

STAFF REPORT

Report #CAO2014-10

To: His Worship the Mayor and Members of Council

From: Jeff Carswell, Chief Administrative Officer

Re: 2014 Budget – Report #3

Date: February 28, 2014

Background:

This is the third report of several related to development of the 2014 -2018 Capital Forecast and 2014 Operating Budget. This report provides detailed information on the projected 2014 Operating Budget for all departments.

Discussion:

The following reports are attached.

- Operating Budget Department Summary – this report provides a high level summary of the operating budget changes for 2014
- Detailed Operating Budget – this report provides a line by line view of the operating budget. Where there are significant changes, notes have been added for explanation.
- 2014 Levy Summary – this report illustrates the draft Levy Change in a couple of different views. It provides a high level summary of “why” is the levy up \$470,120

As already reported to Council in earlier budget reports, 2014 will be a challenging year for the levy increase. As you can see from the Levy Summary, \$298,455 or 7.94% of the increase can be attributed to the OMPF Cut and OPP Increase. This leaves very little room for increases in other services or programs.

The operating budget put forward maintains the services and programs generally at the same level they have been provided in the past. There are not any significant additions or improvements, nor are there any significant reductions. While 2014 is starting out a very challenging winter season, there isn't a significant increase in the winter control budget proposed, as this is hopefully an anomaly and not a long-term trend. While winter control

is showing an increase, some of the increase is just wages and equipment time being moved into this area from other activities.

There may be the opportunity to further “refine” both the operating budget and capital budget for 2014 which may bring the levy increase down a bit, but based on the initial review there could be some impacts on service and programs. I would also be concerned that any significant reduction will only push the current funding challenges to future years.

Based on discussions with other rural Townships in the area in order to maintain services, initial levy increases in the range of 10 – 15% are quite common this year. Whether increases of this magnitude are approved is yet to be seen.

Future reports will provide additional information on the overall tax levy, which will include the County and Education Levy. It is anticipated the County and Education Levy may provide some buffer for the overall levy impact.

Recommendation:

1. None at this time. For Council consideration and comment.

Report prepared
and submitted by:



Jeff Carswell, AMCT
Chief Administrative Officer

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	\$ Change	% Change	Notes
Operating Budget Department Summary							
Non Departmental	(\$1,732,036)	(\$1,685,625)	(\$1,467,625)	(\$1,486,225)	\$199,400	-11.83%	OMPF \$206,000
Council	\$128,609	\$134,200	\$133,950	\$133,800	(\$400)	-0.30%	
General Admin Staff	\$419,972	\$426,250	\$419,750	\$419,750	(\$6,500)	-1.52%	
Hickson Office	\$18,984	\$19,200	\$19,700	\$19,700	\$500	2.60%	
90 Loveys Street Property	\$26,811	\$3,000	\$6,400	\$6,400	\$3,400	113.33%	
Former Tav PUC Office	(\$1,402)	(\$1,150)	(\$1,100)	(\$1,100)	\$50	-4.35%	
General Admin	\$148,695	\$147,350	\$177,100	\$169,100	\$21,750	14.76%	
Canine Control	\$3,301	(\$5,050)	\$11,750	\$9,000	\$14,050	-278.22%	
Livestock Claims	\$0	\$0	\$1,000	\$1,000	\$1,000		
Fenceviewers	\$0	\$0	\$0	\$0	\$0		
Crossing Guards	\$28,148	\$28,400	\$29,200	\$29,200	\$800	2.82%	
12th Line Baptist Cemetery	\$600	\$625	\$625	\$625	\$0	0.00%	
Vandecar Cemetery	\$450	\$475	\$475	\$475	\$0	0.00%	
17th Line Evangelical Cemetery	\$475	\$500	\$500	\$500	\$0	0.00%	
Brickyard Cemetery Donation	\$0	\$0	\$500	\$500	\$500		
Seniors Picnic	\$1,232	\$1,500	\$1,500	\$1,500	\$0	0.00%	
Planning & Zoning	(\$3,519)	(\$550)	(\$1,000)	(\$1,000)	(\$450)	81.82%	
Economic Development	\$25,000	\$25,000	\$25,000	\$25,000	\$0	0.00%	
General Admin Total	\$797,356	\$779,750	\$825,350	\$814,450	\$34,700	4.45%	
Hickson Park	\$16,681	\$17,500	\$18,100	\$18,100	\$600	3.43%	
Innerkip Park	\$30,966	\$33,400	\$32,900	\$32,900	(\$500)	-1.50%	
Innerkip Estates Park	\$1,375	\$3,000	\$3,000	\$2,500	(\$500)	-16.67%	
Tavistock Park	\$35,948	\$29,800	\$31,420	\$31,420	\$1,620	5.44%	
Tavistock Bender Park	\$1,297	\$2,087	\$1,995	\$1,995	(\$92)	-4.41%	
Tavistock Memorial Hall	\$20,744	\$26,770	\$29,370	\$29,370	\$2,600	9.71%	
Parks General	\$4,244	\$24,700	\$24,400	\$24,650	(\$50)	-0.20%	
Innerkip Community Centre	\$11,156	\$12,700	\$14,550	\$14,550	\$1,850	14.57%	
TDRC	\$36,032	\$10,710	\$39,860	\$39,860	\$29,150	272.18%	
Recreation Total	\$158,443	\$160,667	\$195,595	\$195,345	\$34,678	21.58%	
Police Services Board	\$10,629	\$13,300	\$13,300	\$13,300	\$0	0.00%	
Police	\$1,135,272	\$1,144,510	\$1,236,965	\$1,236,965	\$92,455	8.08%	
Police Total	\$1,145,901	\$1,157,810	\$1,250,265	\$1,250,265	\$92,455	7.99%	
Corporate Services Total	\$2,101,700	\$2,098,227	\$2,271,210	\$2,260,060	\$161,833	7.71%	
Hickson Fire	\$177,521	\$170,600	\$174,150	\$175,150	\$4,550	2.67%	
Innerkip Fire	\$112,869	\$134,200	\$138,950	\$135,950	\$1,750	1.30%	
Tavistock Fire	\$150,940	\$153,975	\$161,975	\$162,075	\$8,100	5.26%	
Township Fire	\$121,464	\$149,750	\$153,400	\$147,700	(\$2,050)	-1.37%	
CEMC	\$21,686	\$32,550	\$32,900	\$18,550	(\$14,000)	-43.01%	
By-law	\$20,032	\$20,225	\$20,250	\$21,850	\$1,625	8.03%	
Protective Services Total	\$604,512	\$661,300	\$681,625	\$661,275	(\$25)	0.00%	
Roads General	\$399,483	\$344,000	\$361,300	\$300,500	(\$43,500)	-12.65%	
Roads - Facilities	\$53,772	\$47,600	\$51,350	\$55,650	\$8,050	16.91%	
Roads Maintenance	\$538,997	\$674,900	\$701,900	\$728,875	\$53,975	8.00%	
Roads Winter	\$248,214	\$187,625	\$200,125	\$233,750	\$46,125	24.58%	
Sidewalks	\$21,240	\$25,000	\$25,000	\$25,000	\$0	0.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	\$ Change	% Change	Notes
Leaf & Yard Waste	\$1	\$0	\$0	\$0	\$0		
Streetlights	\$55,955	\$42,500	\$45,500	\$45,500	\$3,000	7.06%	
Building	\$51,768	\$75,100	\$77,000	\$94,600	\$19,500	25.97%	
Municipal Drainage	\$23,583	\$16,975	\$16,975	\$19,175	\$2,200	12.96%	
Tile Drainage	(\$75)	\$400	\$400	\$400	\$0	0.00%	
Roads Total	\$1,392,938	\$1,414,100	\$1,479,550	\$1,503,450	\$89,350	6.32%	
Total All Departments	\$2,367,114	\$2,488,002	\$2,964,760	\$2,938,560	\$450,558	18.11%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
Operating Budget							
Taxation Levy							
Taxation:							
11-000-001-0120 Residential/Farm(RT)	(\$2,527,343)	(\$2,527,204)					
11-000-001-0122 Residential Farmland Awa	\$0	(\$145)					
11-000-001-0130 Multi-Residential (MT)	(\$73,330)	(\$73,330)					
11-000-001-0140 Commercial(CT)	(\$319,615)	(\$322,348)					
11-000-001-0141 Commercial - Vacant Units	(\$2,876)	(\$2,876)					
11-000-001-0142 Commercial - Vacant Land	(\$3,571)	(\$3,571)					
11-000-001-0150 Industrial(IT)	(\$49,823)	(\$48,191)					
11-000-001-0151 Industrial - Vacant Units/E	(\$830)	(\$830)					
11-000-001-0152 Industrial - Vacant Land (I	(\$334)	(\$334)					
11-000-001-0155 Large Industrial (LT)	(\$82,884)	(\$82,884)					
11-000-001-0160 Farmland(FT)	(\$455,326)	(\$455,328)					
11-000-001-0170 Managed Forest(TT)	(\$399)	(\$399)					
11-000-001-0180 Pipe-line (PT)	(\$234,546)	(\$234,546)					
11-000-001-0190 Commercial New Construc	(\$1,573)	(\$1,573)					
11-000-001-0193 Industrial New Constructio	(\$3,306)	(\$3,306)					
11-000-001-0210 Bill 79 Capped	\$0	\$0	\$0	\$0	\$0		
Total Taxation	(\$3,755,756)	(\$3,756,865)	\$0	\$0	\$3,756,865	-100.00%	
Total Taxation	(\$3,755,756)	(\$3,756,865)	\$0	\$0	\$3,756,865	-100.00%	
General Government (Non-Departmental)							
Surplus/Deficit from Prior Year:							
11-000-000-0000 Surplus/Deficit from Prior Y	(\$114,525)	(\$110,000)	\$0	\$80,000	\$190,000	-172.73%	Projected 2013 Deficit, Funded from TS
Total Surplus/Deficit from Prior Year	(\$114,525)	(\$110,000)	\$0	\$80,000	\$190,000	-172.73%	
Supplementals/WO Taxation:							
11-000-002-0120 Residential/Farm (RT)	(\$31,989)	(\$25,000)	(\$25,000)	(\$25,000)	\$0	0.00%	
11-000-002-0130 Multi-Residential (MT)	(\$38,526)	\$0	\$0	\$0	\$0		
11-000-002-0140 Commercial (CT)	(\$941)	\$0	\$0	\$0	\$0		
11-000-002-0151 Industrial - Vacant Units/E	\$0	\$0	\$0	\$0	\$0		
11-000-002-0155 Large Industrial (LT)	\$0	\$0	\$0	\$0	\$0		
11-000-002-0160 Farmland (FT)	(\$795)	\$0	\$0	\$0	\$0		
11-000-002-0180 Pipeline (PT)	(\$886)	\$0	\$0	\$0	\$0		
11-000-002-0190 Commercial New Construc	(\$7,749)	\$0	\$0	\$0	\$0		
11-000-002-0193 Industrial New Constructio	\$0	\$0	\$0	\$0	\$0		

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
11-000-002-0210 Bill 79 Capped	\$0	\$0	\$0	\$0	\$0		
11-000-003-0120 Residential/Farm (RT)	\$15,768	\$20,000	\$25,000	\$20,000	\$0	0.00%	
11-000-003-0140 Commercial (CT)	\$5,841	\$0	\$0	\$0	\$0		
11-000-003-0150 Industrial (IT)	\$1,659	\$0	\$0	\$130,000	\$130,000		Industrial Write-off
11-000-003-0151 Industrial - Vacant Units/E	\$0	\$0	\$0	\$0	\$0		
11-000-003-0160 Farmland (FT)	(\$2,349)	\$0	\$0	\$0	\$0		
11-000-003-0210 Bill 79 Capped	\$0	\$0	\$0	\$0	\$0		
Total Supplementals/WO Taxation	(\$59,967)	(\$5,000)	\$0	\$125,000	\$130,000	-2600.00%	
Payments in Lieu:							
11-000-005-0211 Canada Post	(\$3,809)	(\$3,800)	(\$3,800)	(\$3,800)	\$0	0.00%	
11-000-005-0221 Railways	(\$5,378)	(\$5,200)	(\$5,200)	(\$5,400)	(\$200)	3.85%	
11-000-005-0231 Tax Assistance Act	(\$10,595)	(\$9,400)	(\$9,400)	(\$11,000)	(\$1,600)	17.02%	
11-000-005-0242 Ontario Hydro	(\$123)	(\$125)	(\$125)	(\$125)	\$0	0.00%	
11-000-005-0243 LCBO	(\$2,439)	(\$2,600)	(\$2,600)	(\$2,500)	\$100	-3.85%	
11-000-005-0261 Other Mun Enterprises(PU)	(\$1,860)	(\$2,100)	(\$2,100)	(\$14,000)	(\$11,900)	566.67%	Tavistock Lagoon Assessment Added
Total Payments in Lieu	(\$24,204)	(\$23,225)	(\$23,225)	(\$36,825)	(\$13,600)	58.56%	
Ontario Grants:							
11-000-006-0330 Non-specific Ontario Grant	(\$1,373,500)	(\$1,373,500)	(\$1,167,500)	(\$1,167,500)	\$206,000	-15.00%	OMPF Down
11-000-006-0331 Specific Grants & Revenue	(\$24,410)	(\$21,260)	\$0	\$0	\$21,260	-100.00%	2013 was AMP Grant
Total Ontario Grants	(\$1,397,910)	(\$1,394,760)	(\$1,167,500)	(\$1,167,500)	\$227,260	-16.29%	
City of Woodstock - Bndry Adj:							
11-000-007-0330 City of Woodstock - Ongoi	(\$115,771)	(\$115,500)	(\$115,500)	(\$115,500)	\$0	0.00%	
Total City of Woodstock - Bndry Adj	(\$115,771)	(\$115,500)	(\$115,500)	(\$115,500)	\$0	0.00%	
Other Grants & Gas Tax:							
11-000-007-0331 Other Grants & Gas Tax	(\$234,024)	(\$225,461)	(\$197,000)	(\$197,000)	\$28,461	-12.62%	Decreased due to new Fed Agr
Total Other Grants & Gas Tax	(\$234,024)	(\$225,461)	(\$197,000)	(\$197,000)	\$28,461	-12.62%	
General Revenue:							
11-000-021-0513 Misc Revenue	(\$4,784)	(\$7,500)	(\$5,000)	(\$5,000)	\$2,500	-33.33%	
11-000-021-0911 Penalty & Interest - Taxes	(\$66,749)	(\$70,000)	(\$70,000)	(\$70,000)	\$0	0.00%	
11-000-021-0921 Investment Income Drains	\$0	(\$2,500)	(\$2,500)	(\$2,500)	\$0	0.00%	
11-000-021-0922 Investment Income - Bank	(\$28,491)	(\$40,000)	(\$35,000)	(\$35,000)	\$5,000	-12.50%	Bank Interest
11-000-021-0924 Interest Income - ETPC	(\$55,100)	(\$55,100)	(\$55,100)	(\$55,100)	\$0	0.00%	
11-000-021-0925 Dividend Income - ETPC	\$0	\$0	\$0	\$0	\$0		
11-000-021-0949 Sale of Municipal Property	\$0	\$0	\$0	\$0	\$0		
11-000-021-0952 Contribution from Reserve	\$0	\$0	\$0	(\$210,000)	(\$210,000)		From TS re: Deficit & Industrial WO
Total General Revenue	(\$155,124)	(\$175,100)	(\$167,600)	(\$377,600)	(\$202,500)	115.65%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
General Expenditures:							
11-000-121-2910 Misc Expense	\$1,128	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-000-121-3310 Professional Services	\$2,500	\$0	\$0	\$0	\$0		
11-000-121-4110 Bank Charges	\$2,717	\$2,600	\$2,700	\$2,700	\$100	3.85%	
11-000-121-4510 Tax Writeoffs - Township	(\$3)	\$0	\$0	\$0	\$0		
11-000-121-4511 Bill 79 Related Tax Adjustr	\$0	\$0	\$0	\$0	\$0		
11-000-121-4560 Tax Writeoffs - Penalty & Ir	\$0	\$0	\$0	\$0	\$0		
11-000-121-5391 Appropriation to Reserve	\$361,247	\$356,721	\$197,000	\$197,000	(\$159,721)	-44.77%	Just Gas Tax, 2013 incl. other items
11-000-121-6110 Grants	\$500	\$2,000	\$500	\$500	(\$1,500)	-75.00%	
11-000-121-6120 Donations	\$1,400	\$600	\$1,500	\$1,500	\$900	150.00%	
Total General Expenditures	\$369,489	\$363,421	\$203,200	\$203,200	(\$160,221)	-44.09%	
Total General Government	(\$1,732,036)	(\$1,685,625)	(\$1,467,625)	(\$1,486,225)	\$199,400	-11.83%	
Corporate Services							
General Administration							
Council:							
11-111-111-1120 Council Wages - Taxable	\$70,871	\$72,000	\$72,000	\$72,000	\$0	0.00%	
11-111-111-1121 Council Wages - Tax Exem	\$35,436	\$36,000	\$36,000	\$36,000	\$0	0.00%	
11-111-111-1210 Other Payroll Costs	\$3,361	\$3,400	\$3,500	\$3,500	\$100	2.94%	
11-111-111-3110 Travel/Meals/Conference/S	\$14,852	\$18,000	\$18,000	\$18,000	\$0	0.00%	
11-111-111-3120 Training & Staff Developm	\$0	\$0	\$0	\$0	\$0		
11-111-111-3260 Telecommunications	\$550	\$750	\$650	\$500	(\$250)	-33.33%	
11-111-111-3290 Print, Advertising & Promo	\$479	\$750	\$500	\$500	(\$250)	-33.33%	
11-111-111-3450 Office Equipment Maint/Le	\$0	\$0	\$0	\$0	\$0		
11-111-111-3455 Christmas Gift Certificate F	\$3,060	\$3,300	\$3,300	\$3,300	\$0	0.00%	
11-111-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-111-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
11-111-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total Council	\$128,609	\$134,200	\$133,950	\$133,800	(\$400)	-0.30%	
Administration Staff:							
11-123-121-1110 Distributed Salaries & Waç	\$265,491	\$285,000	\$280,000	\$280,000	(\$5,000)	-1.75%	
11-123-121-1130 Part-time Salaries & Wage	\$81	\$0	\$0	\$0	\$0		
11-123-121-1150 Vacation, Sick, Stats, Holic	\$50,146	\$46,000	\$46,000	\$46,000	\$0	0.00%	
11-123-121-1190 Other Payroll Costs	\$0	\$0	\$0	\$0	\$0		
11-123-121-1210 Overhead	\$93,523	\$85,000	\$83,000	\$83,000	(\$2,000)	-2.35%	
11-123-121-3110 Travel/Meals/Conference/S	\$7,607	\$7,000	\$7,500	\$7,500	\$500	7.14%	
11-123-121-3120 Training & Staff Developm	\$1,361	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-123-121-3170 Memberships & Publicator	\$1,763	\$1,750	\$1,750	\$1,750	\$0	0.00%	
Total Administration Staff	\$419,972	\$426,250	\$419,750	\$419,750	(\$6,500)	-1.52%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
Township Office - Hickson:							
11-181-121-3420 Building Maintenance	\$7,937	\$9,000	\$9,000	\$9,000	\$0	0.00%	
11-181-121-3430 Grounds Maintenance	\$2,575	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-181-121-3610 Electrical Power	\$6,700	\$6,000	\$6,500	\$6,500	\$500	8.33%	
11-181-121-3630 Natural Gas	\$1,055	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-181-121-3810 Insurance & Licences	\$717	\$700	\$700	\$700	\$0	0.00%	
11-181-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-181-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
11-181-430-5170 Construction	\$0	\$0	\$0	\$0	\$0		
11-181-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total Township Office - Hickson	\$18,984	\$19,200	\$19,700	\$19,700	\$500	2.60%	
89 Loveys Street:							
11-182-021-0574 Facility Rental	(\$1,200)	(\$1,500)	\$0	\$0	\$1,500	-100.00%	
11-182-121-1110 Distributed Salaries & Wage	\$9,941	\$0	\$0	\$0	\$0		
11-182-121-1210 Overhead	\$3,093	\$0	\$0	\$0	\$0		
11-182-121-3420 Building Maintenance	\$418	\$1,500	\$1,000	\$1,000	(\$500)	-33.33%	
11-182-121-3430 Grounds Maintenance	\$236	\$1,500	\$1,000	\$1,000	(\$500)	-33.33%	
11-182-121-3510 Equipment Rentals - Owne	\$9,870	\$0	\$0	\$0	\$0		
11-182-121-3610 Electrical Power	\$1,541	\$1,000	\$1,500	\$1,500	\$500	50.00%	
11-182-121-3810 Insurance & Licences	\$2,912	\$500	\$2,900	\$2,900	\$2,400	480.00%	
11-182-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
11-182-430-5170 Construction	\$0	\$0	\$0	\$0	\$0		
11-182-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total 89 Loveys Street	\$26,811	\$3,000	\$6,400	\$6,400	\$3,400	113.33%	
Former PUC Office:							
11-183-021-0574 Facility Rentals	(\$6,530)	(\$6,600)	(\$6,800)	(\$6,800)	(\$200)	3.03%	
11-183-121-3420 Building Maintenance	\$1,531	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-183-121-3430 Grounds Maintenance	\$515	\$500	\$500	\$500	\$0	0.00%	
11-183-121-3610 Electrical Power	\$1,241	\$1,750	\$1,750	\$1,750	\$0	0.00%	
11-183-121-3620 Water	\$573	\$500	\$600	\$600	\$100	20.00%	
11-183-121-3625 Sewer	\$481	\$350	\$500	\$500	\$150	42.86%	
11-183-121-3630 Natural Gas	\$704	\$750	\$750	\$750	\$0	0.00%	
11-183-121-3810 Insurance	\$83	\$100	\$100	\$100	\$0	0.00%	
11-183-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-183-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
11-183-430-5170 Construction	\$0	\$0	\$0	\$0	\$0		
11-183-430-5390 Contribution to Reserve	\$0	\$0	\$0	\$0	\$0		
Total Former PUC Office	(\$1,402)	(\$1,150)	(\$1,100)	(\$1,100)	\$50	-4.35%	
General Administration:							
11-191-021-0511 Tax Certificates	(\$7,825)	(\$7,500)	(\$7,500)	(\$7,500)	\$0	0.00%	
11-191-021-0513 Misc. Revenue	(\$1,311)	(\$4,000)	(\$2,000)	(\$4,000)	\$0	0.00%	
11-191-021-0514 Waste Management Service	(\$3,462)	(\$3,500)	(\$3,500)	(\$3,500)	\$0	0.00%	
11-191-021-0575 Criminal Record Check Fee	(\$2,050)	(\$2,000)	(\$2,000)	(\$2,000)	\$0	0.00%	
11-191-021-0722 Lottery Licences	(\$264)	(\$250)	(\$250)	(\$250)	\$0	0.00%	
11-191-021-0763 Sale of Maps, Copies, Fax,	(\$115)	(\$500)	(\$150)	(\$150)	\$350	-70.00%	
11-191-021-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
11-191-121-2380 Departmental Equipment	\$1,106	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-191-121-2610 Office Supplies	\$4,595	\$8,000	\$8,000	\$8,000	\$0	0.00%	
11-191-121-3170 Memberships & Publication	\$115	\$350	\$250	\$250	(\$100)	-28.57%	
11-191-121-3210 Postage & Courier	\$7,758	\$7,000	\$8,500	\$8,500	\$1,500	21.43%	
11-191-121-3260 Telecommunications	\$2,613	\$2,750	\$2,750	\$2,750	\$0	0.00%	
11-191-121-3290 Print, Advertising & Promo	\$7,348	\$6,000	\$7,000	\$7,000	\$1,000	16.67%	
11-191-121-3310 Professional Services	\$53,930	\$60,000	\$76,000	\$70,000	\$10,000	16.67%	Need to review further with Capital as
11-191-121-3450 Office Equipment Maintene	\$11,597	\$10,000	\$12,000	\$12,000	\$2,000	20.00%	more software is subscription based
11-191-121-3810 Insurance & Licences	\$68,516	\$65,000	\$70,000	\$70,000	\$5,000	7.69%	
11-191-126-0952 Contribution from Reserve	\$0	\$0	(\$15,000)	(\$15,000)	(\$15,000)		
11-191-126-1130 Part-time Salaries & Wage	\$143	\$0	\$3,000	\$3,000	\$3,000		
11-191-126-2610 Office Supplies	\$1,001	\$0	\$8,000	\$8,000	\$8,000		
11-191-126-3210 Postage & Courier	\$0	\$0	\$5,000	\$5,000	\$5,000		
11-191-126-3290 Print, Advertising & Promo	\$0	\$0	\$6,000	\$6,000	\$6,000		
11-191-126-5390 Appropriation to Reserve	\$5,000	\$5,000	\$0	\$0	(\$5,000)	-100.00%	
11-191-430-0513 Contribution from Others	\$0	\$0	\$0	\$0	\$0		
11-191-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-191-430-3310 Professional Services	\$0	\$0	\$0	\$0	\$0		
11-191-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
11-191-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total General Administration	\$148,695	\$147,350	\$177,100	\$169,100	\$21,750	14.76%	
Animal Control Services:							
11-281-021-0724 Dog Licences	(\$6,718)	(\$19,000)	\$0	\$0	\$19,000	-100.00%	
11-281-121-1131 Dog Licencing - Salaries &	\$0	\$1,000	\$0	\$0	(\$1,000)	-100.00%	
11-281-121-1132 Livestock Evaluations - Sa	\$100	\$500	\$0	\$0	(\$500)	-100.00%	
11-281-121-1133 Fence Viewers - Salaries &	\$0	\$200	\$0	\$0	(\$200)	-100.00%	
11-281-121-2610 Office Supplies	\$0	\$750	\$750	\$0	(\$750)	-100.00%	
11-281-121-2910 Misc. Expense	\$103	\$2,000	\$2,000	\$0	(\$2,000)	-100.00%	
11-281-121-3210 Postage & Courier	\$0	\$0	\$0	\$0	\$0		
11-281-121-3360 Animal Collection & Pound	\$9,566	\$8,500	\$9,000	\$9,000	\$500	5.88%	
11-281-121-3910 Livestock Claims	\$250	\$1,000	\$0	\$0	(\$1,000)	-100.00%	
Total Animal Control Services	\$3,301	(\$5,050)	\$11,750	\$9,000	\$14,050	-278.22%	Due to program change, some will be seeing \$20/\$40 decrease on Tag Fee
Livestock Claims:							
11-282-021-0724 OWDCP Revenue	\$0	\$0	(\$500)	(\$500)	(\$500)		
11-282-121-1132 Livestock Evaluations - Sa	\$0	\$0	\$500	\$500	\$500		
11-282-121-3910 Livestock Claims	\$0	\$0	\$1,000	\$1,000	\$1,000		
Total Animal Control Services	\$0	\$0	\$1,000	\$1,000	\$1,000		Moved from Animal Control due to Program Change

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
Fenceviewers:							
11-283-121-1133 Fence Viewers - Salaries &	\$0	\$0	\$0	\$0	\$0		So infrequent and small, no \$ budgeted
Total Animal Control Services	\$0	\$0	\$0	\$0	\$0		
Total General Administration	\$744,970	\$723,800	\$768,550	\$757,650	\$33,850	4.68%	
Parks & Facilities							
Hickson Park:							
11-751-021-0513 Misc. Revenue	(\$1,555)	\$0	\$0	\$0	\$0		
11-751-021-0574 Facility Rentals	\$0	\$0	\$0	\$0	\$0		
11-751-021-0852 Contribution from LRC & S	(\$1,400)	\$0	\$0	\$0	\$0		
11-751-121-2872 Grass Cutting	\$1,840	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-751-121-2875 Booth/Pavilion R & M	\$1,481	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-751-121-2876 Playground R & M	\$0	\$500	\$500	\$500	\$0	0.00%	
11-751-121-2877 Fencing R & M	\$1,300	\$500	\$500	\$500	\$0	0.00%	
11-751-121-2878 Floodlight R & M	\$0	\$500	\$500	\$500	\$0	0.00%	
11-751-121-2879 Grounds/Diamond R & M	\$1,495	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-751-121-2910 Misc. Expense	\$2,348	\$250	\$250	\$250	\$0	0.00%	
11-751-121-3260 Telecommunications	\$926	\$900	\$900	\$900	\$0	0.00%	
11-751-121-3436 Facility Maintenance Serv	\$1,000	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-751-121-3530 Garbage Container Rental	\$582	\$750	\$750	\$750	\$0	0.00%	
11-751-121-3610 Electrical Power	\$3,843	\$3,200	\$3,500	\$3,500	\$300	9.38%	
11-751-121-3810 Insurance & Licences	\$3,266	\$2,900	\$3,200	\$3,200	\$300	10.34%	
11-751-121-5390 Appropriation to Reserve	\$1,555	\$0	\$0	\$0	\$0		
11-751-430-0513 Contribution from Others	\$0	\$0	\$0	\$0	\$0		
11-751-430-0852 Contribution from LRC	\$0	\$0	\$0	\$0	\$0		
11-751-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-751-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
11-751-430-5170 Construction	\$0	\$0	\$0	\$0	\$0		
11-751-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total Hickson Park	\$16,681	\$17,500	\$18,100	\$18,100	\$600	3.43%	
Innerkip Park:							
11-752-021-0513 Misc. Revenue	\$0	\$0	\$0	\$0	\$0		
11-752-021-0574 Facility Rentals	(\$250)	\$0	\$0	\$0	\$0		
11-752-121-2872 Grass Cutting	\$3,900	\$5,000	\$5,000	\$5,000	\$0	0.00%	
11-752-121-2875 Booth/Pavilion R & M	\$1,851	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-752-121-2876 Playground R & M	\$451	\$750	\$750	\$750	\$0	0.00%	
11-752-121-2877 Fencing R & M	\$29	\$500	\$500	\$500	\$0	0.00%	
11-752-121-2878 Floodlight R & M	\$974	\$750	\$750	\$750	\$0	0.00%	
11-752-121-2879 Grounds/Diamond R & M	\$7,081	\$6,500	\$6,500	\$6,500	\$0	0.00%	
11-752-121-2910 Misc. Expense	\$1,140	\$750	\$750	\$750	\$0	0.00%	
11-752-121-3260 Telecommunications	\$874	\$950	\$950	\$950	\$0	0.00%	
11-752-121-3436 Facility Maintenance Serv	\$1,000	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-752-121-3530 Garbage Container Rental	\$752	\$1,500	\$1,200	\$1,200	(\$300)	-20.00%	
11-752-121-3610 Electrical Power	\$5,411	\$4,800	\$5,000	\$5,000	\$200	4.17%	
11-752-121-3620 Water	\$2,275	\$3,000	\$2,500	\$2,500	(\$500)	-16.67%	
11-752-121-3625 Sewer	\$2,461	\$2,800	\$2,500	\$2,500	(\$300)	-10.71%	
11-752-121-3810 Insurance & Licences	\$3,017	\$2,600	\$3,000	\$3,000	\$400	15.38%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
11-752-430-0513 Contribution from others	\$0	\$0	\$0	\$0	\$0		
11-752-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-752-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
11-752-430-5170 Construction	\$0	\$0	\$0	\$0	\$0		
11-752-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
11-752-430-9751 Unfunded Liability	\$0	\$0	\$0	\$0	\$0		
11-752-851-2370 Repairs - Parts & Labour	\$0	\$0	\$0	\$0	\$0		
Total Innerkip Park	\$30,966	\$33,400	\$32,900	\$32,900	(\$500)	-1.50%	
Tavistock Park:							
11-753-021-0574 Facility Rentals	(\$5,745)	(\$4,400)	(\$6,000)	(\$6,000)	(\$1,600)	36.36%	
11-753-121-2620 Cleaning Materials	\$1,201	\$0	\$600	\$600	\$600		
11-753-121-2872 Grass Cutting	\$2,214	\$3,200	\$3,000	\$3,000	(\$200)	-6.25%	
11-753-121-2875 Booth/Pavilion R & M	\$4,884	\$3,000	\$2,000	\$2,000	(\$1,000)	-33.33%	
11-753-121-2876 Playground R & M	\$0	\$700	\$800	\$800	\$100	14.29%	
11-753-121-2877 Fencing R & M	\$0	\$1,000	\$400	\$400	(\$600)	-60.00%	
11-753-121-2878 Floodlight R & M	\$0	\$150	\$200	\$200	\$50	33.33%	
11-753-121-2879 Grounds/Diamond R & M	\$8,325	\$6,200	\$5,500	\$5,500	(\$700)	-11.29%	
11-753-121-2910 Misc. Expense	\$44	\$0	\$0	\$0	\$0		
11-753-121-3410 Contracted Management S	\$11,049	\$10,000	\$13,000	\$13,000	\$3,000	30.00%	
11-753-121-3436 Facility Maintenance Serv	\$3,131	\$1,000	\$0	\$0	(\$1,000)	-100.00%	
11-753-121-3530 Garbage Container Rental	\$0	\$100	\$100	\$100	\$0	0.00%	
11-753-121-3610 Electrical Power	\$1,494	\$4,000	\$2,500	\$2,500	(\$1,500)	-37.50%	
11-753-121-3620 Water	\$1,500	\$0	\$720	\$720	\$720		
11-753-121-3630 Natural Gas	\$647	\$0	\$900	\$900	\$900		
11-753-121-3650 Floodlight Electrical Power	\$1,501	\$1,250	\$1,700	\$1,700	\$450	36.00%	
11-753-121-3810 Insurance & Licences	\$5,703	\$3,600	\$6,000	\$6,000	\$2,400	66.67%	
11-753-430-0513 Contribution from others	\$0	\$0	\$0	\$0	\$0		
11-753-430-0576 Donations	\$0	\$0	\$0	\$0	\$0		
11-753-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-753-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
11-753-430-5170 Construction	\$0	\$0	\$0	\$0	\$0		
11-753-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total Tavistock Park	\$35,948	\$29,800	\$31,420	\$31,420	\$1,620	5.44%	
Innerkip Estates Park:							
11-754-121-2872 Grass Cutting	\$1,375	\$2,500	\$2,500	\$2,000	(\$500)	-20.00%	
11-754-121-2910 Misc. Expense	\$0	\$500	\$500	\$500	\$0	0.00%	
Total Innerkip Estates Park	\$1,375	\$3,000	\$3,000	\$2,500	(\$500)	-16.67%	
Tavistock Memorial Hall:							
11-755-021-0513 Misc. Revenue	\$0	\$0	\$0	\$0	\$0		
11-755-021-0574 Facility Rentals	(\$23,188)	(\$24,500)	(\$23,000)	(\$23,000)	\$1,500	-6.12%	
11-755-121-2380 Departmental Equipment	\$60	\$200	\$250	\$250	\$50	25.00%	
11-755-121-2620 Cleaning Materials	\$801	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-755-121-2910 Miscellaneous Expense	\$229	\$350	\$350	\$350	\$0	0.00%	
11-755-121-3260 Telephone	\$610	\$620	\$660	\$660	\$40	6.45%	
11-755-121-3290 Print, Advertising and Pron	\$319	\$400	\$400	\$400	\$0	0.00%	
11-755-121-3410 Contracted Management S	\$22,224	\$25,000	\$24,000	\$24,000	(\$1,000)	-4.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
11-755-121-3420 Building Maintenance	\$1,201	\$5,200	\$5,500	\$5,500	\$300	5.77%	
11-755-121-3430 Grounds Maintenance	\$2,789	\$3,000	\$3,400	\$3,400	\$400	13.33%	
11-755-121-3530 Garbage Container Rental	\$2,171	\$2,100	\$2,350	\$2,350	\$250	11.90%	
11-755-121-3610 Electrical Power	\$5,987	\$5,300	\$6,300	\$6,300	\$1,000	18.87%	
11-755-121-3620 Water	\$640	\$625	\$650	\$650	\$25	4.00%	
11-755-121-3625 Sewer	\$563	\$575	\$610	\$610	\$35	6.09%	
11-755-121-3630 Natural Gas	\$2,328	\$2,600	\$2,600	\$2,600	\$0	0.00%	
11-755-121-3810 Insurance & Licences	\$4,010	\$4,300	\$4,300	\$4,300	\$0	0.00%	
11-755-430-0513 Contribution from Others	\$0	\$0	\$0	\$0	\$0		
11-755-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-755-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
11-755-430-5120 Capital - Building	\$0	\$0	\$0	\$0	\$0		
11-755-430-5170 Construction	\$0	\$0	\$0	\$0	\$0		
11-755-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total Tavistock Memorial Hall	\$20,744	\$26,770	\$29,370	\$29,370	\$2,600	9.71%	
Bender Subdivision Park:							
11-756-121-2872 Grass Cutting	\$621	\$1,000	\$900	\$900	(\$100)	-10.00%	
11-756-121-2910 Misc. Expense	\$87	\$400	\$400	\$400	\$0	0.00%	
11-756-121-3410 Contracted Management S	\$589	\$600	\$600	\$600	\$0	0.00%	
11-755-121-3810 Insurance & Licences		\$87	\$95	\$95			
Total Bender Subdivision Park	\$1,297	\$2,087	\$1,995	\$1,995	(\$92)	-4.41%	
Parks Administration:							
11-758-021-0513 Misc. Revenue	\$0	\$0	\$0	\$0	\$0		
11-758-021-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-758-121-1110 Distributed Salaries & Wa	\$0	\$20,000	\$20,000	\$20,000	\$0	0.00%	
11-758-121-2872 Grass Cutting - Optimist P	\$3,044	\$3,200	\$3,200	\$3,200	\$0	0.00%	
11-758-121-2910 Misc. Expense	\$0	\$250	\$0	\$250	\$0	0.00%	
11-758-121-3170 Memberships & Publicatio	\$600	\$550	\$600	\$600	\$50	9.09%	
11-758-121-6110 Grants	\$600	\$700	\$600	\$600	(\$100)	-14.29%	
11-758-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total Parks Administration	\$4,244	\$24,700	\$24,400	\$24,650	(\$50)	-0.20%	
Tavistock & District Recreation Centre:							
11-781-021-0513 Misc. Revenue	(\$279)	(\$3,000)	(\$1,300)	(\$1,300)	\$1,700	-56.67%	
11-781-021-0573 Arena Gate Receipts	(\$3,984)	(\$4,700)	(\$4,200)	(\$4,200)	\$500	-10.64%	
11-781-021-0781 Arena Rink Rentals	(\$310,457)	(\$321,000)	(\$315,000)	(\$315,000)	\$6,000	-1.87%	
11-781-021-0782 Upper Hall Rentals	(\$7,316)	(\$8,100)	(\$7,800)	(\$7,800)	\$300	-3.70%	
11-781-021-0783 Curling Club Agreement	(\$25,730)	(\$25,700)	(\$26,500)	(\$26,500)	(\$800)	3.11%	
11-781-021-0784 Arena Advertising	(\$11,476)	(\$11,700)	(\$11,600)	(\$11,600)	\$100	-0.85%	
11-781-021-0787 Board Room Rentals	(\$248)	(\$250)	(\$250)	(\$250)	\$0	0.00%	
11-781-021-0840 Late Payment Charges	\$0	\$0	\$0	\$0	\$0		
11-781-121-2310 Office Equipment	\$438	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-781-121-2380 Workshop Equipment and	\$448	\$400	\$450	\$450	\$50	12.50%	
11-781-121-2580 Consumable Paper Produc	\$1,422	\$1,800	\$1,800	\$1,800	\$0	0.00%	
11-781-121-2610 Office Supplies	\$916	\$900	\$1,000	\$1,000	\$100	11.11%	
11-781-121-2620 Cleaning Materials	\$1,632	\$1,500	\$1,600	\$1,600	\$100	6.67%	
11-781-121-2625 Cleaning Equipment	\$0	\$700	\$900	\$900	\$200	28.57%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
11-781-121-2910 Misc. Expense	\$172	\$200	\$200	\$200	\$0	0.00%	
11-781-121-3110 Travel/Meals/Conference/£	\$1,250	\$1,300	\$300	\$300	(\$1,000)	-76.92%	
11-781-121-3210 Postage & Courier	\$44	\$100	\$100	\$100	\$0	0.00%	
11-781-121-3260 Telecommunications	\$1,825	\$2,200	\$2,000	\$2,000	(\$200)	-9.09%	
11-781-121-3261 Pay Telephone	\$0	\$0	\$0	\$0	\$0		
11-781-121-3290 Print, Advertising & Promo	\$479	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-781-121-3410 Contracted Management S	\$215,363	\$218,000	\$218,500	\$218,500	\$500	0.23%	
11-781-121-3415 Refrigeration System R & I	\$17,554	\$8,000	\$9,500	\$9,500	\$1,500	18.75%	
11-781-121-3420 Building R & M	\$13,854	\$12,000	\$12,000	\$12,000	\$0	0.00%	
11-781-121-3430 Grounds R & M	\$2,775	\$3,000	\$4,500	\$4,500	\$1,500	50.00%	
11-781-121-3530 Garbage Container Rental	\$2,141	\$2,100	\$2,300	\$2,300	\$200	9.52%	
11-781-121-3610 Electrical Power	\$95,820	\$93,000	\$100,000	\$100,000	\$7,000	7.53%	
11-781-121-3620 Water	\$5,142	\$5,600	\$5,600	\$5,600	\$0	0.00%	
11-781-121-3625 Sewer	\$6,957	\$7,300	\$7,300	\$7,300	\$0	0.00%	
11-781-121-3630 Natural Gas	\$13,982	\$12,500	\$15,500	\$15,500	\$3,000	24.00%	
11-781-121-3810 Insurance & Licences	\$22,733	\$23,000	\$23,300	\$23,300	\$300	1.30%	
11-781-121-3830 Ice Making Supplies & Ser	\$5,706	\$5,300	\$5,900	\$5,900	\$600	11.32%	
11-781-121-3840 Ice Making Equipment	\$0	\$200	\$200	\$200	\$0	0.00%	
11-781-121-3850 Ice Making Equipment - R	\$105	\$200	\$200	\$200	\$0	0.00%	
11-782-021-0571 Concession Sales	(\$43,519)	(\$47,000)	(\$47,000)	(\$47,000)	\$0	0.00%	
11-782-121-2874 Concession - R & M	\$43	\$200	\$200	\$200	\$0	0.00%	
11-782-121-3280 Supplies for Resale	\$26,124	\$25,500	\$27,000	\$27,000	\$1,500	5.88%	
11-782-121-3285 Concession - Operating Ac	\$9,198	\$11,000	\$10,500	\$10,500	(\$500)	-4.55%	
11-783-021-0569 Vending Machine Revenue	(\$8,081)	(\$9,000)	(\$8,500)	(\$8,500)	\$500	-5.56%	
11-783-121-3280 Supplies for Resale	\$2,902	\$4,100	\$3,500	\$3,500	(\$600)	-14.63%	
11-784-021-0785 Pro Shop/Skate Sharpenin	\$0	(\$50)	(\$50)	(\$50)	\$0	0.00%	
11-784-121-2910 Misc. Expense	\$0	\$0	\$0	\$0	\$0		
11-786-021-0784 Zamboni Advertising	(\$3,699)	(\$3,650)	(\$3,650)	(\$3,650)	\$0	0.00%	
11-786-121-2370 Repairs - Parts & Labour	\$1,740	\$2,000	\$6,500	\$6,500	\$4,500	225.00%	Zamboni Maint
11-786-121-3630 Natural Gas	\$0	\$700	\$2,800	\$2,800	\$2,100	300.00%	
11-786-121-3810 Insurance & Licences	\$56	\$60	\$60	\$60	\$0	0.00%	
11-787-430-0513 Contribution from Others	\$0	\$0	\$0	\$0	\$0		
11-787-430-0952 Contribution from Reserve:	\$0	\$0	\$0	\$0	\$0		
11-787-430-5110 Capital - Equipment	\$0	\$0	\$0	\$0	\$0		
11-787-430-5120 Capital - Building Improven	\$0	\$0	\$0	\$0	\$0		
11-788-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-788-430-5410 Appropriation to Capital Cc	\$0	\$0	\$0	\$0	\$0		
Total Tavistock & District Recreation Centre	\$36,032	\$10,710	\$39,860	\$39,860	\$29,150	272.18%	Significant increase, but 2013 was the first year tax funds were budgeted for the TDRC
Innerkip Community Centre:							
11-761-021-0513 Misc. Revenue	\$0	\$0	\$0	\$0	\$0		
11-761-021-0571 Concession Sales (Bar)	\$0	\$0	\$0	\$0	\$0		
11-761-021-0574 Facility Rentals	(\$24,079)	(\$22,000)	(\$24,000)	(\$24,000)	(\$2,000)	9.09%	
11-761-121-2380 Departmental Equipment	\$0	\$100	\$100	\$100	\$0	0.00%	
11-761-121-2610 Office Supplies	\$33	\$100	\$100	\$100	\$0	0.00%	
11-761-121-2620 Cleaning Supplies	\$1,025	\$700	\$850	\$850	\$150	21.43%	
11-761-121-2910 Misc. Expense	\$107	\$500	\$500	\$500	\$0	0.00%	
11-761-121-3210 Postage & Courier	\$6	\$50	\$0	\$0	(\$50)	-100.00%	
11-761-121-3260 Telecommunications	\$1,060	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-761-121-3290 Print, Advertising and Pron	\$394	\$500	\$500	\$500	\$0	0.00%	
11-761-121-3410 Contracted Management S	\$8,901	\$8,500	\$9,000	\$9,000	\$500	5.88%	
11-761-121-3420 Building Maintenance Serv	\$2,241	\$5,000	\$5,000	\$5,000	\$0	0.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
11-761-121-3430 Grounds Maintenance Sen	\$2,534	\$1,750	\$2,500	\$2,500	\$750	42.86%	
11-761-121-3530 Garbage Container Rental	\$1,036	\$700	\$1,000	\$1,000	\$300	42.86%	
11-761-121-3610 Electrical Power	\$11,787	\$11,000	\$12,000	\$12,000	\$1,000	9.09%	
11-761-121-3620 Water	\$1,132	\$0	\$1,000	\$1,000	\$1,000		
11-761-121-3810 Insurance & Licences	\$4,979	\$4,800	\$5,000	\$5,000	\$200	4.17%	
11-761-430-0513 Contribution from Others	\$0	\$0	\$0	\$0	\$0		
11-761-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-761-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
11-761-430-5170 Construction	\$0	\$0	\$0	\$0	\$0		
11-761-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total Innerkip Community Centre	\$11,156	\$12,700	\$14,550	\$14,550	\$1,850	14.57%	Mainly utilities and decreased revenue
Total Parks & Facilities	\$158,444	\$160,667	\$195,595	\$195,345	\$34,678	21.58%	
Police							
Police Services Board:							
11-252-121-1120 PSB Wages - Taxable	\$4,589	\$5,000	\$5,000	\$5,000	\$0	0.00%	
11-252-121-1121 PSB Wages - Tax Exempt	\$2,295	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-252-121-1210 Other Payroll Costs	\$111	\$150	\$150	\$150	\$0	0.00%	
11-252-121-3110 Travel/Meals/Conference/€	\$2,747	\$4,500	\$4,500	\$4,500	\$0	0.00%	
11-252-121-3170 Memberships & Publicator	\$579	\$750	\$750	\$750	\$0	0.00%	
11-252-121-3290 Print, Advertising & Promo	\$107	\$200	\$200	\$200	\$0	0.00%	
11-252-121-3810 Insurance & Licences	\$201	\$200	\$200	\$200	\$0	0.00%	
Total Police Services Board	\$10,629	\$13,300	\$13,300	\$13,300	\$0	0.00%	
Police Costs:							
11-253-006-0331 Police Specific Grant	(\$30,000)	(\$30,000)	(\$30,000)	(\$30,000)	\$0	0.00%	
11-253-006-0332 RIDE Grant	\$0	(\$5,000)	(\$5,000)	(\$5,000)	\$0	0.00%	
11-253-021-0575 Criminal Record Check Fe	\$0	\$0	\$0	\$0	\$0		
11-253-021-0952 Transfer from Reserve	\$0	\$0	\$0	\$0	\$0		
11-253-121-2910 Misc Expense	\$0	\$0	\$0	\$0	\$0		
11-253-121-3410 Contracted Services (OPP)	\$1,142,932	\$1,167,510	\$1,259,965	\$1,259,965	\$92,455	7.92%	OPP Contract Estimate
11-253-121-3411 RIDE Program	\$7,200	\$0	\$0	\$0	\$0		
11-253-121-3420 Building Maintenance	\$3,771	\$4,000	\$4,000	\$4,000	\$0	0.00%	
11-253-121-3425 Facility Rental Expense	\$11,369	\$8,000	\$8,000	\$8,000	\$0	0.00%	
11-253-121-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total Police Costs	\$1,135,272	\$1,144,510	\$1,236,965	\$1,236,965	\$92,455	8.08%	
Oxford Community Police:							
11-254-121-3310 Professional Services	\$0	\$0	\$0	\$0	\$0		
Total Oxford Community Police	\$0	\$0	\$0	\$0	\$0		
Total Police	\$1,145,901	\$1,157,810	\$1,250,265	\$1,250,265	\$92,455	7.99%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
Miscellaneous							
Planning and Zoning:							
11-811-021-0581 Minor Variance & Zone Ch	(\$5,815)	(\$5,000)	(\$5,500)	(\$5,500)	(\$500)	10.00%	
11-811-121-2610 Office Supplies	\$0	\$100	\$100	\$100	\$0	0.00%	
11-811-121-3260 Telecommunications	\$395	\$350	\$400	\$400	\$50	14.29%	
11-811-121-3290 Print, Advertising & Promo	\$1,901	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-811-121-3310 Professional Services	\$0	\$2,000	\$2,000	\$2,000	\$0	0.00%	
Total Planning and Zoning	(\$3,519)	(\$550)	(\$1,000)	(\$1,000)	(\$450)	81.82%	
Economic Development:							
11-812-121-3310 Professional Services	\$0	\$25,000	\$25,000	\$25,000	\$0	0.00%	
11-812-121-5390 Transfer to Reserve	\$25,000	\$0	\$0	\$0	\$0		
Total Economic Development	\$25,000	\$25,000	\$25,000	\$25,000	\$0	0.00%	
12th Line Baptist Cemetery:							
11-581-121-2910 Misc. Expense	\$600	\$625	\$625	\$625	\$0	0.00%	
Total 12th Line Baptist Cemetery	\$600	\$625	\$625	\$625	\$0	0.00%	
Vandecar Cemetery:							
11-582-121-2910 Misc. Expense	\$450	\$475	\$475	\$475	\$0	0.00%	
Total Vandecar Cemetery	\$450	\$475	\$475	\$475	\$0	0.00%	
17th Line Evangelical:							
11-583-121-2910 Misc. Expense	\$475	\$500	\$500	\$500	\$0	0.00%	
Total 17th Line Evangelical	\$475	\$500	\$500	\$500	\$0	0.00%	
Brickyard Cemetery			\$500	\$500	\$500		
Seniors Picnic:							
11-631-121-2910 Misc. Expense	\$1,232	\$1,500	\$1,500	\$1,500	\$0	0.00%	
Total Seniors Picnic	\$1,232	\$1,500	\$1,500	\$1,500	\$0	0.00%	
Pheasant Program:							
11-891-021-0723 Pheasant Licences	(\$59)	(\$1,000)	\$0	\$0	\$1,000	-100.00%	reflects program discontinued
11-891-121-2910 Misc. Expense.	\$98	\$1,000	\$0	\$0	(\$1,000)	-100.00%	
11-891-121-9904 YE Surplus/Deficit	(\$39)	\$0	\$0	\$0	\$0		
Total Pheasant Program	\$0	\$0	\$0	\$0	\$0		

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
Crossing Guards:							
11-381-121-1130 Part-time Salaries & Wage	\$24,115	\$24,500	\$25,000	\$25,000	\$500	2.04%	
11-381-121-1150 Vacation, Sick, Stats	\$2,076	\$1,900	\$2,100	\$2,100	\$200	10.53%	
11-381-121-1210 Overhead	\$1,957	\$1,900	\$2,000	\$2,000	\$100	5.26%	
11-381-121-2910 Misc. Expense	\$0	\$100	\$100	\$100	\$0	0.00%	
Total Crossing Guards	\$28,148	\$28,400	\$29,200	\$29,200	\$800	2.82%	
Total Miscellaneous	\$52,386	\$55,950	\$56,800	\$56,800	\$850	1.52%	
Total Corporate Services	\$2,101,701	\$2,098,227	\$2,271,210	\$2,260,060	\$161,833	7.71%	
Fire & Protective Services							
Fire Department							
Hickson FD:							
11-211-021-0513 Miscellaneous Revenue	\$0	(\$5,000)	(\$5,000)	(\$2,500)	\$2,500	-50.00%	
11-211-021-0576 Donations	(\$12,010)	\$0	\$0	\$0	\$0		
11-211-121-1110 Distributed Salaries & Wage	\$0	\$0	\$0	\$0	\$0		
11-211-121-1130 Officer and Admin Wages	\$13,218	\$15,000	\$15,000	\$14,000	(\$1,000)	-6.67%	
11-211-121-1135 Salaries & Wages - Trainin	\$0	\$0	\$0	\$0	\$0		
11-211-121-1210 Other Payroll Costs	\$5,630	\$5,500	\$5,500	\$5,500	\$0	0.00%	
11-211-121-2330 Communications Equipment	\$1,184	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-211-121-2380 Departmental Equipment	\$11,184	\$7,500	\$8,000	\$8,000	\$500	6.67%	
11-211-121-2510 Uniforms	\$178	\$100	\$100	\$100	\$0	0.00%	
11-211-121-2610 Office Supplies	\$130	\$200	\$200	\$200	\$0	0.00%	
11-211-121-3110 Travel/Meals/Conference/€	\$196	\$500	\$500	\$500	\$0	0.00%	
11-211-121-3120 Training & Staff Developm	\$398	\$0	\$0	\$0	\$0		
11-211-121-3170 Memberships & Publicator	\$454	\$150	\$200	\$200	\$50	33.33%	
11-211-121-3210 Postage & Courier	\$214	\$100	\$100	\$100	\$0	0.00%	
11-211-121-3260 Telecommunications	\$2,279	\$1,800	\$2,000	\$2,000	\$200	11.11%	
11-211-121-3270 Alarm/Dispatch	\$5,293	\$5,800	\$5,800	\$5,800	\$0	0.00%	
11-211-121-3420 Building Maintenance	\$5,901	\$2,500	\$5,000	\$5,000	\$2,500	100.00%	
11-211-121-3430 Grounds Maintenance	\$2,277	\$1,750	\$1,750	\$1,750	\$0	0.00%	
11-211-121-3610 Electrical Power	\$2,430	\$2,300	\$2,300	\$2,300	\$0	0.00%	
11-211-121-3630 Natural Gas	\$1,281	\$1,200	\$1,200	\$1,200	\$0	0.00%	
11-211-121-3810 Insurance & Licences	\$4,790	\$4,200	\$4,500	\$4,500	\$300	7.14%	
11-211-121-5390 Appropriation to Reserve	\$12,010	\$0	\$0	\$0	\$0		
Total Hickson FD	\$57,037	\$46,100	\$49,650	\$51,150	\$5,050	10.95%	
Incident Response:							
11-211-123-1130 Incident Response Wages	\$61,990	\$65,000	\$65,000	\$65,000	\$0	0.00%	
11-211-123-2910 Misc Incident Expenses	\$26	\$0	\$0	\$0	\$0		
Total Incident Response	\$62,016	\$65,000	\$65,000	\$65,000	\$0	0.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
Training & Practices:							
11-211-124-1130 Practice Wages	\$22,352	\$22,000	\$22,000	\$22,000	\$0	0.00%	
11-211-124-1134 Mutual Aid Wages	\$311	\$750	\$750	\$750	\$0	0.00%	
11-211-124-1135 Training Wages	\$5,501	\$10,000	\$10,000	\$10,000	\$0	0.00%	
11-211-124-3110 Training Travel, Meals, Acc	\$1,639	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-211-124-3120 Training Courses, Instructo	\$2,347	\$5,000	\$5,000	\$5,000	\$0	0.00%	
Total Training & Practices	\$32,150	\$39,750	\$39,750	\$39,750	\$0	0.00%	
Fire Prevention:							
11-211-131-0513 Misc. Revenue (Smoke De	(\$15)	\$0	\$0	\$0	\$0		
11-211-131-1130 Part-time Salaries & Wage	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-211-131-2380 Departmental Equipment	\$437	\$500	\$500	\$500	\$0	0.00%	
11-211-131-2610 Office Supplies	\$0	\$100	\$100	\$100	\$0	0.00%	
11-211-131-2910 Miscellaneous Expenses	\$132	\$100	\$100	\$100	\$0	0.00%	
Total Fire Prevention	\$1,554	\$1,700	\$1,700	\$1,700	\$0	0.00%	
Fire Public Education:							
11-211-132-1130 Part-time Salaries & Wage	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-211-132-2380 Departmental Equipment	\$0	\$1,200	\$1,200	\$1,200	\$0	0.00%	
11-211-132-2610 Office Supplies	\$0	\$50	\$50	\$50	\$0	0.00%	
11-211-132-2910 Miscellaneous Expenses	\$132	\$200	\$200	\$200	\$0	0.00%	
Total Fire Public Education	\$1,132	\$2,450	\$2,450	\$2,450	\$0	0.00%	
2001 Ford Sterling Pumper:							
11-211-801-2210 Fuels/Lubricants	\$892	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-211-801-2370 Repairs - Parts & Labour	\$15,124	\$3,500	\$3,500	\$3,500	\$0	0.00%	
11-211-801-3810 Insurance & Licences	\$1,182	\$1,400	\$1,400	\$1,400	\$0	0.00%	
Total 2001 Ford Sterling Pumper	\$17,198	\$5,900	\$5,900	\$5,900	\$0	0.00%	
2007 Freightliner Tanker:							
11-211-802-2210 Fuels/Lubricants	\$593	\$1,200	\$1,200	\$1,200	\$0	0.00%	
11-211-802-2370 Repairs - Parts & Labour	\$1,436	\$4,000	\$4,000	\$3,000	(\$1,000)	-25.00%	
11-211-802-3810 Insurance & Licences	\$1,182	\$1,300	\$1,300	\$1,300	\$0	0.00%	
Total 2007 Freightliner Tanker	\$3,211	\$6,500	\$6,500	\$5,500	(\$1,000)	-15.38%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
2006 Ford Rescue Van:							
11-211-803-2210 Fuels/Lubricants	\$937	\$800	\$800	\$800	\$0	0.00%	
11-211-803-2370 Repairs - Parts & Labour	\$1,155	\$1,200	\$1,200	\$1,700	\$500	41.67%	wrap - damage from OH door
11-211-803-3810 Insurance & Licences	\$1,131	\$1,200	\$1,200	\$1,200	\$0	0.00%	
Total 2006 Ford Rescue Van	\$3,223	\$3,200	\$3,200	\$3,700	\$500	15.63%	
Total Hickson Fire	\$177,521	\$170,600	\$174,150	\$175,150	\$4,550	2.67%	
Innerkip FD:							
11-222-021-0513 Miscellaneous Revenue	(\$326)	(\$2,000)	(\$2,000)	(\$2,000)	\$0	0.00%	
11-222-021-0521 Fees & Service Charges - I	(\$22,550)	(\$25,000)	(\$25,000)	(\$25,000)	\$0	0.00%	
11-222-021-0576 Donations	\$0	\$0	\$0	\$0	\$0		
11-222-121-1130 Officer and Admin Wages	\$13,317	\$15,000	\$15,000	\$14,000	(\$1,000)	-6.67%	
11-222-121-1135 Salaries & Wages - Trainin	\$0	\$0	\$0	\$0	\$0		
11-222-121-1210 Other Payroll Costs	\$4,910	\$5,500	\$5,500	\$5,500	\$0	0.00%	
11-222-121-2330 Communications Equipme	\$3,202	\$3,500	\$3,500	\$3,500	\$0	0.00%	
11-222-121-2380 Departmental Equipment	\$7,975	\$7,500	\$8,000	\$8,000	\$500	6.67%	
11-222-121-2510 Uniforms	\$0	\$100	\$100	\$100	\$0	0.00%	
11-222-121-2610 Office Supplies	\$30	\$100	\$100	\$100	\$0	0.00%	
11-222-121-3110 Travel/Meals/Conference/€	\$10	\$500	\$500	\$500	\$0	0.00%	
11-222-121-3120 Training & Staff Developm	\$471	\$0	\$0	\$0	\$0		
11-222-121-3170 Memberships & Publicatio	\$454	\$150	\$200	\$200	\$50	33.33%	
11-222-121-3210 Postage & Courier	\$182	\$100	\$100	\$100	\$0	0.00%	
11-222-121-3260 Telecommunications	\$2,283	\$1,800	\$2,000	\$2,000	\$200	11.11%	
11-222-121-3270 Alarm/Dispatch	\$5,293	\$5,800	\$5,800	\$5,800	\$0	0.00%	
11-222-121-3420 Building Maintenance	\$1,656	\$5,000	\$5,000	\$5,000	\$0	0.00%	
11-222-121-3430 Grounds Maintenance	\$3,546	\$3,500	\$3,500	\$3,500	\$0	0.00%	
11-222-121-3610 Electrical Power	\$1,631	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-222-121-3620 Water	\$573	\$500	\$600	\$600	\$100	20.00%	
11-222-121-3625 Sewer	\$670	\$500	\$700	\$700	\$200	40.00%	
11-222-121-3630 Natural Gas	\$1,942	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-222-121-3810 Insurance & Licences	\$4,932	\$4,500	\$4,500	\$5,000	\$500	11.11%	
Total Innerkip FD	\$30,201	\$31,050	\$32,100	\$31,600	\$550	1.77%	
Incident Response:							
11-222-123-1130 Incident Response Wages	\$30,349	\$45,000	\$45,000	\$42,500	(\$2,500)	-5.56%	
Total Incident Response	\$30,349	\$45,000	\$45,000	\$42,500	(\$2,500)	-5.56%	
Training & Practices:							
11-222-124-1130 Practice Wages	\$20,275	\$22,000	\$22,000	\$22,000	\$0	0.00%	
11-222-124-1134 Mutual Aid Wages	\$381	\$750	\$750	\$750	\$0	0.00%	
11-222-124-1135 Training Wages	\$8,695	\$10,000	\$10,000	\$10,000	\$0	0.00%	
11-222-124-3110 Training Travel, Meals, Acc	\$2,481	\$2,000	\$2,500	\$2,500	\$500	25.00%	
11-222-124-3120 Training Courses, Instruct	\$2,963	\$5,000	\$5,000	\$5,000	\$0	0.00%	
Total Training & Practices	\$34,795	\$39,750	\$40,250	\$40,250	\$500	1.26%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
Fire Prevention:							
11-222-131-1130 Part-time Salaries & Wage	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-222-131-2380 Departmental Equipment	\$437	\$500	\$500	\$500	\$0	0.00%	
11-222-131-2610 Office Supplies	\$0	\$100	\$100	\$100	\$0	0.00%	
11-222-131-2910 Miscellaneous Expenses	\$242	\$100	\$100	\$100	\$0	0.00%	
Total Fire Prevention	\$1,679	\$1,700	\$1,700	\$1,700	\$0	0.00%	
Fire Public Education:							
11-222-132-1130 Part-time Salaries & Wage	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-222-132-2380 Departmental Equipment	\$0	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-222-132-2610 Office Supplies	\$0	\$50	\$50	\$50	\$0	0.00%	
11-222-132-2910 Miscellaneous Expenses	\$242	\$200	\$200	\$200	\$0	0.00%	
Total Fire Public Education	\$1,242	\$2,250	\$2,250	\$2,250	\$0	0.00%	
2005 Freightliner Pumper:							
11-222-804-2210 Fuels/Lubricants	\$912	\$900	\$900	\$900	\$0	0.00%	
11-222-804-2370 Repairs - Parts & Labour	\$4,992	\$2,000	\$3,000	\$3,000	\$1,000	50.00%	
11-222-804-3810 Insurance & Licences	\$1,182	\$1,300	\$1,300	\$1,300	\$0	0.00%	
Total 2005 Freightliner Pumper	\$7,086	\$4,200	\$5,200	\$5,200	\$1,000	23.81%	
1994 International:							
11-222-805-2210 Fuels/Lubricants	\$632	\$800	\$800	\$800	\$0	0.00%	
11-222-805-2370 Repairs - Parts & Labour	\$2,566	\$5,000	\$7,000	\$7,000	\$2,000	40.00%	
11-222-805-3810 Insurance & Licences	\$1,112	\$1,200	\$1,200	\$1,200	\$0	0.00%	
Total 1994 International	\$4,310	\$7,000	\$9,000	\$9,000	\$2,000	28.57%	
1999 Ford Rescue Van:							
11-222-806-2210 Fuels/Lubricants	\$462	\$750	\$750	\$750	\$0	0.00%	
11-222-806-2370 Repairs - Parts & Labour	\$1,657	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-222-806-3810 Insurance & Licences	\$1,088	\$1,000	\$1,200	\$1,200	\$200	20.00%	
Total 1999 Ford Rescue Van	\$3,207	\$3,250	\$3,450	\$3,450	\$200	6.15%	
Total Innerkip Fire	\$112,869	\$134,200	\$138,950	\$135,950	\$1,750	1.30%	
Tavistock FD:							
11-233-021-0513 Miscellaneous Revenue	\$0	(\$5,000)	(\$5,000)	(\$2,500)	\$2,500	-50.00%	
11-233-021-0574 Facility Rental (Police)	(\$11,369)	(\$8,000)	(\$8,000)	(\$9,000)	(\$1,000)	12.50%	
11-233-021-0576 Donations	(\$7,500)	\$0	\$0	\$0	\$0		
11-233-121-1130 Officer and Admin Wages	\$13,655	\$15,000	\$15,000	\$14,000	(\$1,000)	-6.67%	
11-233-121-1135 Salaries & Wages - Trainin	\$0	\$0	\$0	\$0	\$0		
11-233-121-1210 Other Payroll Costs	\$5,407	\$5,600	\$5,600	\$5,500	(\$100)	-1.79%	
11-233-121-2330 Communications Equipme	\$4,600	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-233-121-2380 Departmental Equipment	\$8,556	\$7,500	\$8,000	\$8,000	\$500	6.67%	
11-233-121-2510 Uniforms	\$102	\$100	\$100	\$100	\$0	0.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
11-233-121-2610 Office Supplies	\$112	\$175	\$175	\$175	\$0	0.00%	
11-233-121-3110 Travel/Meals/Conference/	\$318	\$500	\$500	\$500	\$0	0.00%	
11-233-121-3120 Training & Staff Developm	\$837	\$0	\$0	\$0	\$0		
11-233-121-3170 Memberships & Publicati	\$454	\$150	\$200	\$200	\$50	33.33%	
11-233-121-3210 Postage & Courier	\$0	\$100	\$100	\$100	\$0	0.00%	
11-233-121-3260 Telecommunications	\$2,092	\$1,800	\$2,000	\$2,000	\$200	11.11%	
11-233-121-3270 Alarm/Dispatch	\$5,293	\$5,800	\$5,800	\$5,800	\$0	0.00%	
11-233-121-3420 Building Maintenance	\$6,022	\$3,000	\$8,000	\$8,000	\$5,000	166.67%	Facility repair
11-233-121-3430 Grounds Maintenance	\$5,969	\$4,000	\$4,000	\$4,000	\$0	0.00%	
11-233-121-3610 Electrical Power	\$3,918	\$4,000	\$4,000	\$4,000	\$0	0.00%	
11-233-121-3620 Water	\$442	\$1,000	\$750	\$750	(\$250)	-25.00%	
11-233-121-3625 Sewer	\$454	\$200	\$500	\$500	\$300	150.00%	
11-233-121-3630 Natural Gas	\$1,512	\$1,750	\$1,750	\$1,750	\$0	0.00%	
11-233-121-3810 Insurance & Licences	\$4,680	\$4,200	\$4,500	\$4,500	\$300	7.14%	
11-233-121-5390 Appropriation to Reserve	\$7,500	\$0	\$0	\$0	\$0		
Total Tavistock FD	\$53,054	\$44,375	\$50,475	\$50,875	\$6,500	14.65%	
Incident Response:							
11-233-123-1130 Incident Response Wages	\$46,640	\$55,000	\$55,000	\$55,000	\$0	0.00%	
Total Incident Response	\$46,640	\$55,000	\$55,000	\$55,000	\$0	0.00%	
Training & Practices:							
11-233-124-1130 Practice Wages	\$21,423	\$22,000	\$22,000	\$22,000	\$0	0.00%	
11-233-124-1134 Mutual Aid Wages	\$658	\$750	\$750	\$750	\$0	0.00%	
11-233-124-1135 Training Wages	\$11,174	\$10,000	\$10,000	\$10,000	\$0	0.00%	
11-233-124-3110 Training Travel, Meals, Acr	\$2,513	\$2,000	\$2,500	\$2,500	\$500	25.00%	
11-233-124-3120 Training Courses, Instruct	\$3,273	\$5,000	\$5,000	\$5,000	\$0	0.00%	
Total Training & Practices	\$39,041	\$39,750	\$40,250	\$40,250	\$500	1.26%	
Fire Prevention:							
11-233-131-1130 Part-time Salaries & Wage	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-233-131-2380 Departmental Equipment	\$437	\$500	\$500	\$500	\$0	0.00%	
11-233-131-2610 Office Supplies	\$0	\$100	\$100	\$100	\$0	0.00%	
11-233-131-2910 Miscellaneous Expenses	\$132	\$100	\$100	\$100	\$0	0.00%	
Total Fire Prevention	\$1,569	\$1,700	\$1,700	\$1,700	\$0	0.00%	
Fire Public Education:							
11-233-132-1130 Part-time Salaries & Wage	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-233-132-1210 Other Payroll Costs	\$0	\$100	\$100	\$100	\$0	0.00%	
11-233-132-2380 Departmental Equipment	\$0	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-233-132-2610 Office Supplies	\$0	\$50	\$50	\$50	\$0	0.00%	
11-233-132-2910 Miscellaneous Expenses	\$154	\$200	\$200	\$200	\$0	0.00%	
Total Fire Public Education	\$1,154	\$2,350	\$2,350	\$2,350	\$0	0.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
1998 International Pumper:							
11-233-807-2210 Fuels/Lubricants	\$384	\$500	\$500	\$500	\$0	0.00%	
11-233-807-2370 Repairs - Parts & Labour	\$2,017	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-233-807-3810 Insurance & Licences	\$1,182	\$1,300	\$1,300	\$1,300	\$0	0.00%	
Total 1998 International Pumper	\$3,583	\$3,800	\$3,800	\$3,800	\$0	0.00%	
2014 Freightliner Tanker							
11-233-808-2210 Fuels/Lubricants	\$641	\$900	\$900	\$900	\$0	0.00%	
11-233-808-2370 Repairs - Parts & Labour	\$541	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-233-808-3810 Insurance & Licences	\$1,066	\$1,200	\$1,500	\$1,200	\$0	0.00%	
Total 2014 Freightliner Tanker	\$2,248	\$4,100	\$4,400	\$4,100	\$0	0.00%	
2005 Rescue Van:							
11-233-809-2210 Fuels/Lubricants	\$452	\$500	\$600	\$600	\$100	20.00%	
11-233-809-2370 Repairs - Parts & Labour	\$1,208	\$1,000	\$2,000	\$2,000	\$1,000	100.00%	
11-233-809-3810 Insurance & Licences	\$1,991	\$1,400	\$1,400	\$1,400	\$0	0.00%	
Total 2005 Rescue Van	\$3,651	\$2,900	\$4,000	\$4,000	\$1,100	37.93%	
Total Tavistock Fire	\$150,940	\$153,975	\$161,975	\$162,075	\$8,100	5.26%	
Township Fire Department:							
11-244-021-0513 Misc. Revenue	(\$3,035)	(\$1,500)	(\$1,500)	(\$1,500)	\$0	0.00%	
11-244-021-0521 Fees & Service Charges - I	\$0	\$0	\$0	\$0	\$0		
11-244-021-0531 Fire Department Revenue	(\$350)	\$0	\$0	\$0	\$0		
11-244-121-1110 Distributed Salaries & Wage	\$74,855	\$94,000	\$96,000	\$87,000	(\$7,000)	-7.45%	Wage costs moved around in Fire,
11-244-121-1130 Part-time Salaries & Wage	\$0	\$0	\$0	\$0	\$0		CEMC, By-law due to reorg.
11-244-121-1150 Vacation, Stats, Sick & Hol	\$7,045	\$9,500	\$9,500	\$15,000	\$5,500	57.89%	All wages fully accounted for.
11-244-121-1210 Overhead	\$19,854	\$28,000	\$28,000	\$27,000	(\$1,000)	-3.57%	
11-244-121-2330 Communications Equipme	\$472	\$500	\$500	\$500	\$0	0.00%	
11-244-121-2380 Departmental Equipment	\$2,049	\$1,000	\$2,500	\$2,000	\$1,000	100.00%	
11-244-121-2510 Uniforms	\$1,066	\$500	\$500	\$500	\$0	0.00%	
11-244-121-2610 Office Supplies	\$396	\$300	\$300	\$300	\$0	0.00%	
11-244-121-2910 Miscellaneous Expense	\$3,697	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-244-121-3110 Travel/Meals/Conference/€	\$1,485	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-244-121-3120 Training & Staff Developm	\$1,130	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-244-121-3170 Membership & Publications	\$601	\$500	\$500	\$500	\$0	0.00%	
11-244-121-3210 Postage & Courier	\$70	\$50	\$50	\$50	\$0	0.00%	
11-244-121-3260 Telecommunications	\$1,323	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-244-121-3290 Print, Advertising & Promo	\$133	\$500	\$350	\$350	(\$150)	-30.00%	
11-244-121-3810 Insurance & Licences	\$87	\$150	\$150	\$100	(\$50)	-33.33%	
Total Township Fire Department	\$110,878	\$140,000	\$143,350	\$138,300	(\$1,700)	-1.21%	
Fire Prevention:							
11-244-131-1110 Distributed Salaries & Wage	\$1,230	\$0	\$0	\$0	\$0		
11-244-131-1130 Part-time Salaries & Wage	\$1,576	\$2,500	\$2,500	\$1,700	(\$800)	-32.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
11-244-131-1210 Other Payroll Costs	\$456	\$50	\$50	\$500	\$450	900.00%	
11-244-131-2380 Departmental Equipment	\$0	\$500	\$500	\$500	\$0	0.00%	
11-244-131-2610 Office Supplies	\$0	\$50	\$50	\$50	\$0	0.00%	
11-244-131-2910 Miscellaneous Expenses	\$1,330	\$1,250	\$1,250	\$1,250	\$0	0.00%	
Total Fire Prevention	\$4,592	\$4,350	\$4,350	\$4,000	(\$350)	-8.05%	
Fire Public Education:							
11-244-132-1110 Distributed Salaries & Wage	\$1,527	\$250	\$250	\$250	\$0	0.00%	
11-244-132-1210 Other Payroll Costs	\$445	\$0	\$0	\$0	\$0		
11-244-132-2380 Departmental Equipment	\$0	\$500	\$500	\$250	(\$250)	-50.00%	
11-244-132-2610 Office Supplies	\$0	\$150	\$150	\$100	(\$50)	-33.33%	
11-244-132-2910 Miscellaneous Expenses	\$147	\$100	\$100	\$100	\$0	0.00%	
Total Fire Public Education	\$2,119	\$1,000	\$1,000	\$700	(\$300)	-30.00%	
2007 GMC Sierra:							
11-244-834-1110 Distributed Salaries & Wage	\$0	\$0	\$0	\$0	\$0		
11-244-834-1210 Overhead	\$0	\$0	\$0	\$0	\$0		
11-244-834-2210 Fuels/Lubricants	\$2,848	\$2,500	\$2,700	\$2,700	\$200	8.00%	
11-244-834-2370 Repairs - Parts & Labour	\$61	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-244-834-3810 Insurance & Licences	\$966	\$900	\$1,000	\$1,000	\$100	11.11%	
Total 2007 GMC Sierra	\$3,875	\$4,400	\$4,700	\$4,700	\$300	6.82%	
	\$121,464	\$149,750	\$153,400	\$147,700	(\$2,050)	-1.37%	
CEMC:							
11-246-021-0513 Misc Revenue	\$0	\$0	\$0	\$0	\$0		
11-246-021-0576 Donations	\$0	\$0	\$0	\$0	\$0		
11-246-121-1110 Distributed Salaries & Wage	\$11,522	\$13,000	\$13,000	\$8,000	(\$5,000)	-38.46%	
11-246-121-1130 Part-time Salaries & Wage	\$188	\$0	\$0	\$0	\$0		
11-246-121-1150 Vacation, Sick, Stats, Holic	\$2,856	\$7,500	\$7,500	\$0	(\$7,500)	-100.00%	part of FD
11-246-121-1210 Overhead	\$3,398	\$4,100	\$4,100	\$2,750	(\$1,350)	-32.93%	
11-246-121-2380 Departmental Equipment	\$410	\$100	\$200	\$200	\$100	100.00%	
11-246-121-2610 Office Supplies	\$22	\$100	\$100	\$100	\$0	0.00%	
11-246-121-2910 Misc Expense	\$0	\$300	\$300	\$300	\$0	0.00%	
11-246-121-3110 Travel/Meals/Conference/£	\$862	\$2,500	\$2,500	\$2,000	(\$500)	-20.00%	
11-246-121-3120 Training and Staff Develop	\$8	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-246-121-3125 Public Education Events	\$0	\$750	\$1,000	\$1,000	\$250	33.33%	
11-246-121-3170 Membership & Publications:	\$0	\$0	\$0	\$0	\$0		
11-246-121-3210 Postage & Courier	\$0	\$0	\$0	\$0	\$0		
11-246-121-3260 Telecommunications	\$1,388	\$1,200	\$1,200	\$1,200	\$0	0.00%	
11-246-121-3290 Print, Advertising & Promo	\$1,032	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-246-121-3440 Equipment Maintenance	\$0	\$0	\$0	\$0	\$0		
11-246-121-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
11-246-430-0952 Contribution From Reserve	\$0	\$0	\$0	\$0	\$0		
11-246-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
Total CEMC	\$21,686	\$32,550	\$32,900	\$18,550	(\$14,000)	-43.01%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
By-law Enforcement:							
11-261-021-0811 Fines	(\$500)	(\$500)	(\$500)	(\$500)	\$0	0.00%	
11-261-121-1110 Distributed Salaries & Waç	\$16,188	\$13,100	\$13,100	\$16,000	\$2,900	22.14%	
11-261-121-1150 Vacation, Stats, Sick & Holi	\$228	\$0	\$0	\$1,000	\$1,000		
11-261-121-1210 Overhead	\$3,667	\$4,100	\$4,100	\$1,800	(\$2,300)	-56.10%	
11-261-121-2610 Office Supplies	\$314	\$150	\$150	\$150	\$0	0.00%	
11-261-121-3110 Travel/Meals/Conference/Ç	\$0	\$750	\$750	\$750	\$0	0.00%	
11-261-121-3120 Training & Staff Developm	\$0	\$500	\$500	\$500	\$0	0.00%	
11-261-121-3170 Memberships & Publicator	\$110	\$125	\$150	\$150	\$25	20.00%	
11-261-121-3290 Print, Advertising & Promo	\$0	\$0	\$0	\$0	\$0		
11-261-121-3310 Professional Services	\$25	\$2,000	\$2,000	\$2,000	\$0	0.00%	
Total By-law Enforcement	\$20,032	\$20,225	\$20,250	\$21,850	\$1,625	8.03%	
Total Fire & Protective Services	\$604,512	\$661,300	\$681,625	\$661,275	(\$25)	0.00%	
Public Works and Development							
Roads & Public Works							
Administration & Overhead:							
11-311-021-0513 Misc. Revenue	(\$10,304)	(\$15,000)	(\$15,000)	(\$40,000)	(\$40,000)		Wages, OH & Eqp to Capital Adj
11-311-121-1110 Distributed Salaries & Waç	\$159,213	\$145,000	\$145,000	\$145,000	\$0	0.00%	
11-311-121-1130 Part Time Salaries & Wage	\$0	\$0	\$0	\$0	\$0		
11-311-121-1140 Overtime, Shift, Recall	\$0	\$3,000	\$3,000	\$3,000	\$0	0.00%	
11-311-121-1150 Vacation, Stats, Sick & Hol	\$54,483	\$58,000	\$58,000	\$50,000	(\$8,000)	-13.79%	Due to staffing changes
11-311-121-1210 Overhead	\$50,094	\$45,000	\$45,000	\$45,000	\$0	0.00%	
11-311-121-2510 Uniforms	\$2,570	\$3,000	\$3,000	\$3,000	\$0	0.00%	
11-311-121-2610 Office Supplies	\$550	\$500	\$500	\$500	\$0	0.00%	
11-311-121-3110 Travel/Meals/Conference/Ç	\$2,842	\$4,000	\$4,000	\$4,000	\$0	0.00%	
11-311-121-3120 Training & Staff Developm	\$5,899	\$5,000	\$6,500	\$6,000	\$1,000	20.00%	
11-311-121-3170 Memberships & Publicator	\$1,232	\$1,200	\$1,200	\$1,200	\$0	0.00%	
11-311-121-3210 Postage & Courier	\$0	\$0	\$0	\$0	\$0		
11-311-121-3260 Telecommunications	\$5,581	\$7,000	\$7,000	\$6,500	(\$500)	-7.14%	
11-311-121-3290 Print, Advertising & Promo	\$2,493	\$1,300	\$1,300	\$1,300	\$0	0.00%	
11-311-121-3310 Professional Services	\$1,842	\$4,000	\$4,000	\$4,000	\$0	0.00%	
11-311-121-3510 Equipment Rentals - Owne	\$4,031	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-311-121-3810 Insurance & Licences	\$81,135	\$80,000	\$82,000	\$84,000	\$4,000	5.00%	
11-311-121-5390 Appropriation to Reserve fr	\$110,000	\$110,000	\$110,000	\$120,000	\$10,000	9.09%	
Total Administration & Overhead	\$471,661	\$454,000	\$457,500	\$420,500	(\$33,500)	-7.38%	Actual 1.43% when Cap Adj removed

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
Equipment							
1999 Champion 740A:							
11-311-821-0761 Equipment Rental - Ownec	(\$33,447)	(\$50,000)	(\$50,000)	(\$50,000)	\$0	0.00%	
11-311-821-1110 Distributed Salaries & Waç	\$2,340	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-311-821-1210 Overhead	\$464	\$500	\$500	\$500	\$0	0.00%	
11-311-821-2210 Fuels/Lubricants	\$10,888	\$14,000	\$14,000	\$14,000	\$0	0.00%	
11-311-821-2370 Repairs - Parts & Labour	\$3,246	\$4,000	\$4,000	\$4,000	\$0	0.00%	
11-311-821-3810 Insurance & Licences	\$717	\$1,000	\$1,000	\$800	(\$200)	-20.00%	
Total 1999 Champion 740A	(\$15,792)	(\$28,500)	(\$28,500)	(\$28,700)	(\$200)	0.70%	
2004 Volvo 730B:							
11-311-823-0761 Equipment Rental - Ownec	(\$40,935)	(\$56,000)	(\$56,000)	(\$56,000)	\$0	0.00%	
11-311-823-1110 Distributed Salaries & Waç	\$2,039	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-311-823-1210 Overhead	\$557	\$500	\$500	\$500	\$0	0.00%	
11-311-823-2210 Fuels/Lubricants	\$14,185	\$15,000	\$15,000	\$15,000	\$0	0.00%	
11-311-823-2370 Repairs - Parts & Labour	\$9,917	\$5,000	\$5,000	\$5,000	\$0	0.00%	
11-311-823-3810 Insurance & Licences	\$538	\$700	\$700	\$600	(\$100)	-14.29%	
Total 2004 Volvo 730B	(\$13,699)	(\$32,800)	(\$32,800)	(\$32,900)	(\$100)	0.30%	
2005 John Deere Tractor:							
11-311-824-0761 Equipment Rental - Ownec	(\$17,514)	(\$24,400)	(\$24,400)	(\$22,000)	\$2,400	-9.84%	
11-311-824-1110 Distributed Salaries & Waç	\$558	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-311-824-1210 Overhead	\$114	\$250	\$250	\$250	\$0	0.00%	
11-311-824-2210 Fuels/Lubricants	\$4,666	\$3,000	\$3,000	\$3,000	\$0	0.00%	
11-311-824-2370 Repairs - Parts & Labour	\$4,084	\$4,000	\$4,000	\$4,000	\$0	0.00%	
11-311-824-3510 Equipment Rentals-Owned	\$0	\$0	\$0	\$0	\$0	0.00%	
11-311-824-3810 Insurance & Licences	\$150	\$300	\$300	\$300	\$0	0.00%	
Total 2005 John Deere Tractor	(\$7,942)	(\$15,350)	(\$15,350)	(\$12,950)	\$2,400	-15.64%	
2011 CAT Loader:							
11-311-825-0761 Equipment Rental - Ownec	(\$19,776)	(\$17,500)	(\$17,500)	(\$19,775)	(\$2,275)	13.00%	
11-311-825-1110 Distributed Salaries & Waç	\$602	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-311-825-1210 Overhead	\$150	\$250	\$250	\$250	\$0	0.00%	
11-311-825-2210 Fuels/Lubricants	\$0	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-311-825-2370 Repairs - Parts & Labour	\$1,174	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-311-825-3810 Insurance & Licences	\$448	\$525	\$525	\$525	\$0	0.00%	
Total 2011 CAT Loader	(\$17,402)	(\$11,225)	(\$11,225)	(\$13,500)	(\$2,275)	20.27%	
John Deere 444E Loader:							
11-311-826-0761 Equipment Rental - Ownec	(\$2,898)	(\$6,000)	(\$6,000)	\$0	\$6,000	-100.00%	
11-311-826-1110 Distributed Salaries & Waç	\$365	\$1,000	\$1,000	\$0	(\$1,000)	-100.00%	
11-311-826-1210 Overhead	\$104	\$250	\$250	\$0	(\$250)	-100.00%	
11-311-826-2210 Fuels/Lubricants	\$2,599	\$2,000	\$2,000	\$0	(\$2,000)	-100.00%	
11-311-826-2370 Repairs - Parts & Labour	\$6,397	\$9,000	\$9,000	\$0	(\$9,000)	-100.00%	
11-311-826-3810 Insurance & Licences	\$333	\$500	\$500	\$0	(\$500)	-100.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
Total John Deere 444E Loader	\$6,900	\$6,750	\$6,750	\$0	(\$6,750)	-100.00%	

Chainsaws & other small eqp:							
11-311-827-1110 Distributed Salaries & Waç	\$1,289	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-311-827-1210 Overhead	\$425	\$500	\$500	\$500	\$0	0.00%	
11-311-827-2210 Fuels/Lubricants	\$660	\$2,500	\$2,500	\$1,500	(\$1,000)	-40.00%	
11-311-827-2370 Repairs - Parts & Labour	\$4,992	\$3,500	\$5,000	\$5,000	\$1,500	42.86%	
Total Chainsaws & other small eqp	\$7,366	\$9,000	\$10,500	\$9,500	\$500	5.56%	

Snowplows, Wings, etc.:							
11-311-828-1110 Distributed Salaries & Waç	\$4,555	\$7,500	\$7,500	\$7,500	\$0	0.00%	
11-311-828-1210 Overhead	\$1,138	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-311-828-2370 Repairs - Parts & Labour	\$16,145	\$10,000	\$12,000	\$10,000	\$0	0.00%	
11-311-828-3810 Insurance & Licences	\$19	\$25	\$25	\$25	\$0	0.00%	
Total Snowplows, Wings, etc.	\$21,857	\$19,525	\$21,525	\$19,525	\$0	0.00%	

2006 Vermeere BC-1000-XL Chipper:							
11-311-829-0761 Equipment Rental-Owned	(\$2,805)	(\$3,000)	(\$3,000)	(\$5,000)	(\$2,000)	66.67%	
11-311-829-1110 Distributed Salaries & Waç	\$266	\$500	\$500	\$500	\$0	0.00%	
11-311-829-1210 Overhead	\$74	\$100	\$100	\$100	\$0	0.00%	
11-311-829-2210 Fuels/Lubricants	\$0	\$100	\$100	\$100	\$0	0.00%	
11-311-829-2370 Repairs-Parts & Labour	\$184	\$0	\$0	\$0	\$0		
11-311-829-3810 Insurance & Licences	\$103	\$100	\$100	\$100	\$0	0.00%	
Total 2006 Vermeere BC-1000-XL Chipper	(\$2,178)	(\$2,200)	(\$2,200)	(\$4,200)	(\$2,000)	90.91%	

2008 Sterling Dump Truck:							
11-311-830-0761 Equipment Rental - Ownec	(\$56,640)	(\$56,000)	(\$56,000)	(\$60,000)	(\$4,000)	7.14%	
11-311-830-1110 Distributed Salaries & Waç	\$1,769	\$3,500	\$3,500	\$3,500	\$0	0.00%	
11-311-830-1210 Overhead	\$545	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-311-830-2210 Fuels/Lubricants	\$17,190	\$16,000	\$16,000	\$16,000	\$0	0.00%	
11-311-830-2370 Repairs - Parts & Labour	\$4,633	\$6,000	\$8,000	\$8,000	\$2,000	33.33%	
11-311-830-3810 Insurance & Licences	\$2,719	\$2,800	\$2,800	\$2,800	\$0	0.00%	
Total 2008 Sterling Dump Truck	(\$29,784)	(\$26,700)	(\$24,700)	(\$28,700)	(\$2,000)	7.49%	

2006 Volvo Dump Truck:							
11-311-831-0761 Equipment Rental - Ownec	(\$48,898)	(\$55,000)	(\$55,000)	(\$60,000)	(\$5,000)	9.09%	
11-311-831-1110 Distributed Salaries & Waç	\$1,872	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-311-831-1210 Overhead	\$499	\$500	\$500	\$500	\$0	0.00%	
11-311-831-2210 Fuels/Lubricants	\$15,478	\$15,000	\$15,000	\$15,000	\$0	0.00%	
11-311-831-2370 Repairs - Parts & Labour	\$15,045	\$5,500	\$8,500	\$8,500	\$3,000	54.55%	
11-311-831-3810 Insurance & Licences	\$2,551	\$2,150	\$2,150	\$2,150	\$0	0.00%	
Total 2006 Volvo Dump Truck	(\$13,453)	(\$29,850)	(\$26,850)	(\$31,850)	(\$2,000)	6.70%	

2006 Sterling 1375:							

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
11-311-832-0761 Equipment Rental - Ownec	(\$29,579)	(\$25,000)	(\$25,000)	(\$30,000)	(\$5,000)	20.00%	
11-311-832-1110 Distributed Salaries & Waç	\$1,178	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-311-832-1210 Overhead	\$258	\$625	\$625	\$625	\$0	0.00%	
11-311-832-2210 Fuels/Lubricants	\$7,648	\$6,000	\$8,000	\$8,000	\$2,000	33.33%	
11-311-832-2370 Repairs - Parts & Labour	\$3,396	\$4,500	\$5,500	\$5,500	\$1,000	22.22%	
11-311-832-3810 Insurance & Licences	\$1,999	\$2,000	\$2,000	\$2,000	\$0	0.00%	
Total 2006 Sterling 1375	(\$15,100)	(\$9,375)	(\$6,375)	(\$11,375)	(\$2,000)	21.33%	
2012 TerraStar:							
11-311-833-0761 Equipment Rental - Ownec	(\$14,502)	(\$14,525)	(\$14,525)	(\$15,000)	(\$475)	3.27%	
11-311-833-1110 Distributed Salaries & Waç	\$361	\$750	\$750	\$750	\$0	0.00%	
11-311-833-1210 Overhead	\$78	\$200	\$200	\$200	\$0	0.00%	
11-311-833-2210 Fuels/Lubricants	\$1,349	\$4,000	\$4,000	\$4,000	\$0	0.00%	
11-311-833-2370 Repairs - Parts & Labour	\$383	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-311-833-3810 Insurance & Licences	\$1,438	\$700	\$700	\$700	\$0	0.00%	
Total 2012 TerraStar	(\$10,893)	(\$6,875)	(\$6,875)	(\$7,350)	(\$475)	6.91%	
2004 Ford F-150(PW Foreman):							
11-311-835-0761 Equipment Rental - Ownec	(\$10,533)	(\$5,550)	(\$5,550)	(\$7,000)	(\$1,450)	26.13%	
11-311-835-1110 Distributed Salaries & Waç	\$824	\$500	\$500	\$1,000	\$500	100.00%	
11-311-835-1210 Overhead	\$249	\$150	\$150	\$200	\$50	33.33%	
11-311-835-2210 Fuels/Lubricants	\$9,111	\$8,000	\$8,000	\$10,000	\$2,000	25.00%	
11-311-835-2370 Repairs - Parts & Labour	\$3,771	\$3,000	\$3,000	\$3,000	\$0	0.00%	
11-311-835-3510 Equipment Rental - Ownec	\$124	\$0	\$0	\$0	\$0		
11-311-835-3810 Insurance & Licences	\$1,083	\$600	\$600	\$1,100	\$500	83.33%	
Total 2004 Ford F-150(PW Foreman)	\$4,629	\$6,700	\$6,700	\$8,300	\$1,600	23.88%	
2009 GMC Sierra Pickup(PW Manager):							
11-311-836-0761 Equipment Rental - Ownec	\$0	\$0	\$0	\$0	\$0		
11-311-836-1110 Distributed Salaries & Waç	\$131	\$250	\$250	\$250	\$0	0.00%	
11-311-836-1210 Overhead	\$27	\$100	\$100	\$100	\$0	0.00%	
11-311-836-2210 Fuels/Lubricants	\$5,735	\$5,500	\$5,500	\$6,000	\$500	9.09%	
11-311-836-2370 Repairs - Parts & Labour	\$2,115	\$3,000	\$3,000	\$3,000	\$0	0.00%	
11-311-836-3810 Insurance & Licences	\$1,083	\$700	\$700	\$1,100	\$400	57.14%	
Total 2009 GMC Sierra Pickup(PW Manage)	\$9,091	\$9,550	\$9,550	\$10,450	\$900	9.42%	
2007 GMC PW Department:							
11-311-837-0761 Equipment Rental - Ownec	(\$80)	(\$500)	(\$500)	(\$500)	\$0	0.00%	
11-311-837-1110 Distributed Salaries & Waç	\$58	\$100	\$100	\$100	\$0	0.00%	
11-311-837-1210 Overhead	\$20	\$50	\$50	\$50	\$0	0.00%	
11-311-837-2210 Fuels/Lubricants	\$2,704	\$1,000	\$2,500	\$2,500	\$1,500	150.00%	
11-311-837-2370 Repairs - Parts & Labour	\$437	\$500	\$500	\$500	\$0	0.00%	
11-311-837-3810 Insurance & Licences	\$1,083	\$200	\$1,000	\$1,100	\$900	450.00%	
Total 2007 GMC PW Department	\$4,222	\$1,350	\$3,650	\$3,750	\$2,400	177.78%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
Total Equipment	(\$72,178)	(\$110,000)	(\$96,200)	(\$120,000)	(\$10,000)	9.09%	Net Equipment balances with reserve Transfer above
Road Maintenance							Equipment Revenue balances charges to various activities and jobs
Misc Revenue:							
11-313-021-0513 Misc. Revenue	(\$13,416)	(\$7,500)	(\$15,000)	(\$10,000)	(\$2,500)	33.33%	
Total Misc Revenue	(\$13,416)	(\$7,500)	(\$15,000)	(\$10,000)	(\$2,500)	33.33%	
HM-Patching/Base Repair:							
11-313-315-1110 Distributed Salaries & Wage	\$3,144	\$5,000	\$5,000	\$6,000	\$1,000	20.00%	
11-313-315-1210 Overhead	\$953	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-313-315-2110 Granulars & Asphalt	\$8,711	\$6,000	\$6,000	\$6,000	\$0	0.00%	
11-313-315-3505 Equipment Rentals - Hired	\$1,492	\$20,000	\$20,000	\$20,000	\$0	0.00%	
11-313-315-3510 Equipment Rentals - Owne	\$2,650	\$10,000	\$10,000	\$10,000	\$0	0.00%	
Total HM-Patching/Base Repair	\$16,950	\$42,500	\$42,500	\$43,500	\$1,000	2.35%	
HM-Sweeping:							
11-313-317-1110 Distributed Salaries & Wage	\$331	\$250	\$250	\$250	\$0	0.00%	
11-313-317-1210 Overhead	\$66	\$50	\$50	\$50	\$0	0.00%	
11-313-317-3505 Equipment Rentals - Hired	\$5,632	\$8,000	\$8,000	\$8,000	\$0	0.00%	
11-313-317-3510 Equipment Rentals - Owne	\$390	\$1,500	\$1,500	\$1,500	\$0	0.00%	
Total HM-Sweeping	\$6,419	\$9,800	\$9,800	\$9,800	\$0	0.00%	
HM-Shoulder Maintenance:							
11-313-318-1110 Distributed Salaries & Wage	\$4,581	\$3,750	\$4,750	\$6,000	\$2,250	60.00%	
11-313-318-1210 Overhead	\$1,190	\$1,000	\$1,000	\$1,500	\$500	50.00%	
11-313-318-2110 Granulars & Asphalt	\$9,919	\$10,000	\$10,000	\$10,000	\$0	0.00%	
11-313-318-3505 Equipment Rentals - Hired	\$0	\$5,000	\$5,000	\$5,000	\$0	0.00%	
11-313-318-3510 Equipment Rentals - Owne	\$3,990	\$8,000	\$8,000	\$8,000	\$0	0.00%	
Total HM-Shoulder Maintenance	\$19,680	\$27,750	\$28,750	\$30,500	\$2,750	9.91%	
HM-Other Maintenance:							
11-313-319-1110 Distributed Salaries & Wage	\$0	\$500	\$500	\$500	\$0	0.00%	
11-313-319-1210 Overhead	\$0	\$100	\$100	\$100	\$0	0.00%	
11-313-319-2180 Building Materials	\$0	\$500	\$500	\$500	\$0	0.00%	
11-313-319-3310 Professional Services	\$10,556	\$5,000	\$5,000	\$5,000	\$0	0.00%	
11-313-319-3505 Equipment Rentals - Hired	\$0	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-313-319-3510 Equipment Rentals - Owne	\$0	\$3,000	\$3,000	\$3,000	\$0	0.00%	
Total HM-Other Maintenance	\$10,556	\$10,600	\$10,600	\$10,600	\$0	0.00%	
LM - Patch Gravel Surface:							
11-313-331-1110 Distributed Salaries & Wage	\$233	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-313-331-1210 Overhead	\$76	\$600	\$600	\$600	\$0	0.00%	
11-313-331-2110 Granulars & Asphalt	\$3,535	\$6,500	\$6,500	\$6,500	\$0	0.00%	
11-313-331-3510 Equipment Rentals - Owne	\$600	\$5,000	\$5,000	\$5,000	\$0	0.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
Total LM - Patch Gravel Surface	\$4,444	\$14,100	\$14,100	\$14,100	\$0	0.00%	
LM-Grading:							
11-313-334-1110 Distributed Salaries & Waç	\$12,852	\$13,250	\$13,250	\$15,000	\$1,750	13.21%	
11-313-334-1210 Overhead	\$3,486	\$3,000	\$3,000	\$3,750	\$750	25.00%	
11-313-334-3510 Equipment Rentals - Owne	\$31,020	\$41,500	\$41,500	\$42,000	\$500	1.20%	
Total LM-Grading	\$47,358	\$57,750	\$57,750	\$60,750	\$3,000	5.19%	
LM-Dust Control:							
11-313-335-1110 Distributed Salaries & Waç	\$4,329	\$5,500	\$5,500	\$6,000	\$500	9.09%	
11-313-335-1210 Overhead	\$890	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-313-335-2420 Calcium - Bagged	\$0	\$0	\$0	\$0	\$0		
11-313-335-3510 Equipment Rentals - Owne	\$8,220	\$12,000	\$12,000	\$13,000	\$1,000	8.33%	
11-313-335-3555 Roads Contracted Service:	\$92,166	\$95,000	\$95,000	\$95,000	\$0	0.00%	
Total LM-Dust Control	\$105,605	\$114,000	\$114,000	\$115,500	\$1,500	1.32%	
LM-Gravel Resurfacing:							
11-313-337-1110 Distributed Salaries & Waç	\$2,564	\$5,500	\$5,500	\$6,000	\$500	9.09%	
11-313-337-1210 Overhead	\$649	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-313-337-3510 Equipment Rentals - Owne	\$6,380	\$15,000	\$15,000	\$15,000	\$0	0.00%	
11-313-337-3555 Roads Contracted Service:	\$128,912	\$130,000	\$145,000	\$145,000	\$15,000	11.54%	Annual road gravel application
Total LM-Gravel Resurfacing	\$138,505	\$152,000	\$167,000	\$167,500	\$15,500	10.20%	
RM-Grass Cutting/Seed/Sod:							
11-313-341-1110 Distributed Salaries & Waç	\$7,718	\$6,500	\$8,000	\$8,000	\$1,500	23.08%	
11-313-341-1210 Overhead	\$1,146	\$1,250	\$1,250	\$2,000	\$750	60.00%	
11-313-341-2120 Seed/Sod/Soils	\$1,081	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-313-341-3505 Equipment Rentals - Hired	\$6,142	\$0	\$0	\$0	\$0		
11-313-341-3510 Equipment Rentals - Owne	\$11,450	\$12,000	\$12,000	\$12,000	\$0	0.00%	
Total RM-Grass Cutting/Seed/Sod	\$27,537	\$21,750	\$23,250	\$24,000	\$2,250	10.34%	
RM-Tree Planting & Removal:							
11-313-342-1110 Distributed Salaries & Waç	\$17,594	\$24,000	\$24,000	\$30,000	\$6,000	25.00%	up, but reflects more activity - other
11-313-342-1210 Overhead	\$5,192	\$4,500	\$4,500	\$7,500	\$3,000	66.67%	areas will be down
11-313-342-2150 Trees & Fertilizer	\$3,376	\$3,000	\$3,000	\$3,000	\$0	0.00%	
11-313-342-3505 Equipment Rentals - Hired	\$35,452	\$35,000	\$50,000	\$50,000	\$15,000	42.86%	add'l contracted assistance will be
11-313-342-3510 Equipment Rentals - Owne	\$22,850	\$30,000	\$30,000	\$30,000	\$0	0.00%	needed
Total RM-Tree Planting & Removal	\$84,464	\$96,500	\$111,500	\$120,500	\$24,000	24.87%	
RM-Debris Pickup:							
11-313-345-1110 Distributed Salaries & Waç	\$1,983	\$3,000	\$3,000	\$3,000	\$0	0.00%	
11-313-345-1210 Overhead	\$537	\$750	\$750	\$750	\$0	0.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
11-313-345-2910 Misc. Expense	\$1,333	\$3,000	\$3,000	\$3,000	\$0	0.00%	
11-313-345-3510 Equipment Rentals - Owne	\$1,330	\$2,000	\$2,000	\$2,000	\$0	0.00%	
Total RM-Debris Pickup	\$5,183	\$8,750	\$8,750	\$8,750	\$0	0.00%	
RM-Ditching:							
11-313-346-1110 Distributed Salaries & Waç	\$3,148	\$8,000	\$8,000	\$8,000	\$0	0.00%	
11-313-346-1210 Overhead	\$930	\$2,250	\$2,250	\$2,000	(\$250)	-11.11%	
11-313-346-2110 Granulars & Asphalt	\$505	\$100	\$100	\$100	\$0	0.00%	
11-313-346-2140 Culverts	\$0	\$1,600	\$1,600	\$1,600	\$0	0.00%	
11-313-346-2180 Building Materials	\$1,297	\$500	\$500	\$500	\$0	0.00%	
11-313-346-3505 Equipment Rentals - Hired	\$7,970	\$13,000	\$13,000	\$13,000	\$0	0.00%	
11-313-346-3510 Equipment Rentals - Owne	\$5,720	\$15,000	\$15,000	\$15,000	\$0	0.00%	
Total RM-Ditching	\$19,570	\$40,450	\$40,450	\$40,200	(\$250)	-0.62%	
RM-Other Roadside Maintenance:							
11-313-347-1110 Distributed Salaries & Waç	\$1,801	\$2,500	\$2,500	\$3,000	\$500	20.00%	
11-313-347-1210 Overhead	\$539	\$600	\$600	\$750	\$150	25.00%	
11-313-347-2110 Granulars & Asphalt	\$0	\$200	\$200	\$200	\$0	0.00%	
11-313-347-2120 Seed/Sod/Soils	\$0	\$0	\$0	\$0	\$0		
11-313-347-3505 Equipment Rentals - Hired	\$492	\$500	\$500	\$500	\$0	0.00%	
11-313-347-3510 Equipment Rentals - Owne	\$1,515	\$2,000	\$2,000	\$2,000	\$0	0.00%	
Total RM-Other Roadside Maintenance	\$4,347	\$5,800	\$5,800	\$6,450	\$650	11.21%	
RM-Sewers & Drains:							
11-313-348-1110 Distributed Salaries & Waç	\$1,201	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-313-348-1210 Overhead	\$486	\$500	\$500	\$500	\$0	0.00%	
11-313-348-2110 Granulars & Asphalt	\$312	\$200	\$200	\$200	\$0	0.00%	
11-313-348-2140 Culverts	\$229	\$300	\$300	\$300	\$0	0.00%	
11-313-348-2180 Building Materials	\$194	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-313-348-3505 Equipment Rentals - Hired	\$3,710	\$3,000	\$3,000	\$3,000	\$0	0.00%	
11-313-348-3510 Equipment Rentals - Owne	\$1,670	\$1,500	\$1,500	\$1,500	\$0	0.00%	
Total RM-Sewers & Drains	\$7,802	\$9,000	\$9,000	\$9,000	\$0	0.00%	
RM-Catchbasin Repairs/Cleaning:							
11-313-349-1110 Distributed Salaries & Waç	\$2,728	\$2,500	\$2,500	\$3,000	\$500	20.00%	
11-313-349-1210 Overhead	\$836	\$700	\$700	\$750	\$50	7.14%	
11-313-349-2180 Building Materials	\$2,831	\$2,000	\$3,000	\$3,000	\$1,000	50.00%	
11-313-349-3505 Equipment Rentals - Hired	\$87	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-313-349-3510 Equipment Rentals - Owne	\$925	\$3,000	\$3,000	\$3,000	\$0	0.00%	
Total RM-Catchbasin Repairs/Cleaning	\$7,407	\$9,200	\$10,200	\$10,750	\$1,550	16.85%	
Bridge Maintenance:							
11-313-361-1110 Distributed Salaries & Waç	\$1,704	\$2,500	\$3,500	\$3,500	\$1,000	40.00%	
11-313-361-1210 Overhead	\$542	\$500	\$500	\$750	\$250	50.00%	
11-313-361-2110 Granulars & Asphalt	\$2,697	\$250	\$250	\$250	\$0	0.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
11-313-361-2180 Building Materials	\$0	\$200	\$200	\$200	\$0	0.00%	
11-313-361-3510 Equipment Rentals - Owne	\$2,450	\$3,500	\$3,500	\$3,500	\$0	0.00%	
Total Bridge Maintenance	\$7,393	\$6,950	\$7,950	\$8,200	\$1,250	17.99%	
Culvert Installation & Repair:							
11-313-364-1110 Distributed Salaries & Waç	\$4,020	\$4,500	\$4,500	\$6,000	\$1,500	33.33%	
11-313-364-1210 Overhead	\$1,035	\$1,000	\$1,000	\$1,500	\$500	50.00%	
11-313-364-2110 Granulars & Asphalt	\$4,048	\$3,500	\$3,500	\$3,500	\$0	0.00%	
11-313-364-2140 Culverts	\$4,297	\$10,000	\$10,000	\$10,000	\$0	0.00%	
11-313-364-3505 Equipment Rentals - Hired	\$5,802	\$6,500	\$6,500	\$6,500	\$0	0.00%	
11-313-364-3510 Equipment Rentals - Owne	\$4,830	\$7,500	\$7,500	\$8,275	\$775	10.33%	
Total Culvert Installation & Repair	\$24,032	\$33,000	\$33,000	\$35,775	\$2,775	8.41%	
Signs/Barricades/Guard Rails:							
11-313-371-1110 Distributed Salaries & Waç	\$5,486	\$7,500	\$7,500	\$8,000	\$500	6.67%	
11-313-371-1210 Overhead	\$1,438	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-313-371-2160 Signs/Posts/Guide Rails/B:	\$5,547	\$9,000	\$9,000	\$9,000	\$0	0.00%	
11-313-371-3510 Equipment Rentals - Owne	\$2,690	\$4,000	\$4,000	\$4,000	\$0	0.00%	
Total Signs/Barricades/Guard Rails	\$15,161	\$22,500	\$22,500	\$23,000	\$500	2.22%	
Total Road Maintenance	\$538,997	\$674,900	\$701,900	\$728,875	\$53,975	8.00%	\$30,000 is road gravel and contracted tree service
Winter Control							
Misc. Revenue:							
11-314-021-0513 Misc. Revenue	(\$6,690)	(\$3,000)	(\$5,000)	(\$5,000)	(\$2,000)	66.67%	
Total Misc. Revenue	(\$6,690)	(\$3,000)	(\$5,000)	(\$5,000)	(\$2,000)	66.67%	
Truck-Plowing/Salting/Sanding:							
11-314-411-1110 Distributed Salaries & Waç	\$40,550	\$25,000	\$25,000	\$30,000	\$5,000	20.00%	
11-314-411-1210 Overhead	\$10,054	\$6,250	\$6,250	\$7,500	\$1,250	20.00%	
11-314-411-2430 Sand & Salt	\$54,166	\$25,000	\$35,000	\$35,000	\$10,000	40.00%	
11-314-411-3505 Equipment Rentals - Hired	\$204	\$0	\$0	\$0	\$0		
11-314-411-3510 Equipment Rentals - Owne	\$75,270	\$50,000	\$50,000	\$70,000	\$20,000	40.00%	
Total Truck-Plowing/Salting/Sanding	\$180,244	\$106,250	\$116,250	\$142,500	\$36,250	34.12%	
Grader-Plowing/Iceblading:							
11-314-412-1110 Distributed Salaries & Waç	\$11,973	\$8,000	\$8,000	\$15,000	\$7,000	87.50%	
11-314-412-1210 Overhead	\$2,859	\$2,000	\$2,000	\$3,750	\$1,750	87.50%	
11-314-412-3510 Equipment Rentals - Owne	\$27,805	\$24,000	\$24,000	\$30,000	\$6,000	25.00%	
Total Grader-Plowing/Iceblading	\$42,637	\$34,000	\$34,000	\$48,750	\$14,750	43.38%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
Snowfence Erection & Removal:							
11-314-414-1110 Distributed Salaries & Waç	\$3,713	\$5,000	\$5,000	\$5,000	\$0	0.00%	
11-314-414-1210 Overhead	\$1,139	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-314-414-2741 Snowfence	\$1,248	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-314-414-3510 Equipment Rentals - Owne	\$2,876	\$5,000	\$5,000	\$5,000	\$0	0.00%	
Total Snowfence Erection & Removal	\$8,976	\$13,500	\$13,500	\$13,500	\$0	0.00%	
Other Winter Activities:							
11-314-415-1110 Distributed Salaries & Waç	\$1,106	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-314-415-1210 Overhead	\$264	\$400	\$400	\$400	\$0	0.00%	
11-314-415-3510 Equipment Rentals - Owne	\$678	\$6,475	\$6,475	\$2,000	(\$4,475)	-69.11%	
Total Other Winter Activities	\$2,048	\$8,375	\$8,375	\$3,900	(\$4,475)	-53.43%	
Snow Removal from Streets:							
11-314-416-1110 Distributed Salaries & Waç	\$384	\$2,000	\$2,000	\$4,000	\$2,000	100.00%	
11-314-416-1210 Overhead	\$72	\$400	\$400	\$1,000	\$600	150.00%	
11-314-416-3505 Equipment Rentals - Hired	\$5,219	\$3,000	\$5,000	\$5,000	\$2,000	66.67%	
11-314-416-3510 Equipment Rentals - Owne	\$510	\$5,000	\$5,000	\$5,000	\$0	0.00%	
Total Snow Removal from Streets	\$6,185	\$10,400	\$12,400	\$15,000	\$4,600	44.23%	
Snow Removal Parking Lots:							
11-314-417-1110 Distributed Salaries & Waç	\$0	\$500	\$500	\$500	\$0	0.00%	
11-314-417-1210 Other Payroll Costs	\$0	\$100	\$100	\$100	\$0	0.00%	
11-314-417-3505 Equipment Rentals - Hired	\$679	\$2,000	\$2,000	\$1,000	(\$1,000)	-50.00%	
11-314-417-3510 Equipment Rentals - Owne	\$0	\$3,000	\$3,000	\$1,000	(\$2,000)	-66.67%	
Total Snow Removal Parking Lots	\$679	\$5,600	\$5,600	\$2,600	(\$3,000)	-53.57%	
Snow Removal Sidewalks:							
11-314-418-3505 Equipment Rentals - Hired	\$14,135	\$12,500	\$15,000	\$12,500	\$0	0.00%	
Total Snow Removal Sidewalks	\$14,135	\$12,500	\$15,000	\$12,500	\$0	0.00%	
Total Snow Removal	\$248,214	\$187,625	\$200,125	\$233,750	\$46,125	24.58%	
Other Activities							
Road Facilities:							
11-312-121-1110 Distributed Salaries & Waç	\$13,556	\$8,000	\$8,000	\$10,000	\$2,000	25.00%	
11-312-121-1210 Overhead	\$3,508	\$2,000	\$2,000	\$2,500	\$500	25.00%	
11-312-121-2330 Communications Equipme	\$2,592	\$2,500	\$3,000	\$3,000	\$500	20.00%	
11-312-121-2380 Departmental Equipment	\$5,658	\$10,000	\$10,000	\$10,000	\$0	0.00%	
11-312-121-3420 Building Maintenance	\$4,393	\$8,000	\$8,000	\$8,000	\$0	0.00%	
11-312-121-3430 Grounds Maintenance	\$3,108	\$2,000	\$2,000	\$2,000	\$0	0.00%	
11-312-121-3505 Equipment Rentals - Hired	\$0	\$500	\$500	\$500	\$0	0.00%	
11-312-121-3510 Equipment Rentals - Owne	\$6,523	\$2,500	\$2,500	\$4,000	\$1,500	60.00%	
11-312-121-3610 Electrical Power	\$4,962	\$5,000	\$5,000	\$5,500	\$500	10.00%	

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
11-312-121-3620 Water	\$1,639	\$500	\$2,000	\$2,000	\$1,500	300.00%	
11-312-121-3625 Sewer	\$538	\$250	\$500	\$750	\$500	200.00%	
11-312-121-3630 Natural Gas	\$4,959	\$4,000	\$5,500	\$5,000	\$1,000	25.00%	
11-312-121-3810 Insurance & Licences	\$2,336	\$2,350	\$2,350	\$2,400	\$50	2.13%	
11-312-430-0513 Contribution from Others	\$0	\$0	\$0	\$0	\$0		
11-312-430-0952 Contribution from Reserve	\$0	\$0	\$0	\$0	\$0		
11-312-430-1110 Distributed Salaries & Waç	\$0	\$0	\$0	\$0	\$0		
11-312-430-1210 Overhead	\$0	\$0	\$0	\$0	\$0		
11-312-430-3310 Engineering/Professional S	\$0	\$0	\$0	\$0	\$0		
11-312-430-3510 Equipment Rentals - Owne	\$0	\$0	\$0	\$0	\$0		
11-312-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		
11-312-430-5120 Building Improvements	\$0	\$0	\$0	\$0	\$0		
11-312-430-5170 Construction	\$0	\$0	\$0	\$0	\$0		
11-312-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total Road Facilities	\$53,772	\$47,600	\$51,350	\$55,650	\$8,050	16.91%	
Sidewalks:							
11-322-430-0952 Contribution from Reserve:	\$0	\$0	\$0	\$0	\$0		
11-322-430-5170 Capital Construction	\$0	\$0	\$0	\$0	\$0		
11-322-531-1110 Distributed Salaries & Waç	\$3,542	\$3,500	\$3,500	\$3,500	\$0	0.00%	
11-322-531-1210 Overhead	\$1,005	\$1,000	\$1,000	\$1,000	\$0	0.00%	
11-322-531-2110 Granulars & Asphalt	\$0	\$0	\$0	\$0	\$0		
11-322-531-2180 Building Materials	\$6,067	\$10,000	\$10,000	\$10,000	\$0	0.00%	
11-322-531-3505 Equipment Rentals - Hired	\$7,296	\$8,000	\$8,000	\$8,000	\$0	0.00%	
11-322-531-3510 Equipment Rentals - Owne	\$3,330	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-322-531-5390 Appropriation to Reserves	\$0	\$0	\$0	\$0	\$0		
Total Sidewalks	\$21,240	\$25,000	\$25,000	\$25,000	\$0	0.00%	
Leaf & Yard Waste Program:							
11-351-021-0514 Revenue from County	(\$43,302)	(\$51,300)	(\$51,300)	(\$51,600)	(\$300)	0.58%	
11-351-121-1110 Distributed Salaries & Waç	\$9,665	\$13,000	\$13,000	\$12,000	(\$1,000)	-7.69%	
11-351-121-1210 Overhead	\$2,765	\$4,300	\$4,300	\$3,600	(\$700)	-16.28%	
11-351-121-2910 Misc. Expense	\$0	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-351-121-3505 Equipment Rental - Hired	\$9,673	\$7,500	\$7,500	\$8,500	\$1,000	13.33%	
11-351-121-3510 Equipment Rental - Ownec	\$21,200	\$24,000	\$24,000	\$25,000	\$1,000	4.17%	
Total Leaf & Yard Waste Program	\$1	\$0	\$0	\$0	\$0		
Streetlighting:							
11-371-021-0513 Misc. Revenue	\$0	\$0	\$0	\$0	\$0		
11-371-121-1110 Distributed Salaries & Waç	\$0	\$0	\$0	\$0	\$0		
11-371-121-1210 Overhead	\$0	\$0	\$0	\$0	\$0		
11-371-121-2710 Electrical Materials	\$303	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-371-121-3505 Equipment Rentals - Hired	\$15,481	\$5,000	\$5,000	\$5,000	\$0	0.00%	
11-371-121-3510 Equipment Rentals - Owne	\$0	\$0	\$0	\$0	\$0		
11-371-121-3610 Electrical Power	\$40,171	\$35,000	\$38,000	\$38,000	\$3,000	8.57%	
11-371-430-0513 Contribution from Others	\$0	\$0	\$0	\$0	\$0		
11-371-430-4210 Principle Payment on Debt	\$0	\$0	\$0	\$0	\$0		
11-371-430-4220 Interest Payment on Debt	\$0	\$0	\$0	\$0	\$0		
11-371-430-5110 Capital Equipment	\$0	\$0	\$0	\$0	\$0		

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget \$	%	Notes
11-371-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$0	\$0		
Total Streetlighting	\$55,955	\$42,500	\$45,500	\$45,500	\$3,000	7.06%	Preconversion 2011 \$70,000 budget \$80,000 actual
Municipal Drainage:							
11-871-021-0053 Municipal Drain Debenture	(\$106,405)	(\$80,000)	(\$80,000)	(\$80,000)	\$0	0.00%	
11-871-021-0331 Specific Government Gran	(\$8,766)	(\$9,000)	(\$9,000)	(\$9,000)	\$0	0.00%	
11-871-121-1110 Distributed Salaries & Waç	\$13,040	\$8,500	\$8,500	\$8,500	\$0	0.00%	
11-871-121-1210 Overhead	\$3,891	\$2,400	\$2,400	\$2,400	\$0	0.00%	
11-871-121-2610 Office Supplies	\$0	\$0	\$0	\$0	\$0		
11-871-121-2910 Misc. Expense	\$0	\$0	\$0	\$0	\$0		
11-871-121-3110 Travel/Meals/Conference/Ç	\$102	\$1,250	\$1,250	\$1,250	\$0	0.00%	
11-871-121-3170 Memberships & Publicator	\$175	\$175	\$175	\$175	\$0	0.00%	
11-871-121-3210 Postage & Courier	\$0	\$150	\$150	\$150	\$0	0.00%	
11-871-121-3260 Telecommunications	\$395	\$350	\$350	\$350	\$0	0.00%	
11-871-121-4210 Payments on Principle of Ç	\$95,962	\$65,000	\$65,000	\$65,000	\$0	0.00%	
11-871-121-4220 Payments on Debt Interest	\$10,485	\$15,000	\$15,000	\$15,000	\$0	0.00%	
11-871-121-4230 W/O's & Charge Outs - Mu	\$7	\$500	\$500	\$500	\$0	0.00%	
11-871-121-6110 Grants	\$350	\$350	\$350	\$350	\$0	0.00%	
11-871-122-1110 Distributed Salaries & Waç	\$11,036	\$9,000	\$9,000	\$11,000	\$2,000	22.22%	
11-871-122-1210 Overhead	\$3,311	\$3,300	\$3,300	\$3,500	\$200	6.06%	
Total Municipal Drainage	\$23,583	\$16,975	\$16,975	\$19,175	\$2,200	12.96%	
Tile Drainage Program:							
11-881-021-0052 TDL Debenture Revenue	(\$40,013)	(\$50,000)	(\$50,000)	(\$50,000)	\$0	0.00%	
11-881-021-0532 TDL Inspection Fees	(\$75)	(\$250)	(\$250)	(\$250)	\$0	0.00%	
11-881-021-0585 TDL Paid Prior to Expiratio	(\$30,899)	\$0	\$0	\$0	\$0		
11-881-121-1110 Distributed Salaries & Waç	\$0	\$500	\$500	\$500	\$0	0.00%	
11-881-121-1210 Overhead	\$0	\$150	\$150	\$150	\$0	0.00%	
11-881-121-4210 Payments on Principle of Ç	\$57,829	\$40,000	\$40,000	\$40,000	\$0	0.00%	
11-881-121-4220 Payments on Debt Interest	\$13,083	\$10,000	\$10,000	\$10,000	\$0	0.00%	
Total Tile Drainage Program	(\$75)	\$400	\$400	\$400	\$0	0.00%	
Building:							
11-271-021-0513 Misc Revenue	(\$100)	\$0	\$0	\$0	\$0		
11-271-021-0721 Building Permits	(\$93,086)	(\$70,000)	(\$70,000)	(\$80,000)	(\$10,000)	14.29%	
11-271-121-1110 Distributed Salaries & Waç	\$86,427	\$85,000	\$85,000	\$100,000	\$15,000	17.65%	reflects additional resources
11-271-121-1150 Vacation, Stats, Sick & Hoi	\$14,474	\$10,000	\$10,000	\$13,000	\$3,000	30.00%	being more appropriately charged
11-271-121-1210 Overhead	\$24,423	\$26,000	\$26,000	\$30,000	\$4,000	15.38%	to Building & Dev
11-271-121-2380 Departmental Equipment	\$29	\$100	\$100	\$100	\$0	0.00%	
11-271-121-2510 Uniforms	\$417	\$500	\$500	\$500	\$0	0.00%	
11-271-121-2610 Office Supplies	\$796	\$600	\$750	\$750	\$150	25.00%	
11-271-121-2910 Miscellaneous Expense	\$0	\$500	\$500	\$500	\$0	0.00%	
11-271-121-3110 Travel/Meals/Conference/Ç	\$1,217	\$3,000	\$3,500	\$3,500	\$500	16.67%	
11-271-121-3120 Training & Staff Developm	\$1,033	\$2,000	\$3,000	\$3,000	\$1,000	50.00%	
11-271-121-3170 Memberships & Publicator	\$1,108	\$1,000	\$1,250	\$1,250	\$250	25.00%	
11-271-121-3210 Postage & Courier	\$0	\$0	\$0	\$0	\$0		
11-271-121-3260 Telecommunications	\$1,805	\$1,900	\$1,900	\$1,900	\$0	0.00%	
11-271-121-3810 Insurance & Licences	\$9,385	\$9,500	\$9,500	\$10,000	\$500	5.26%	
11-271-430-5110 Equipment	\$0	\$0	\$0	\$0	\$0		

	2013 Actual	2013 Budget	Dept 2014 Budget	CAO Revisions 2014 Budget	Change from 2013 Budget		Notes
					\$	%	
11-271-430-5170 Construction	\$0	\$0	\$0	\$0	\$0		
11-271-430-5390 Appropriation to Reserve	\$0	\$0	\$0	\$5,000	\$5,000		
11-271-812-1110 Distributed Salaries & Wages	\$0	\$0	\$0	\$0	\$0		
11-271-812-1210 Overhead	\$0	\$0	\$0	\$0	\$0		
11-271-812-2210 Fuels/Lubricants	\$2,267	\$2,500	\$2,500	\$2,500	\$0	0.00%	
11-271-812-2370 Repairs - Parts & Labour	\$490	\$1,500	\$1,500	\$1,500	\$0	0.00%	
11-271-812-3810 Insurance & Licences	\$1,083	\$1,000	\$1,000	\$1,100	\$100	10.00%	
Total Building	\$51,768	\$75,100	\$77,000	\$94,600	\$19,500	25.97%	
Total Other Activities	\$206,244	\$207,575	\$216,225	\$240,325	\$32,750	15.78%	
Total Operating	\$1,392,938	\$1,414,100	\$1,479,550	\$1,503,450	\$89,350	6.32%	
Total - All Departments Operati	\$2,367,115	\$2,488,002	\$2,964,760	\$2,938,560	\$450,558	18.11%	
			\$476,758 19.16%	\$450,558 18.11%	\$450,558 \$0		
Capital	1,469,612	1,268,950	1,288,512	1,288,512	\$19,562	1.54%	
Operating + Capital	\$3,836,727	\$3,756,952	\$4,253,272	\$4,227,072	\$470,120	12.51%	
Taxation	(\$3,755,756)	(\$3,756,865)	(\$4,253,272)	(\$4,227,072)	(\$470,207)	12.52%	

2014 Levy Summary

2013 Levy	\$3,756,865
2014 Levy Estimate	\$4,227,072
Levy Change \$	\$470,120
Levy Change %	12.51%

View 1 - Focussed on Broader Areas			View 2 - By High Level Department		
Levy Change Tally	\$465,455	12.39%		\$470,120	12.51%
OMPF Cut	\$206,000	5.48%	Non Departmental	\$199,400	5.31%
OPP Increase	\$92,455	2.46%	Corporate Services Operating	\$161,833	4.31%
Capital - 1st Draft	\$20,000	0.53%	Protective Services Operating	-\$25	0.00%
Payroll	\$37,000	0.98%	PW Operating	\$89,350	2.38%
Contracted Services Est	\$50,000	1.33%	Corporpate Services Capital	\$11,250	0.30%
Buildings/Facilities	\$20,000	0.53%	Protective Services Capital	\$6,500	0.17%
Electrical/Utilities	\$15,000	0.40%	PW Capital	\$1,812	0.05%
Various	\$25,000	0.67%			

* \$92,455 Police