\$437	\$500	\$500	\$0	0.00%	
11-222-131-2610 Office Supplies	\$0	\$100	\$100	\$0	0.00%	
11-222-131-2910 Miscellaneous Expenses	\$242	\$100	\$100	\$0	0.00%	
Total Fire Prevention	\$1,679	\$1,700	\$1,700	\$0	0.00%	
Fire Public Education:						
11-222-132-1130 Part-time Salaries & Wage:	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-222-132-2380 Departmental Equipment	\$0	\$1,000	\$1,000	\$0	0.00%	
11-222-132-2610 Office Supplies	\$0	\$50	\$50	\$0	0.00%	
11-222-132-2910 Miscellaneous Expenses	\$242	\$200	\$200	\$0	0.00%	
Total Fire Public Education	\$1,242	\$2,250	\$2,250	\$0	0.00%	
2005 Freightliner Pumper:						
11-222-804-2210 Fuels/Lubricants	\$912	\$900	\$900	\$0	0.00%	
11-222-804-2370 Repairs - Parts & Labour	\$4,992	\$2,000	\$3,000	\$1,000	50.00%	
11-222-804-3810 Insurance & Licences	\$1,182	\$1,300	\$1,300	\$0	0.00%	
Total 2005 Freightliner Pumper	\$7,086	\$4,200	\$5,200	\$1,000	23.81%	
1994 International:						
11-222-805-2210 Fuels/Lubricants	\$632	\$800	\$800	\$0	0.00%	
11-222-805-2370 Repairs - Parts & Labour	\$2,566	\$5,000	\$7,000	\$2,000	40.00%	
11-222-805-3810 Insurance & Licences	\$1,112	\$1,200	\$1,200	\$0	0.00%	
Total 1994 International	\$4,310	\$7,000	\$9,000	\$2,000	28.57%	
1999 Ford Rescue Van:						
11-222-806-2210 Fuels/Lubricants	\$462	\$750	\$750	\$0	0.00%	
11-222-806-2370 Repairs - Parts & Labour	\$1,657	\$1,500	\$1,500	\$0	0.00%	
11-222-806-3810 Insurance & Licences	\$1,088	\$1,000	\$1,200	\$200	20.00%	
Total 1999 Ford Rescue Van	\$3,207	\$3,250	\$3,450	\$200	6.15%	
Total Innerkip Fire	\$112,869	\$134,200	\$135,950	\$1,750	1.30%	
Tavistock FD:						
11-233-021-0513 Miscellaneous Revenue	\$0	(\$5,000)	(\$2,500)	\$2,500	-50.00%	
11-233-021-0574 Facility Rental (Police)	(\$11,369)	(\$8,000)	(\$9,000)	(\$1,000)	12.50%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget \$	%	Notes
11-233-021-0576 Donations	(\$7,500)	\$0	\$0	\$0		
11-233-121-1130 Officer and Admin Wages	\$13,655	\$15,000	\$14,000	(\$1,000)	-6.67%	
11-233-121-1135 Salaries & Wages - Trainin	\$0	\$0	\$0	\$0		
11-233-121-1210 Other Payroll Costs	\$5,407	\$5,600	\$5,500	(\$100)	-1.79%	
11-233-121-2330 Communications Equipmer	\$4,600	\$2,500	\$2,500	\$0	0.00%	
11-233-121-2380 Departmental Equipment	\$8,556	\$7,500	\$8,000	\$500	6.67%	
11-233-121-2510 Uniforms	\$102	\$100	\$100	\$0	0.00%	
11-233-121-2610 Office Supplies	\$112	\$175	\$175	\$0	0.00%	
11-233-121-3110 Travel/Meals/Conference/S	\$318	\$500	\$500	\$0	0.00%	
11-233-121-3120 Training & Staff Developme	\$837	\$0	\$0	\$0		
11-233-121-3170 Memberships & Publication	\$454	\$150	\$200	\$50	33.33%	
11-233-121-3210 Postage & Courier	\$0	\$100	\$100	\$0	0.00%	
11-233-121-3260 Telecommunications	\$2,092	\$1,800	\$2,000	\$200	11.11%	
11-233-121-3270 Alarm/Dispatch	\$5,293	\$5,800	\$5,800	\$0	0.00%	
11-233-121-3420 Building Maintenance	\$6,022	\$3,000	\$8,000	\$5,000	166.67%	Facility repair
11-233-121-3430 Grounds Maintenance	\$5,969	\$4,000	\$4,000	\$0	0.00%	
11-233-121-3610 Electrical Power	\$3,918	\$4,000	\$4,000	\$0	0.00%	
11-233-121-3620 Water	\$442	\$1,000	\$750	(\$250)	-25.00%	
11-233-121-3625 Sewer	\$454	\$200	\$500	\$300	150.00%	
11-233-121-3630 Natural Gas	\$1,512	\$1,750	\$1,750	\$0	0.00%	
11-233-121-3810 Insurance & Licences	\$4,680	\$4,200	\$4,500	\$300	7.14%	
11-233-121-5390 Appropriation to Reserve	\$7,500	\$0	\$0	\$0		
Total Tavistock FD	\$53,054	\$44,375	\$50,875	\$6,500	14.65%	
Incident Response:						
11-233-123-1130 Incident Response Wages	\$46,640	\$55,000	\$55,000	\$0	0.00%	
Total Incident Response	\$46,640	\$55,000	\$55,000	\$0	0.00%	
Training & Practices:						
11-233-124-1130 Practice Wages	\$21,423	\$22,000	\$22,000	\$0	0.00%	
11-233-124-1134 Mutual Aid Wages	\$658	\$750	\$750	\$0	0.00%	
11-233-124-1135 Training Wages	\$11,174	\$10,000	\$10,000	\$0	0.00%	25 days + 3 Recruits
11-233-124-3110 Training Travel, Meals, Acc	\$2,513	\$2,000	\$2,500	\$500	25.00%	
11-233-124-3120 Training Courses, Instructo	\$3,273	\$5,000	\$5,000	\$0	0.00%	
Total Training & Practices	\$39,041	\$39,750	\$40,250	\$500	1.26%	
Fire Prevention:						
11-233-131-1130 Part-time Salaries & Wage	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-233-131-2380 Departmental Equipment	\$437	\$500	\$500	\$0	0.00%	
11-233-131-2610 Office Supplies	\$0	\$100	\$100	\$0	0.00%	
11-233-131-2910 Miscellaneous Expenses	\$132	\$100	\$100	\$0	0.00%	
Total Fire Prevention	\$1,569	\$1,700	\$1,700	\$0	0.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
Fire Public Education:						
11-233-132-1130 Part-time Salaries & Wage:	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-233-132-1210 Other Payroll Costs	\$0	\$100	\$100	\$0	0.00%	
11-233-132-2380 Departmental Equipment	\$0	\$1,000	\$1,000	\$0	0.00%	
11-233-132-2610 Office Supplies	\$0	\$50	\$50	\$0	0.00%	
11-233-132-2910 Miscellaneous Expenses	\$154	\$200	\$200	\$0	0.00%	
Total Fire Public Education	\$1,154	\$2,350	\$2,350	\$0	0.00%	
1998 International Pumper:						
11-233-807-2210 Fuels/Lubricants	\$384	\$500	\$500	\$0	0.00%	
11-233-807-2370 Repairs - Parts & Labour	\$2,017	\$2,000	\$2,000	\$0	0.00%	
11-233-807-3810 Insurance & Licences	\$1,182	\$1,300	\$1,300	\$0	0.00%	
Total 1998 International Pumper	\$3,583	\$3,800	\$3,800	\$0	0.00%	
2014 Freightliner Tanker						
11-233-808-2210 Fuels/Lubricants	\$641	\$900	\$900	\$0	0.00%	
11-233-808-2370 Repairs - Parts & Labour	\$541	\$2,000	\$2,000	\$0	0.00%	
11-233-808-3810 Insurance & Licences	\$1,066	\$1,200	\$1,200	\$0	0.00%	
Total 2014 Freightliner Tanker	\$2,248	\$4,100	\$4,100	\$0	0.00%	
2005 Rescue Van:						
11-233-809-2210 Fuels/Lubricants	\$452	\$500	\$600	\$100	20.00%	
11-233-809-2370 Repairs - Parts & Labour	\$1,208	\$1,000	\$2,000	\$1,000	100.00%	
11-233-809-3810 Insurance & Licences	\$1,991	\$1,400	\$1,400	\$0	0.00%	
Total 2005 Rescue Van	\$3,651	\$2,900	\$4,000	\$1,100	37.93%	
Total Tavistock Fire	\$150,940	\$153,975	\$162,075	\$8,100	5.26%	
Township Fire Department:						
11-244-021-0513 Misc. Revenue	(\$3,035)	(\$1,500)	(\$1,500)	\$0	0.00%	
11-244-021-0521 Fees & Service Charges - f	\$0	\$0	\$0	\$0		
11-244-021-0531 Fire Department Revenue	(\$350)	\$0	\$0	\$0		
11-244-121-1110 Distributed Salaries & Wag	\$74,855	\$94,000	\$87,000	(\$7,000)	-7.45%	Wage costs moved around in Fire,
11-244-121-1130 Part-time Salaries & Wage:	\$0	\$0	\$0	\$0		CEMC, By-law due to reorg.
11-244-121-1150 Vacation, Stats, Sick & Hol	\$7,045	\$9,500	\$15,000	\$5,500	57.89%	All wages fully accounted for.
11-244-121-1210 Overhead	\$19,854	\$28,000	\$27,000	(\$1,000)	-3.57%	
11-244-121-2330 Communications Equipmer	\$472	\$500	\$500	\$0	0.00%	
11-244-121-2380 Departmental Equipment	\$2,049	\$1,000	\$2,000	\$1,000	100.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
11-244-121-2510 Uniforms	\$1,066	\$500	\$500	\$0	0.00%	
11-244-121-2610 Office Supplies	\$396	\$300	\$300	\$0	0.00%	
11-244-121-2910 Miscellaneous Expense	\$3,697	\$1,500	\$1,500	\$0	0.00%	
11-244-121-3110 Travel/Meals/Conference/S	\$1,485	\$2,000	\$2,000	\$0	0.00%	
11-244-121-3120 Training & Staff Developme	\$1,130	\$1,500	\$1,500	\$0	0.00%	
11-244-121-3170 Membership & Publications	\$601	\$500	\$500	\$0	0.00%	
11-244-121-3210 Postage & Courier	\$70	\$50	\$50	\$0	0.00%	
11-244-121-3260 Telecommunications	\$1,323	\$1,500	\$1,500	\$0	0.00%	
11-244-121-3290 Print, Advertising & Promot	\$133	\$500	\$350	(\$150)	-30.00%	
11-244-121-3810 Insurance & Licences	\$87	\$150	\$100	(\$50)	-33.33%	
Total Township Fire Department	\$110,878	\$140,000	\$138,300	(\$1,700)	-1.21%	
Fire Prevention:						
11-244-131-1110 Distributed Salaries & Wag	\$1,230	\$0	\$0	\$0		
11-244-131-1130 Part-time Salaries & Wage:	\$1,576	\$2,500	\$1,700	(\$800)	-32.00%	
11-244-131-1210 Other Payroll Costs	\$456	\$50	\$500	\$450	900.00%	
11-244-131-2380 Departmental Equipment	\$0	\$500	\$500	\$0	0.00%	
11-244-131-2610 Office Supplies	\$0	\$50	\$50	\$0	0.00%	
11-244-131-2910 Miscellaneous Expenses	\$1,330	\$1,250	\$1,250	\$0	0.00%	
Total Fire Prevention	\$4,592	\$4,350	\$4,000	(\$350)	-8.05%	
Fire Public Education:						
11-244-132-1110 Distributed Salaries & Wag	\$1,527	\$250	\$250	\$0	0.00%	
11-244-132-1210 Other Payroll Costs	\$445	\$0	\$0	\$0		
11-244-132-2380 Departmental Equipment	\$0	\$500	\$250	(\$250)	-50.00%	
11-244-132-2610 Office Supplies	\$0	\$150	\$100	(\$50)	-33.33%	
11-244-132-2910 Miscellaneous Expenses	\$147	\$100	\$100	\$0	0.00%	
Total Fire Public Education	\$2,119	\$1,000	\$700	(\$300)	-30.00%	
2007 GMC Sierra:						
11-244-834-1110 Distributed Salaries & Wag	\$0	\$0	\$0	\$0		
11-244-834-1210 Overhead	\$0	\$0	\$0	\$0		
11-244-834-2210 Fuels/Lubricants	\$2,848	\$2,500	\$2,700	\$200	8.00%	
11-244-834-2370 Repairs - Parts & Labour	\$61	\$1,000	\$1,000	\$0	0.00%	
11-244-834-3810 Insurance & Licences	\$966	\$900	\$1,000	\$100	11.11%	
Total 2007 GMC Sierra	\$3,875	\$4,400	\$4,700	\$300	6.82%	
	\$121,464	\$149,750	\$147,700	(\$2,050)	-1.37%	
CEMC:						

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
11-246-021-0513 Misc Revenue	\$0	\$0	\$0	\$0		
11-246-021-0576 Donations	\$0	\$0	\$0	\$0		
11-246-121-1110 Distributed Salaries & Wag	\$11,522	\$13,000	\$8,000	(\$5,000)	-38.46%	
11-246-121-1130 Part-time Salaries & Wage	\$188	\$0	\$0	\$0		
11-246-121-1150 Vacation, Sick, Stats, Holid	\$2,856	\$7,500	\$0	(\$7,500)	-100.00%	part of FD
11-246-121-1210 Overhead	\$3,398	\$4,100	\$2,750	(\$1,350)	-32.93%	
11-246-121-2380 Departmental Equipment	\$410	\$100	\$200	\$100	100.00%	
11-246-121-2610 Office Supplies	\$22	\$100	\$100	\$0	0.00%	
11-246-121-2910 Misc Expense	\$0	\$300	\$300	\$0	0.00%	
11-246-121-3110 Travel/Meals/Conference/S	\$862	\$2,500	\$2,000	(\$500)	-20.00%	
11-246-121-3120 Training and Staff Develop	\$8	\$1,000	\$1,000	\$0	0.00%	
11-246-121-3125 Public Education Events	\$0	\$750	\$1,000	\$250	33.33%	
11-246-121-3170 Membership & Publications	\$0	\$0	\$0	\$0		
11-246-121-3210 Postage & Courier	\$0	\$0	\$0	\$0		
11-246-121-3260 Telecommunications	\$1,388	\$1,200	\$1,200	\$0	0.00%	
11-246-121-3290 Print, Advertising & Promot	\$1,032	\$2,000	\$2,000	\$0	0.00%	
11-246-121-3440 Equipment Maintenance	\$0	\$0	\$0	\$0		
11-246-121-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
11-246-430-0952 Contribution From Reserve	\$0	\$0	\$0	\$0		
11-246-430-5110 Equipment	\$0	\$0	\$0	\$0		
Total CEMC	\$21,686	\$32,550	\$18,550	(\$14,000)	-43.01%	
By-law Enforcement:						
11-261-021-0811 Fines	(\$500)	(\$500)	(\$500)	\$0	0.00%	
11-261-121-1110 Distributed Salaries & Wag	\$16,188	\$13,100	\$16,000	\$2,900	22.14%	
11-261-121-1150 Vacation,Stats, Sick & Holi	\$228	\$0	\$1,000	\$1,000		
11-261-121-1210 Overhead	\$3,667	\$4,100	\$1,800	(\$2,300)	-56.10%	
11-261-121-2610 Office Supplies	\$314	\$150	\$150	\$0	0.00%	
11-261-121-3110 Travel/Meals/Conference/S	\$0	\$750	\$750	\$0	0.00%	
11-261-121-3120 Training & Staff Developme	\$0	\$500	\$500	\$0	0.00%	
11-261-121-3170 Memberships & Publication	\$110	\$125	\$150	\$25	20.00%	
11-261-121-3290 Print, Advertising & Promot	\$0	\$0	\$0	\$0		
11-261-121-3310 Professional Services	\$25	\$2,000	\$2,000	\$0	0.00%	
Total By-law Enforcement	\$20,032	\$20,225	\$21,850	\$1,625	8.03%	
Total Fire & Protective Services	\$604,512	\$661,300	\$661,275	(\$25)	0.00%	
Public Works and Development						
Roads & Public Works						
Administration & Overhead:						
11-311-021-0513 Misc. Revenue	(\$10,304)	(\$15,000)	(\$15,000)	(\$50,000)		Wages, OH & Eqp to Capital Adj
11-311-121-1110 Distributed Salaries & Wag	\$159,213	\$145,000	\$145,000	\$0	0.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
11-311-121-1130 Part Time Salaries & Wage	\$0	\$0	\$0	\$0		
11-311-121-1140 Overtime, Shift, Recall	\$0	\$3,000	\$3,000	\$0	0.00%	
11-311-121-1150 Vacation, Stats, Sick & Hol	\$54,483	\$58,000	\$50,000	(\$ 8,000)	-13.79%	Due to staffing changes
11-311-121-1210 Overhead	\$50,094	\$45,000	\$45,000	\$0	0.00%	
11-311-121-2510 Uniforms	\$2,570	\$3,000	\$3,000	\$0	0.00%	
11-311-121-2610 Office Supplies	\$550	\$500	\$500	\$0	0.00%	
11-311-121-3110 Travel/Meals/Conference/S	\$2,842	\$4,000	\$4,000	\$0	0.00%	
11-311-121-3120 Training & Staff Developme	\$5,899	\$5,000	\$6,000	\$1,000	20.00%	
11-311-121-3170 Memberships & Publication	\$1,232	\$1,200	\$1,200	\$0	0.00%	
11-311-121-3210 Postage & Courier	\$0	\$0	\$0	\$0		
11-311-121-3260 Telecommunications	\$5,581	\$7,000	\$6,500	(\$ 500)	-7.14%	
11-311-121-3290 Print, Advertising & Promot	\$2,493	\$1,300	\$1,300	\$0	0.00%	
11-311-121-3310 Professional Services	\$1,842	\$4,000	\$4,000	\$0	0.00%	
11-311-121-3510 Equipment Rentals - Own	\$4,031	\$2,000	\$2,000	\$0	0.00%	
11-311-121-3810 Insurance & Licences	\$81,135	\$80,000	\$84,000	\$4,000	5.00%	
11-311-121-5390 Appropriation to Reserve fr	\$110,000	\$110,000	\$120,000	\$10,000	9.09%	net Equipment Revenue
Total Administration & Overhead	\$471,661	\$454,000	\$410,500	(\$ 43,500)	-9.58%	Actual 1.43% when Cap Adj removed
Equipment						
1999 Champion 740A:						
11-311-821-0761 Equipment Rental - Owned	(\$ 33,447)	(\$ 50,000)	(\$ 50,000)	\$0	0.00%	
11-311-821-1110 Distributed Salaries & Wag	\$2,340	\$2,000	\$2,000	\$0	0.00%	
11-311-821-1210 Overhead	\$464	\$500	\$500	\$0	0.00%	
11-311-821-2210 Fuels/Lubricants	\$10,888	\$14,000	\$14,000	\$0	0.00%	
11-311-821-2370 Repairs - Parts & Labour	\$3,246	\$4,000	\$4,000	\$0	0.00%	
11-311-821-3810 Insurance & Licences	\$717	\$1,000	\$800	(\$ 200)	-20.00%	
Total 1999 Champion 740A	(\$ 15,792)	(\$ 28,500)	(\$ 28,700)	(\$ 200)	0.70%	
2004 Volvo 730B:						
11-311-823-0761 Equipment Rental - Owned	(\$ 40,935)	(\$ 56,000)	(\$ 56,000)	\$0	0.00%	
11-311-823-1110 Distributed Salaries & Wag	\$2,039	\$2,000	\$2,000	\$0	0.00%	
11-311-823-1210 Overhead	\$557	\$500	\$500	\$0	0.00%	
11-311-823-2210 Fuels/Lubricants	\$14,185	\$15,000	\$15,000	\$0	0.00%	
11-311-823-2370 Repairs - Parts & Labour	\$9,917	\$5,000	\$5,000	\$0	0.00%	
11-311-823-3810 Insurance & Licences	\$538	\$700	\$600	(\$ 100)	-14.29%	
Total 2004 Volvo 730B	(\$ 13,699)	(\$ 32,800)	(\$ 32,900)	(\$ 100)	0.30%	
2005 John Deere Tractor:						
11-311-824-0761 Equipment Rental - Owned	(\$ 17,514)	(\$ 24,400)	(\$ 22,000)	\$2,400	-9.84%	
11-311-824-1110 Distributed Salaries & Wag	\$558	\$1,500	\$1,500	\$0	0.00%	
11-311-824-1210 Overhead	\$114	\$250	\$250	\$0	0.00%	
11-311-824-2210 Fuels/Lubricants	\$4,666	\$3,000	\$3,000	\$0	0.00%	
11-311-824-2370 Repairs - Parts & Labour	\$4,084	\$4,000	\$4,000	\$0	0.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
11-311-824-3510 Equipment Rentals-Owned	\$0	\$0	\$0	\$0		
11-311-824-3810 Insurance & Licences	\$150	\$300	\$300	\$0	0.00%	
Total 2005 John Deere Tractor	(\$7,942)	(\$15,350)	(\$12,950)	\$2,400	-15.64%	
2011 CAT Loader:						
11-311-825-0761 Equipment Rental - Owned	(\$19,776)	(\$17,500)	(\$19,775)	(\$2,275)	13.00%	
11-311-825-1110 Distributed Salaries & Wag	\$602	\$1,000	\$1,000	\$0	0.00%	
11-311-825-1210 Overhead	\$150	\$250	\$250	\$0	0.00%	
11-311-825-2210 Fuels/Lubricants	\$0	\$2,500	\$2,500	\$0	0.00%	
11-311-825-2370 Repairs - Parts & Labour	\$1,174	\$2,000	\$2,000	\$0	0.00%	
11-311-825-3810 Insurance & Licences	\$448	\$525	\$525	\$0	0.00%	
Total 2011 CAT Loader	(\$17,402)	(\$11,225)	(\$13,500)	(\$2,275)	20.27%	
John Deere 444E Loader:						
11-311-826-0761 Equipment Rental - Owned	(\$2,898)	(\$6,000)	\$0	\$6,000	-100.00%	
11-311-826-1110 Distributed Salaries & Wag	\$365	\$1,000	\$0	(\$1,000)	-100.00%	
11-311-826-1210 Overhead	\$104	\$250	\$0	(\$250)	-100.00%	
11-311-826-2210 Fuels/Lubricants	\$2,599	\$2,000	\$0	(\$2,000)	-100.00%	
11-311-826-2370 Repairs - Parts & Labour	\$6,397	\$9,000	\$0	(\$9,000)	-100.00%	
11-311-826-3810 Insurance & Licences	\$333	\$500	\$0	(\$500)	-100.00%	
Total John Deere 444E Loader	\$6,900	\$6,750	\$0	(\$6,750)	-100.00%	
Chainsaws & other small eqp:						
11-311-827-1110 Distributed Salaries & Wag	\$1,289	\$2,500	\$2,500	\$0	0.00%	
11-311-827-1210 Overhead	\$425	\$500	\$500	\$0	0.00%	
11-311-827-2210 Fuels/Lubricants	\$660	\$2,500	\$1,500	(\$1,000)	-40.00%	
11-311-827-2370 Repairs - Parts & Labour	\$4,992	\$3,500	\$5,000	\$1,500	42.86%	
Total Chainsaws & other small eqp	\$7,366	\$9,000	\$9,500	\$500	5.56%	
Snowplows, Wings, etc.:						
11-311-828-1110 Distributed Salaries & Wag	\$4,555	\$7,500	\$7,500	\$0	0.00%	
11-311-828-1210 Overhead	\$1,138	\$2,000	\$2,000	\$0	0.00%	
11-311-828-2370 Repairs - Parts & Labour	\$16,145	\$10,000	\$10,000	\$0	0.00%	
11-311-828-3810 Insurance & Licences	\$19	\$25	\$25	\$0	0.00%	
Total Snowplows, Wings, etc.	\$21,857	\$19,525	\$19,525	\$0	0.00%	
2006 Vermeere BC-1000-XL Chipper:						
11-311-829-0761 Equipment Rental-Owned E	(\$2,805)	(\$3,000)	(\$5,000)	(\$2,000)	66.67%	
11-311-829-1110 Distributed Salaries & Wage	\$266	\$500	\$500	\$0	0.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget \$	%	Notes
11-311-829-1210 Overhead	\$74	\$100	\$100	\$0	0.00%	
11-311-829-2210 Fuels/Lubricants	\$0	\$100	\$100	\$0	0.00%	
11-311-829-2370 Repairs-Parts & Labour	\$184	\$0	\$0	\$0		
11-311-829-3810 Insurance & Licences	\$103	\$100	\$100	\$0	0.00%	
Total 2006 Vermeere BC-1000-XL Chipper	(\$2,178)	(\$2,200)	(\$4,200)	(\$2,000)	90.91%	
2008 Sterling Dump Truck:						
11-311-830-0761 Equipment Rental - Owned	(\$56,640)	(\$56,000)	(\$60,000)	(\$4,000)	7.14%	
11-311-830-1110 Distributed Salaries & Wag	\$1,769	\$3,500	\$3,500	\$0	0.00%	
11-311-830-1210 Overhead	\$545	\$1,000	\$1,000	\$0	0.00%	
11-311-830-2210 Fuels/Lubricants	\$17,190	\$16,000	\$16,000	\$0	0.00%	
11-311-830-2370 Repairs - Parts & Labour	\$4,633	\$6,000	\$8,000	\$2,000	33.33%	
11-311-830-3810 Insurance & Licences	\$2,719	\$2,800	\$2,800	\$0	0.00%	
Total 2008 Sterling Dump Truck	(\$29,784)	(\$26,700)	(\$28,700)	(\$2,000)	7.49%	
2006 Volvo Dump Truck:						
11-311-831-0761 Equipment Rental - Owned	(\$48,898)	(\$55,000)	(\$60,000)	(\$5,000)	9.09%	
11-311-831-1110 Distributed Salaries & Wag	\$1,872	\$2,000	\$2,000	\$0	0.00%	
11-311-831-1210 Overhead	\$499	\$500	\$500	\$0	0.00%	
11-311-831-2210 Fuels/Lubricants	\$15,478	\$15,000	\$15,000	\$0	0.00%	
11-311-831-2370 Repairs - Parts & Labour	\$15,045	\$5,500	\$8,500	\$3,000	54.55%	
11-311-831-3810 Insurance & Licences	\$2,551	\$2,150	\$2,150	\$0	0.00%	
Total 2006 Volvo Dump Truck	(\$13,453)	(\$29,850)	(\$31,850)	(\$2,000)	6.70%	
2006 Sterling 1375:						
11-311-832-0761 Equipment Rental - Owned	(\$29,579)	(\$25,000)	(\$30,000)	(\$5,000)	20.00%	
11-311-832-1110 Distributed Salaries & Wag	\$1,178	\$2,500	\$2,500	\$0	0.00%	
11-311-832-1210 Overhead	\$258	\$625	\$625	\$0	0.00%	
11-311-832-2210 Fuels/Lubricants	\$7,648	\$6,000	\$8,000	\$2,000	33.33%	
11-311-832-2370 Repairs - Parts & Labour	\$3,396	\$4,500	\$5,500	\$1,000	22.22%	
11-311-832-3810 Insurance & Licences	\$1,999	\$2,000	\$2,000	\$0	0.00%	
Total 2006 Sterling 1375	(\$15,100)	(\$9,375)	(\$11,375)	(\$2,000)	21.33%	
2012 TerraStar:						
11-311-833-0761 Equipment Rental - Owned	(\$14,502)	(\$14,525)	(\$15,000)	(\$475)	3.27%	
11-311-833-1110 Distributed Salaries & Wag	\$361	\$750	\$750	\$0	0.00%	
11-311-833-1210 Overhead	\$78	\$200	\$200	\$0	0.00%	
11-311-833-2210 Fuels/Lubricants	\$1,349	\$4,000	\$4,000	\$0	0.00%	
11-311-833-2370 Repairs - Parts & Labour	\$383	\$2,000	\$2,000	\$0	0.00%	
11-311-833-3810 Insurance & Licences	\$1,438	\$700	\$700	\$0	0.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget \$	%	Notes
Total 2012 TerraStar	(\$10,893)	(\$6,875)	(\$7,350)	(\$475)	6.91%	
2004 Ford F-150(PW Foreman):						
11-311-835-0761 Equipment Rental - Owned	(\$10,533)	(\$5,550)	(\$7,000)	(\$1,450)	26.13%	
11-311-835-1110 Distributed Salaries & Wag	\$824	\$500	\$1,000	\$500	100.00%	
11-311-835-1210 Overhead	\$249	\$150	\$200	\$50	33.33%	
11-311-835-2210 Fuels/Lubricants	\$9,111	\$8,000	\$10,000	\$2,000	25.00%	
11-311-835-2370 Repairs - Parts & Labour	\$3,771	\$3,000	\$3,000	\$0	0.00%	
11-311-835-3510 Equipment Rental - Owned	\$124	\$0	\$0	\$0		
11-311-835-3810 Insurance & Licences	\$1,083	\$600	\$1,100	\$500	83.33%	
Total 2004 Ford F-150(PW Foreman)	\$4,629	\$6,700	\$8,300	\$1,600	23.88%	
2009 GMC Sierra Pickup(PW Manager):						
11-311-836-0761 Equipment Rental - Owned	\$0	\$0	\$0	\$0		
11-311-836-1110 Distributed Salaries & Wag	\$131	\$250	\$250	\$0	0.00%	
11-311-836-1210 Overhead	\$27	\$100	\$100	\$0	0.00%	
11-311-836-2210 Fuels/Lubricants	\$5,735	\$5,500	\$6,000	\$500	9.09%	
11-311-836-2370 Repairs - Parts & Labour	\$2,115	\$3,000	\$3,000	\$0	0.00%	
11-311-836-3810 Insurance & Licences	\$1,083	\$700	\$1,100	\$400	57.14%	
Total 2009 GMC Sierra Pickup(PW Manager)	\$9,091	\$9,550	\$10,450	\$900	9.42%	
2007 GMC PW Department:						
11-311-837-0761 Equipment Rental - Owned	(\$80)	(\$500)	(\$500)	\$0	0.00%	
11-311-837-1110 Distributed Salaries & Wag	\$58	\$100	\$100	\$0	0.00%	
11-311-837-1210 Overhead	\$20	\$50	\$50	\$0	0.00%	
11-311-837-2210 Fuels/Lubricants	\$2,704	\$1,000	\$2,500	\$1,500	150.00%	
11-311-837-2370 Repairs - Parts & Labour	\$437	\$500	\$500	\$0	0.00%	
11-311-837-3810 Insurance & Licences	\$1,083	\$200	\$1,100	\$900	450.00%	
Total 2007 GMC PW Department	\$4,222	\$1,350	\$3,750	\$2,400	177.78%	
Total Equipment	(\$72,178)	(\$110,000)	(\$120,000)	(\$10,000)	9.09%	Net Equipment balances with reserve Transfer above
Road Maintenance						Equipment Revenue balances charges to various activities and jobs
Misc Revenue:						
11-313-021-0513 Misc. Revenue	(\$13,416)	(\$7,500)	(\$10,000)	(\$2,500)	33.33%	
Total Misc Revenue	(\$13,416)	(\$7,500)	(\$10,000)	(\$2,500)	33.33%	
HM-Patching/Base Repair:						
11-313-315-1110 Distributed Salaries & Wag	\$3,144	\$5,000	\$6,000	\$1,000	20.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
11-313-315-1210 Overhead	\$953	\$1,500	\$1,500	\$0	0.00%	
11-313-315-2110 Granulars & Asphalt	\$8,711	\$6,000	\$6,000	\$0	0.00%	
11-313-315-3505 Equipment Rentals - Hired	\$1,492	\$20,000	\$20,000	\$0	0.00%	
11-313-315-3510 Equipment Rentals - Owned	\$2,650	\$10,000	\$10,000	\$0	0.00%	
Total HM-Patching/Base Repair	\$16,950	\$42,500	\$43,500	\$1,000	2.35%	
HM-Sweeping:						
11-313-317-1110 Distributed Salaries & Wag	\$331	\$250	\$250	\$0	0.00%	
11-313-317-1210 Overhead	\$66	\$50	\$50	\$0	0.00%	
11-313-317-3505 Equipment Rentals - Hired	\$5,632	\$8,000	\$8,000	\$0	0.00%	
11-313-317-3510 Equipment Rentals - Owned	\$390	\$1,500	\$1,500	\$0	0.00%	
Total HM-Sweeping	\$6,419	\$9,800	\$9,800	\$0	0.00%	
HM-Shoulder Maintenance:						
11-313-318-1110 Distributed Salaries & Wag	\$4,581	\$3,750	\$6,000	\$2,250	60.00%	
11-313-318-1210 Overhead	\$1,190	\$1,000	\$1,500	\$500	50.00%	
11-313-318-2110 Granulars & Asphalt	\$9,919	\$10,000	\$10,000	\$0	0.00%	
11-313-318-3505 Equipment Rentals - Hired	\$0	\$5,000	\$5,000	\$0	0.00%	
11-313-318-3510 Equipment Rentals - Owned	\$3,990	\$8,000	\$8,000	\$0	0.00%	
Total HM-Shoulder Maintenance	\$19,680	\$27,750	\$30,500	\$2,750	9.91%	
HM-Other Maintenance:						
11-313-319-1110 Distributed Salaries & Wag	\$0	\$500	\$500	\$0	0.00%	
11-313-319-1210 Overhead	\$0	\$100	\$100	\$0	0.00%	
11-313-319-2180 Building Materials	\$0	\$500	\$500	\$0	0.00%	
11-313-319-3310 Professional Services	\$10,556	\$5,000	\$5,000	\$0	0.00%	
11-313-319-3505 Equipment Rentals - Hired	\$0	\$1,500	\$1,500	\$0	0.00%	
11-313-319-3510 Equipment Rentals - Owned	\$0	\$3,000	\$3,000	\$0	0.00%	
Total HM-Other Maintenance	\$10,556	\$10,600	\$10,600	\$0	0.00%	
LM - Patch Gravel Surface:						
11-313-331-1110 Distributed Salaries & Wag	\$233	\$2,000	\$2,000	\$0	0.00%	
11-313-331-1210 Overhead	\$76	\$600	\$600	\$0	0.00%	
11-313-331-2110 Granulars & Asphalt	\$3,535	\$6,500	\$6,500	\$0	0.00%	
11-313-331-3510 Equipment Rentals - Owned	\$600	\$5,000	\$5,000	\$0	0.00%	
Total LM - Patch Gravel Surface	\$4,444	\$14,100	\$14,100	\$0	0.00%	
LM-Grading:						
11-313-334-1110 Distributed Salaries & Wag	\$12,852	\$13,250	\$15,000	\$1,750	13.21%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
11-313-334-1210 Overhead	\$3,486	\$3,000	\$3,750	\$750	25.00%	
11-313-334-3510 Equipment Rentals - Owner	\$31,020	\$41,500	\$42,000	\$500	1.20%	
Total LM-Grading	\$47,358	\$57,750	\$60,750	\$3,000	5.19%	
LM-Dust Control:						
11-313-335-1110 Distributed Salaries & Wag	\$4,329	\$5,500	\$6,000	\$500	9.09%	
11-313-335-1210 Overhead	\$890	\$1,500	\$1,500	\$0	0.00%	
11-313-335-2420 Calcium - Bagged	\$0	\$0	\$0	\$0		
11-313-335-3510 Equipment Rentals - Owner	\$8,220	\$12,000	\$13,000	\$1,000	8.33%	
11-313-335-3555 Roads Contracted Services	\$92,166	\$95,000	\$95,000	\$0	0.00%	
Total LM-Dust Control	\$105,605	\$114,000	\$115,500	\$1,500	1.32%	
LM-Gravel Resurfacing:						
11-313-337-1110 Distributed Salaries & Wag	\$2,564	\$5,500	\$6,000	\$500	9.09%	
11-313-337-1210 Overhead	\$649	\$1,500	\$1,500	\$0	0.00%	
11-313-337-3510 Equipment Rentals - Owner	\$6,380	\$15,000	\$15,000	\$0	0.00%	
11-313-337-3555 Roads Contracted Services	\$128,912	\$130,000	\$145,000	\$15,000	11.54%	Annual road gravel application
Total LM-Gravel Resurfacing	\$138,505	\$152,000	\$167,500	\$15,500	10.20%	
RM-Grass Cutting/Seed/Sod:						
11-313-341-1110 Distributed Salaries & Wag	\$7,718	\$6,500	\$8,000	\$1,500	23.08%	
11-313-341-1210 Overhead	\$1,146	\$1,250	\$2,000	\$750	60.00%	
11-313-341-2120 Seed/Sod/Soils	\$1,081	\$2,000	\$2,000	\$0	0.00%	
11-313-341-3505 Equipment Rentals - Hired	\$6,142	\$0	\$0	\$0		
11-313-341-3510 Equipment Rentals - Owner	\$11,450	\$12,000	\$12,000	\$0	0.00%	
Total RM-Grass Cutting/Seed/Sod	\$27,537	\$21,750	\$24,000	\$2,250	10.34%	
RM-Tree Planting & Removal:						
11-313-342-1110 Distributed Salaries & Wag	\$17,594	\$24,000	\$30,000	\$6,000	25.00%	up, but reflects more activity - other
11-313-342-1210 Overhead	\$5,192	\$4,500	\$7,500	\$3,000	66.67%	areas will be down
11-313-342-2150 Trees & Fertilizer	\$3,376	\$3,000	\$3,000	\$0	0.00%	
11-313-342-3505 Equipment Rentals - Hired	\$35,452	\$35,000	\$50,000	\$15,000	42.86%	add'l contracted assistance will be
11-313-342-3510 Equipment Rentals - Owner	\$22,850	\$30,000	\$30,000	\$0	0.00%	needed
Total RM-Tree Planting & Removal	\$84,464	\$96,500	\$120,500	\$24,000	24.87%	
RM-Debris Pickup:						
11-313-345-1110 Distributed Salaries & Wag	\$1,983	\$3,000	\$3,000	\$0	0.00%	
11-313-345-1210 Overhead	\$537	\$750	\$750	\$0	0.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
11-313-345-2910 Misc. Expense	\$1,333	\$3,000	\$3,000	\$0	0.00%	
11-313-345-3510 Equipment Rentals - Owned	\$1,330	\$2,000	\$2,000	\$0	0.00%	
Total RM-Debris Pickup	\$5,183	\$8,750	\$8,750	\$0	0.00%	
RM-Ditching:						
11-313-346-1110 Distributed Salaries & Wage	\$3,148	\$8,000	\$8,000	\$0	0.00%	
11-313-346-1210 Overhead	\$930	\$2,250	\$2,000	(\$250)	-11.11%	
11-313-346-2110 Granulars & Asphalt	\$505	\$100	\$100	\$0	0.00%	
11-313-346-2140 Culverts	\$0	\$1,600	\$1,600	\$0	0.00%	
11-313-346-2180 Building Materials	\$1,297	\$500	\$500	\$0	0.00%	
11-313-346-3505 Equipment Rentals - Hired	\$7,970	\$13,000	\$13,000	\$0	0.00%	
11-313-346-3510 Equipment Rentals - Owned	\$5,720	\$15,000	\$15,000	\$0	0.00%	
Total RM-Ditching	\$19,570	\$40,450	\$40,200	(\$250)	-0.62%	
RM-Other Roadside Maintenance:						
11-313-347-1110 Distributed Salaries & Wage	\$1,801	\$2,500	\$3,000	\$500	20.00%	
11-313-347-1210 Overhead	\$539	\$600	\$750	\$150	25.00%	
11-313-347-2110 Granulars & Asphalt	\$0	\$200	\$200	\$0	0.00%	
11-313-347-2120 Seed/Sod/Soils	\$0	\$0	\$0	\$0		
11-313-347-3505 Equipment Rentals - Hired	\$492	\$500	\$500	\$0	0.00%	
11-313-347-3510 Equipment Rentals - Owned	\$1,515	\$2,000	\$2,000	\$0	0.00%	
Total RM-Other Roadside Maintenance	\$4,347	\$5,800	\$6,450	\$650	11.21%	
RM-Sewers & Drains:						
11-313-348-1110 Distributed Salaries & Wage	\$1,201	\$2,000	\$2,000	\$0	0.00%	
11-313-348-1210 Overhead	\$486	\$500	\$500	\$0	0.00%	
11-313-348-2110 Granulars & Asphalt	\$312	\$200	\$200	\$0	0.00%	
11-313-348-2140 Culverts	\$229	\$300	\$300	\$0	0.00%	
11-313-348-2180 Building Materials	\$194	\$1,500	\$1,500	\$0	0.00%	
11-313-348-3505 Equipment Rentals - Hired	\$3,710	\$3,000	\$3,000	\$0	0.00%	
11-313-348-3510 Equipment Rentals - Owned	\$1,670	\$1,500	\$1,500	\$0	0.00%	
Total RM-Sewers & Drains	\$7,802	\$9,000	\$9,000	\$0	0.00%	
RM-Catchbasin Repairs/Cleaning:						
11-313-349-1110 Distributed Salaries & Wage	\$2,728	\$2,500	\$3,000	\$500	20.00%	
11-313-349-1210 Overhead	\$836	\$700	\$750	\$50	7.14%	
11-313-349-2180 Building Materials	\$2,831	\$2,000	\$3,000	\$1,000	50.00%	
11-313-349-3505 Equipment Rentals - Hired	\$87	\$1,000	\$1,000	\$0	0.00%	
11-313-349-3510 Equipment Rentals - Owned	\$925	\$3,000	\$3,000	\$0	0.00%	
Total RM-Catchbasin Repairs/Cleaning	\$7,407	\$9,200	\$10,750	\$1,550	16.85%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
Bridge Maintenance:						
11-313-361-1110 Distributed Salaries & Wag	\$1,704	\$2,500	\$3,500	\$1,000	40.00%	
11-313-361-1210 Overhead	\$542	\$500	\$750	\$250	50.00%	
11-313-361-2110 Granulars & Asphalt	\$2,697	\$250	\$250	\$0	0.00%	
11-313-361-2180 Building Materials	\$0	\$200	\$200	\$0	0.00%	
11-313-361-3510 Equipment Rentals - Own	\$2,450	\$3,500	\$3,500	\$0	0.00%	
Total Bridge Maintenance	\$7,393	\$6,950	\$8,200	\$1,250	17.99%	
Culvert Installation & Repair:						
11-313-364-1110 Distributed Salaries & Wag	\$4,020	\$4,500	\$6,000	\$1,500	33.33%	
11-313-364-1210 Overhead	\$1,035	\$1,000	\$1,500	\$500	50.00%	
11-313-364-2110 Granulars & Asphalt	\$4,048	\$3,500	\$3,500	\$0	0.00%	
11-313-364-2140 Culverts	\$4,297	\$10,000	\$10,000	\$0	0.00%	
11-313-364-3505 Equipment Rentals - Hired	\$5,802	\$6,500	\$6,500	\$0	0.00%	
11-313-364-3510 Equipment Rentals - Own	\$4,830	\$7,500	\$8,275	\$775	10.33%	
Total Culvert Installation & Repair	\$24,032	\$33,000	\$35,775	\$2,775	8.41%	
Signs/Barricades/Guard Rails:						
11-313-371-1110 Distributed Salaries & Wag	\$5,486	\$7,500	\$8,000	\$500	6.67%	
11-313-371-1210 Overhead	\$1,438	\$2,000	\$2,000	\$0	0.00%	
11-313-371-2160 Signs/Posts/Guide Rails/B	\$5,547	\$9,000	\$9,000	\$0	0.00%	
11-313-371-3510 Equipment Rentals - Own	\$2,690	\$4,000	\$4,000	\$0	0.00%	
Total Signs/Barricades/Guard Rails	\$15,161	\$22,500	\$23,000	\$500	2.22%	
Total Road Maintenance	\$538,997	\$674,900	\$728,875	\$53,975	8.00%	\$30,000 is road gravel and contracted tree service
Winter Control						
Misc. Revenue:						
11-314-021-0513 Misc. Revenue	(\$6,690)	(\$3,000)	(\$5,000)	(\$2,000)	66.67%	
Total Misc. Revenue	(\$6,690)	(\$3,000)	(\$5,000)	(\$2,000)	66.67%	
Truck-Plowing/Salting/Sanding:						
11-314-411-1110 Distributed Salaries & Wag	\$40,550	\$25,000	\$30,000	\$5,000	20.00%	
11-314-411-1210 Overhead	\$10,054	\$6,250	\$7,500	\$1,250	20.00%	
11-314-411-2430 Sand & Salt	\$54,166	\$25,000	\$35,000	\$10,000	40.00%	
11-314-411-3505 Equipment Rentals - Hired	\$204	\$0	\$0	\$0		
11-314-411-3510 Equipment Rentals - Own	\$75,270	\$50,000	\$70,000	\$20,000	40.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget \$	%	Notes
Total Truck-Plowing/Salting/Sanding	\$180,244	\$106,250	\$142,500	\$36,250	34.12%	
Grader-Plowing/Iceblading:						
11-314-412-1110 Distributed Salaries & Wag	\$11,973	\$8,000	\$15,000	\$7,000	87.50%	
11-314-412-1210 Overhead	\$2,859	\$2,000	\$3,750	\$1,750	87.50%	
11-314-412-3510 Equipment Rentals - Owne	\$27,805	\$24,000	\$30,000	\$6,000	25.00%	
Total Grader-Plowing/Iceblading	\$42,637	\$34,000	\$48,750	\$14,750	43.38%	
Snowfence Erection & Removal:						
11-314-414-1110 Distributed Salaries & Wag	\$3,713	\$5,000	\$5,000	\$0	0.00%	
11-314-414-1210 Overhead	\$1,139	\$1,000	\$1,000	\$0	0.00%	
11-314-414-2741 Snowfence	\$1,248	\$2,500	\$2,500	\$0	0.00%	
11-314-414-3510 Equipment Rentals - Owne	\$2,876	\$5,000	\$5,000	\$0	0.00%	
Total Snowfence Erection & Removal	\$8,976	\$13,500	\$13,500	\$0	0.00%	
Other Winter Activities:						
11-314-415-1110 Distributed Salaries & Wag	\$1,106	\$1,500	\$1,500	\$0	0.00%	
11-314-415-1210 Overhead	\$264	\$400	\$400	\$0	0.00%	
11-314-415-3510 Equipment Rentals - Owne	\$678	\$6,475	\$2,000	(\$4,475)	-69.11%	
Total Other Winter Activities	\$2,048	\$8,375	\$3,900	(\$4,475)	-53.43%	
Snow Removal from Streets:						
11-314-416-1110 Distributed Salaries & Wag	\$384	\$2,000	\$4,000	\$2,000	100.00%	
11-314-416-1210 Overhead	\$72	\$400	\$1,000	\$600	150.00%	
11-314-416-3505 Equipment Rentals - Hired	\$5,219	\$3,000	\$5,000	\$2,000	66.67%	
11-314-416-3510 Equipment Rentals - Owne	\$510	\$5,000	\$5,000	\$0	0.00%	
Total Snow Removal from Streets	\$6,185	\$10,400	\$15,000	\$4,600	44.23%	
Snow Removal Parking Lots:						
11-314-417-1110 Distributed Salaries & Wag	\$0	\$500	\$500	\$0	0.00%	
11-314-417-1210 Other Payroll Costs	\$0	\$100	\$100	\$0	0.00%	
11-314-417-3505 Equipment Rentals - Hired	\$679	\$2,000	\$1,000	(\$1,000)	-50.00%	
11-314-417-3510 Equipment Rentals - Owne	\$0	\$3,000	\$1,000	(\$2,000)	-66.67%	
Total Snow Removal Parking Lots	\$679	\$5,600	\$2,600	(\$3,000)	-53.57%	
Snow Removal Sidewalks:						
11-314-418-3505 Equipment Rentals - Hired	\$14,135	\$12,500	\$12,500	\$0	0.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
Total Snow Removal Sidewalks	\$14,135	\$12,500	\$12,500	\$0	0.00%	
Total Snow Removal	\$248,214	\$187,625	\$233,750	\$46,125	24.58%	
Other Activities						
Road Facilities:						
11-312-121-1110 Distributed Salaries & Wag	\$13,556	\$8,000	\$10,000	\$2,000	25.00%	
11-312-121-1210 Overhead	\$3,508	\$2,000	\$2,500	\$500	25.00%	
11-312-121-2330 Communications Equipmer	\$2,592	\$2,500	\$3,000	\$500	20.00%	
11-312-121-2380 Departmental Equipment	\$5,658	\$10,000	\$10,000	\$0	0.00%	
11-312-121-3420 Building Maintenance	\$4,393	\$8,000	\$8,000	\$0	0.00%	
11-312-121-3430 Grounds Maintenance	\$3,108	\$2,000	\$2,000	\$0	0.00%	
11-312-121-3505 Equipment Rentals - Hired	\$0	\$500	\$500	\$0	0.00%	
11-312-121-3510 Equipment Rentals - Owne	\$6,523	\$2,500	\$4,000	\$1,500	60.00%	
11-312-121-3610 Electrical Power	\$4,962	\$5,000	\$5,500	\$500	10.00%	
11-312-121-3620 Water	\$1,639	\$500	\$2,000	\$1,500	300.00%	
11-312-121-3625 Sewer	\$538	\$250	\$750	\$500	200.00%	
11-312-121-3630 Natural Gas	\$4,959	\$4,000	\$5,000	\$1,000	25.00%	
11-312-121-3810 Insurance & Licences	\$2,336	\$2,350	\$2,400	\$50	2.13%	
11-312-430-0513 Contribution from Others	\$0	\$0	\$0	\$0		
11-312-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0		
11-312-430-1110 Distributed Salaries & Wag	\$0	\$0	\$0	\$0		
11-312-430-1210 Overhead	\$0	\$0	\$0	\$0		
11-312-430-3310 Engineering/Professional S	\$0	\$0	\$0	\$0		
11-312-430-3510 Equipment Rentals - Owne	\$0	\$0	\$0	\$0		
11-312-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-312-430-5120 Building Improvements	\$0	\$0	\$0	\$0		
11-312-430-5170 Construction	\$0	\$0	\$0	\$0		
11-312-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total Road Facilities	\$53,772	\$47,600	\$55,650	\$8,050	16.91%	
Sidewalks:						
11-322-430-0952 Contribution from Reserves	\$0	\$0	\$0	\$0		
11-322-430-5170 Capital Construction	\$0	\$0	\$0	\$0		
11-322-531-1110 Distributed Salaries & Wag	\$3,542	\$3,500	\$3,500	\$0	0.00%	
11-322-531-1210 Overhead	\$1,005	\$1,000	\$1,000	\$0	0.00%	
11-322-531-2110 Granulars & Asphalt	\$0	\$0	\$0	\$0		
11-322-531-2180 Building Materials	\$6,067	\$10,000	\$10,000	\$0	0.00%	
11-322-531-3505 Equipment Rentals - Hired	\$7,296	\$8,000	\$8,000	\$0	0.00%	
11-322-531-3510 Equipment Rentals - Owne	\$3,330	\$2,500	\$2,500	\$0	0.00%	
11-322-531-5390 Appropriation to Reserves	\$0	\$0	\$0	\$0		
Total Sidewalks	\$21,240	\$25,000	\$25,000	\$0	0.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget \$	%	Notes
Leaf & Yard Waste Program:						
11-351-021-0514 Revenue from County	(\$43,302)	(\$51,300)	(\$51,600)	(\$300)	0.58%	
11-351-121-1110 Distributed Salaries & Wag	\$9,665	\$13,000	\$12,000	(\$1,000)	-7.69%	
11-351-121-1210 Overhead	\$2,765	\$4,300	\$3,600	(\$700)	-16.28%	
11-351-121-2910 Misc. Expense	\$0	\$2,500	\$2,500	\$0	0.00%	
11-351-121-3505 Equipment Rental - Hired	\$9,673	\$7,500	\$8,500	\$1,000	13.33%	
11-351-121-3510 Equipment Rental - Owned	\$21,200	\$24,000	\$25,000	\$1,000	4.17%	
Total Leaf & Yard Waste Program	\$1	\$0	\$0	\$0		
Streetlighting:						
11-371-021-0513 Misc. Revenue	\$0	\$0	\$0	\$0		
11-371-121-1110 Distributed Salaries & Wag	\$0	\$0	\$0	\$0		
11-371-121-1210 Overhead	\$0	\$0	\$0	\$0		
11-371-121-2710 Electrical Materials	\$303	\$2,500	\$2,500	\$0	0.00%	
11-371-121-3505 Equipment Rentals - Hired	\$15,481	\$5,000	\$5,000	\$0	0.00%	
11-371-121-3510 Equipment Rentals - Owne	\$0	\$0	\$0	\$0		
11-371-121-3610 Electrical Power	\$40,171	\$35,000	\$38,000	\$3,000	8.57%	
11-371-430-0513 Contribution from Others	\$0	\$0	\$0	\$0		
11-371-430-4210 Principle Payment on Debt	\$0	\$0	\$0	\$0		
11-371-430-4220 Interest Payment on Debt	\$0	\$0	\$0	\$0		
11-371-430-5110 Capital Equipment	\$0	\$0	\$0	\$0		
11-371-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0		
Total Streetlighting	\$55,955	\$42,500	\$45,500	\$3,000	7.06%	Preconversion 2011 \$70,000 budget \$80,000 actual
Municipal Drainage:						
11-871-021-0053 Municipal Drain Debenture	(\$106,405)	(\$80,000)	(\$80,000)	\$0	0.00%	
11-871-021-0331 Specific Government Grant	(\$8,766)	(\$9,000)	(\$9,000)	\$0	0.00%	
11-871-121-1110 Distributed Salaries & Wag	\$13,040	\$8,500	\$8,500	\$0	0.00%	
11-871-121-1210 Overhead	\$3,891	\$2,400	\$2,400	\$0	0.00%	
11-871-121-2610 Office Supplies	\$0	\$0	\$0	\$0		
11-871-121-2910 Misc. Expense	\$0	\$0	\$0	\$0		
11-871-121-3110 Travel/Meals/Conference/S	\$102	\$1,250	\$1,250	\$0	0.00%	
11-871-121-3170 Memberships & Publication	\$175	\$175	\$175	\$0	0.00%	
11-871-121-3210 Postage & Courier	\$0	\$150	\$150	\$0	0.00%	
11-871-121-3260 Telecommunications	\$395	\$350	\$350	\$0	0.00%	
11-871-121-4210 Payments on Principle of D	\$95,962	\$65,000	\$65,000	\$0	0.00%	
11-871-121-4220 Payments on Debt Interest	\$10,485	\$15,000	\$15,000	\$0	0.00%	
11-871-121-4230 W/O's & Charge Outs - Mu	\$7	\$500	\$500	\$0	0.00%	
11-871-121-6110 Grants	\$350	\$350	\$350	\$0	0.00%	Ag Soc & Plowmen
11-871-122-1110 Distributed Salaries & Wag	\$11,036	\$9,000	\$11,000	\$2,000	22.22%	reflects additional resources
11-871-122-1210 Overhead	\$3,311	\$3,300	\$3,500	\$200	6.06%	in this area
Total Municipal Drainage	\$23,583	\$16,975	\$19,175	\$2,200	12.96%	

	2013	2013	CAO 2nd Draft	Change from 2013 Budget		Notes
	Actual	Budget	2014 Budget	\$	%	
Tile Drainage Program:						
11-881-021-0052 TDL Debenture Revenue	(\$40,013)	(\$50,000)	(\$50,000)	\$0	0.00%	
11-881-021-0532 TDL Inspection Fees	(\$75)	(\$250)	(\$250)	\$0	0.00%	
11-881-021-0585 TDL Paid Prior to Expiration	(\$30,899)	\$0	\$0	\$0		
11-881-121-1110 Distributed Salaries & Wag	\$0	\$500	\$500	\$0	0.00%	
11-881-121-1210 Overhead	\$0	\$150	\$150	\$0	0.00%	
11-881-121-4210 Payments on Principle of D	\$57,829	\$40,000	\$40,000	\$0	0.00%	
11-881-121-4220 Payments on Debt Interest	\$13,083	\$10,000	\$10,000	\$0	0.00%	
Total Tile Drainage Program	(\$75)	\$400	\$400	\$0	0.00%	
Building:						
11-271-021-0513 Misc Revenue	(\$100)	\$0	\$0	\$0		
11-271-021-0721 Building Permits	(\$93,086)	(\$70,000)	(\$80,000)	(\$10,000)	14.29%	
11-271-121-1110 Distributed Salaries & Wag	\$86,427	\$85,000	\$100,000	\$15,000	17.65%	reflects additional resources
11-271-121-1150 Vacation, Stats, Sick & Hol	\$14,474	\$10,000	\$13,000	\$3,000	30.00%	being more appropriately charged
11-271-121-1210 Overhead	\$24,423	\$26,000	\$30,000	\$4,000	15.38%	to Building & Dev
11-271-121-2380 Departmental Equipment	\$29	\$100	\$100	\$0	0.00%	
11-271-121-2510 Uniforms	\$417	\$500	\$500	\$0	0.00%	
11-271-121-2610 Office Supplies	\$796	\$600	\$750	\$150	25.00%	
11-271-121-2910 Miscellaneous Expense	\$0	\$500	\$500	\$0	0.00%	
11-271-121-3110 Travel/Meals/Conference/S	\$1,217	\$3,000	\$3,500	\$500	16.67%	
11-271-121-3120 Training & Staff Developme	\$1,033	\$2,000	\$3,000	\$1,000	50.00%	
11-271-121-3170 Memberships & Publication	\$1,108	\$1,000	\$1,250	\$250	25.00%	
11-271-121-3210 Postage & Courier	\$0	\$0	\$0	\$0		
11-271-121-3260 Telecommunications	\$1,805	\$1,900	\$1,900	\$0	0.00%	
11-271-121-3810 Insurance & Licences	\$9,385	\$9,500	\$10,000	\$500	5.26%	
11-271-430-5110 Equipment	\$0	\$0	\$0	\$0		
11-271-430-5170 Construction	\$0	\$0	\$0	\$0		
11-271-430-5390 Appropriation to Reserve	\$0	\$0	\$5,000	\$5,000		
11-271-812-1110 Distributed Salaries & Wag	\$0	\$0	\$0	\$0		
11-271-812-1210 Overhead	\$0	\$0	\$0	\$0		
11-271-812-2210 Fuels/Lubricants	\$2,267	\$2,500	\$2,500	\$0	0.00%	
11-271-812-2370 Repairs - Parts & Labour	\$490	\$1,500	\$1,500	\$0	0.00%	
11-271-812-3810 Insurance & Licences	\$1,083	\$1,000	\$1,100	\$100	10.00%	
Total Building	\$51,768	\$75,100	\$94,600	\$19,500	25.97%	
Total Other Activities	\$206,244	\$207,575	\$240,325	\$32,750	15.78%	
Total Operating	\$1,392,938	\$1,414,100	\$1,493,450	\$79,350	5.61%	
Total - All Departments Operati	\$2,367,115	\$2,487,915	\$2,886,010	\$398,095	16.00%	

	2013 Actual	2013 Budget	CAO 2nd Draft 2014 Budget	Change from 2013 Budget		Notes
				\$	%	
Capital						
Capital - Reserves		(\$1,177,615)	(\$625,376)	\$552,239	-46.89%	Capital highly variable year-to-year
Capital - Other		(\$2,629,698)	(\$137,000)	\$2,492,698	-94.79%	depending on Capital Program
Capital Expense		\$5,076,263	\$2,029,138	(\$3,047,125)	-60.03%	
Capital Net Above		\$1,268,950	\$1,266,762	(\$2,188)	-0.17%	
Capital Net	1,469,612	1,268,950	1,266,762	(\$2,188)	-0.17%	See capital forecast for details
Operating + Capital	\$3,836,727	\$3,756,865	\$4,152,772	\$395,907	10.54%	
Taxation	(\$3,755,756)	(\$3,756,865)	(\$4,152,772)	(\$395,907)	10.54%	
Adjusted for 2013 Growth		(\$3,787,865)	(\$4,152,772)	(\$364,907)	9.63%	

Grants to Organizations - Details

	Account	2009 Budget	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Tavistock Optimist Club - Grass Cutting*	11-758-121-2872	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500
Oxford County Plowmen	11-871-121-6110	\$100	\$100	\$100	\$100	\$100	\$100
Tavistock Horticultural Society	11-758-121-6110	\$100	\$100	\$100	\$100	\$500	\$100
Tavistock Agricultural Society	11-871-121-6110	\$250	\$250	\$250	\$250	\$250	\$250
Innerkip Drop-in Centre	11-758-121-6110	\$500	\$500	\$500	\$500	\$500	\$500
Innerkip Lawn Bowling	11-758-121-6110	\$100	\$100	\$100	\$100	\$100	\$100
Tavistock Optimist Club***	11-758-121-6110	\$0	\$10,000	\$0	\$0	\$0	\$0
Misc Grants and Donations****	11-000-121-6110/20	\$1,500	\$1,500	\$1,500	\$2,500	\$2,100	\$2,000
Total		\$7,050	\$17,050	\$7,050	\$8,050	\$8,050	\$7,550

* Grass cutting is actual amount

***Ball Diamond Improvement

**** Misc Grants & Donations - Historical Details

OTR - Net	\$1,531						
Gold Medal Game - TDRC		\$297					
Kawartha Lakes Legal Defense Fund		\$500					
TAP		\$375					
TCHI Taxes		\$2,043					
Tavistock Fire 100th				\$750			
IRC New Years Eve Hall Rental				\$480			
IRC ICC Hall Rental					\$480		
IFD ICC Hall Rental						\$400	\$400 *
Horticultural Society re: Prov Meeting						\$400	
Brickyard Cemetery						\$1,000	
		\$1,531	\$3,215	\$1,230	\$480	\$1,800	\$400

* already approved

Department	Category	Fee Description	Effective January 1, 2014	Effective January 1, 2015	Notes
Administration	Copying	General Copying	25¢/side	25¢/side	
Administration	Copying	Church & Charitable Groups	15¢/side	15¢/side	
Administration	Copying	Supply own paper	10¢/side	10¢/side	
Administration	Printing	Laser Printing	25¢/side	25¢/side	
Administration	Printing	Colour Laser Printing	50¢/side	50¢/side	
Administration	Laminating	Laminating Business Card	50¢	50¢	
Administration	Laminating	Laminating Badge with Clip	75¢	75¢	
Administration	Laminating	Laminating 8 1/2 X 11	\$1.00	\$1.00	
Administration	Faxes	Incoming faxes	50¢/page	50¢/page	
Administration	Faxes	Outgoing faxes	50¢/page + long distance for out-of-country	50¢/page effective on approval	
Administration	Certificates	Tax Certificate	\$45.00	\$45.00	
Administration	Certificates	Zoning Certificate	\$45.00	\$45.00	
Administration	Certificates	Local Charges Information	\$45.00	\$45.00	
Administration	Certificates	Building Work Orders	\$45.00	\$45.00	
Administration	Certificates	Tax Confirmation-requested by Bank or Trust Company	\$20/property	\$20/property	
Administration	Certificates	Burial Certificates	\$10.00	\$10.00	
Administration	Maps	Township Maps	n/c	n/c	
Administration	Maps	County Map	n/c	n/c	
Administration	Misc	Township Lapel Pins	n/c	n/c	
Administration	Misc	Township Crest-Plastic	\$5.00	\$5.00	
Administration	Misc	Township Crest-Cloth	\$20.00	\$20.00	
Administration	Cost Recovery Jobs	All Departments	Actual Job Cost + 15% overhead (\$500 max. for overhead)	Actual Job Cost + 15% overhead (\$500 max. for overhead)	
Administration	Tax Sales	Title Searching	\$110.00	\$110.00	
Administration	Tax Sales	Survey	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Preparation & Registration of Tax Arrears Certificate	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	First Notice - preparation & mailing	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Final Notice - preparation & mailing	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Preparation of Extension Agreement	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Legal Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Preparation & Registration of Cancellation Certificate	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Costs of Sale by Tender or Auction Process:			
Administration	Tax Sales	Legal Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Advertising Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Expenses of Tender Opening or Auction	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Professional Services	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Mailing of Notices	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Registration of Documents	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Distribution of Proceeds of Sale	\$60.00/hr	\$60.00/hr	
Administration	Lotteries	Lottery Licences	2% of the prize value	2% of the prize value	

Department	Category	Fee Description	Effective January 1, 2014	Effective January 1, 2015	Notes
Waste Management	Recycling	Blue Boxes	As set by County of Oxford	As set by County of Oxford	
Waste Management	Recycling	Composters	As set by County of Oxford	As set by County of Oxford	
Waste Management	Bag Tags	Bag Tags	As set by County of Oxford	As set by County of Oxford	
Bylaw Enforcement	Canine Control	Dog Tags	\$20/tag	\$20/tag	no longer applicable
Bylaw Enforcement	Canine Control	Kennel Licence	\$60/licence	\$60/licence	
Fire & Safety	Signs	9-1-1 Post & Cap Only	\$16	\$20	
Fire & Safety	Signs	9-1-1 Blade & Hardware Only	\$35	\$40	
Fire & Safety	Signs	9-1-1 Sign - New Install by Township, incl. hardware	\$100	\$100	
Fire & Safety	Signs	Fire Route-Sign, Post, & Hardware	\$53	\$55	
Fire & Safety	Signs	Fire Route-Sign Installed by Township	cost recovery job	cost recovery job	
Fire & Safety	Fire Department	Work Orders	\$50	\$50	
Fire & Safety	Fire Department	Inspections Requested	\$200	\$200	
Fire & Safety	Fire Department	Incident Reports Requested	\$150	\$150	
Fire & Safety	Fire Department	Non Resident Motor Vehicle Accidents	Current MTO Rates + 15% overhead (\$500 max. for overhead)	Current MTO Rates + 15% overhead (\$500 max. for overhead)	
Fire & Safety	Fire Department	False Fire Alarm - 3rd+ Calls	\$500	\$500	
Fire & Safety	Fire Department	Propane Facility Fire Safety Plan Review	\$250 + Actual External Professional Costs + 15% Overhead (\$500 max, on external costs only)	\$250 + Actual External Professional Costs + 15% Overhead (\$500 max, on external costs only)	
PW	Culverts	9 m width, 300 - 400 mm (30' width, 15")	\$1,500.00	\$1,500.00	
PW	Culverts	12 m width, 300 - 400 mm (40' width, 15")	\$2,000.00	\$2,000.00	
PW	Culverts	Extensions per metre (3')(15")	\$150.00	\$150.00	
PW	Culverts	9 m width, 450 mm (30' width, 18")	\$1,600.00	\$1,600.00	
PW	Culverts	12 m width, 450mm (40' width, 18")	\$2,100.00	\$2,100.00	
PW	Culverts	Extensions per metre (3')(18")	\$200.00	\$200.00	
PW	Culverts	9 m width, over 450 mm (30' width, 18")	priced individually	priced individually	
PW	Culverts	12 m width, over 450mm (40' width, 18")	priced individually	priced individually	
PW	Culverts	Extensions per metre (3') over 450 mm	priced individually	priced individually	
PW	Culverts	Waterbreak-9 m	\$400	\$400	
PW	Culverts	Waterbreak- 12 m	\$500	\$500	
PW	Culverts	Waterbreak-extensions per metre	\$60	\$60	
PW	General	Curb Cut or relocation of existing curb(7.5m min cut)	\$50/m	\$50/m	
PW	General	Private Drain Connection	\$25 permit+ cost recovery job	\$25 permit+ cost recovery job	
PW	General	Mailbox Posts	\$75.00	\$75.00	

Department	Category	Fee Description	Effective January 1, 2014	Effective January 1, 2015	Notes
Planning	Applications	Zoning Change	\$500	\$550	
Planning	Applications	Minor Variance	\$300	\$325	
Planning	Refunds	Application Submitted-no work started	80%	80%	
Planning	Refunds	Application Submitted-surrounding property owner list created	60%	60%	
Planning	Refunds	Application Submitted-surrounding property owner list created,application circulated for agency comment	40%	40%	
Planning	Refunds	Any point after agency comment circulation	0%	0%	
Planning	Applications	Site Plan Control Agreement Application	\$315	\$350	
Planning	Deposit	Site Plan Control Agreement Deposit	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	
Planning	Deposit	Severance Agreement Deposit	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	
Planning	Grant-in-Lieu of Parkland	GIL of Parkland on Severances that create a new residential lot	\$1,250	\$1,500	increased as proposed starting in 2011
Planning	REA	Renewal Energy Projects - Municipal Consultation Costs	Actual Staff Costs + 15% Overhead (\$500 max for OH)	Actual Staff Costs + 15% Overhead (\$500 max for OH)	
Planning	REA	Renewable Energy Projects - Municipal Agreement Deposit	\$25,000 Deposit to Initiate Municipal Agreement + Additional Deposits as per the Agreement	\$25,000 Deposit to Initiate Municipal Agreement + Additional Deposits as per the Agreement	
Planning	REA	Renewable Energy Projects - Municipal Agreement Cost Recovery (Legal, Engineering, etc.)	Actual External Professional Costs + Actual Staff Costs + 15% Overhead (\$500 max for OH)	Actual External Professional Costs + Actual Staff Costs + 15% Overhead (\$500 max for OH)	
Planning	REA	Municipal Council Support Resolution Application		\$200	New fee, required for processing, reviewing and obtaining Council resolution for FIT/MicroFIT Council support resolutions effective in 2014 on approval of user fees
Innerkip Community Centre - contact Barb Kelso at 519-469-3449					
ICC	Hall	Hall Rental-Sun-Thurs/Fri, Sat Afternoon	\$175+HST	\$175+HST	2015 still to be reviewed by ICCBOM
ICC	Hall	Hall Rental-Fri, Sat Evening	\$400+HST	\$400+HST	
ICC	Hall	Hall Rental-40 Person Meeting	\$90+HST	\$90+HST	
ICC	Hall	Kitchen Use-Sun-Thurs/Fri,Sat Afternoon	\$90+HST	\$90+HST	
ICC	Hall	Kitchen Use-Fri,Sat Evening	\$90+HST	\$90+HST	
		Kitchen Use - 40 Person Meeting - Light Use	\$30+HST	\$30+HST	
ICC	Hall	Bar Association Fees	\$13/person/hr	\$13/person/hr	

2015 Proposed CLASSES OF PERMITS AND PERMIT FEES						
Unless otherwise noted all definitions of building classifications shall be as defined in the Ontario Building Code for Major Occupancies For temporary buildings (greater than 10m ²), alterations, additions, foundations and new buildings (greater than 10m ²). A minimum permit fee of \$105.00 is required for all permit applications.						
Construction - New Buildings, Additions, Mezzanines		Permit Fee (Per. Sq.Ft)	Permit Fee (Flat Fee)	2013/2014 Fees		Change from 2013/2014
				Permit Fee (Per. Sq.Ft)	Permit Fee (Flat Fee)	Actual % Actual \$
Group A Assembly Buildings & Group B Institutional Buildings & Group D Business/Personal Service & Group E Mercantile Buildings & Group F Industrial Buildings	New Construction, Additions, Renovations, Installation of Fire Alarm Systems (including Group C Buildings) and Finishes to Unfinished Space	\$0.55/sq ft or \$7.43/\$1000 Cost (Greater of the two)		\$0.25/sq ft or \$7.21/\$1000 Cost (Greater of the two)		3.00% \$0.00
	Public Pool (outdoor), Public Patio & Exterior Ramps		\$250.00		\$250.00	0.00% \$0.00
Group C Residential Buildings	New Townhouse & Semi Detached Unit (per unit)		\$1,400.00		\$1,250.00	12.00% \$150.00
	New Detached Unit		\$1,700.00		\$1,600.00	6.25% \$100.00
	Addition to Single/Semi/Town Units (without garage)		\$425.00		\$415.00	2.41% \$10.00
	Addition to Single/Semi/Town Units (with attached garage)		\$480.00		\$465.00	3.23% \$15.00
	Renovation to Single/Semi/Town Units		\$300.00		\$300.00	0.00% \$0.00
	Basement Finishes for Single/Semi/Town Units		\$200.00		\$200.00	0.00% \$0.00
	Sheds & Garages (New & Addition to)		\$205.00		\$200.00	2.50% \$5.00
	Decks & Covered Porches (unheated and unenclosed)		\$105.00		\$105.00	0.00% \$0.00
Other Residential Buildings (New Construction, Additions or Renovations)	\$0.87 / sq. ft.			\$0.85 / sq. ft.		2.40% \$0.02/sq.ft.
Farm Buildings	Agricultural Buildings	\$350.00 + \$0.10/sq ft		\$350.00 + \$0.10/sq ft		0.00% \$0.00
	Silo/Storage Bins		\$220.00		\$220.00	0.00% \$0.00
	Manure Storage (All Types)		\$500.00		\$500.00	0.00% \$0.00
Special Categories	Tents (Occupying an Area Greater than 600m ²)		\$250.00		\$250.00	0.00% \$0.00
	Temporary Buildings / Portables		\$475.00		\$475.00	0.00% \$0.00
	Change of Use		\$250.00		\$250.00	0.00% \$0.00
Miscellaneous	Fireplace/Wood Stove (each)		\$150.00		\$125.00	20.00% \$25.00
	Signs		\$105.00		New	
	Retaining Wall/Balcony Guard (per Linear Foot)	\$5.00 per linear ft		\$5.00 per linear ft		0.00% \$0.00
	Wind Turbines		\$2,500.00		\$2,500.00	0.00% \$0.00
	Solar Panel - Non-Residential		\$500.00		New/Change	
	Solar Panel - Residential		\$350.00	\$0.31 / sq ft	New/change	
	Designated Structures (other than listed above & Not including)		\$500.00		\$500.00	0.00% \$0.00
	Alternate Soutlion Application		\$350.00		\$350.00	0.00% \$0.00
	Pools (as defined under Bylaw # 2008-24, exampt from minimum fee)		\$100.00		\$100.00	0.00% \$0.00
	Re-inspection/Canceled Inspection Fee/ Requested inspection more than 4 years since last inspection (excluded from Minimum Permit Fee)		\$50.00		\$50.00	0.00% \$0.00
	Requested Inspection outside normal business hours		\$150.00		\$150.00	0.00% \$0.00
	Certificate of Permitted Use or Compliance (Building/Zoning/Site Plan)		\$50.00		\$50.00	0.00% \$0.00
	Mechanical Work	(When HVAC Work is not Undertaken with any Other Work Requiring a Building Permit)				
HVAC Permit (space affecting)		\$0.20 / sq ft		\$0.20 / sq ft		0.00% \$0.00
Sprinkler System			\$250.00		\$250.00	0.00% \$0.00
NFPA 96 Kitchen Hood Fan			\$250.00		\$250.00	0.00% \$0.00
Plumbing/Serviceing Work	(When Plumbing Work is not Undertaken with any Other Work Requiring a Building Permit)					
	Water & Sewer Connection		\$105.00		\$105.00	0.00% \$0.00
	Building Services (per Linear Foot)	\$0.50		\$0.50		0.00% \$0.00
Demo	Farm Buildings (Not Requiring A Permit)		\$0.00		\$0.00	0.00% \$0.00
	Major Building		\$150.00		\$150.00	0.00% \$0.00
	Minor Building (excluded from Minimum Permit Fee)		\$50.00		\$50.00	0.00% \$0.00

Builders Deposits			
	BUILDING	LOT GRADING	ENTRANCE CULVERTS
RESIDENTIAL TYPE			
Residential Units (New)	\$1,000.00	\$1,500.00	\$1,000.00
Residential Additions	\$250.00	\$0.00	\$0.00
Construction requiring a P.Eng Commitment	\$500.00	\$0.00	\$0.00
AGRICULTURAL TYPE			
New Barn	\$1,000.00	\$0.00	\$1,000.00 if required
Agricultural Buildings requiring P.Eng Commitment	\$500.00	\$0.00	\$1,000.00 if required
Manure Storage	\$500.00	\$0.00	\$1,000.00 if required
Commercial, Industrial, Institutional Types			
New Buildings, Additions, Alterations and Renovations	\$1,250.00	As determined by Site Plan Control or Minimum \$1,500.00	As determined by Site Plan Control or Minimum \$1,000.00

NOTE 1: The Public Works Manager shall determine the amount of the deposit required for work done on entrance culvert and ditches greater than 12 meters in length.
 NOTE 2: The township will return the paid deposit to the building permit applicant within 21 days of approved Final Inspection by Chief Building Official subject to Schedule

TAVISTOCK AND DISTRICT RECREATION CENTRE - ARENA**2013 & 2014 RATE SCHEDULE**Ice rates effective
July 2013

ARENA	Detail	2013 Rates	2014 Rates
Prime Time Ice Rental (<i>Hourly</i>)	5 pm to 10:30 pm Mon. to Fri. 8 am to 10:30 pm Sat. and Sun.,	* \$167	* \$172
Non Prime Time Ice Rental (<i>Hourly</i>)	All Other Times (hrly)	* \$107	* \$111
Minor Sports (Hockey & Figure Skating)	Prime Time Non Prime Time	* \$129 * \$103	* \$133 * \$106
Any Time Ice Rate (Spr / Sum)	Any day of the week any time of day (May, July, Aug)	* \$120	* \$125
\$10 Gap Ice Time	\$10/ person/ hrs (Only available for certain hr of day, Call for details)	* \$10	* \$10
Arena Floor (<i>Hourly</i>)	Non Ice Season, All Times (<i>50% of Prime Ice Rate</i>)	\$81.00	\$83.00
Arena Floor & Stands (<i>no ice Full day</i>)	Friday and Saturday (<i>daily 6:00 am to 3:00 am</i>) Sunday to Thursday (<i>daily 6:00 am to 3:00 am</i>)	\$675.00 \$335.00	\$685.00 \$340.00
Complete Facility (<i>no ice Full day</i>)	Friday and Saturday (<i>daily 6:00 am to 3:00 am</i>) Sunday to Thursday (<i>daily 6:00 am to 3:00 am</i>)	\$825.00 \$420.00	\$840.00 \$428.00
Dressing Rooms (<i>outside use</i>)	Daily Rental Rate	\$26.00	\$26.00
Setup & Removal Fees (daily)	If facility is not rented and you wish to reserve the hall for setup or removal. This rate cannot be confirmed until 2 weeks prior to rental.	\$160.00	\$165.00
Storage (yearly)	Paid annually (<i>Beginning of ice season</i>)	\$1.50	\$1.50
Public Skating	Pre School Public School Students & Adults Family Pass Public Skating flat rate in conjunction with renting Upper Hall	* Free * \$20 * \$3.00 * \$9.00 * \$40.00	* Free * \$2.00 * \$3.00 * \$9.00 * \$40.00
ARENA UP STAIRS			
Upper Hall (Includes \$20 for Bar & Kitchen)	Friday & Saturday (<i>Prime time</i>) (<i>daily 6:00 am to 3:00 am</i>) (New Years eve is Prime time) Sunday to Thursday (<i>Non Prime</i>) (<i>daily 6:00 am to 3:00 am</i>) (Boxing day is Non prime)	\$114.00 \$72.00	\$115.00 \$73.00
Hourly Upper Hall Bar & Kitchen (daily)	Hourly Rate (<i>Hall only, excluding Bar & Kitchen, any day</i>) All days (<i>In addition to Hrly Hall Rentals</i>)	\$20.00 \$20.00	\$30.00 \$20.00
Shuffle Board	Equipment Rental (per set per rental)	\$7.00	\$7.00
Clean up charge	At the discretion of staff on duty	\$65.00	\$65.00
Board Room (daily)	All days (<i>6:00 am to 3:00 am</i>)	\$35.00	\$35.00
CURLING CLUB			
Floor Area (<i>no ice Full day</i>)	Friday & Saturday (<i>daily 6:00 am to 3:00 am</i>) Sunday to Thursday (<i>daily 6:00 am to 3:00 am</i>)	\$170.00 \$85.00	\$175.00 \$85.00

-- * Rates take effect in July of previous year up to the end of the ice season in the spring of the year shown at top.

-- Upstairs hourly rentals are calculated from arrival time to end time, including cleanup time.

-- Regular user groups receive one free Board Room use per month; Minor Sports groups get 15 per year

-- All rates include H.S.T.

TAVISTOCK AND DISTRICT MEMORIAL HALL & PARKS**2013 & 2014 RATE SCHEDULE**

MEMORIAL HALL	Detail	2013 Rates	2014 Rates
Main Hall	Friday & Saturday (<i>Prime time</i>) (daily 6:00 am to 3:00 am) (New Years eve is Prime time)	\$490.00	\$500.00
	Sunday to Thursday (<i>Non Prime</i>) (daily 6:00 am to 3:00 am) (Boxing day is Non prime)	\$195.00	\$195.00
	Hourly Rate (<i>Hall only, excluding Bar & Kitchen, any day</i>)		
Upper Memorial Hall	Friday & Saturday (<i>Prime time</i>) (daily 6:00 am to 3:00 am) (New Years eve is Prime time)	\$90.00	\$90.00
	Sunday to Thursday (<i>Non Prime</i>) (daily 6:00 am to 3:00 am) (Boxing day is Non prime)	\$50.00	\$50.00
Setup & Removal Fees (daily rate)	If facility is not rented and you wish to reserve the hall for setup or removal. This rate cannot be confirmed until 2 weeks prior to rental.	\$72.00	\$73.00
Auction Sales (daily rate)	Weekday Auction Sales (setup and removal fees extra)	\$310.00	\$320.00
	Auction Sales of commercial nature (All Days)	\$1,175.00	\$1,200.00
Cleanup Charges (Hrly Rates) (Minimum charge of \$65 applies for all cleanup charges)	Minimum Cleanup charge rate, if required	\$72.00	\$74.00
	Additional cleanup charges, over the Minimum	\$31.00	\$32.00
	No confetti allowed or cleanup charge will apply	\$31.00	\$32.00
	No tape on wall or extra charge will apply	\$31.00	\$32.00
PARKS			
Recreation Hall Area (daily)	100 x 60 East side Rec Hall area	\$ 75.00	\$ 60.00
Picnic shelter (daily)	West side picnic area, (including hydro and Picnic tables)	\$ 55.00	\$ 60.00
Kitchen Area (daily)	Kitchen access (in addition to other rentals)	\$ 20.00	\$ 20.00
Recreation Hall Area (hourly)	When booking hourly use of the Recreation Hall area	\$ 30.00	\$ 25.00
Green / Open space (daily)	Green / Open space (camping or sporting activities)	\$ 70.00	\$ 70.00
Pavilion Complete facility (daily)	Pavilion (Complete facility, when have a sale SOP)	\$ 300.00	\$ 200.00
Entire Park (daily)	Entire park (exclusive use of park no SOP)	\$ 200.00	\$ 200.00
Agricultural Pavilion (daily)	Agricultural Pavilion, (hydro included on request)	\$ 40.00	\$ 40.00
Pavilion push button lights	When booked in addition to other facility rentals	N/C	N/C
Pavilion lights	Key for lighting controls panel (available with other daily rental)	\$ 10.00	On Request
Hydro Pavilion outlets	To have additional hydro outlets turned on	\$ 10.00	On Request
Dumping Station (seasonal)	Key holder for individual seasonal use of dumping station	\$ 35.00	\$ 25.00
Ball Diamond	Bookings and Playing surface maintenance done by Minor Ball	Minor Ball	Minor Ball

-- Hall New Years eve rate is Prime time, Boxing Day rate is Non prime.

-- All rates include H.S.T.

-- SOP = Specil Occasions Permit, (Liquor Licence)

2013 Local Municipality Comparisons

\$200,000 Assessment

Municipality	Local		County		Education		Total		2013 OMPF		2014 OMPF		Local OMPF Change	
	Rate	\$	Rate	\$	Rate	\$	Rate	\$	Local	County	Local	County	\$	%
Perth East	0.00398124	\$796	0.00275390	\$551	0.00212000	\$424	0.00885514	\$1,771	\$3,170,700	\$3,977,800	\$2,704,700	\$3,381,200	\$466,000	14.70%
BB	0.00401174	\$802	0.00445885	\$892	0.00212000	\$424	0.01059059	\$2,118	\$979,900	\$0	\$833,000	\$0	\$146,900	14.99%
SWOX	0.00406788	\$814	0.00445885	\$892	0.00212000	\$424	0.01064673	\$2,129	\$1,312,800	\$0	\$1,125,100	\$0	\$187,700	14.30%
EZT	0.00454761	\$910	0.00445885	\$892	0.00212000	\$424	0.01112646	\$2,225	\$1,373,500	\$0	\$1,167,500	\$0	\$206,000	15.00%
Zorra	0.00455602	\$911	0.00445885	\$892	0.00212000	\$424	0.01113487	\$2,227	\$2,176,500	\$0	\$1,850,100	\$0	\$326,400	15.00%
Norwich	0.00558379	\$1,117	0.00445885	\$892	0.00212000	\$424	0.01216264	\$2,433	\$1,593,400	\$0	\$1,370,400	\$0	\$223,000	14.00%
Woodstock*	0.00905044	\$1,810	0.00407870	\$816	0.00212000	\$424	0.01524914	\$3,050	\$126,200	\$0	\$107,300	\$0	\$18,900	14.98%
Tillsonburg	0.00875611	\$1,751	0.00445885	\$892	0.00212000	\$424	0.01533496	\$3,067	\$194,100	\$0	\$165,000	\$0	\$29,100	14.99%
Ingersoll	0.00922203	\$1,844	0.00445885	\$892	0.00212000	\$424	0.01580088	\$3,160	\$791,100	\$0	\$672,500	\$0	\$118,600	14.99%